



Fiscal 2022 Preliminary Plan: Capital

\$84.13 Billion
Fiscal 2021-2025
Capital
Commitment
Plan

+141.8 Million
Increase in Plan
since Adoption

\$118.79 Billion
Fiscal 2022-2031
Ten Year Capital
Strategy (TYCS)

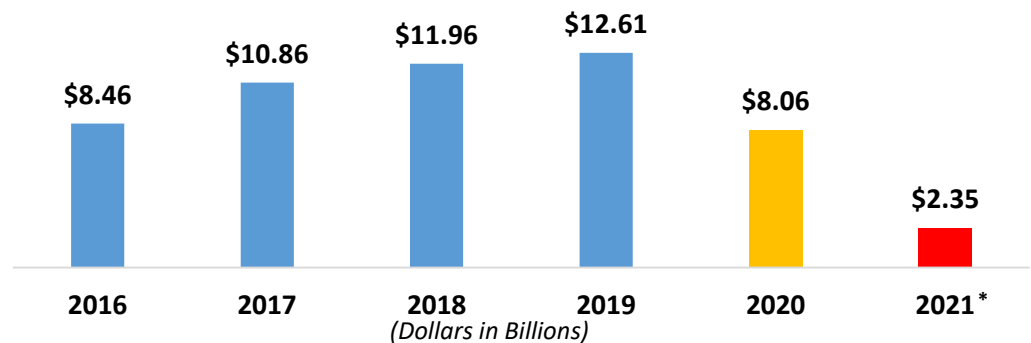
\$17.11 and \$8.05
Billion
First and Last
Fiscal Years of
TYCS

Preliminary Fiscal 2022 vs Adopted Fiscal 2021 Capital Commitment Plan

Fiscal Year	2021	2022	2023	2024	2025	2021-2025
Preliminary	\$17,589	\$17,108	\$16,305	\$17,418	\$15,707	\$84,126
Adopted	17,445	17,048	16,949	18,435	14,107	\$83,984
Variance	\$144	\$60	(\$644)	(\$1,018)	\$1,600	\$142

(Dollars in Millions)

Impact of COVID on Actual Commitments



*Fiscal 2021 shows commitments made through December 2020

Largest Capital Agencies in Commitment Plan

Agency	Prelim FY21-FY25	Adopted FY21-FY25	Variance FY21-FY25
DOE	17,281	17,016	266
DEP	12,662	11,123	1,538
DOT	9,701	10,436	(735)
DCAS	7,241	7,860	(619)
DOC	6,810	6,950	(140)
HPD	6,003	6,003	-
DPR	4,992	4,899	93
NYCHA	2,993	2,993	-
EDC	2,773	3,006	(233)
H+H	2,638	2,465	173
DSNY	1,982	2,049	(67)
All Others	9,049	9,184	(134)

(Dollars in Millions)

Preliminary Commitment Plan Highlights

- HPD - \$454 million moved back into FY21 for affordable housing
- DEP - \$404 million added for Gowanus CSO
- H+H - \$326 million added for correctional health improvements
- Parks - \$285 million added for East River Esplanade
- H+H - \$172 million added for Hospital improvements City-wide

