

COMMITTEE ON HOSPITALS

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CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON HOSPITALS

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JANUARY 21, 2020

Start: 10:15 a.m.

Recess: 1:50 p.m.

HELD AT: Committee Room - City Hall

B E F O R E: Carlina Rivera,
Chairperson

COUNCIL MEMBERS:

Diana Ayala
Mathieu Eugene
Mark Levine
Alan N. Maisel
Francisco P. Moya
Antonio Reynoso

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COMMITTEE ON HOSPITALS

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A P P E A R A N C E S

Dr. Machelles Allen
Senior Vice President and Chief Medical Officer
at New York City Health and Hospitals

Dr. Wendy Wilcox
Chairperson of OBGYN at Health and Hospitals
Kings County

Cynthia Lynch
New York Association of Licensed Midwives

Patricia Loftman
Certified Nurse Midwife

Melissa Gardilla
Every Mother Counts

Shawnee Benton Gibson
Mother of Shamony Makeba Gibson

Lorraine Ryan
Greater New York Hospital Association

Dr. Tara Shirazian
Founder and President of Saving Mothers

Helena Grant
Director of Midwifery at Woodhull Health and
Hospitals

Dr. Mimi Niles
Midwife

Denise Bolds
Bold Doula

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COMMITTEE ON HOSPITALS

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A P P E A R A N C E S (CONT.)

- Chanel Porchia-Albert
Founder and President of Ancient Song Doula
Services
- Alesdair Ittelson
InterACT
- Becki Pine
InterACT
- Zama Neff
Human Rights Watch
- Eugenia Montesinos
Midwife at Metropolitan Hospital
- Sharon McDowall
Metropolitan Hospital
- Katy McFadden
midwife, a registered nurse certified in neonatal
intensive care

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2 CHAIRPERSON RIVERA: [GAVEL] Good morning
3 everyone. I am Council Member Carlina Rivera; Chair
4 of the Committee on Hospitals.

5 Today, we'll hear from representatives of Health
6 and Hospitals H+H, voluntary hospitals, advocates and
7 other stakeholder about prenatal care in New York
8 City hospitals. The ability to protect the health of
9 mothers and babies in childbirth is a basic measure
10 of a society's development and having a healthy
11 pregnancy is one of the best ways to promote a
12 healthy birth. Preconception and prenatal care, can
13 prevent complications during pregnancy by helping
14 educate pregnant people about the importance of
15 following a healthy and safe diet, getting exercise,
16 controlling existing medical conditions, avoiding
17 smoking and alcohol and ensuring they are taking safe
18 medications.

19 We are fortunate to live in New York City where
20 there is a saturation of healthcare providers where
21 all people who are pregnant and low income can obtain
22 health insurance and where we have hospitals such as
23 H+H who provide prenatal care to individuals
24 regardless of health insurance status and immigration
25 status.

1
2 However, our healthcare system still provides
3 inequitable healthcare. Statistics show that while
4 about 30 women in New York City die each year of a
5 pregnancy-related cause, approximately 3,000 women
6 almost die or experience morbidity during childbirth.
7 This is simply unacceptable. Any pregnancy related
8 death is a tragedy.

9 In 2016, 15 people died because of pregnancy
10 related reasons and of those who died, six were
11 African American, and six were Hispanic. In other
12 words, women of color accounted for 80 percent of
13 pregnancy related deaths. That same year, there were
14 2,875 cases of severe maternal morbidity, a rate of
15 nearly 260 per 10,000 live births. Black people were
16 2.5 times more likely to experience severe maternal
17 morbidity than their White counterparts.

18 Meanwhile, Latino people were about 1.8 times
19 more likely to experience a near death experience
20 during pregnancy than White people and Asian/Pacific
21 Islanders were nearly 1.3 times more likely.
22 Additionally, only 23 percent of Black patients gave
23 birth in the safest hospitals compared 63 percent of
24 White patients.

1 Infant health is also impacted by inequities.
2
3 Government data suggests that Black infants are more
4 than twice as likely to die as White infants.
5 Research to points to race, rather than educational
6 attainment or income level of the patient as the cost
7 of such discrepancies. In fact, a Black woman with
8 an advanced degree is more likely to lose her baby
9 than a White woman with less than an eighth grade
10 education.

11 Frankly, we're failing our city's infants and
12 pregnant people. No one should fear death when
13 bringing life into this world. What more can we do
14 to better protect people and furthermore ensure that
15 they are receiving safe and quality healthcare.

16 Today, I look forward to examining the importance
17 of access to quality, meaningful and early prenatal
18 care and its impact on the health of the parent as
19 well as the child.

20 Is prenatal care accessible enough in our city?
21 What are the barriers to prenatal care and how can we
22 take those barriers down?

23 For example, are hospitals engaging enough with
24 the city's doula in midwife communities? What more
25 can we do? We can no longer accept the health

1
2 outcomes we have been seeing for years. Currently,
3 approximately 1 out of every 23 Black people who give
4 birth will endure potential life threatening
5 complications. The rate for White people is about 1
6 out of every 63 births. It also bears repeating that
7 women of color count for nearly every pregnancy
8 related death in the city.

9 Today, I am asking if these statistics were
10 reversed, if more White people were dying and nearly
11 dying due to pregnancy, would these health outcomes
12 be tolerated? Absolutely not. It's time for a
13 change.

14 Thank you to everyone who has taken the time to
15 be here today and I look forward to your discussion
16 and the testimonies. With that I'm going to call up
17 the first panel. Deb Kaplan from DOHMH, Dr. Wilcox
18 from Health and Hospitals and Dr. Allen from New York
19 City Health and Hospitals.

20 COUNCIL CLERK: Could you raise your right hands
21 please. Do you affirm to tell the truth, the whole
22 truth and nothing but the truth in your testimony
23 before this Committee and to respond honestly to
24 Council Member questions?

25 PANEL: I do.

1
2 COUNCIL CLERK: Thank you.

3 DR. MACHELLE ALLEN: Good morning Chairperson
4 Rivera. Can you hear me? Good morning Chairperson
5 Rivera and Members of the Committee on Hospitals. I
6 am Dr. Machelles Allen; Senior Vice President and
7 Chief Medical Officer at New York City Health and
8 Hospitals.

9 I am an obstetrician/gynecologist by training,
10 substance use disorder and HIV in pregnancy has been
11 my area of focus. I have worked in New York City
12 Health and Hospitals for 38 years. I trained at
13 Jacobi Hospital and have worked as an attending at
14 both Harlem Hospital and Bellevue Hospital and have
15 served as the consultant for the New York City
16 Department of Health providing reviews of the city's
17 pregnancy related deaths in my past.

18 I am joined by Dr. Wendy Wilcox, Chairperson of
19 OBGYN at Health and Hospitals Kings County. In
20 addition, Dr. Wilcox is the New York City Health and
21 Hospitals Clinical Service Line Lead for Women's
22 Health, a maternal mortality reduction initiative as
23 well as the Co-Chair of the New York State Task Force
24 on Maternal Mortality and Disparate Racial Outcomes.

1
2 Dr. Wilcox has worked for Health and Hospitals for
3 over ten years.

4 On behalf of Health and Hospitals, Chief
5 Executive Officer, Dr. Mitchell Katz, I thank you for
6 the opportunity to testify before you to discuss
7 prenatal care at Health and Hospitals.

8 As the largest public healthcare system in the
9 United States, Health and Hospitals mission is to
10 deliver high quality healthcare services to all New
11 Yorkers with compassion, dignity, respect, and
12 without exception. We serve over 1.1 million New
13 Yorkers every year across the five boroughs and
14 empower them to live their healthiest lives.

15 The Health and Hospital system is an anchor
16 institution for the ever changing communities it
17 serves providing hospital and trauma care,
18 neighborhood healthcare, skilled nursing care and
19 community care, including care coordination and home
20 care.

21 New York City Health and Hospitals has a very
22 long history of focus on improving the healthcare of
23 the women and children in this city. As our patients
24 often represent the uninsured, the underinsured, the
25

1 underserved, and thus have a more urgent need for
2 attention.
3

4 For over ten years, Bellevue Hospital has served
5 as a New York State Department of Health Regional
6 Perinatal Center for health and hospitals. As a
7 regional perinatal center, the responsibilities
8 include improving the quality of perinatal care
9 provided not only at the RPC site but at the
10 affiliated sites. Through outreach services, which
11 include 24 hour specialty and subspecialty
12 consultation services, patient transport coordination
13 and services, outreach and education, onsite quality
14 of care visits at each affiliated perinatal hospital
15 and participation in the statewide perinatal quality
16 improvement and activities.

17 In 2013, we joined the American College of
18 Obstetrics and Gynecology, known as ACOG's, a safe
19 motherhood initiative which included specific
20 interventions for reducing the occurrence of an
21 impact of severe hypertension, deep vein thrombosis
22 and maternal hemorrhage which are the leading causes
23 of maternal mortality. In fact, New York City Health
24 and Hospitals was recognized by ACOG as the only
25 health system in New York State which had every

1
2 hospital in its system participate in the safe
3 motherhood initiative.

4 In 2014, New York City Health and Hospitals
5 established the medical stimulation lab, where we
6 "prepare for real life". We shamelessly borrowed
7 from the airline industry to develop simulated
8 scenarios and obstetrics in other areas so that our
9 provider teams could practice and hone the skills
10 necessary for those rare events in which a quick
11 response makes the difference between life and death.

12 We now have simulations and shoulder dystocia and
13 maternal hemorrhage and cardiac arrest in pregnancy.
14 Subsequence in implementing obstetric simulations we
15 have seen an improved response in these occurrences.
16 In 2015, while some of our facilities had implemented
17 prenatal depression screening, at the time of the
18 primary care implemented depression collaborative,
19 the New York City Health and Hospitals as a system,
20 joined the Greater New York Hospital Association to
21 the depression collaborative as part of New York City
22 Thrive Initiative and implemented prenatal and
23 postpartum depression screening and intervention at
24 all of our sites.

1
2 We currently screen 95.5 percent of all prenatal
3 patients. 95.7 percent of all postpartum patients
4 and 91.7 percent of moms who were seen at the well-
5 baby visit. The Yield Rate during pregnancy, that's
6 a positive screen, is 5.1 percent and 96 percent of
7 all prenatal patients with a positive screen are
8 referred for further treatment.

9 In 2018, in an effort to increase the clinical
10 knowledge and judgment of our providers teams and to
11 engage in best practices, to improve teamwork and
12 communication and decreased variation among
13 clinicians, as well as reducing clinical errors and
14 reducing the number of OB adverse events, New York
15 City Health and Hospitals invested in Relias, which
16 is an online educational course which provides
17 assessment based personalized learning and it is
18 accepted by the American Board of Obstetrics and
19 Gynecology for maintenance of certification.

20 This is also the only online comprehensive
21 training course endorsed for obstetrical and neonatal
22 nurses. This is now required for attaining and
23 maintaining privileges in our perinatal services.

24 Improving maternal and infant health has been a
25 central focus of the de Blasio Administration and

1 Health and Hospitals. In Fiscal Year '19, we had
2 approximately 160,000 prenatal visits and over 15,000
3 babies were born in our facilities. We are committed
4 to providing and protecting the full spectrum of
5 women's healthcare. Our doors remain open to all and
6 we will continue to support our patients in providing
7 state of the art and culturally competent care.
8

9 The Health and Hospitals 2019 community health
10 needs assessment identified reducing the burden of
11 life cycle driven illness and health equity
12 challenges is a priority health need. As such, we
13 have implemented several initiatives to improve
14 pregnancy and birth outcomes within Health and
15 Hospitals. In 2018, in partnership with the Mayor's
16 Office and the New York City Department of Health and
17 Mental Hygiene, they began implementing a
18 comprehensive maternal program with a focus of
19 identifying and responding to pregnancy related
20 morbidity and mortality in women of color. And I'll
21 walk you through each one of the initiatives.

22 Number one, in our maternal medical home, care
23 coordinators and social workers will provide care
24 management and screening for depression. Screening
25 for clinical conditions, screening for trauma and

1
2 social determinants of health and psychosocial
3 conditions to patients who are predisposed to or high
4 risk for poor adverse pregnancy outcomes. Our care
5 coordinators will help patients navigate their
6 appointments and receive supported services.

7 Number two, our simulation based program
8 currently trains doctors, nurses and other members of
9 the delivery team to respond to the highest risk
10 emergency situation, such as shoulder dystocia,
11 hypertensive disorders in pregnancy, maternal
12 hemorrhage and cardiac arrest, which may occur in the
13 labor and birthing suites. The simulation trainings
14 are being brought directly to the facilities as many
15 labs are being constructed at our facilities with the
16 most complex patients. This is just the latest
17 contribution of the public health system to address
18 maternal health.

19 Number three, the interval pregnancy optimization
20 program, helps to improve maternal health by training
21 primary care providers to ask patients specifically
22 about their pregnancy intention. The question which
23 is asked of the patient is whether or not they plan
24 to become pregnant in the next year. If yes, she is
25 referred for preconceptual counseling. If not, she

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2 is referred for the effective contraceptive of her
3 choice. In this way, the health of the woman may be
4 optimized before she becomes pregnant. Her diabetes
5 controlled, her chronic hypertension controlled,
6 counseling abouts, alcohol consumptions and cigarette
7 smoking.

8 Number Four, our mother, baby coordinated visit
9 program aims to increase the maternal adherence to
10 the postpartum visit by having the postpartum visit
11 scheduled with and possibly collocated with the
12 babies pediatric visit.

13 Number Five, addressing implicit bias, which is
14 the unconscious attitudes or stereotypes that can
15 affect behaviors, decisions and actions in the
16 treatment of women of color who are pregnant, is a
17 priority of Health and Hospitals. H+H has conducted
18 an implicit bias training for our entire board of
19 directors and our facility CEO's with the assistance
20 of Perceptions Institute. We have 22 additional
21 facility based training scheduled throughout the next
22 upcoming year. In addition, and collaboration with
23 DOHMH, we have provided training to our obstetric
24 leaders and other trainees from across the system on
25 implicit bias through the Rebirth Equity Alliance.

1
2 These trainings were launched in October and focused
3 on improving equity in childbirth. To date, we have
4 trained 99 members of our staff.

5 Number Six, quality improvement; we are working
6 hand and hand with DOHMH to provide training sessions
7 in all of the acute care facilities within H+H, as
8 well as some voluntary not-for-profit hospitals
9 participating in the DOHMH Maternal Hospital Quality
10 Improvement Network, which is a comprehensive
11 strategy with 14 New York City maternity hospitals to
12 address the root causes of persistent racial and
13 ethnic disparities, maternal mortality and severe
14 maternal morbidity with emphasis on the importance of
15 the "how to" of setting up a quality improvement
16 process in the department. With the DOHMH support,
17 the H+H hospitals which are participating in the
18 Quality Improvement Network are integrating reviews
19 of all cases of pregnant and postpartum patients with
20 severe hemorrhages and ICU admissions into our
21 quality assurance and improvement processes and
22 providing data to DOHMH to inform population based
23 strategies to address these conditions.

24 The Quality Improvement Network Hospitals are
25 also partnering with DOHMH to implement the New York

1
2 City Standards for Respectful Care at Birth. Per the
3 training on implicit bias by Perception Institute and
4 training and practice changes to promote respectful
5 patient provider interactions.

6 Number Seven, our Health and Hospitals Community
7 Care program ensures that pregnant women access the
8 highest quality of care in a home setting, which
9 includes anti-partum assessment and instruction,
10 breastfeeding teaching and support and high risk
11 infant care, among others. From January 2018 through
12 December 2019, Community Care has provided 445
13 prenatal home visits, 9,700 newborn visits and over
14 10,000 postpartum visits.

15 And finally, Number Eight, additionally, ten of
16 our acute care facilities have earned the prestigious
17 baby friendly designation from the World Health
18 Organization. In collaboration with DOHMH, New York
19 City Breastfeeding Hospital Collaborative for
20 promoting the highest level of care for infants
21 through breastfeeding and promoting bonding between
22 mother and baby.

23 As part of New York City's Birth Equity
24 Initiative, Health and Hospitals partnered with DOHMH
25 and the Centering Health Institute to launch pregnant

1 centering pregnancy. An evidence based group,
2 prenatal program at New York City Health and
3 Hospitals Elmhurst. Centering pregnancy has been
4 shown to improve maternal and infant health outcomes,
5 including reducing preterm birth which is the leading
6 cause of infant death and encourages greater patient
7 engagement during the prenatal experience.
8

9 The program features group pregnancy visits with
10 a provider, networking with other pregnant women,
11 group discussions and prenatal wellness and
12 educational classes on nutrition, stress management
13 and breastfeeding. All pregnant women are eligible
14 to participate in the group care sessions and are
15 asked to join the group during their initial prenatal
16 visit, unless their pregnancy shows signs of becoming
17 very high risk. The sessions begin between 16 and 20
18 weeks gestation and occur with the same frequency and
19 routine prenatal care visits.

20 I'd like to spend a minute talking about our
21 midwifery services in Health and Hospitals.
22 Midwifery services are offered throughout Health and
23 Hospitals to improve patients experiences. New York
24 City Health and Hospital employs over 80 midwives
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2 across the system and thus is the largest employer of
3 midwives in New York City.

4 Last year, Health and Hospitals North Central
5 Bronx opened its renovated and expanded maternity
6 unit with an investment of \$50,000. The units
7 clinical space has doubled from 2,300 square feet to
8 4,800 square feet. With all clinical services
9 available on one floor, expected patients can easily
10 access obstetric and gynecologic services and the
11 labor and birthing suite. Patients will also be able
12 to access the maternal fetal diagnostic unit for
13 specialized ultrasounds.