Fiscal 2022 Preliminary Capital Budget \$53.6 Billion

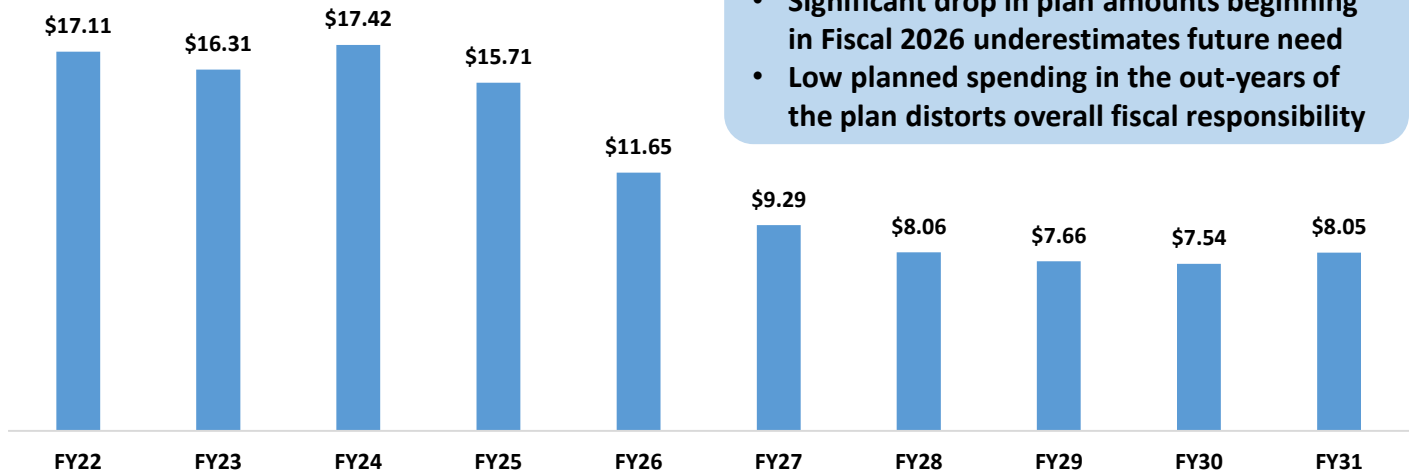
Funding Type	Fiscal 2022	Fiscal 2023	Fiscal 2024	Fiscal 2025
City Non-Exempt	\$7,402	\$11,007	\$12,732	\$11,903
City Exempt	1,049	1,623	2,341	2,725
Federal	390	400	410	102
State	346	342	386	315
Private	54	7	16	2
Total	\$9,241	\$13,379	\$15,885	\$15,047

(Dollars in Millions)

The Preliminary Capital Budget

- Financial plan covering estimated capital expenditures for the next four years
- Incorporates departmental estimates for future funding needs

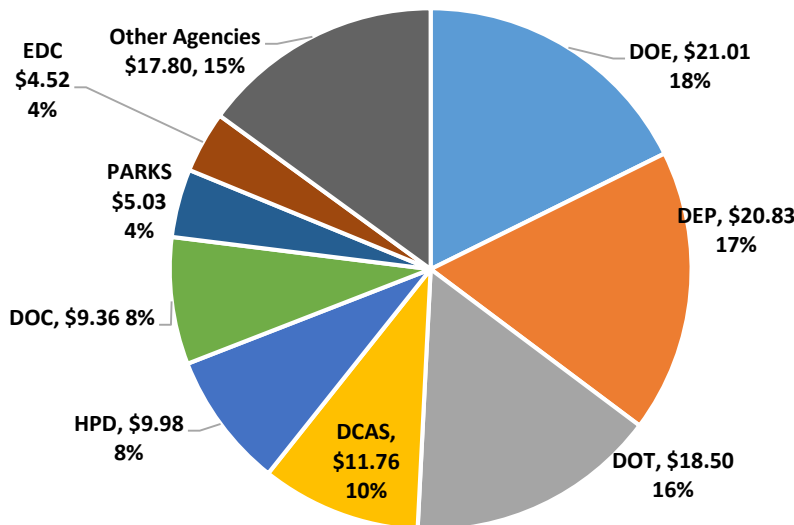
2022-2031 Ten Year Capital Strategy \$118.8 Billion



(Dollars in Billions)

- Significant drop in plan amounts beginning in Fiscal 2026 underestimates future need
- Low planned spending in the out-years of the plan distorts overall fiscal responsibility

2022-2031 Ten Year Capital Strategy by Agency



(Dollars in Billions)

Distribution of Funds in the Ten Year Capital Strategy

- State of Good Repair (Reconstruction and Rehab) - \$62.2 billion
- Program Expansion (New Projects) - \$26.4 billion
- Programmatic Replacement (Lifecycle Replacement) - \$30.2 billion