14 We are currently collaborating with DOHMH to
15 access our midwifery services to highlight what's
16 working well and where we have opportunities to
17 improve and the doula services at H+H. Health and
18 Hospital assesses doula services through our
19 relationship with community based organizations.
20 Health and Hospitals refers patients who request
21 doula services to one of several community doula
22 providers. The Brooklyn Perinatal Network by my side
23 and Ancient Song. Over the past three years,
24 physician midwives and nurses have held multiple
25 meetings with doula organizations to learn more about

1
2 the services that doula's provide and to bond and
3 form relationships with one another. Over the last
4 three years we have made many referrals for doula
5 support for patients and are looking to expand these
6 services. Both Harlem Hospital and Metropolitan
7 Hospital are in the process of formalizing agreements
8 for doula services.

9 In conclusion, we would like to thank the Council
10 for its support of Health and Hospitals and providing
11 funding for state of the art equipment to improve the
12 care and outcomes for the women we serve, including
13 Councilwoman Rivera and Council Member Mark Treyger.

14 Recent fiscal year '20 appropriation of \$400,000
15 in capital funding for upgrades to critical OBGYN
16 ultrasound equipment at Health and Hospitals Coney
17 Island.

18 Thank you for the opportunity to testify today
19 and we are happy to answer any questions.

20 CHAIRPERSON RIVERA: Thank you and thank you for
21 your 38 years you said, right, of service. Thank you
22 very much.

23 DR. MACHELLE ALLEN: Your welcome.

24 CHAIRPERSON RIVERA: I appreciate you coming in
25 to testify today. I just have you know, quite a few

1
2 questions on some of the services. Thank you for
3 going through the initiatives. I guess I want to
4 ask, you have listed all the prenatal services that
5 H+H provides to pregnant people and you spoke a
6 little bit in the beginning of if someone came in and
7 whether they were pregnant or weren't and you
8 mentioned contraception, very, very briefly. So, I
9 guess my question to you is, if I entered an H+H
10 facility and I thought I was pregnant, what would
11 happen? How would I be approached? What services
12 and information would I be offered?

13 DR. WENDY WILCOX: Good morning, thank you for
14 that question. So, if you entered a Health and
15 Hospitals facility for a pregnancy test, you would be
16 offered a test and depending on what that test
17 showed, it would depend on what kind of counseling
18 you wanted or needed. Certainly, for someone who is
19 pregnant and wanted to continue through the
20 pregnancy, they would be offered obstetrical care and
21 prenatal care.

22 For someone who had a negative test but wanted
23 contraception, they would be offered contraception
24 through our either gynecologic services or family
25 planning services that all of our facilities offer.

1
2 We offer the full line of contraceptive options
3 including reversible long acting reversible
4 contraception, so LARCS, which is IUD's and implants
5 as well.

6 And if someone is pregnant and did not wish to
7 continue the pregnancy, they would also be able to
8 access abortion services at Health and Hospitals.

9 CHAIRPERSON RIVERA: So, you would sit down,
10 there's contraception, there's abortion care
11 information and if they were pregnant and wanted to
12 continue with their pregnancy, you would give them
13 information on doula services, on the midwifery
14 programs. Does it depend on where the patient and
15 the pregnant person is geographically? Does that
16 come into account or do you provide the full
17 expansive view of what you can provide to that
18 person?

19 DR. WENDY WILCOX: So, you know, a lot of that
20 comes in counseling a patient. So, the first step
21 would be the intake and actually getting that person
22 into care and certainly, every facility has a
23 different compliment of what type of care in terms of
24 provider is offered. And for doula services, we do
25 not employ doula's at any of our facilities, so we

1
2 offer referrals to community based organizations for
3 care that would involve doula support.

4 CHAIRPERSON RIVERA: I ask because in your
5 testimony, you mention making referrals for doula
6 support for patients especially at Kings County and
7 we've been joined by my colleague Diana Ayala, who
8 represents East Harlem and South Bronx and these
9 three, East Harlem, South Bronx, Central Brooklyn,
10 these are some of the neighborhoods, some of the
11 communities in our city with the highest risk when it
12 comes to pregnant people. And so, I ask in terms of
13 some of your referral services, some of our networks
14 and coalitions are doing tremendous work. They are
15 doing very much with very little. How is the
16 relationship between H+H and the community based
17 organizations in terms of a referral system?

18 DR. MACHELLE ALLEN: So, Wendy will take that.
19 We've been working as I said in my testimony with
20 several doula groups. There's a fourth one that we
21 look at, the Doula Project. We are actually working
22 very closely over the past three years.

23 CHAIRPERSON RIVERA: Can you just talk into the
24 microphone.

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2 DR. MACHELLE ALLEN: Over the past three years
3 with Wendy's leadership actually doing significant
4 outreach to the community based organizations. For
5 East Harlem and the South Bronx, as I said Harlem and
6 Metropolitan are in the process of actually
7 developing memorandums of understanding the agreement
8 for doula services. We have a ways to go. It's the
9 patients choice, we like to provide the appropriate
10 referrals since we don't have them on our staff. I
11 think that's in the process of changing. Do you want
12 to add to that?

13 DR. WENDY WILCOX: No, I would just say that
14 we're trying to encourage tight linkages through the
15 departments of OBGYN and the hospitals and the
16 community based organizations and we look forward to
17 encouraging those relationships and actually
18 expanding them.

19 CHAIRPERSON RIVERA: Is access better at some H+H
20 hospitals compared to others?

21 DR. MACHELLE ALLEN: I don't have in front of me
22 the distribution but it's not 100 percent across all
23 of the H+H hospitals. The majority of our hospitals
24 do but not 100 percent.

25

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2 CHAIRPERSON RIVERA: Is there a wait list for
3 some of these services at the hospitals.

4 DR. MACHELLE ALLEN: There's no wait list. We
5 have access for prenatal services for virtually same
6 day access definitely within the week.

7 CHAIRPERSON RIVERA: I ask because I know that
8 some of the programs haven't necessarily been
9 expanding and please feel free to give me some
10 information, especially when it comes to midwifery
11 programs. I know some of them have I guess closed at
12 certain hospitals and expanded in others. How do you
13 make that determination in terms of the availability
14 and access to those sorts of programs and services at
15 each acute care facility?

16 DR. MACHELLE ALLEN: So, of our 11 facilities
17 there are 3 facilities that actually don't have
18 midwives on staff and our commitment is if the need
19 is there, the demand is there from a systems
20 perspective, we will definitely provide the
21 opportunity and the means to recruit and hire.

22 CHAIRPERSON RIVERA: So, is it the 3 facilities,
23 is it because there is just not the same demand at
24 the other facilities?

1
2 DR. MACHELLE ALLEN: I don't know the specifics
3 for those three facilities. I'd have to get back to
4 you on that Councilwoman.

5 CHAIRPERSON RIVERA: So, you partner with CBO's
6 to give out educational materials on all of these
7 programs and services?

8 DR. WENDY WILCOX: Usually that's done through
9 our health educators but yes, they're aware of the
10 neighborhood, the services available in the
11 neighborhood of the surrounding hospital and those
12 are offered to the patients.

13 CHAIRPERSON RIVERA: I ask because in Elmer's
14 Hospital there are a hundred languages spoken in that
15 facility alone and I don't imagine there is materials
16 in one hundred languages, but I know that there are
17 community based organizations like who will have
18 those trusted conversations who are credible
19 messengers.

20 DR. MACHELLE ALLEN: Actually, in Central
21 Brooklyn we've been doing work with the community
22 based organizations in Central Brooklyn, coming up
23 with a concept piece on how to improve the health
24 outcomes of the residents of Central Brooklyn. We've
25 worked with One Brooklyn as well as the community

1
2 based organizations with Brooklyn and we realize that
3 we have a lot more work to do but we are definitely
4 committed to engaging our community partners.

5 CHAIRPERSON RIVERA: Which facilities do not have
6 midwifery programs?

7 DR. WENDY WILCOX: That's Harlem Hospital, Queens
8 Hospital and Lincoln.

9 CHAIRPERSON RIVERA: So, Harlem and Lincoln
10 Hospital and Queens.

11 UNIDENTIFIED: And Lincoln.

12 DR. WENDY WILCOX: We said Lincoln.

13 CHAIRPERSON RIVERA: And Lincoln, yes. Harlem,
14 Queens and Lincoln, understood. Has NYC Care had an
15 impact on the provision of prenatal care?

16 DR. MACHELLE ALLEN: We have, through NYC Care,
17 we've actually expanded the number of patients who
18 are getting primary care and anticipate those numbers
19 will translate into a prenatal care. We're not
20 expecting to run out of capacity. We are committed
21 to providing capacity as the number of participants
22 grow. We have not heard any complaints of a problem
23 with impacting access to date.

24 CHAIRPERSON RIVERA: It could be a positive
25 impact.

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DR. MACHELLE ALLEN: It would be wonderful.

CHAIRPERSON RIVERA: Okay, because I know you are expanding in other boroughs. In some of these boroughs as I mentioned have neighborhoods with alarming statistics and data, which is why we're here today and I realize that Health and Hospitals opens their door to anyone in the city who walks in but we want to make sure that the healthcare is equitable and I think that we have found that it is unfortunate in terms of - as I mentioned in my opening statement, it has nothing to do with education. A lot of it is implicit bias. A lot of it is how we have cared historically for our communities of color.

So, what are the most important factors and risks prenatal care address and you mentioned preterm births, how do you access a pregnant persons healthcare risks and how do you educate them as to maybe if they have hypertension or diabetes?

DR. WENDY WILCOX: So, that's all part of the assessment that's done for prenatal care. It usually follows a standardized format where we ask the past history, not only past medical history but past surgical history, past obstetrical history, past gynecologic history. We're also doing multiple

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2 screenings through our Maternal Medical Home project
3 on many of social factors to access for things like
4 depression. Dr. Allen mentioned that in her opening
5 statement. We're also starting to access women for
6 trauma as well.

7 So, we're really trying to do a full assessment
8 and provide the care that every individual needs.

9 CHAIRPERSON RIVERA: Which conditions are
10 associated with preterm births?

11 DR. WENDY WILCOX: So, the number one factor that
12 would predict a preterm birth is having had a prior
13 preterm birth.

14 CHAIRPERSON RIVERA: I'm sorry?

15 DR. WENDY WILCOX: Having had a prior preterm
16 birth is one of the number one predictors for having
17 a subsequent preterm birth.

18 CHAIRPERSON RIVERA: And I'm going to turn to my
19 colleagues in a second who have a question. Last
20 year we had a hearing on screening, specifically for
21 drugs and alcohol. Do prenatal care services at H+H
22 screen for drugs and alcohol and what is the process
23 for obtaining consent?

24 DR. MACHELLE ALLEN: So, thank you for that
25 question. It's a very important question. We had a

1
2 hearing last April after which we had the opportunity
3 to work closely with ACS to coordinate their
4 processes and to inform them of our processes. We
5 have informed our CEO's or CNO's, our CEO's as well
6 as our Chiefs of OBGYN, that substance abuse disorder
7 is not a moral problem, it's a medical problem. To
8 avoid bias, we're implementing universal screening,
9 verbal screening following the protocol and
10 recommendations of the American Colleges of
11 Obstetricians and Gynecologists.

12 We will be implementing a four question screening
13 questionnaire which will be universal and the only
14 reason to get a urine toxicology test is for medical
15 conditions. If a patient self-disclosed, you really
16 don't need to verify whether they are telling the
17 truth or not with a urine toxicology. And any urine
18 toxicology that will be done will only be done with
19 informed written consent and documentation. There
20 are of course exceptions to that. If a patient
21 present with altered mental status, is the
22 differential diagnosis meningitis, cerebral vascular
23 accident or drug intoxication. That's an indication
24 for a urine toxicology. The two main points I want
25 to make here that we've shared with our leadership,

1
2 is that screening for drug and alcohol is universal
3 to avoid the bias of screening just based on race,
4 ethnicity or appearance and written informed consent,
5 it will be required and documented in the chart.
6 That's the expectation.

7 CHAIRPERSON RIVERA: Thank you for that. I just
8 want to, I'm going to go back to implicit bias in one
9 second because last April, you testified that it's
10 the policy to only drug test with the mothers
11 informed consent and that a mother has the right to
12 refuse; however, you said that the testing is
13 universal and that it's not necessarily always
14 obtained in writing and in April it was verbally
15 between the doctor and the mother and that the
16 patient is not provided anything in writing about the
17 test or its potential consequences.

18 Also, the policy is not available publicly. Has
19 that changed since the last time you and I met here
20 in City Hall?

21 DR. MACHELLE ALLEN: That has changed. I have to
22 share with you that our legal team is reviewing all
23 the documents. There is a written informed consent,
24 written information to be shared with the patient and
25 a policy. What needs to be done is education of all

1
2 of our staff, making sure the documents are actually
3 at the appropriate literacy level and translated into
4 our most appropriate languages. There are
5 approximately 13 languages that we translate all of
6 our legal documents into.

7 So, currently, our legal department, our lawyers
8 are vetting all of that material, getting it at the
9 appropriate literacy level and getting it translated.
10 That's why currently it's not publicly available, but
11 through the clinical guidance, we've been very clear
12 as a system what the expectations are.

13 CHAIRPERSON RIVERA: When will it be available?

14 DR. MACHELLE ALLEN: I'd have to get back to you
15 with a date on that.

16 CHAIRPERSON RIVERA: I ask because you know, our
17 statistics show that Black and Brown pregnant people
18 are more likely to be tested. We heard some
19 incredible stories and people who were kind enough to
20 share their experiences and by the way, I know we
21 would have a lot more parents here sharing their
22 experiences but until we get universal childcare and
23 afterschool programming, unfortunately many of them
24 cannot join us today.

1
2 So, you also mentioned that since October, 99
3 staff members have received implicit bias training.
4 Could you clarify how the implicit bias curriculum is
5 developed and if the community has the opportunity to
6 provide input and by the community, I mean some of
7 our local experts. And can you share some of these
8 plans in writing with us in terms of what you expect
9 to deliver in terms of training and when it will be
10 fully implemented?

11 DR. WENDY WILCOX: So, I'm not aware about
12 sharing in writing but I'll let you know what we as
13 Health and Hospitals are doing. So, there are
14 multilayers of what we're doing. We are partnering
15 first and foremost with New York City Department of
16 Health for a few different trainings. One is trauma
17 resilience informed systems and that is looking at
18 racism, communication and making systems changes
19 across the issue. And this is involving the
20 hospitals in the Maternal Hospital Quality
21 Improvement Network. And so, to date, the Department
22 of Health and Mental Hygiene has trained over 250
23 staff across the 14 hospitals. Of this, 171 of the
24 staff are H+H staff.

1
2 In addition, Health and Hospitals is engaging
3 Perceptions Institute, which helps engage larger
4 groups of people and get them to think about implicit
5 bias and explicit bias and how it might be effecting
6 decisions that are made in the hospital. So far, we
7 started with leadership, it started with the board
8 and also the hospital CEO's and there are 22 dates
9 scheduled to go to the facilities and train more
10 people.

11 In addition, kind of on top of this, we engaged
12 an entity called Rebirth Equity and they actually
13 trained 99 participants on multiple levels. It was
14 mainly targeted at maternal and child health staff
15 and really engaged again, smaller groups of people to
16 look at implicit bias and perceptions of others. So,
17 it's a very multilayered approach.

18 CHAIRPERSON RIVERA: I saw these were launched in
19 October. Well, I want to give my colleagues an
20 opportunity to ask questions. They've been very
21 patient; I'm going to ask first Council Member Diana
22 Ayala.

23 COUNCIL MEMBER AYALA: Good afternoon. Thank
24 you, Madam Chair. So, my question is really relating
25 to the Maternal Care program and I wonder how much of

1
2 that is guided by the patients experience in the
3 hospital? Is that considered at all when you're
4 training and retraining staff and the reason I ask
5 the question is because I recently became, in the
6 last few years I've become a grandmother four times
7 over and I've had the pleasure of being invited to be
8 in the room when my daughter had her children. So, I
9 was there for each and every one of them and I find
10 that the experience and this wasn't even in a public
11 hospital, it was actually a private hospital was
12 horrendous and I hadn't realized it had I not you
13 know, been looking from the outside in, how horrible
14 of an experience childbirth - the childbirth
15 experience can be for a young mother. Specifically,
16 for a young mother who is very inexperienced and
17 very, my daughter's a very nervous person as it is,
18 so she's I think a little bit of a hypochondriac and
19 she you know, calls the doctor like every three
20 minutes, which I found was very annoying to her
21 doctor.

22 I found that you know, she was ridiculed for her
23 weight. She was pretty much embarrassed in front of
24 you know, her spouse and the rest of us that were in
25 the room at a very inopportune time and I you know, I

1 wonder in my district, obesity, hypertension,
2 diabetes, you know, the numbers are astronomical and
3 I would imagine that that's the same for individuals
4 that are pregnant and I wonder how much of that
5 education really is yielded from the experiences of
6 the patient and not so much you know, from what we've
7 learned in science and through books. But who speaks
8 to the patient is really important to me because I
9 think that you know, I just, I'll tell you the last
10 experience that she had, she decided because she has
11 hypertension because she is overweight that she was
12 not going to have any more children and her baby was,
13 because she had hypertension had to come out
14 immediately, emergency C-section and her doctor was
15 not there. So, the doctor that was attending
16 continued to ask, are you sure you want to tie your
17 tubes? Are you sure that you want to do this? You
18 know, your baby might not make it. Who says that to
19 a pregnant mom? Like, who says that. Like, I
20 couldn't believe that this was said to her three
21 times in the course of you know, the duration of the
22 time that she was there.

24 The baby came out purple, not breathing and he
25 looks at her and he says are you sure? The baby is

1
2 having complications. What the hell? What is that?
3 And I don't think that her experience was unique. I
4 don't think that she was exception, I think that
5 she's the rule and that really, really pisses me off.
6 It pisses me off because that was not my experience
7 and I don't understand what is happening and how much
8 you know; education is being geared towards the
9 doctors.

10 I mean, it's great to have doula's, it's great to
11 have midwives. I had midwives for my first two
12 children. They were great but how much education is
13 going towards these doctors that are interacting with
14 these patients on a daily basis?

15 DR. MACHELLE ALLEN: So, the patients feedback
16 and the patients experience and the patients voice is
17 very important. And I share with you that same
18 experience as my daughter had her first child and my
19 first grandchild recently and the perspective as a
20 grandmother as opposed to the obstetrician was
21 enlightening.

22 I'll have Wendy share with you perhaps another
23 experience from another patient but we do have
24 patient advocates. We do have a community advisory
25 board and we do depend on the feedback. Our efforts,

1
2 when we get that feedback and do speak with the
3 providers one on one for those providers who lack a
4 sensitivity, lack the respect to provide them
5 specific training starting with implicit bias because
6 many people don't realize how they come across and
7 they need to be told. And they need to be educated,
8 that what I think is inoffensive maybe completely
9 offensive.

10 I just want to say I share experience and Health
11 and Hospitals as a system is totally focused on the
12 patient experience and the patient should be front
13 and center. I'm going to have Wendy speak about the
14 things that we're actually doing to improve that.

15 DR. WENDY WILCOX: So, as Dr. Allen just stated,
16 we definitely pay attention to our Press Ganey scores
17 which gives us an indication of the patient
18 experience and that they score us and often give us
19 actual quotes that are shared with the Department
20 leadership that we then go ahead and give back to our
21 patients.

22 With your liberty, I'd just like to share one
23 from my own hospital that was recently shared with
24 me. When I already gave up on the natural birth to
25 go for a C-section, the doctors encouraged me to try

1
2 for the last time that I can do it and I am so happy
3 that I did it and gave birth to my baby on my own
4 without C-section. Love you doctors.

5 Now, that obviously is something that I will
6 probably carrying around with me for the rest of my
7 life because it made me feel good but as leadership,
8 we've been working at this a long time. Sharing day
9 to day feedback with the staff, going to individual
10 staff members. Having people go to the trainings.
11 Part of the goal of the Maternal Medical home is to
12 have yet another person in our practices that
13 patients can reach out to for questions like, can I
14 reschedule my appointment? Can I just talk to you
15 about this? I had a question about whatever and they
16 have cell phones and give their numbers out readily
17 to patients, so that patients have yet another person
18 to contact.

19 Obviously, in terms of the birth experience, we
20 feel like the entire team is there to keep the
21 patient in the center. Nurses play a role,
22 physicians play a role, our midwives when they are
23 available play a role when they are there. Doula's
24 can even play a role in terms of keeping the patient
25 in the center of her care and everyone engaging with

1
2 here, communicating with her, you know, discussing
3 the care plan and really trying to keep the patient
4 center and focus.

5 You know, this is not something that necessarily
6 is taught in medical school. We're trying to change
7 that and trying to get people further down in the
8 pipeline for our learners but it's definitely
9 something that's front and center today and pretty
10 much all of the different trainings we're going
11 through we're trying to address that. How do you
12 best reach the patient?

13 COUNCIL MEMBER AYALA: I agree and if there's
14 anything that we can do, I have a bunch of hospitals
15 in my district. I am literally across the street
16 from Lincoln, because I think that you know, more
17 education needs to occur in communities like mine and
18 educating new parents on the detrimental effects
19 right of not treating hypertension and diabetes
20 appropriately when one is expecting a child and what
21 the consequences can lead to, I think are really
22 important because that was also something that
23 because a young parent who has hypertension, who has
24 you know, borderline diabetes who would be considered
25 you know, to be obese. Not having that level of

1
2 education and understand the correlation between you
3 know, infant mortality and you know, good health is
4 important.

5 So, thank you so much for being here today and
6 thank you so much for this important subject matter.

7 CHAIRPERSON RIVERA: Thank you and we've been
8 joined by Council Member Levine and Moya and Council
9 Member Levine; you had a question?

10 COUNCIL MEMBER LEVINE: Thank you so much Chair
11 Rivera for convening this hearing to focus on a
12 really urgent challenge and my goodness, Council
13 Member Ayala, that was very powerful. Thank you for
14 making this real and emotionally impactful. We have
15 to tackle this. We need to tackle illicit bias, we
16 have expand doula services, we have to confront a
17 broader health inequities which are underlying. The
18 disparate outcomes and maternal mortality. We need
19 resources to that and you know that Albany is facing
20 a \$6 billion budget deficit this year, which maybe
21 balanced on the backs of low-income patients in New
22 York State and New York City by cuts to Medicaid and
23 one of the things we love about Health and Hospitals
24 is you disproportionately serve patients with
25 Medicaid and uninsured as well.

1
2 That means that cuts to this funding stream would
3 also disproportionately hurt you and your patients
4 and I fear also hurt your OBGYN services at a moment
5 when we need to be expanding resources and I wonder
6 if you could speak to what's on the line as we face
7 these very frightening cuts coming from Albany.

8 DR. MACHELLE ALLEN: So, my answer is brief. We
9 have the commitment of our senior leadership that we
10 will not cut back on any services.

11 Our intention is to continue to provide the
12 services that we provide today.

13 COUNCIL MEMBER LEVINE: You don't mean just for
14 obstetrics but for all the services throughout the
15 system?

16 DR. MACHELLE ALLEN: All the services, pediatric
17 services, primary care services, we are committed to
18 the services that we provide today. You ask what is
19 the plan and that's the plan that I'm aware of. If
20 it changes, we're happy to follow up with you.

21 COUNCIL MEMBER LEVINE: That's a reassuring
22 commitment and I certainly applaud you and Dr. Katz
23 for doubling down on that. You could potentially
24 face hundreds of millions in funding cuts. Just to
25 be sober about this, it's a pretty substantial piece

1
2 of your budget and I'm wondering how you maintain
3 services in the face of cuts like that? Is it
4 closing facilities? Is it reducing head count on the
5 administrative side?

6 DR. MACHELLE ALLEN: Any cuts to Medicaid,
7 threaten the financial wellbeing of H+H and our
8 mission to quality healthcare will be fought. We
9 will fight the cuts that threaten our healthcare and
10 the safety of New Yorkers. We are prepared to work
11 with the state on changes to their Medicaid program
12 and reforms and savings that are critical solutions,
13 not cuts and I think for further detail, I would have
14 to defer to Dr. Katz and our CFO John Ulberg for more
15 specifics.

16 COUNCIL MEMBER LEVINE: Understood. We are going
17 to be fighting really hard to protect you, to protect
18 everyone in the city from these cuts with our allies
19 in Albany. I think it's going to be a tough fight.
20 I think the stakes are really high, especially for
21 low-income New Yorkers who rely on Medicaid to stay
22 healthy.

23 If I may just very quickly, I know that you
24 talked about NYC Care and the roll out in the Bronx.
25 I think it's true to tackle disparities and maternal

1
2 mortality, we also have to tackle disparities in
3 broader healthcare including primary care and NYC
4 Care is a really important component of that
5 strategy. You are now fully rolled out in the Bronx,
6 correct? Brooklyn is next, what's the timeline going
7 forward?

8 DR. MACHELLE ALLEN: I don't have the timeline
9 with me right now. I'm happy to get back to you on
10 that with a specific timeline, Council Member.

11 COUNCIL MEMBER LEVINE: Okay, I think to state
12 the obvious, if an individual who doesn't have
13 insurance has the benefit of an annual physical and
14 getting the vaccinations and catching medical
15 problems early, so that preventative action can be
16 taken for conditions like hypertension or diabetes.
17 When you can have that baseline of primary care, at
18 the moment in which someone becomes pregnant, they
19 are just going to face much better odds and so, NYC
20 Care is actually in my opinion also a critical
21 component to reducing disparities in maternal
22 mortality and improving neonatal outcomes.

23 DR. MACHELLE ALLEN: Agree with you 100 percent.
24 We've been working closely with our primary care
25 partners, recognizing that improving the baseline

1 health of the woman makes all the difference in the
2 world with her pregnancy experience.

3
4 So, we've implemented the pregnancy intention
5 question within the primary care visit. So that
6 every women of reproductive age has a conversation,
7 are you planning to become pregnant within the next
8 year? If she indeed is, than she's sent to OBGYN for
9 preconceptual counseling and in the meantime with a
10 primary care physician, because our guidelines and
11 our thresholds during pregnancy are much tighter than
12 when you are not pregnant. So, they are different
13 targets for blood pressure and sugar.

14 In addition to that, if the woman states that she
15 is not desirous of a pregnancy in that year, we
16 actually refer her to GYN, so she can have the
17 appropriate contraception of her choice. And
18 realizing how important primary care is, the
19 postpartum visit is really important as well. At the
20 postpartum visit, you get to have your blood pressure
21 rechecked. If you had gestational diabetes or
22 further complications, medical complications to the
23 pregnancy, that postpartum visit is where you get to
24 see if they've resolved or not and if they've not
25 been resolved. And even if they have been, if

1
2 there's an underlying condition, that's the
3 opportunity to refer the patient back to primary
4 care. We realize about 40 percent of our pregnant
5 women do not keep their post-partum visit, whereas 98
6 percent of them keep their well-baby visit.

7 So, we're working with our facilities so that the
8 post-partum care is co-scheduled and maximally
9 collocated with the well-baby visit.

10 Now, some of our facilities have been able to co-
11 schedule, but because of space constraints, not
12 collate, collocate. Others have been, we've been
13 using Saturday hours and nighttime hours, evening
14 hours realizing that many of our moms work and can't
15 come to the hospital between nine and five. May not
16 have the ability to take a day off, sick leave, etc.

17 So, we're working very closely with our pediatric
18 partners to ensure that our patients get their
19 postpartum care completed and refer them back to
20 primary care because you are absolutely 100 percent
21 correct. The primary care, our primary care partners
22 are the ones who engage us in preventive healthcare,
23 work with our weight, work with our nutrition, work
24 with our exercise, education. I just can't agree
25 with you more.

1
2 COUNCIL MEMBER LEVINE: Okay, well, we appreciate
3 that. Thank you, Dr. Allen and Dr. Wilcox, and thank
4 you very much Madam Chair.

5 CHAIRPERSON RIVERA: Thank you for mentioning the
6 co-scheduling. What about the emphasis on a family
7 medicine doctor and perhaps having those visits
8 happen at the same time to increase the percentages?
9 So, the doctor can check out the baby and they can
10 check out and talk to the parent. So, it was 40
11 percent for the postpartum visit.

12 DR. MACHELLE ALLEN: They have to keep their
13 visit with the obstetrician, but they'll bring their
14 child to the pediatrician. So, when they come to the
15 pediatrician, we're actually doing the postpartum
16 visit at the same time and the same place.

17 CHAIRPERSON RIVERA: I just think you know, in
18 terms of our time and our resources, we just want to
19 make sure because I know the family medicine
20 practices is so, so important and we're all very
21 fearful of the cuts. But just know that we will be
22 there fighting for you and I will be asking Greater
23 New York as well because they do a lot of lobbying in
24 Albany and that's going to be incredibly important.

1
2 So, just a few more questions because we have a
3 lot of people here to testify and I want to make sure
4 that we can keep them in here with us. So, in terms
5 of maternal morbidity, there's DOHMH support, there
6 are eight H+H hospitals integrating reviews of all
7 cases that include severe maternal morbidity. What
8 are you doing with the review of these cases and the
9 data that is informing what you called in your
10 testimony, population based strategies to address
11 these conditions.

12 Dr. WENDY WILCOX: So, the hospitals and the
13 MHQUIN are submitting their data to the Department of
14 Health and they in turn can give us our own data back
15 to us. However, before that, as Dr. Allen mentioned
16 in her testimony, we have a regional perinatal center
17 at Bellevue, so we were collecting a lot of the same
18 data and using it as we plan our care.

19 CHAIRPERSON RIVERA: When I asked about preterm
20 births and you mentioned one of the highest kind of
21 indicators was having a previous preterm birth but
22 what are the other indicators and conditions and is
23 there something structural about these conditions?
24 For example, if it's diabetes or it's hypertension,
25 are we looking at maybe that pregnant person lives in

1
2 a community without access to healthy food for
3 example?

4 DR. WENDY WILCOX: So, that is what one of the
5 main reasons why we implemented the maternal medical
6 home. So, in addition to the routine screenings and
7 history that we would take during the clinical exam
8 that we would be able to screen patients for some of
9 the social determinants of health, as well as I
10 mentioned, you know, depression and trauma and things
11 like that to figure out who our most high risk
12 patients are and then with the help of a maternal
13 care coordinator and/or social worker, the patient is
14 guided to additional support, however that support is
15 needed.

16 CHAIRPERSON RIVERA: What are the actual
17 conditions though? Can you give me a few examples?

18 DR. WENDY WILCOX: Sure, you mentioned some of
19 them yourself. Hypertension is very prominent in our
20 communities, even higher than some of the New York
21 City averages. Diabetes is also high. Patients who
22 have had a prior preterm birth. Obesity is also an
23 independent risk factor for some adverse pregnancy
24 outcomes. So, all of those things would qualify a
25 patient as being at higher risk.

1
2 DR. MACHELLE ALLEN: And I would just add
3 structural anomalies as well, fibroid uterus is
4 notable for causing preterm labor. There's a broad
5 spectrum of etiologies.

6 CHAIRPERSON RIVERA: And just to clarify, do all
7 of the H+H facilities have prenatal programs
8 available?

9 DR. WENDY WILCOX: Yes.

10 CHAIRPERSON RIVERA: And would you be able to
11 share the budget for these programs by facility?

12 DR. MACHELLE ALLEN: Unfortunately, I don't have
13 those numbers but we can follow up with finance
14 people.

15 CHAIRPERSON RIVERA: That would be great. I just
16 want to make sure that we have these numbers on hand,
17 so we can have a Finance hearing that really gets to
18 the heart of what we can do to best help your
19 facilities. And I guess, I'll ask just a couple more
20 questions and then we'll move on to our lovely
21 panelists.

22 So, how are you ensuring that all pregnant people
23 receive proper and meaningful postpartum services? I
24 know you mentioned the co-scheduling and what you're
25 doing to keep the mother or the pregnant person

1
2 taking care of themselves. Do you partner with
3 Thrive at all?

4 DR. MACHELLE ALLEN: Say that again.

5 CHAIRPERSON RIVERA: Thrive, Thrive NYC.

6 DR. MACHELLE ALLEN: Yes, we do.

7 CHAIRPERSON RIVERA: In terms of services. Just
8 trying to get an idea.

9 DR. MACHELLE ALLEN: Yes, that's one of the
10 functions of the maternal care coordinators and the
11 maternal care social workers and the maternal medical
12 home is to help to ensure that women are also
13 reminded and coming back for their postpartum visits.

14 In addition, Health and Hospitals Community Care
15 provides care in the community. Nursing care and
16 care through our community liaison workers and that
17 can certainly be for patients who are discharged with
18 hypertension and/or other medical conditions. There
19 are also referrals for the babies and just to give
20 you a few numbers, Health and Hospitals Community
21 Care over the course of two years, so from January
22 2018 to December 2019, provided 445 antepartum
23 visits, 9,704 newborn visits and 10,122 visits in the
24 postpartum period.

1
2 CHAIRPERSON RIVERA: Thank you for those numbers.
3 We're going to hear from a number of people that
4 provide services prebirth and throughout and I hope
5 that you'll stay and listen to their testimony. Some
6 of their stories and their experiences and I just
7 want to thank the both of you for giving us so much
8 time today and I look forward to working with you in
9 the future.

10 Thank you very much.

11 DR. MACHELLE ALLEN: Thank you for the
12 opportunity.

13 CHAIRPERSON RIVERA: We're going to call up
14 Cynthia Lynch from the New York Association of
15 Licensed Midwives, Shawnee B Gibson Spirit of a
16 Woman, Melissa Gardilla and Patricia Loftman.

17 And just to make sure that we get to all the
18 panelists here and that we hear from Greater New
19 York, we're going to put a clock on the timing and
20 we're going to put a clock for two minutes if that's
21 okay.

22 CYNTHIA LYNCH: Good morning, thank you for
23 having this meeting today. My name is Cynthia Lynch;
24 I'm a licensed midwife. I've been practicing in New
25 York City and primarily in the H+H system for the

1
2 last 20 years. I'm here today representing as the
3 Vice President of New York Midwives which is the New
4 York State affiliate of the American College of Nurse
5 Midwives, which is the professional organization that
6 represents licensed midwives nationally.

7 I just wanted to let you all know that midwives
8 are independent providers. We attend approximately
9 ten percent of all deliveries in New York State. We
10 are masters or doctorate educated and obtain
11 licensure in New York after passing and national
12 credential exam.

13 The midwife model of care promotes pregnancy as a
14 normal physiologic event in a woman's life and
15 prioritizes a woman's psychological, physical and
16 cultural needs.

17 I want to thank the Council for taking the time
18 to discuss midwifery care its role in serving the
19 women of New York City. Some of you may or may not
20 know but 2020 has been declared the year of the
21 midwife by the World Health Organization because of
22 our role in protecting and promoting maternal health
23 worldwide.

24 In sake for time, because I know you've talked a
25 lot about statistics, I'm going to sort of skip

1 through that and jump to Governor Cuomo's task force
2 on maternal mortality and morbidity which showed some
3 really stark racial disparities in maternal care and
4 outcome.
5

6 Black women in New York are eight times more
7 likely to die of pregnancy related causes than White
8 women are. Severe maternal mortalities estimated to
9 result in additional costs exceeding \$17 million each
10 year for New York City alone.

11 One of the driving forces behind maternal
12 mortality morbidity is cesarean section and the
13 complications that come from that. According to the
14 DOH statistics, as of 2016, am I over my two minutes.

15 CHAIRPERSON RIVERA: You can finish your thought
16 of course.

17 CYNTHIA LYNCH: Okay. New York State had a
18 cesarean rate of 33.9 percent and when broken down by
19 race, Black women were six times more likely to die
20 of complications from cesarean section than White
21 women.

22 When the Midwifery Model of Care is integrated
23 into medical establishment it has been shown to
24 improve maternal outcomes. It is the standard of
25 care in many European countries, such as England,

1
2 France and Sweden which all of which have better
3 mortality rates than we do here in the U.S.

4 A Cochran Review of Literature shows that midwife
5 lead care decreases preterm birth. Decreases the use
6 of pain medication and cesarean section and can help
7 to reduce New York's maternal mortality rates.

8 In addition, midwives promote maternal autonomy,
9 share decision making, provide maternal respect and
10 are crusaders for reproductive justice. We invest
11 time and resources into our healthcare relationships
12 and we increase client satisfaction.

13 Midwifery care improves maternal outcomes and
14 lowers costs by avoiding the overuse of interventions
15 and eliminates unnecessary and nonbeneficial
16 interventions including primary C-sections, avoids
17 short term and long term complications and chronic
18 conditions for women and newborns that can sometimes
19 result.

20 And it also by definition -

21 CHAIRPERSON RIVERA: If you could just wrap up.

22 CYNTHIA LYNCH: Okay and repeat cesarean
23 sections.

24 So, what I wanted to really say is that in short,
25 midwives have been working in New York City for a

1
2 very long time. We have been a couple of the
3 different H+H city hospital systems since the 70's.
4 We have really great stats. You won't hear about
5 them. Our services are underutilized. Woodhull is
6 one shining star of the system. Their primary
7 section rate is 12.6 and their repeat is 13.9.

8 The European model exists at Woodhull where
9 midwives are fully integrated into low risk and high
10 risk care. And I think there needs to be something
11 spoken about sort of the power dynamics that occur
12 within the HHC and in general in hospitals where
13 midwives don't have the same ability to be heard,
14 seen, paid, hired. And while H+H has midwives in
15 several hospitals, they're not all utilized to the
16 same extent which is why you don't see the same stats
17 in the different hospitals and midwifery care is a
18 solution to this maternal crisis that we have and we
19 just have to start utilizing it. Like, it exists and
20 we're doing it, we just need to use more of it.

21 CHAIRPERSON RIVERA: Thank you. Thank you so
22 much.

23 CYNTHIA LYNCH: Thank you.

24 PATRICIA LOFTMAN: Good morning to the Council
25 Members. Thank you for this opportunity to provide

1
2 testimony before the Hospitals Committee. My name is
3 Patricia Loftman; I'm a Certified Nurse midwife,
4 fellow of the American College of Nurse Midwives and
5 former Harlem Hospital Center Director of Midwifery.

6 I graduated from Columbia University Graduate
7 School of Nursing with a specialty in midwifery in
8 1981. I've been a midwife for 38 years.

9 I practiced full scope midwifery caring for women
10 for three decades and was the Harlem Hospital Center
11 Midwifery Director from 1984 to 1999. I retired from
12 clinical midwifery in 2010.

13 A midwife is a licensed independent healthcare
14 provider with prescriptive authority in all 50
15 states. While all midwives possess a master's
16 degree, many possess a doctorate as well. Midwives
17 practice full scope midwifery which provide the full
18 range of women's reproductive healthcare through the
19 life span. Midwifery care encompasses prenatal,
20 labor and delivery, postpartum, gynecologic care
21 which includes contraceptive management and post-
22 menopausal care and primary care.

23 I would like to provide a historical context of
24 midwives in Health and Hospitals Corporation now
25 known as H+H. The Harlem Hospital Midwifery service

1 was the second oldest midwifery service in HHC.

2 Second only to the midwifery service at Kings County
3 Hospital. The Harlem Hospital Midwifery service was
4 created as a clinical site for the Columbia
5 University midwifery students in 1965.

6
7 Columbia University midwifery students were not
8 permitted to use the Presbyterian hospital as a
9 clinical site, as it was reserved as a domain for the
10 Columbia University School of Medicine medical
11 students.

12 I entered Harlem Hospital in April of 1982. I
13 wanted women to understand that receiving healthcare
14 in a public hospital did not mean having to accept
15 second class care. I became a midwifery service
16 director in 1984, shortly afterwards I joined the HHC
17 Council of Midwifery Service Directors. The Council
18 was composed of HHC midwifery service directors, all
19 HHC hospitals had a midwifery service.

20 Between 1985 and 1999, when the Council was
21 dissolved, HHC midwives attended the births of 25
22 percent of all HHC births. Midwives were a critical
23 and integral part of all obstetrical departments.

24 I was a midwife at Harlem Hospital when the
25 community was ravaged with the crack and HIV

1
2 epidemics beginning in 1984. For ten years between
3 1985 to 1995, I, together with another midwife cared
4 for women whose pregnancies were complicated by drug
5 use and/or HIV infection in a special prenatal clinic
6 designed specifically for them.

7 These women should not have had a good outcome
8 but they did and why was that? These women attended
9 clinic weekly, which was a requirement and adhered to
10 multiple and varied appointments. They were engaged
11 in their health and healthcare because they were
12 cared for by midwives who looked like them, who
13 understood their cultural and norms, values and needs
14 and who did not practice medical apartheid, which had
15 been their experience and who used medical technology
16 wisely and with whom they developed a relationship
17 based on trust.

18 The women remained engaged in the health care
19 system post-delivery, continuing to adhere to health
20 maintenance activities. While the women had to the
21 option to return to the regular GYN clinic, they
22 chose to continue to receive their reproductive care
23 in the special prenatal clinic.

24 Recently, an unprecedented amount of immediate
25 attention has centered around the crisis of Black

1
2 maternal morbidity and mortality. Today, Black women
3 are eight times more likely to experience a pregnancy
4 related death than a White woman in New York City.
5 Evidence has emerged to support racism as a direct
6 cause of the medical conditions born by Black women
7 that placed them at risk for maternal morbidity and
8 mortality.

9 Midwives provide women centered individualized
10 respectful, safe and satisfying maternal care. While
11 emerging evidence reveals and documents that health
12 systems that integrate midwives experience less
13 cesarean section, premature birth and neonatal
14 mortality. The number of H+H hospitals that don't
15 have a midwifery service has never been higher.

16 My own hospital, Harlem Hospital Center,
17 eliminated the second oldest midwifery service in New
18 York that not only provided the template on how to
19 care for pregnant drug using women, drug using and
20 HIV infected women it was the first baby friendly HAC
21 hospital in New York City. I was instrumental in
22 both.

23 Midwives also provide primary care and empower
24 women to maximize their health and emotional
25 wellbeing once the maternity cycle has ended. Women

1
2 enter their subsequent pregnancy healthy, thereby
3 improving their pregnancy outcomes and preventing
4 pregnancy related near death and deaths. More and
5 more women of color who are the consumers of women's
6 reproductive healthcare in public hospital systems
7 where most midwives work are asking for midwifery
8 care and midwives who look like them.

9 At a time when access to abortion services is
10 under threat, midwives were included in the New York
11 State Reproductive Health Act, which codified role
12 protections into New York State law.

13 In closing, substantial evidence exists that
14 documents the benefits to all women of midwifery
15 care. Midwives are experts in holistic healthcare
16 and vast experience across all birth settings from
17 home birth and birth center to large tertiary
18 academic medical centers. They increase health
19 equity to women and families, enabling them to
20 address issues of reproductive justice, birth equity,
21 health disparity, maternal and infant morbidity and
22 mortality and primary care at a time when the
23 availability of women's reproductive healthcare
24 providers is decreasing.

1
2 All women deserve a midwife. The only way that
3 will occur however, will be if every H+H hospital has
4 a midwifery service that is fully integrated into the
5 H+H hospital system.

6 CHAIRPERSON RIVERA: Thank you so much.

7 MELISSA GARDILLA: Alright, hello. Alright,
8 thank you to the New York City Council Committee on
9 Hospitals for organizing this hearing on the
10 importance of prenatal care, disparities and
11 midwifery and doula care.

12 My name is Melissa Gardilla and I'm with Every
13 Mother Counts. A nonprofit organization in New York
14 City whose mission is to make pregnancy and
15 childbirth safe for every mother everywhere. We work
16 towards achieving quality, respectful and equitable
17 maternity care for all and we prioritize working with
18 community partner organizations and bringing their
19 voices to the forefront.

20 Delivering high value care requires that we place
21 women and families at the center of the experience,
22 while seeking out innovative and evidence-based
23 strategies such as midwife lead clinical care and
24 perinatal doula support which confer important
25

1
2 benefits to women, families, stakeholders,
3 communities and insurers.

4 We urge the New York City Committee on Hospitals
5 to scale up and further integrate these proven high
6 value models into the health system, as we've already
7 heard reliable and consistent evidence shows that
8 both midwifery and doula care reduce cesarean and
9 preterm births, increase breastfeeding, improve care
10 satisfaction and engagement, prioritize shared
11 decision making and they are cost effective.

12 These solutions are documented to be effective in
13 low and underserved populations but remain
14 unavailable to many in the city based on where they
15 live or their income. Expanding access to midwives
16 and community based doula's would help enhance
17 available support services, address racial bias and
18 fill gaps in our maternity care system.

19 Midwives have served as an essential part of the
20 city's maternity care workforce but midwife positions
21 have been cut back and birth centers at Bellevue,
22 Morris Heights, Mount Sinai West have been shuttered.
23 In New York City and State, efforts to increase
24 access to doula's are underway but small scale
25 initiatives and limited implementation has meant that

1
2 only a small percentage of communities in need are
3 being reached.

4 We urge the Committee on Hospitals to learn more
5 about the work of community based organizations, such
6 as Ancient Song doula services to explore ways in
7 which additional collaboration and integration can be
8 accomplished.

9 I'm going to wrap up because I know my times up
10 but in closing, improving maternity care is just
11 about more than just improving clinical care, it's
12 also about improving women's experiences. A recent
13 study called the Giving Voice to Mother study,
14 recently revealed that one in three women of color,
15 giving birth in their U.S. hospital reported
16 mistreatment including being shouted at, scolded or
17 ignored or having the request for help being refused
18 or delayed. We need to ensure that people are
19 engaged in care decisions and that their care
20 reflects their right to be treated with respect and
21 dignity. This goes beyond eliminating bias, racism
22 and disrespectful treatment. It requires valuing a
23 woman's right to make informed decisions about their
24 own care, the right to be listened to, the right to
25

1
2 be heard, the right to have their needs met from the
3 beginning.

4 Thank you.

5 CHAIRPERSON RIVERA: And thank you for all of
6 your recommendations which are in line with many of
7 the panelists before you. Thank you.

8 SHAWNEE GIBSON: Good morning. My name is
9 Shawnee Benton Gibson. Let me begin by thanking and
10 acknowledging the City Council for having this
11 convening and creating a forum where these issues can
12 be presented, discussed and explored.

13 I appreciate you, each of you who are sitting
14 here still for your efforts and your time and
15 attention. I sit before you today as a community
16 member, a healer, an advocate an activist, a
17 clinician, a spiritual leader, a disrupter and a
18 mother of three. I am also unapologetically Black, a
19 cisgender woman, African American, a New Yorker and a
20 Queen from Queens.

21 And finally, I am your neighbor. I am a fellow
22 citizen and mother in mourning over the loss of my
23 eldest child whose death could have been prevented.
24 Today, I act as a vessel and a conduit for the voice
25

1
2 of my daughter Shamony Makeba Gibson and the voices
3 of so many young women of color just like her.

4 They are no longer here to physically speak for
5 themselves however, their spirits are ever present
6 and alive as I address this community of leaders,
7 innovators and witnesses who are gathered here today.
8 My daughter's story is loud, colorful, expansive and
9 artful.

10 It is filled with the energy that she possessed
11 when she was living, breathing and moving through
12 this world. Her story is in the hearts of those who
13 knew her and in the mouths of those who knew her as
14 well. It is also in the air and the ethers now that
15 she has transitioned. Shamony's transition was
16 sudden and unexpected. However, as I look back over
17 my work as a reproductive advocate and leader in the
18 reproductive health community, I have to question why
19 I thought that I would be spared.

20 I question why I was not expecting Shamony to
21 succumb to the issue that so many Black and Brown
22 women throughout this country and this city and
23 throughout the world have. I never thought about her
24 being in danger of losing her life as a result of her
25 bringing her children into the world. I was actually

1
2 more concerned about her having postpartum depression
3 or psychosis, which is something that runs in our
4 family. I forgot about my own birth traumas and
5 those of my mother, grandmothers, aunties and
6 sisters. I forgot about it because I thought that we
7 were smart enough, educated enough and connected
8 enough to prevent that from happening to her.

9 I naively believe that my optimism about how
10 knowledgeable we all were which shield her from this
11 epidemic, wow. Shamony's death continues to
12 reverberate across the city and nation because she
13 doesn't fit the formula and yes, there is a formula.
14 When I read the articles, reports and the research
15 regarding maternal morbidity and mortality, I see
16 information that speaks to physical health challenges
17 and disease in the body.

18 I read about women who don't have access or who
19 don't have adequate medical care. I read about women
20 and families who don't know their rights. Shamony's
21 experience did not align with that formula. She was
22 vocal, loud, commanding and demanding. She had a
23 degree in business and two active and lucrative
24 businesses. She was a community leader, a
25 performance artist and a visual artist. She was

1
2 trained and developed as an adolescent to speak up
3 and serve our community in order to combat racism and
4 White supremacy.

5 She had a midwife, midwives for both her
6 pregnancies and her births. She had doula's for both
7 her births. She did research so that she could
8 breastfeed properly, nourish her babies. She danced
9 while she was pregnant, walked, studied, talked about
10 it, bragged about it and intuitive about it.

11 She was awake, aware and active about Black
12 maternal health and the darker side of reproductive
13 health. She was proactive and productive regarding
14 her health and the health of her family and her
15 friends. She wanted to know, she was a seeker and
16 yet she still died.

17 So, clearly, knowing is not enough. Having
18 resources is not enough. I am here to say that
19 everyone that is present for this conversation isn't
20 necessarily fully invested in doing all that it takes
21 to stop this epidemic. Just because you are sitting
22 at the table doesn't mean that you are invested,
23 fully present or equipped to address what is being
24 presented here. And just because you are not in the
25 room doesn't mean that you aren't committed,

1 interested and equipped to provide guidance toward
2 effective, generative and equitable solutions for the
3 greater good of all.

4
5 Yesterday was M.L.K Day and what I got profoundly
6 connected to as I contemplated what his life and
7 legacy means for all of us, I got connected to the
8 fact that your sense of purpose can sometimes be
9 ignited by the darkest, most tragic and mentally,
10 spiritually, physically and emotionally devastating
11 things. Martins legacy was fertilized by the scourge
12 of racism, White supremacy and hate. His purpose was
13 inextricably tied to saving the unpopular, doing the
14 unthinkable and going toward the unimaginable.

15 I'm here because I'm willing to go to the
16 deepest, darkest places and spaces so that no more
17 women have to die and no more children have to grow
18 up without their mothers.

19 They say that if you know better, you do better.
20 I don't agree. Knowing is not enough. To do better,
21 is to do better. Wounds create worlds and as such,
22 the women who house them must be treated like the
23 world. This country has taught Black women to remain
24 silent, keep working, multitask even when you have a
25 baby in tow to figure it out on their own despite the

1
2 odds. To ignore their mental, spiritual and
3 emotional pain and when we do all that, we are still
4 judged for everything that these oppressive and
5 racist systems have forced upon us.

6 There is an informal saying in my work as a
7 clinician, the saying declares that if it's
8 hysterical it's historical. Our bodies are
9 processing trauma daily as Black women. It's
10 compounded trauma, it's the trauma of our mothers,
11 mothers, mothers and it's killing us. There was
12 never a time for a Black woman to address their
13 traumas, especially when we're released from
14 enslavement. Especially those that are associated
15 with the for mothers and for fathers who went through
16 enslavement or enslavement like, experiences and
17 those unaddressed and unspoken traumas live in our
18 bodies and they breed disease. Stress and trauma are
19 silent killers and also, they are mobile,
20 transferable and contagious. We have been taught
21 that trauma is vicarious but trauma is contagious.
22 It spreads, it compounds, it's binds and it alters.
23 It impacts the body on a cellular level and it can
24 open you up and shut you down.

1
2 Every case where a Black or Brown woman who dies
3 or has a near death experience will not have a
4 smoking gun or a direct line to negligence connected
5 to it. However, we as leaders, politicians,
6 clinicians, medical practitioners, we have been
7 willfully and woefully negligent by not doing the
8 work to address how racism, oppression and White
9 supremacy has diminished the quality of life and
10 quality of healthcare in our communities across this
11 nation and the planet.

12 This morning, I'm not requesting a universal
13 protocol for all women. Universal means one way of
14 doing it. A universal protocol that applies to all
15 women will not say Black and Brown women. This
16 morning I am asking for a set of specific protocols,
17 actions, policies and procedures that are uniquely
18 tied to the women and babies who are Black and Brown.
19 It is our sisters who are dying or having near death
20 experiences while doing the most natural thing that a
21 woman can do which is to bring life into the world.

22 Today, I am asking for a comprehensive solution
23 that addresses the needs of Black and Brown women
24 across their life spans. What I am seeking are
25 systems, protocols, programs and people who will

1
2 speak to the reproductive needs and wants of Black
3 and Brown girls and women. Education that is
4 specific to the skin that you are in. Systems and
5 institutions that are committed to making sure that
6 we address racism and anti-Black racism specifically.
7 Formal and informal leaders across all disciplines
8 that are committed to principles over power and
9 politics.

10 Screenings pre, during and post birth, physical
11 and mental health screenings and including the
12 extended support person that know what's going on
13 with the women. That what she talks about and that
14 what she does not. Bundles to address medical
15 crisis, such as hemorrhage, blood clots, high blood
16 pressure that applied universally for Black and Brown
17 women. Full spectrum doula's on deck for all women
18 of color. Compensation that aligns with the rich,
19 generous and multifaceted services that they provide.
20 Community midwives of color and recruitment,
21 scholarships and other financial support to ensure
22 that those who wish to pursue this age or vocation
23 can actually actualize that vision and purpose and I
24 thank you for this Black midwife because Black
25 midwives are like unicorns in this world.

1
2 Community health workers wrap around services,
3 anti-Black racist training that speaks directly to
4 White supremacy as a construct, not necessarily a
5 person, a face or a position. Education that begins
6 in medical school that is injected throughout a
7 medical providers career. Mandatory continued
8 education especially around anti-Black racist work.

9 I am here to declare that my work will not stop.
10 I am here to hold myself accountable and to hold
11 those responsible who knowingly and unknowingly keep
12 this epidemic going. I am here to let you know that
13 Shamony Makeba Gibson lived. She is alive in this
14 work. She is alive in the faces and the DNA of her
15 children, the two, my grandchildren that are still
16 alive Omari and Cari [SP?]. She is alive in this
17 movement and she is alive in this moment as I speak
18 her name. Shamony Makeba Gibson, Shamony Makeba
19 Gibson, Shamony Makeba Gibson.

20 Thank you for listening.

21 CHAIRPERSON RIVERA: I just want to thank you.
22 Thank you for everything, for all that you have said.
23 Not just the midwife. If I could just call, you're a
24 pioneer in this field and what we're doing and to
25 know that we're closing these services instead of

1
2 expanding them, the reason I just shut off the clock
3 was, we've already lost so much time.

4 So, I just want to thank you all for sharing and
5 taking all your recommendations very, very seriously.
6 I wouldn't be having this hearing if you didn't have
7 my full commitment that this is what we deserve.

8 We deserve more services, we deserve an expansion
9 and we deserve to remove the barriers in becoming a
10 midwife and continuing to serve this city and I just
11 want to thank you all so, so much. Thank you.

12 Okay, I am going to call the next panel Lorraine
13 Ryan, Dr. Tara Shirazian and Helena Grant.

14 LORRAINE RYAN: Chair Rivera and Members of the
15 Hospitals Committee, my name is Lorraine Ryan; I
16 represent the Greater New York Hospital Association
17 and all of the hospitals in New York City and beyond
18 that are part of the association.

19 I first want to acknowledge the prior panel and
20 with all due respect, I appreciated all of the
21 comments that they made today. I thank you for
22 holding this hearing and for allowing Greater New
23 York to speak on behalf of the prenatal care,
24 postpartum care and perinatal care that is provided
25 in our hospitals each and every day.

1
2 As a clinician myself, I've been actively
3 involved in improvement efforts with our hospitals
4 for more than two decades. I think with such limited
5 time, I want to acknowledge that healthcare, we all
6 believe, Greater New York strongly supported the ACA,
7 that healthcare is a human right and our institutions
8 which are nonprofits in public hospitals continue to
9 care for the most vulnerable patients in our
10 communities.

11 We view addressing racial disparities and
12 maternal mortality and morbidity as part of that
13 mission. However, there are many hospital challenges
14 that we currently face. As you know, we're fighting
15 major budget cuts to the Medicaid program and beyond
16 at both the federal and state level. Despite that,
17 our hospitals proudly provide maternity services
18 throughout the city and beyond. In 2018, they
19 delivered 103,000 babies; 57 percent were Medicaid,
20 40 percent private insurance, 2 percent uninsured.

21 However, despite these unprecedented threats to
22 the survival of New York hospitals, our hospitals
23 continue to keep their doors open each and every day,
24 365 days a year and committed to providing the best
25 care possible, not the standing insurance status.

1
2 With regard to prenatal care, I will go very
3 quickly. I think is fairly well understood.

4 Prenatal care is provided by our hospitals primarily
5 in clinics and in private practices. If a mother
6 suffers complications during the pregnancy, she may
7 be admitted to the hospital and cared for by
8 specialists at that point and time. The goal of
9 prenatal care is to keep the patient and the baby in
10 the womb, the fetus healthy, to monitor progress and
11 to intervene as necessary.

12 Monitoring weight, diet, exercise, mental status,
13 and conducting ultrasounds and sonograms to ensure
14 the growth and development of the fetus is normal and
15 routine. More and more of our hospitals are
16 supporting however, those nonclinical services. Such
17 as centering pregnancy for expectant mothers, which
18 combines individual prenatal physician visits with
19 peer group support to discuss and understand what it
20 takes to go through a healthy pregnancy, to deliver
21 an infant and to take care of that newborn within the
22 context of the family.

23 Centering pregnancy programs have been associated
24 with reduced incidents of preterm birth, percentage
25 of low birth weight infants and lower instances of

1 gestational diabetes and postnatal depression.

2 Currently, the Department of Health is supporting two
3 pilot programs around the state. The first cohort is
4 underway in New York City, Suffolk County, Rockland
5 and Westchester. Downstate are part of those pilots.
6 These are covered services and where they are not
7 covered, they are being provided by the institution.
8 They are run by certified midwives who lead the group
9 under the supervision of an obstetrician.
10

11 We also wholeheartedly support doula's and
12 midwives. Midwives are present in many of our
13 hospitals as you've heard today, but not all of our
14 hospitals and we would love to see more of that
15 taking place throughout the city.

16 Greater New York supported legislation at the
17 state level to allow midwives to run their own
18 midwifery birth centers and hopefully, that
19 legislation will push more and more of those centers
20 to open up. Despite all these efforts; however,
21 there are stark racial disparities in maternal
22 mortality and morbidity that you've heard about many
23 times today, so I will not go through it again.

24 How are we responding to the problem? The 2018
25 task force at the state level on maternal mortality

1
2 and disparate racial outcomes was created by the
3 Governor and out of that task force came ten specific
4 recommendations. I will touch on a couple of them.

5 Along with the recommendations, came \$8 million
6 in support – are you telling me I can have a little
7 bit more time?

8 CHAIRPERSON RIVERA: Yes, I'm going to give you a
9 little more time, but we did not set the clock.

10 LORRAINE RYAN: Oh, good, okay, good for me.

11 Okay, we talked briefly about the maternal mortality
12 review boards that exist both at the state and city
13 level. These are designed to examine cases to
14 understand what the opportunities for improvement are
15 so that we can avoid future mortalities and
16 morbidity. These are subject matter experts in
17 obstetrics as well as improvement science that will
18 unearth these root causes to prevent recurrence in
19 the future. These are essential at both the state
20 and city level.

21 Last summer and I think one of the most effective
22 things that we've seen in the last couple of years in
23 New York State in terms of addressing the maternal
24 mortality and morbidity crisis, are the listening
25 sessions conducted by the State Commissioner of

1
2 Health, along with representatives from communities
3 throughout the state. They were held in Brooklyn,
4 Harlem, Queens, the Bronx and across upstate.

5 These sessions were intended to visit high risk
6 areas and listen to local concerns. What came out of
7 those sessions were identifying the need for more
8 minority healthcare professionals, midwives, doula's,
9 practicing obstetricians and non-licensed clinicians.
10 Increase awareness of disparities among providers,
11 implicit bias training, you've heard it mentioned
12 many times today. Our providers need help and
13 support to deliver equitable, culturally competent
14 medical care. We all have to acknowledge that.

15 Increasing provider support during the postpartum
16 period. The first meeting of the states postpartum
17 work group just met very recently and they have two
18 and three pages of recommendations for what we need
19 to do in the postpartum period, which is commonly now
20 called the fourth trimester. I agree wholeheartedly
21 with the facts stated earlier that 40 percent of
22 women do not even make that first postpartum visit
23 because of the challenges of taking care of their
24 families.

25 CHAIRPERSON RIVERA: Thank you.

1
2 LORRAINE RYAN: Currently, ongoing, if I could
3 just very quickly wrap up.

4 CHAIRPERSON RIVERA: Just wrap up, I just want to
5 make sure -

6 LORRAINE RYAN: The number of quality improvement
7 programs that were mentioned earlier by Dr. Allen,
8 the paternal depression screening program that took
9 place in New York City that focused on these safe
10 motherhood initiative bundles on venous
11 thromboembolism, hemorrhage and hypertension are very
12 actively engaging our providers collecting data, but
13 more importantly implementing evidence-based
14 practices.

15 CHAIRPERSON RIVERA: I'm going to ask you a
16 question about some of the things that you've
17 recommended. I just want to make sure that -

18 LORRAINE RYAN: Okay, just last final comment.
19 While hospitals absolutely have a duty to do better
20 and strive for optimal outcomes of care, they can
21 ultimately only control what happens within their
22 clinics and the four walls of their hospitals.

23 We need more support in the community. We need
24 community based resources at a level that's
25 meaningful. Not just something that we're throwing

1
2 you know, pennies at it, if you will. We need to
3 address food and housing insecurity, inaccessible
4 primary care, lack of access to education, poor
5 transportation; one of the reasons mothers don't get
6 to those postpartum visits. Language barriers,
7 health literacy, lack of emotional support and many
8 others.

9 With that, I will happily answer questions and
10 leave you with our monitor that social justice should
11 be our guiding principle. Thank you.

12 CHAIRPERSON RIVERA: Thank you.

13 DR. TARA SHIRAZIAN: Hi, I'm Dr. Tara Shirazian;
14 I'm an OBGYN here in New York and I'm the Founder and
15 President of Saving Mothers. I started Saving
16 Mothers a decade ago. It's a New York City based
17 organization. Our goal is to decrease preventable
18 causes of death around the globe for women and
19 improve access to health services.

20 We create models of care for women that combine
21 health education, hospital based access and also
22 community based sentiments and understanding in order
23 to optimize care for women.

24 So, we're in many countries globally and this
25 year we set out to create a New York City initiative

1
2 after learning so much about issues related to
3 maternal mortality, disparity in health, racial
4 disparities, all the things we've already spoken
5 about today.

6 So, the way in which we started this program was
7 actually looking at the data that exists, that's
8 published data on maternal death over the last two
9 decades. We did a thorough search of all the
10 programs in New York State and what they've
11 accomplished in the last two decades. And
12 unfortunately, we've learned that they have
13 accomplished very little in terms of changing the
14 maternal mortality rate but many of the programs and
15 of the 16 published programs that we identified, 15
16 were hospital based and 1 was community based.

17 So, the community based programs didn't have a
18 lot of published data out there to really look at and
19 evidence to sort of demonstrate its full impact and
20 to be clear, we were looking at maternal deaths
21 specifically, so we were not looking at like neonatal
22 death or morbidity or preterm labor, any of those
23 things. Maternal death was one of our key words.

24 So, we learned that of the programs that exists,
25 both the hospitals and the community have great

1
2 elements but there is no one solution. So, we set
3 out to kind of create a combined effort between sort
4 of the hospital and the community if you will. We
5 call it the Empower program, we just launched it in
6 Harlem last month and it's a program that's geared
7 towards the mothers themselves and the community
8 health workers in Harlem that are currently taking
9 care of them.

10 So, the program consists of education and I mean,
11 specifically health education for practical health
12 education that involves understanding your health
13 risks and understanding your complications in
14 pregnancy.

15 We know what women die of. They die of PE, they
16 die of preeclampsia, high blood pressure, cardio
17 myopathy. We know the causes, so educating around
18 the symptoms and the causes is really our goal.

19 So, we set out to launch the program. We've just
20 sort of started, we've had a lot of great feedback
21 from the community and our goal is to expand this
22 program but offer health education both for those
23 community health workers and other community
24 participants. We are very open to partnership and we
25 hope that many groups will want to partner and we are

1
2 giving these kits to the women themselves and
3 teaching them how to use it.

4 So, they will be kits that involve understanding
5 your health risks, improving communication, improving
6 you know, how you hurt in the hospital and so, that's
7 were we started.

8 Thank you.

9 CHAIRPERSON RIVERA: Thank you very much.

10 HELENA GRANT: Greetings Council Members. I'm
11 Helena Grant; I'm actually the Director.

12 CHAIRPERSON RIVERA: You just want to make sure
13 your mic is on. Is there a red light?

14 HELENA GRANT: Greetings Council Members. My
15 name is Helena Grant; I am the Director of Midwifery
16 at Woodhull Health and Hospitals. I am the current
17 New York City representative for the New York State
18 Association of Licensed Midwives. I am the current
19 Co-Chair of the New York City Maternal Mortality and
20 Morbidity Review Committee. I am a member of the
21 College of Nurse Midwives and I'm also Co-Author of
22 the Midwifery Statement for the New York City Doula
23 Report by City Council and I want to just thank you
24 for this invitation.
25

1
2 I want to start off by stating that offering
3 midwifery care to all women within a hospital space
4 is not only safe but satisfying and sacred. I think
5 we're hearing a lot about the safety measures but
6 we're not hearing a lot about satisfaction and we're
7 not hearing about calling in the sacred and that's
8 really, really important to women's satisfaction and
9 when we change language around what we do, we change
10 outcomes.

11 I want to talk a little bit about what happens at
12 Woodhull and how we create the statistics that we're
13 really proud of. So, many patients who come to
14 Woodhull are low risk and are cared for completely by
15 midwives and they will actually never see a doctor.
16 However, the hallmark of our obstetric service at
17 Woodhull is an integrative team approach that
18 emphasizes co-management with midwife and physician
19 team and if the patient develop risks factors but is
20 very attached to the midwife, we provide them with a
21 return to normal philosophy for the labor and birth.

22 So, even if the client has mild to moderate
23 complications during their prenatal course, that
24 transferred and necessitates them to go to an MD
25 during their care, or very high risk care with a

1
2 maternal fetal medicine doctor, the midwife will get
3 back in on the woman's care and will be with her
4 during her birth.

5 And Woodhull mirrors this European obstetric
6 model that has been talked about a lot during today.
7 Using this model has garnered us some really
8 tremendous results. Year after year midwives attend
9 the labors and catch the babies. Again, language
10 matters, so we don't deliver babies, that's something
11 that comes to your house. With the close work of our
12 physician team, we yield a very low primary C-section
13 rate of 12.6 percent, repeat C-section rate of 3.93
14 percent, episiotomy rate 1.4 percent, third and
15 fourth degree laceration rate of 0.1 percent, our V-
16 Back after cesarean rates 67 percent and these rates
17 have been noted at exemplary around the nation. I
18 mean these are the rates that women are talking about
19 and these are the rates that lower maternal mortality
20 and morbidity.

21 It's one thing to toot your horn and say what
22 you're doing. We do refer many of our clients to
23 doula services, most notably Ancient Song and Doula
24 by my Side and we do at Woodhull have a very high
25

1
2 rate of home birth and birth transfer site where we
3 welcome doula's.

4 And, I'm just going to read a testimony with
5 permission from a doula who had to transfer a patient
6 because it's again, one thing to talk about what
7 you're doing but to have outside people talk about it
8 is always more proof positive.

9 This is by Doula Erica Livingston who says, my
10 client was originally expecting and home birth, but
11 ended up with preeclampsia at 37 weeks and hence,
12 needed an induction that took three whole days. The
13 midwifery care at Woodhull is impeccable. Everyone
14 including the doctors and nurses work consensually.
15 This is not the way it is at most hospitals at all.
16 The client had a really positive experience and
17 actively loved her birth.

18 As a doula, I can say I have not transferred to
19 any other hospital in the city that had the pleasure
20 of coming upon so many people who were genuinely
21 kind. My client felt like her choices were grounded,
22 centered and honored. No one checked her without
23 asking first and even when they were examining her,
24 they asked her if their touch was okay.

1
2 As a doula, I had emoji heart eyes over Woodhull.
3 It was so good that when it was time to leave, I had
4 a hard time leaving. I live in Bushwick and I had
5 two home births myself and this was the place I was
6 going to come if I had to transfer. The midwives and
7 doctors seemed to have a woven basket within their
8 care and clearly there was no competition. The work
9 integrated with one another and there is no birth
10 hierarchy. Everyone from the nurses and the midwives
11 and the doctors were circled around the client and
12 centered on serving her. I wondered if part of this
13 was because there were so many women of color working
14 together as well.

15 As a doula, I felt integrated into the space and
16 was respected for my role. It was easy to support my
17 client at Woodhull and the team made me feel
18 valuable. It's such a safe place for clients and
19 doula's and my client is still on fire about the care
20 she received and I would be honored again to doula in
21 this space.

22 And I just want to say, this is because outside
23 of all of the programs that you heard, we are having
24 some really integrative conversations within our
25 obstetric team about books like Medical Apartheid,

1
2 about books like *Killing the Black Body* and about
3 what it means to really treat women from an
4 epigenetic perspective because we do realize that
5 both in midwifery and medical education, those things
6 were not taught and so, people of color need to be at
7 the forefront of this movement, teaching other people
8 who want to care for the woman and families in these
9 communities.

10 And so, these things need to be integrated
11 because medical care sits outside of those other
12 teachings.

13 CHAIRPERSON RIVERA: Thank you so much. And I
14 did visit Woodhull Hospital to see this area of the
15 hospital and it's beautiful and I think there's just
16 an energy there that really speaks to how you are
17 trying to approach this in a holistic way and I know
18 that this is the European model, so what are some of
19 the key elements of the European model that have led
20 to some of the successful outcomes that you
21 mentioned?

22 HELENA GRANT: Well, the European model is very
23 similar to what I described. Midwives are the
24 hallmark of care across Europe. It's only because of
25 the United States history of both racism, patriarchy

1
2 and putting women of color out of business that we
3 have obstetricians who basically own obstetrics.

4 Europeans have a shared model and philosophy of
5 care where even when the woman is moderate to high
6 risk. Unless she's extremely high risk, she's care
7 for by a doctor. But if she's low risk, like we know
8 in England, the Queens of England, they all had their
9 babies with midwives. This is a United State
10 phenomenon that we have medical patriarchal,
11 technocratic, meaning that we use technology to
12 monitor women and labor. And it's really about the
13 history and knowing the history of women being
14 removed as midwives from taking care of their own
15 community and bringing other persons who are not from
16 their community in, to take care of them that don't
17 speak the language and language could mean, like when
18 I say to a patient, you know, I need you eat some
19 vegetables. Auntie needs you to eat some vegetables,
20 that's very different from a physician who's 25, who
21 is just saying, miss, you have this high blood
22 pressure and I need you. It's a different way, as
23 you said, you use the word energy. It's a different
24 energy and it's different connection that we share
25 with the clients and even midwives who a lot of times

1
2 are not from the community, they learn some of that
3 over the course because of the midwifery philosophy.

4 So, it's the philosophy of care that makes the
5 difference in the space, because even when the woman
6 becomes high risk, there is a different level of
7 education and synergizing a thought and being one
8 with the women, that can happen.

9 CHAIRPERSON RIVERA: Thank you so much for that
10 because you know, my jurisdiction here as the Chair
11 of the Committee on Hospitals is to discuss prenatal
12 care in our hospitals but our whole intention is
13 about birth justice and you know, I joked with my
14 team and the amazing staff here that you know, the
15 hashtag of this hearing was going to be called the
16 midwife. But you know, these are serious, serious
17 issues. When we have ten percent of our births in
18 the presence of a midwife but almost everywhere else
19 in a modern society, it's well over 50 percent. We
20 are just dragging our feet on one of the most serious
21 issues of our time.

22 So, I just want to thank you for what you are
23 trying to do and I know that you know, it starts at
24 home right. That's how we organize, that's how we
25

1
2 get things done and I want to ask a couple more
3 questions.

4 Let me start with Greater New York, because you
5 did have some information that you gave us and I
6 wanted to ask, because you mentioned community based
7 resources and I think everybody here is in agreement
8 that we want more community based resources and for
9 our colleagues at Saving Mothers, you mentioned that
10 you only had a little bit of data from community
11 based organizations.

12 DR. TARA SHIRAZIAN: That was published data,
13 evidence, which is really what I look at to determine
14 you know, how to construct a new program.

15 Like, what are the models that work? And
16 actually, I should say, there are lots of models
17 across the country that work. California has a -
18 it's all in this paper, which I'll leave you, but
19 California has a few very effective models that
20 combine a lot of community organizations and hospital
21 based organizations.

22 So, there are methods that will move us forward
23 but it requires a lot of collaboration.

24 CHAIRPERSON RIVERA: Well, we have DSRIP and the
25 question is whether or not DSRIP is actually working

1
2 and I wanted to ask, that we all agree that we need
3 more community based resources. In fact, a lot of
4 our community based organizations, they're doing a
5 tremendous amount of work without receiving the
6 funding at all or on time.

7 So, the goal of DSRIP, you know, where money
8 flows from the state to the hospitals and then to the
9 community based organization that the hospitals are
10 partnering with. So, how has DSRIP improved the
11 resources in communities regarding prenatal care?
12 We've heard it isn't enough.

13 DR. TARA SHIRAZIAN: I think we need DSRIP focus
14 on prenatal care. The next generation of DSRIP,
15 which is currently in the workings through the
16 federal and state system to be approved, will have a
17 very specific perinatal focus. Governor Cuomo has
18 already stated that and hospitals cannot provide, and
19 the clinicians that you've heard from today, I think
20 would agree, you can't provide the type of care that
21 you need that is so holistic and comprehensive to a
22 mother and baby without engaging the community. And
23 the safety net that communities used to provide,
24 immigrant communities and to some extent, and I'm
25 obviously not an expert, even the African American

1 communities are no longer there. The toxic stress
2 that you spoke of earlier, is engaging and
3 distracting people from a way from being that
4 provider or that support and that's where centering
5 pregnancy, doula's and other neighborhood initiatives
6 are becoming the village if you will. And I think we
7 have a tremendous opportunity with DSRIP and as I
8 said, there's already a targeted focus on maternity
9 care. They have been called a prenatal care, a
10 postpartum care, but we're looking at the
11 comprehensive journey that a woman takes and really,
12 we need to start before pregnancy.
13

14 The Department of Health is also focused on
15 maternal wellness, preconception care. Does a woman
16 even understand her underlying comorbidities prior to
17 becoming pregnant and getting those under control, so
18 that the pregnancy has a chance of being a healthy
19 pregnancy.

20 So, I think this hearing is very well positioned
21 to really have an impact on where the district
22 targets are in the future of that funding, which is
23 yet to be determined.

24 CHAIRPERSON RIVERA: I hope so. I mean many of
25 us worried. We hear a lot about listening sessions

1
2 and task forces and I'm always led to the same
3 question which is, what are we doing with the data?
4 How are we actually translating that into work when
5 we know what has been working for decades and
6 centuries, actually centuries.

7 DR. TARA SHIRAZIAN: Yeah, I think those
8 listening sessions are a bit of a game changer.
9 There's no turning back, there's no putting the words
10 that came out of those sessions back in the bottle.
11 It was stated, women don't feel respected the way
12 they need to be respected. They don't feel that they
13 get the tailored care that we've all heard today.
14 And so, important and vital to all communities
15 actually.

16 So, I think the genie is out of the bottle on
17 this one and we absolutely support greater funding,
18 whether it's through a district like program or
19 directly to CBO's who are aligned with inpatient
20 providers in clinics. Whatever the recipe is, we are
21 supportive of more.

22 CHAIRPERSON RIVERA: I understand about the
23 funding, I just want us to just always remember,
24 there are always going to be challenges in funding
25 for our city to be threatened with eliminating what

1
2 is probably the most basic human right, which is
3 healthcare. Is to me, inducing a level of anxiety
4 and stress that our community based organization and
5 our public hospitals have already had to deal with
6 for a very, very long time.

7 So, I hope we can all work together on this one.
8 I just want to thank you all for your testimony. For
9 the work that you are doing and really appreciate all
10 your work and your recommendations as well.

11 Thank you.

12 PANEL: Thank you.

13 CHAIRPERSON RIVERA: Mimi Niles, Debra Lesane,
14 Denise Bolds and Chanel Porchia-Albert and I'm sorry
15 if I mispronounced anyone's name. Please feel free
16 to correct me.

17 MIMI NILES: Hi, good afternoon I should say now,
18 it started with good morning. I'm so grateful that
19 the Committee on Hospital had the vision to have this
20 committee hearing. As is obvious, this is a topic
21 that many of us are really passionate about. We
22 probably could have used the bigger room.

23 My name is Dr. Mimi Niles; I'm a midwife and a
24 midwife care researcher. I did all my training here
25 in New York. I am an immigrant to New York. My

1
2 mother was a midwife in India before we immigrated to
3 New York and I've been working at Woodhull for the
4 past ten years as a midwife clinician.

5 I just wanted to, I think everything that I have
6 written has already been shared, so I think I'm going
7 to just focus on one part of my testimony which has
8 been shared, but I do want to highlight.

9 It's essential that we understand that just
10 including midwives does not do enough to change the
11 systems of care and the institutions of care. So,
12 it's not enough to have maybe one midwife or two
13 midwives as some of the H+H facilities do. Really
14 the change happens when there's full on integration
15 of midwifery care into services.

16 So, services like Jacobi, Woodhull and NCB which
17 were the focus of my research, have fully integrated
18 midwifery care into all aspects of their women's
19 healthcare trajectory for people and that's really
20 when you see improvements of care. So, I see in
21 briefing that was created by I'm not sure who, you
22 mentioned the midwifery integration scoring system
23 and we know that when there's higher integrative
24 scores, that overall healthcare systems do better.

1
2 So, though New York is in the higher core, we
3 only scored 54/100. That's not great, that's not a
4 passing score. So, we can still do much, much better
5 on how we're integrated. The H+H facilities
6 integrate midwives, but not consistently and not
7 across the board.

8 So, you could take a 30 minute subway ride and
9 have a very different maternity care experience in an
10 H+H facility. So, I really want to make it clear to
11 the Council that it's not enough just to say that you
12 offer midwifery care. Really, it's the quality and
13 the full on integration of midwifery care that really
14 matters and it matters to women. It matters to
15 family and it matters to providers as well.

16 My research shows that when midwives are allowed
17 to fully function to their full capacity, to the full
18 scope of their practice, they are also more satisfied
19 in the care they give. And that increase
20 satisfaction leads to increased engagement. It leads
21 to increased commitment to the communities that they
22 are working in.

23 So, it really is this very positive feedback,
24 it's not just about what the providers are able to
25 offer but how do we make relationships of care that

1
2 are beneficial to everyone because providers are
3 burnt out. Something we don't talk about enough.
4 Providers are fatigued and burnt out particularly in
5 the public healthcare system where we are under
6 resourced, we are understaffed and we are doing the
7 work that many of the private hospitals have chosen
8 not to take on. So, we really, the public system
9 bears the burden of the people that the private
10 hospitals do not and will not care for.

11 Thank you so much.

12 CHAIRPERSON RIVERA: Thank you.

13 DEBRA LESANE: Good day City Council. Thank you
14 for this opportunity to speak today. My name is
15 Debra Lesane and I am the Director of Programs at the
16 Caribbean Women's Health Association. I'm going to
17 kind of go off my written word because so much of it
18 has already been said but I just want to say first of
19 all that Caribbean Women's Health Association
20 provides a range of services to support pregnant
21 women and postpartum women throughout New York City.

22 We do receive funding for a doula initiative
23 called Healthy Women, Healthy Futures and the City
24 Council funding allows us to coordinate the provision
25 of doula services. It is a citywide initiative by

1
2 Caribbean women. It's responsible for coordination
3 of doula services in Manhattan, Bronx and Queens.

4 So, a lot has been said today on the importance
5 of doula support and I just want to say that
6 Caribbean Women has been a part of this effort. This
7 is our sixth year of providing doula services in New
8 York City.

9 Caribbean Women's Health Association was
10 established 37 years ago to provide maternal and
11 child health support services because immigrant women
12 in East Flatbush predominantly from the Caribbean
13 were not receiving adequate prenatal and postpartum
14 healthcare support.

15 So, the pregnancy and birth outcomes for this
16 population was very poor. Over the years, the
17 Caribbean Women's Health Association programs have
18 expanded to meet the needs of the community. At this
19 time, CWHA still has a particular focus on meeting
20 the needs of pregnant and postpartum women and we
21 also provide HIV testing and prevention education and
22 immigration legal services.

23 Although maternal and child health outcomes have
24 been approved overall in New York City in the last 37
25 years, there are still glaring maternal and child

1
2 health disparities across the neighborhoods and
3 communities of New York City. I live and work in
4 East Flatbush where 37 years later, we are still
5 working to improve maternal and child health outcomes
6 for mothers and babies in New York City.

7 I'm just going to skip to the part of my
8 testimony where I highlight the fact that severe
9 maternal morbidity and severe maternal mortality are
10 very high in the community of East Flatbush where our
11 organization provides services and I've outlined the
12 data. The severe maternal morbidity rates are
13 measured per 10,000 deliveries. Immigrant women are
14 particularly at risk for severe maternal morbidity.

15 For 2013 and 2014, the severe maternal morbidity
16 rates for East Flatbush was 567.7 cases per 10,000
17 deliveries compared to a rate of 270 for New York
18 City overall. That's more than twice the rates for
19 East Flatbush.

20 Also, for East Flatbush, the rates of expected
21 mothers receiving late or prenatal care is higher
22 than the citywide rate. In addition, one in eight
23 births to East Flatbush residents is preterm, which
24 is higher than the citywide rate.

1
2 In addition, East Flatbush still has consistently
3 high rates of infant mortality and neonatal mortality
4 between 2013 and 2017. There are many factors that
5 contribute to these striking disparities including
6 preconception health status, poverty, racism and
7 overall access to adequate healthcare.

8 However, the social determinants of health also
9 play a major role in women's overall physical and
10 emotional health including housing, access to food,
11 etc. CWAH provides breastfeeding workshops,
12 parenting classes and other supportive services to
13 more than 300 pregnant women per year. Most of these
14 women are referred to CWAH from local hospital
15 prenatal care clinics.

16 And I just want to highlight that we do have a
17 very good working relationship with Kings County
18 Hospital which is located blocks away from our
19 facility. So, we do receive many referrals for
20 social services from Kings County.

21 In light of the maternal health issues that
22 continue to exist in our communities, our hospitals
23 need adequate and secure staffing and funding to be
24 able to provide a high level of care and service
25 coordination to all, regardless of insurance or

1
2 immigration status. This is especially important for
3 pregnant and postpartum women who should be receiving
4 care in a comfortable, culturally sensitive and
5 stress free environment.

6 Our overall recommendation is to improve the
7 effectiveness of hospital prenatal care services
8 would be to identify resources for improved
9 coordination between hospital based services and
10 community based supportive services for pregnant
11 women especially for communities like East Flatbush
12 and Brooklyn where the health status indicators for
13 pregnant women are still unacceptably high.

14 We are also recommending increased resources for
15 the most high need areas in New York City for
16 evidence based interventions that will improve the
17 quality of prenatal care services for high risk women
18 such as perinatal case management services,
19 comprehensive doula support programs and centering
20 pregnancy programs.

21 Thank you.

22 CHAIRPERSON RIVERA: Thank you.

23 DENISE BOLDS: Thank you and good afternoon. My
24 name is Denise Bolds and I am known here as Bold
25 Doula. I have my own private practice as a doula and

1
2 I'm just honored to be sitting at the table with
3 these wonderful women who have also contributed to my
4 practice. I have so far in five years, supported 144
5 births in my private practice. I have a master's
6 degree as a medical social worker and before that, I
7 was working as case management for high risk
8 pregnancies for managed care organizations.

9 So, I am very much in tune with that. I also
10 trained at Bellevue Hospital back in the 80's as a
11 trauma technologist. I want to pull you back even
12 further. 55 years ago, in 1964, I was born at Harlem
13 Hospital. My mother gave birth to me by herself
14 unassisted in the bed where she pushed me out and
15 unwrapped the cord from around my neck and actually
16 put me up to her chest because she had tuberculosis
17 and the nurses did not want to assist this pregnant
18 woman in delivering her baby.

19 Our system here has been flawed for a long time.
20 This is not a recent thing. This is not new news.
21 This has been happening for a long time and as
22 gentrified as Harlem is today, Harlem Hospital is
23 still one of the most underserved, underpaid, under
24 resourced hospitals in New York and that in itself is
25 an atrocity.

1
2 I'm working in volunteering at Harlem Hospital
3 with their new upcoming doula program, why should I
4 have to volunteer? My lights are not free, my
5 education and the master's degree was over \$100,000,
6 I'm still paying that off but yet still, community
7 doula's are asked to work for pittance. They are
8 given the lowest of education and they are asked to
9 come out and do the resources on their own and
10 they're also asked to work close to free.

11 That is an equity that is not fair. Here in New
12 York, we also have a situation where a lot of our
13 moms are giving birth with doctors who are students
14 themselves and that culture, that energy has to stop.
15 It is a lack of congruence it's a lack of respect,
16 it's a lack of diversity.

17 I also want to mention that Erica Garner also
18 died from postpartum complications of pregnancy.
19 This was one of the strongest voices in New York and
20 when it came time for her to have that support and
21 help postpartum, she didn't have it. Think about
22 that. I also want to mention to you really quickly
23 before my time is up to, is that historically ACOG
24 has always not been supporting of Blacks since the
25 emancipation of slavery and Blacks had to go out and

1
2 forge and get their own medical doctors and their own
3 medical system of care. We cannot keep building on
4 expectations of having a better medical system
5 prenataally and postpartum on a system that was based
6 on racism. We have to address the foundation if we
7 want to address the house staying up.

8 I'm very, very passionate and compassionate about
9 what's happening here and as a mentor of doula's, I
10 mentor doula's here in New York and the doula's who
11 are coming through are in front line and they are
12 dealing with a lot of oppression and hostility from
13 hospitals and hospitals don't understand. Every time
14 a doula walks into their doors, there is customer
15 satisfaction that improves their NCQI scores in order
16 for them to keep their accreditations. We have to
17 work hand and hand in order to understand that.

18 I have a podcast of ten years with over 100,000
19 listens and I've given voice to the voice list by
20 letting those people, the birth workers of color have
21 a platform to speak and share their information. I'm
22 a little dismayed that with all the work that I'm
23 doing this past panel that was up before me, the
24 women who was talking about her Harlem based program,
25 I've never heard of it. Why am I not hearing about

1
2 these type of resources? Because we're still in
3 silo's. We have to think about this and we have to
4 take a very close critical look and we have to have
5 the right people. All people who are frontline doing
6 the work at the table.

7 Thank you very much.

8 CHAIRPERSON RIVERA: Thank you.

9 CHANEL PORCHIA ALBERT: Good afternoon everyone.
10 My name is Chanel Porchia-Albert; I am the Founder
11 and President of Ancient Song Doula Services. I am
12 also a commissioner on the NYC's Commission for
13 Gender Equity. I thank you for hearing my testimony
14 this morning.

15 So, I'm going to make mine very short and sweet
16 because I'm actually coming from a 45 hour birth.
17 Yeah, birth is long sometimes and doula's work hours
18 that go above and beyond the extension of your
19 physical and mental capacity to be able to provide
20 equitable services to individuals throughout NYC and
21 in this country.

22 I want to touch upon some of the things that were
23 mentioned earlier in regards to H+H hospital systems
24 and their implementation of doula services as well as
25

1
2 their lack of providing resources to midwifery care
3 to individual within their catchment areas.

4 I've noticed that implicit bias has become a
5 catch phrase or a comfortable language for
6 individuals to make them feel good about not
7 necessarily addressing the real problem within
8 systems which is racism. What we actually need
9 within our hospital care systems is one overall of
10 systemic change that encompasses an anti-racist
11 medical model of care that actually sees the
12 individual as a whole person and understands that a
13 one off training, a bundle and a couple of seminars
14 and task force is not going to do the job in
15 providing equitable services to individuals.

16 I also want to mention, although I am a doula, I
17 don't think that it is diverting of the doula to
18 carry a heavy load of trying to end racial
19 disparities on their own. Doula's are overworked,
20 overtaxed and completely overpaid, excuse me,
21 underpaid. Underpaid, excuse me, for the services
22 that they provide.

23 As the community based organizations that serves
24 all of NYC and parts of northern New Jersey, we have
25 been around since 2008 and we actually started in my

1 living room. Started with having conversations with
2 individuals and really wanting to connect. Connect
3 on a real human level to be able to provide services.

4 Since the media attention around the infant and
5 maternal mortality because the infant and maternal
6 mortality rates have been atrocious for years. But
7 since the media attention, we have tripled the number
8 of referrals that we get on a monthly basis.

9 Hundreds of referrals from institutions and hospital
10 based institutions and other community based
11 organizations. We have 70 doula's who volunteer
12 their time who are underpaid or are doing it at no
13 pay. We are a small community based organization
14 that is providing services to individuals where which
15 we have a model that says, we don't turn anyone away.

16 How are we supposed to be able to provide
17 culturally relevant, culturally humble care that
18 centers the individual in an equitable way when we
19 ourselves can't take care of ourselves and the
20 families that we have in a way that feels good and
21 equitable to every one throughout NYC.

22 We need to move away from cultural competency in
23 a more culturally humble framework that understands
24 that I don't understand and it's a learning model. A
25

1
2 true collaborative care framework that encompasses
3 the midwife, the OB, the nurse and the doula that is
4 truly informed, trauma informed and patient centered
5 that really centers the needs of the individual on a
6 case by case basis and not throughout the spectrum of
7 their reproductive health, of course.

8 And I want to keep it very short and sweet and
9 just leave a quote from Martin Luther King because I
10 believe he's a radical visionary and sometimes people
11 like dilute that vision. But a shallow understanding
12 from people of good will is more frustrating than
13 absolute misunderstanding from people of ill will.

14 And so, understanding that good intentions
15 without backing means nothing. It is our human right
16 and moral right to stand up for human rights and
17 justice when we see something that is going on and
18 when we continue to allow individuals to be treated
19 in a way that disenfranchises them either through
20 economic injustice, climate injustice or personal
21 interaction within the healthcare system, we continue
22 to morally degrade ourselves as human beings and as
23 those who need to hold each other accountable for the
24 work that we do.

25 Thank you.

1
2 CHAIRPERSON RIVERA: Thank you so much and thank
3 you for mentioning – well, we talked about the
4 history today and how deeply racist and entrenched it
5 is and even how to this day we hold in high esteem,
6 medical professionals who engaged in the
7 sterilization of Black women, of the Puerto Rican
8 community and it's hard for us to now think that
9 we're going to trust the very people that tried to
10 take away what is something beautiful. Something
11 that should be cared for.

12 So, I just want to ask a question and then I want
13 to turn it over to my colleague here who joined us
14 today. So, there are discussions at the state level
15 to incorporate doula services into Medicaid. For
16 some reason this is controversial.

17 CHANEL PORCHIA ALBERT: Oh, yeah.

18 CHAIRPERSON RIVERA: For me, I mean, I think I
19 know how we all feel about this legislation but I'd
20 love to hear briefly how one or all of you feel and I
21 think the barriers that people face and just trying
22 to – the barriers to practicing as a doula. And
23 also, the most significant barriers to accessing
24 doula services. I guess those are my questions for
25 you.

1
2 CHANEL PORCHIA ALBERT: So, in regards to the New
3 York State Doula pilot program, I can say that
4 currently as it stands it's inequitable. It's
5 inequitable for the reimbursement rate that they are
6 providing towards doula's. I mean, I just said, I
7 came off of a 45 hour birth.

8 Having someone who is supporting you for 45 hours
9 who is not really eating, who is not really sleeping,
10 who is being attentive to the individual. Who is
11 providing comprehensive care to support someone
12 through their birthing experience and then only being
13 reimbursed for services at a \$600 rate in New York
14 City is not a living wage. The average individual or
15 doula realistically wise in a place where they don't
16 you know, overexert themselves can maybe have about
17 three births a month.

18 Right, and understanding how Medicaid reimburse,
19 we also understand that Medicaid may or may not
20 choose to bill or to reimburse that doula in a timely
21 manner as well.

22 The individual then is also burdened with the
23 fact that he now has to look towards billing.
24 Something that they may not have done before. This
25 is another expense that is now taking out of the

1
2 doula's own personal resources, on top of if they
3 have children, they have to pay for childcare. On
4 top of transportation. On top of all of the things
5 that they need just for a daily living, right.

6 It also puts a burden on the individual who
7 receives Medicaid in being able to access a doula who
8 has culturally relevant care and has that
9 understanding of that background. The ways in which
10 it is set up, a doula can come and just say, I'm a
11 doula and provide services and not necessarily
12 understanding where did this person get training?
13 Has this individual been trained to be able to serve
14 communities of color, Black and Brown people. Have
15 they been trained in trauma informed care to be able
16 to provide services.

17 The other bill that was recently vetoed, which
18 was a lot of people here sitting at this table fought
19 against was the doula certification bill. Which
20 would have put limitations on the doula being able to
21 practice in a free will, right.

22 As we understand, doula services are a holistic
23 service, much like acupuncture, right or acupressure
24 or somebody going to get a Rikki session or a message
25 therapist, right.

1
2 The doula thereby would have been under the
3 constraints of institutions and not be able to
4 practice independently and freely as they would want
5 to. To be able to sustain themselves at a living
6 rate. And so, the current legislation that has been
7 brought forth has been something that has been
8 inequitable, not only to the individual doula but
9 also to an organization.

10 As someone who runs the doula organization, the
11 burden of having me now, having to charge individual
12 doula's in order to get reimbursement for the
13 services that were rendered is an additional burden
14 on the individual, which should not be had.

15 Having doula services from community based
16 organizations that are provided for where there is
17 funding for being able to administrative services, so
18 that the burden is not on the doula to have to have
19 that is something that needs to be put in place and
20 more equitable services.

21 CHAIRPERSON RIVERA: And let me just, because I
22 want to make sure that Council Member Rosenthal, who
23 joined us has a question. I want to make sure she
24 gets a chance to ask it.

1
2 So, what's a better way to increase the access to
3 doula services?

4 DENISE BOLDS: Well, first of all, the Medicaid
5 doula pilot project that's here in New York State.
6 To me it's a punitive response to if we have doula's
7 come through then this will increase and rectify our
8 statistics, right. And it became a very punitive
9 setup in what Chanel just said. I don't need to
10 reiterate all of that. It is not equitable; it is
11 not helpful. It is not pertaining to access.
12 Medicaid is not the solution to doula access. It is
13 a three legged stool.

14 Hospitals need to have a leg on that stool.
15 Insurance companies need to have a leg on that stool
16 as well as the state and if you have a budget line
17 for a hospital put \$100,000 on their budget for a
18 doula program, even more than that but just as a
19 pilot, you will see their NCQI scores are going up.
20 Insurance companies, I did medical case management.
21 Bed days for high risk pregnancies; it cost more
22 money. It bleeds out more money of the system if you
23 put in that preventative budget for doula, you're
24 going to save money on bed days. But meanwhile,
25 hospitals and insurance companies have been basically

1
2 excused from contributing to this resource and that's
3 where there's a fallacy with that.

4 So, it's a punitive response to the call for
5 having a doula, but it is not the solution because
6 Medicaid alone is not enough. Insurance companies
7 have to be on the line as well as the hospital.

8 CHAIRPERSON RIVERA: Thank you, thank you.

9 DR. MIMI NILES: I'd like to add also that
10 Medicaid reimbursement for doula services is only
11 adjusting part of a problem when it comes to maternal
12 mortality and morbidity. We heard earlier that it's
13 not just low-income women that are impacted by this
14 issue. It's Black and Brown women who are being more
15 impacted regardless of their income status or their
16 education status. So, just to focus on Medicaid
17 reimbursement for doula services is not, you know,
18 it's a drop in the bucket, but it's not really
19 addressing the whole issue.

20 I'd also like to speak to the funding of doula
21 services here in New York City set aside from the
22 Medicaid issue. We, as I mentioned, we are funded by
23 our community based doula program is funded by the
24 New York City Council. Because of the New York City
25 Contracting process, it does not allow us to fully

1
2 operate our services year around. From year to year
3 our contract with New York City is usually completed.
4 The contract process is usually completed in May of
5 a fiscal year that begins in July.

6 So, community based organizations are expected to
7 operate, provide staff time and other resources.

8 With regards to our doula program, often times our
9 doula's have to work throughout the year without
10 being paid, because our New York City contract has
11 not been completed and finalized.

12 So, that is really something that needs to be
13 addressed in order to improve support services for
14 pregnant women in New York City. Specifically, doula
15 program services.

16 CHANEL PORCHIA ALBERT: As well as HAC and their
17 implementation of their doula services. The
18 implementation, although they are working with
19 doula's, just having doula's sitting at the table and
20 hearing their voices and not necessarily taking their
21 voices into consideration, doesn't mean anything.

22 Also, having a doula program and not putting
23 aside funding to be able to support said doula's
24 providing their time and their energy and their
25 resource to patients is inequitable. You can't say

1
2 that you want to have a doula program within your
3 systems and then not provide a way for doula's to
4 support themselves and being able to do the work and
5 serve the community in a way that not only serves the
6 community in an equitable way but also serves the
7 individual so that they feel valued within the work
8 that they do on a consistent basis. Doula's give up
9 hundreds and thousands of hours a month in services
10 and most times for free, especially if it's a
11 community based doula and that's not an equitable
12 model. It's not a sustainable model and it's not a
13 way for doula's to be able to continue to do this
14 work in a way that feels good to them and serve the
15 communities that they live in.

16 DENISE BOLDS: Can I add too that Medicaid is
17 also an issue for midwives. So, we are not equitably
18 reimbursed either. I can do a birth in room six and
19 a physician can do a birth in room seven. They will
20 get 100 percent Medicaid reimbursement. I will get
21 85 percent reimbursement. For better quality care,
22 for more time, for more engagement, for more trust
23 building, for more family involvement.

24 So, this is an example to me of structural racism
25 and medical patriarchy. Because if those are the

1
2 decision makers here and in Albany and if all those
3 health decision makers are physicians, this is the
4 problem, right, is how do we dismantle historic power
5 systems? Because they infiltrate every single part
6 of the system and I stand here with my doula comrades
7 in saying that this impacts all of us and that
8 trickles down into the people we are really here for,
9 which are the women. The childbearing people, the
10 families, the communities that are the Bedrock of New
11 York City.

12 DR. MIMI NILES: Yeah, so and I just want to add
13 to for doula care, doula care 45 hours at a birth,
14 that's about right. Also, don't forget, we are on
15 call starting at about 36 weeks. Okay, I have to be
16 by the phone, I have to be ready to go. I also have
17 to provide two prenatal visit and any other crisis
18 intervention and resource linkages that may come up
19 until the birth. After the birth, I have to do
20 breastfeeding support, postpartum visits to the home
21 as well as the continuation of that resource linkages
22 and providing support and services to make sure that
23 that baby can stay alive through the first year.

24 Imagine that, that's what a doula does. It's not
25 just the birth itself. We are encompassing a lot

1
2 more and delivering a lot more care and we are also
3 asked now to do crisis intervention, social work.
4 We're asked to do a lot more out of our scope of
5 practice and that wears a doula thin. I'm one of the
6 fortunate doula's. I'm walking in with a master's
7 degree in social work but not all of my doula sisters
8 have that same level and scope of practice like I do.

9 So, we have to keep in mind what we're asking for
10 and what we're reimbursing doula's is completely
11 inequitable.

12 CHAIRPERSON RIVERA: And thank you for
13 mentioning, I know that earlier I said on how if your
14 paid, you're paid late, it's just unsustainable and
15 especially if you're a small organization, which I
16 know many of you are doing a lot with so little. So,
17 I just want to thank you.

18 I want to recognize Council Member Mathieu
19 Eugene, whose joined us and I want to ask Council
20 Member Rosenthal had a question who is joining us.

21 COUNCIL MEMBER ROSENTHAL: Yeah, thank you so
22 much and thank you Chair Rivera for holding this
23 incredibly important hearing. And thank you to
24 everyone who has come to testify today, your work is
25 so critical.

1
2 I'm wondering a couple of things. One, when you
3 sat and heard the H+H testify and DOHMH testify, did
4 you feel that they, and given the fact that we've now
5 in terms of my personal involvement have been
6 actively engaged in this for a couple of years, as
7 I've been Chair of the Committee on Women and Gender
8 Equity, pushing for more money in the budget for
9 maternal care, doula services.

10 Do you feel over the last two years that their
11 level of engagement, their commitment, their
12 comprehension as we've codified the M3RC including
13 doula's, midwives that their commitment has improved
14 or changed?

15 CHANEL PORCHIA ALBERT: No, I think that there
16 hand has, and I'm going to be very transparent. I
17 think that their hand has been forced to address the
18 situation that they are ill equipped and resistant to
19 doing it in an equitable way.

20 I think that community based doula organizations
21 and individuals who are advocates within this work,
22 rather it be around reproductive justice or birth
23 justice, their work has been coopted and manipulated
24 into systemic, not even systemic change but silo
25 change within particular areas that is inequitable

1
2 and does not – they don't understand what it means to
3 be not just in a community but an extension of that
4 community and the community based doula organizations
5 and the midwives who are working within these
6 particular areas are not just working in the
7 community, they are extensions of those communities
8 in which they serve.

9 And so, having personally sat at these tables and
10 understanding what these individuals, what these
11 things are doing, there's a great resistance to
12 systemic change. There is a great resistance to
13 accountability measure that would truly center the
14 patient in a way that uplifts them and makes them
15 feel empowered enough to say, oh, this is what I want
16 or this is what I don't want.

17 Using ACS as an agent towards manipulation, fear
18 based to get someone to comply with a medical
19 procedure. Using manipulative task of – I'm sorry,
20 my level of frustration is just.

21 COUNCIL MEMBER ROSENTHAL: High, rightfully high.

22 CHANEL PORCHIA ALBERT: It's very high and I'm
23 also coming off of a birth.

24 COUNCIL MEMBER ROSENTHAL: Appreciate you, yeah
25 46 hours.

1
2 CHANEL PORCHIA ALBERT: But understanding that
3 these individuals work in these systems on a day to
4 day basis and are doing it highly frustrated but are
5 still showing up at work every single day and giving
6 their all.

7 Midwives are trying to provide care in a way that
8 truly centers the patient and they are being
9 restricted. Not by their patients, by institutional
10 policies that will not allow them to practice in a
11 way that is functional.

12 COUNCIL MEMBER ROSENTHAL: So, let me ask you
13 specifically. Is it the way doctors are trained and
14 doctors have so much power in the institution or is
15 it that health and hospitals corporation and
16 trickling down to each individual hospital, the
17 presidents of the hospital are not messaging.

18 CHANEL PORCHIA ALBERT: Right, so that is a part
19 of the problem. A part of the problem yes, is
20 education but overall, there needs to be systemic
21 change, right. Because you can't write a respectful
22 care at birth documentation and hand it to a patient
23 and tell the patient, oh, these are your right and
24 then the patient goes into a center and says, yeah,
25 you know, this is what it says, it says that I have

1
2 these rights and then the providers like, that's cute
3 but that doesn't mean anything to me.

4 COUNCIL MEMBER ROSENTHAL: And it that resources?

5 CHANEL PORCHIA ALBERT: Yeah, that's resources.
6 Those are resources that we all, that we worked on.

7 COUNCIL MEMBER ROSENTHAL: What I mean is, does
8 the doctor say, great, it doesn't mean anything to me
9 because I don't have the resources.

10 CHANEL PORCHIA ALBERT: No, it's not because they
11 don't have the resources, it's because they don't
12 have the training and the knowledge to be able to
13 facilitate that.

14 COUNCIL MEMBER ROSENTHAL: Okay, alright.

15 DENISE BOLDS: Can I add something as well,
16 speaking as a midwife who works in the H+H system.
17 I've been in the system for ten years and I don't
18 think my answer is as absolute as no and it's what I
19 appreciate about doula's is that they are external to
20 the system and so, they can - their ability to hold
21 the system accountable it different than for those of
22 us who are in the system, right.

23 So, we are seeing the system from a different
24 perspective. I will say that I've definitely seen
25 the rhetoric around maternity care quality change in

1
2 the H+H system. What I have seen slow to change is
3 embracing the midwifery model of care. I will say
4 also in full sort of transparency, I have been hired
5 as a consultant by Health and Hospitals to do a broad
6 overview of what midwifery care looks like in the H+H
7 system because they realize that if they're going to
8 make a full transformative responsive plan to address
9 maternal morbidity and mortality, they're going to
10 have to utilize a model that has been underutilized
11 in the system.

12 But in places where it works, it works well. At
13 Woodhull it's works well. At Jacobi it works well,
14 at NCB it works well. So, I also encourage people to
15 look at what is working in that system, so that we
16 can replicate it and I do think that medical
17 patriarchy is a very real absolute, as absolute as
18 this table, it's not just conceptual.

19 It exists not just in H+H, we also have to hold
20 the private hospitals feet to the fire. What are
21 they doing for our communities because the people
22 they don't take care of get absorbed into the H+H
23 system.

24 COUNCIL MEMBER ROSENTHAL: And at Woodhull
25 Hospital has maternal mortality decreased?

1
2 DENISE BOLDS: I don't know the statistic on
3 that.

4 CHANEL PORCHIA ALBERT: I know I can speak
5 personally as someone who had a home birth and had to
6 transfer to Woodhull Hospital and who had worked with
7 the midwives at Woodhull Hospital, that they offer
8 excellent and professional and culturally relevant
9 and culturally humble care.

10 Now, I will say the places that Dr. Mimi Niles
11 has mentioned are places where there are individuals
12 who are striving to make a cultural change within the
13 environments that they are in and they are working
14 really hard to ensure that things and they have
15 worked really, really hard to ensure that those
16 changes are being met and that they are being
17 followed through and not, easily either. They are
18 met with resistance on a consistent basis but yet,
19 they still continue to fight for those changes and if
20 we do follow the models that these individual have
21 implemented within these particular places, I think
22 that more individuals would be able to access
23 services in a holistic way.

24 DR. MIMI NILES: Can I just in response to your
25 question. This morning we heard from Health and

1
2 Hospitals. We heard testimony from Dr. Machel
3 Allen and Dr. Wendy Wilcox, we did not hear testimony
4 from New York City Department of Health and Mental
5 Hygiene, which I was very surprised. Because this is
6 an effort, we are all involved in this effort and the
7 efforts should include input from the hospitals, the
8 Department of Health, which is very invested in this
9 work and community based organizations.

10 So, I think as far as I'm concerned, we should
11 have heard from New York City Department of Health
12 and Mental Hygiene this morning. We community based
13 organizations, we work very closely with them and the
14 hospitals work very closely with them to improve
15 maternal health outcomes.

16 So, they definitely should have been a part of
17 this conversation. I also want to say that, in
18 terms, as we all have to work together. That the
19 Health and Hospitals facilities are all at varying
20 levels of community involvement when it comes to
21 prenatal care and working with pregnant and
22 postpartum women. Yes, my organization, we have
23 excellent work and relationships with Kings County.

24 I think there are various H+H hospitals that work
25 very closely with their community organizations and

1
2 then there are some that are not, that don't and they
3 don't have that community involvement.

4 So, I think in terms of improving overall
5 outcomes, it would be beneficial for Health and
6 Hospitals to focus on improving community
7 collaborations for all of their institutions.

8 DENISE BOLD: So, I just want to say that I did
9 listen to the report here this morning, since I was
10 here since the beginning of the meeting. 55 years
11 ago, 1964, my mother gave birth at Harlem Hospital.
12 29 years ago, I gave birth under PCAP, with a midwife
13 for my son. Not very much has changed. It has just
14 been given a different name. It has been shifted
15 around. Somebody else now has to take the shit pot,
16 excuse the expression, but not very much has changed.
17 I'm out here in the frontlines as a doula. I am
18 interfacing with advocacy. I'm dealing with staff
19 with low expectations of the patient and of their
20 families of the supports that they bring to the
21 table. I'm dealing with the HUB of a teaching
22 community which New York City hospitals are and that
23 is a whole other culture that we have to talk about
24 because I have to fight off residents who want to
25 come in and put their hands up my clients vagina and

1 don't identify themselves and have a problem in doing
2 so.
3

4 They don't get consent, they have low
5 expectation, low regard and it is the same thing that
6 happened to me 29 years ago. So, traumatic was the
7 birth with my son. I had four miscarriages
8 consequently. So, women are dealing with the trauma.
9 They are not talking about it but it is still
10 happening. Not very much has changed.

11 CHANEL PORCHIA ALBERT: And also, that Health and
12 Hospitals; it is the parent organization but it not a
13 monolithic organization. So, each, it's like a
14 kingdom in Fiefdoms, right. So, then each individual
15 hospital has its own individual culture and then each
16 individual labor and birth unit has its own
17 individual culture and you know, I really feel the
18 disservice in the equity is that you can go to Kings
19 County and have a very different experience. You can
20 go to Woodhull and have a very different experience.
21 You can go to Bellevue and you can go to Harlem. It
22 shouldn't be that way for women and that is the
23 injustice.

24 COUNCIL MEMBER ROSENTHAL: Thank you. It sounds
25 like you have a lot of work on your plate. And

1
2 lastly, I just want to say to Ms. **[INAUDIBLE**
3 **2:43:36]**, on behalf of the City Council. I want to
4 apologize. You and other people in your network have
5 written a beautiful letter to the Council saying,
6 where's my money? And much more eloquently and
7 graciously than that. I apologize, very graciously
8 and the system is betraying you. You know, I've been
9 trying to put you in touch with the right people who
10 can help you move it along. I hope it happens soon
11 but it's really inexcusable and that you know, sounds
12 like we're talking procurement, something not
13 important but it's own set of cultural change that
14 needs to happen there because they need to understand
15 that the city is setting you up to fail when we don't
16 pay for the work we're asking you to do.

17 DR. MIMI NILES: That's right, and doula's are
18 working and not getting paid for eight to ten months.

19 DENISE BOLDS: And I just want to say lastly, you
20 can have something on paper and it looks absolutely
21 wonderful, try living it and evidence based shows,
22 because I'm also an evidence based doula. It takes
23 up to ten years to change a policy. So, we have a
24 lot of work to do.

1
2 COUNCIL MEMBER ROSENTHAL: Thank you Chair
3 Rivera.

4 CHAIRPERSON RIVERA: Thank you so much. You
5 know, I just want to say when we were discussing
6 consent and I just know that we structurally also our
7 justice system and how we prosecute very, very
8 recently even Dr. Robert Hadden and what he did to
9 abuse pregnant people and the people of the city and
10 our failure to prosecute those crimes is a disservice
11 and a failure and is shameful.

12 And, so, everyone who is still here. I know we
13 have one more panel to go. I just want to thank you
14 all for your patience. The reason why we gave almost
15 an hour to H+H today is because of the very reason
16 that you mention. That there are 11 acute facilities
17 throughout the city and every experience is
18 different.

19 PANEL: Yes, yes.

20 CHAIRPERSON RIVERA: Bellevue and Kings and Coney
21 Island and Jacobi, they are all different and that to
22 me is something we're chipping away at and we're just
23 not being given the tools. We need the sledgehammer
24 and they are really having us chip away at what is a
25 very, very serious issue.

1
2 So, I just want to thank you all for your years
3 of dedication, for your service, for your commitment,
4 for everything you said today and keeping it very,
5 very real and thank you for your testimony.

6 PANEL: Thank you.

7 CHAIRPERSON RIVERA: I'm going to call up this
8 last panel and I want to thank you for your patience.
9 Thank you, thank you, thank you for your patience.

10 Becki Pine, Alesdair Ittelson, Katherine
11 McFadden, Zama Neff and again, thank you and if I
12 mispronounce your name, please, please feel free to
13 correct me.

14 If there's anyone that wants to testify that did
15 not fill out a slip, please do so, so we can add you
16 to the panel. You must fill out a slip to join the
17 panel.

18 I didn't see your slip. Sit down and we'll get
19 you to fill out one. No problem, no problem.
20 Everyone can sit, we can take four, we could take
21 five. I just want to thank you all for your
22 patience. I hope that some of what you heard today;
23 you'll be able to help us rectify.

24 Again, everyone can sit, exactly, we're going to
25 get to everyone here and I'm sorry, if you did not

1
2 fill out a slip, that's how I've been going through
3 the panel.

4 ALESDAIR ITTELSON: So, I'm hear from InterACT;
5 my name Alesdair Ittelson. I am deeply grateful to
6 have the opportunity to speak with you all about this
7 crucial topic. InterACT is the largest and oldest
8 organization in the country dedicated to the
9 approximately 1.7 percent of the population born with
10 variations of their sex characteristics also called
11 intersex. Intersex isn't rare, the incidents of
12 these variations is equal, approximately to the
13 population to Japan and the world. But it's unknown
14 largely because of decades of a ratio in medical
15 settings and especially in prenatal care.

16 The vast majority of intersex variations are
17 medically benign and with increasing advances in
18 technology these differences are likely identified
19 now in the prenatal setting.

20 The reason why we are here now is because we're
21 seeing an increase in discriminatory harmful
22 treatment that starts in prenatal care. Folks at
23 birth serve as the first resource to parents and have
24 the opportunity to treat intersex people respectfully
25 as something to be celebrated rather than corrected.

1
2 They have the opportunity to model good behavior
3 instead of perpetuating years of shame and stigma
4 that we've seen in the community.

5 In the prenatal care setting, what does
6 correction of an intersex child look like. It's the
7 assumption of termination of a pregnancy regardless
8 of the health of the fetus as we will hear from one
9 of our parents in a moment. After birth, these
10 children are often subjected to irreversible and
11 invasive surgeries like clitoral reductions and
12 vaginoplasties without their consent. These are
13 surgeries that the state is reimbursing for. What
14 has been deemed a form of torture by the United
15 Nations.

16 Regrettably, these responses to healthy intersex
17 bodies are still happening in New York City today. To
18 address this, InterACT is partnering with a bunch of
19 folks on the City Council to bring proposed bill
20 1748, which will mandate that the DOHMH create an
21 informational resource campaign, which we're really
22 hoping will pass.

23 So, InterACT is proud to stand behind intersex
24 New Yorkers as they create a world from LGBTQI
25 discrimination. We hope you'll stand with us. My

1
2 colleague is going to read a brief statement from one
3 of our parents who wanted to be heard but could not
4 attend today's meeting if that's alright.

5 BECKI PINE: Hi, thank you for having me here to
6 present this testimony on behalf of one of our
7 parents and with permission. My name is Becki Pine
8 and I also work with InterACT. So, our appearances,
9 when I was almost five months pregnant with my first
10 child in November of 2018, my husband and I went for
11 a routine ultrasound at a well-known New York City
12 hospital. We were excited to find out everything we
13 could about what to expect.

14 We were fortunate everything had been normal up
15 until then or as normal as being pregnant can be.
16 During the ultrasound when we got to the genital
17 area, the tech looked at the scan and asked if my
18 husband and I knew the sex. We told her that the
19 blood test said it was a boy. She told us, that
20 couldn't be right and pointed to the screen.

21 My husband was a little confused but turned to me
22 and said, oh, it's a girl, that's great. But the
23 tech stopped and said, she would have to step out for
24 a minute and get the doctor. The tone of the room
25 immediately shifted from excitement to fear. No one

1
2 wants to hear that. The doctor came into the room
3 and repeated the scan. He turned to my husband and I
4 and said, this could be a very serious disorder.

5 I was stunned, terrified and so was my husband.
6 As I tried to catch my breath, the ultrasound tech
7 who was looking at my chart, asked if we had done
8 genetic testing. When I told her, no, we hadn't, I
9 could see she was disappointed, exasperated maybe.

10 The doctor told us we had to see a genetic
11 counselor immediately and that was the start of the
12 most terrifying two weeks of our lives. We scheduled
13 a phone call with the genetic counselor the next day
14 while we waited for our OBGYN, who we saw right away
15 after the ultrasound appointment. When our OBGYN
16 entered the room, the first words out of her mouth
17 were I'm so sorry. She said, I had a case exactly
18 like yours three years ago and I'm going to put you
19 in touch with this person. You're not too late, you
20 can terminate.

21 And so, the message was that whatever was
22 happening, it was so awful that the option was an
23 abortion without even talking about it. That was the
24 message and what you have to understand is our child
25 is perfectly healthy. She has a mild intersex

1
2 variation called androgen insensitivity syndrome,
3 which means her body does not respond to androgens.
4 So, while her chromosomes are X, Y, her body looks
5 like a typical girl.

6 Instead of saying, this common intersex
7 difference could be the cause and it's perfectly
8 fine, everyone approached the situation as if it were
9 horrible, as if we were horrible and if she was
10 horrible. I wish I could go back in time and tell
11 myself that we are going to have a perfectly healthy
12 baby, but instead, we cried every night desperately
13 researching whether there was actually any risk for a
14 serious health problem.

15 We went for a second and third opinion and
16 eventually found another OBGYN who told us about
17 androgen insensitivity. He described what it was and
18 he said it was very normal. Sorry, he was the first
19 doctor who was more educated about intersex, who
20 didn't treat our family like there was something
21 wrong. Our child is one and doing great now. She is
22 awesome. I knew deep down somewhere that what they
23 were telling me wasn't right.

24 I had the maternal instinct but it's hard when
25 people present things as facts that aren't true.

1
2 That being intersex is actually a sickness. But now,
3 we know she's not different from any other child and
4 that's why what they should have told us. Education
5 is desperately needed.

6 I don't think our story is unique. That's why we
7 wanted to share it with you all to raise awareness
8 and urge you to support InterACT's legislation to
9 show that these differences aren't something to be
10 afraid of.

11 Doctor's in New York shouldn't be stuck back in a
12 time when intersex was something to discriminate
13 against. Our families deserve support. We learn
14 that eventually, but it was at an enormous personal
15 cost. When we look at our precious beautiful baby
16 daughter, we cannot believe what we've been through.
17 An ordeal we will never forget and that such
18 negligent opinions were given from professionals we
19 trusted.

20 Sincerely, the mother of a health intersex infant
21 in New York City as told to InterACT staff.

22 ZAMA NEFF: Thank you very much. My name is Zama
23 Neff and I'm with Human Rights Watch. I really
24 appreciate the opportunity to testify before this
25 committee today.

1
2 Human Rights Watch is an independent
3 international research and advocacy organization. We
4 are the only international human rights organization
5 with a dedicated program on children's rights, which
6 I'm very proud to leave right here from our
7 headquarters in New York City.

8 Over the past three years, Human Rights Watch has
9 conducted research and advocacy on the treatment of
10 intersex youth. Including medically and necessary
11 so-called normalizing surgeries on children born with
12 intersex variations. We have interviewed intersex
13 youth and adults, parents of intersex children and
14 physicians who care for these families across the
15 country, including right here in New York City.

16 In the 1960's, surgeons in the United States
17 popularize so-called normalizing cosmetic operations
18 on intersex infants, including reducing the size of
19 the clitoris or increasing the size of the vagina.
20 These surgeries are almost always medically
21 unnecessary. They often involve giving general
22 anesthesia at an age the FDA has deemed high risk.
23 They are irreversible and, in some cases, sterilize
24 the child.

1
2 I, myself, met with a team of doctors in
3 Manhattan who continued to promote and perform
4 interventions to erase intersex traits, such as
5 surgeries that reduce the size of an infants clitoris
6 purely for cosmetic reasons.

7 Currently, New York City's Human Rights Law
8 protects intersex people from discrimination.
9 However, there are no specific protections against
10 these surgeries or other discriminatory interventions
11 and no public awareness that intersex people are at
12 risk for operations that are high risk and medically
13 unnecessary in the first place. This leaves parents
14 in the dark and means that children in New York City
15 are vulnerable to irreversible harm.

16 As the mother of premature twins, I can empathize
17 the vulnerability of having just given birth. Having
18 someone come in and tell you that your babies are not
19 okay and feeling utterly reliant on the doctors
20 recommended course of action. As a New Yorker and a
21 Human Rights Lawyer, I expect my government to
22 protect me and my children from harm.

23 Since the 1990's, intersex advocates have asked
24 governments in the medical community to prioritize
25 their voices and defer interventions that can be

1
2 delayed until patients can participate in the
3 decisions about what will happen to their own bodies.
4 United Nations Human Rights Committees have condemned
5 medically unnecessary surgeries on intersex children
6 48 separate times.

7 But a small subset of physicians, like the ones I
8 met here in the city, defend the practice and
9 continue to thwart efforts to protect children's
10 human rights.

11 I am urging the city government to support
12 Council Member Dromm's bill to develop materials to
13 educate parents about risky and unnecessary medical
14 interventions and to rely on medical evidence,
15 medical ethics and patient advocates requests to
16 further regulate the physicians to carry out
17 operations that put intersex children at risk.

18 Thank you.

19 EUGENIA MONTESINOS: Good afternoon. Okay,
20 finally, we are here at the table. Good afternoon,
21 my name is Eugenia Montesinos; I am a midwife at
22 Metropolitan Hospital, which I've been working for
23 the past 20 years. This is a hospital that one of
24 the hallmarks, it's giving the prenatal care in the
25

1
2 wrong language and most of our cliental are Hispanic
3 speaking, which is Spanish and my first language.

4 So, I am here to tell you that how much is
5 changing and what we are doing and how HHC should be
6 approaching this. We have a model that we were
7 working on medical residents and we are part of the
8 team and we're having such good outcomes and being
9 the hospital who has the lowest C-section rate in the
10 state. And only because of the collaboration that we
11 work together with midwives.

12 And I am also here, not only because I work in
13 Metropolitan Hospital and I'm also with my colleague
14 Sharon, we are representing New York City Midwives
15 Association. We are a professional association of
16 around 400 members. All of the hospitals working in
17 the New York City area with the minority of us
18 working in hospitals. And also, we have midwives who
19 work in a private practice and lately, are developing
20 even more midwives working in home birth practice.

21 And why it's growing, because of the patients are
22 very dissatisfied with the hospital practices and
23 that is another case, the necessity that is growing.

24 So, I'm going to try to, do you want to say
25 anything else. So, I'm going to continue with that.

1
2 So, United States has the highest infant mortality
3 rate in the world and New York is one and USA is the
4 highest among those and industrialized countries
5 which is very crisis. And having to spend so much
6 money in just per pregnancy and yet, we have the
7 highest mortality rate in infants and the mothers.

8 So, New York is one of the biggest cities that we
9 have that and among those is Brooklyn and the Bronx.
10 And one the things that HAC have at hospitals which
11 is Kings County and they're not taking total
12 advantage of the midwifery care. To the contrary,
13 they are getting smaller and smaller and yet the
14 maternal mortality is the highest in that area. The
15 same thing happened with Lincoln in the South Bronx.
16 It used to be a very high midwifery service and now,
17 it's nonexistent. So, Harlem, the same thing. They
18 completely disappear and we are here just to let you
19 know that the midwifery care model is a model around
20 the world for centuries and we've been having great
21 outcomes all over the world and mostly because we
22 approach in a holistic way. We see a woman not as a
23 person who is pregnant. We see a women, what is
24 going on in her life. The emotional issues, the
25 mental issues, any comorbidities that is happening

1
2 and that is the midwifery model that we follow. And
3 even though we are working in the hospitals, we try
4 our best under circumstances having the smallest time
5 that we can see per person, a patient, we still have
6 the good outcomes when they come to us.

7 Lately, in Metropolitan Hospital because of the
8 whole demand of midwives in the city, we're
9 transforming our population in Metropolitan and we
10 have more White people coming to us because they want
11 a midwifery model. They want not a C-section; they
12 want to have a change to have a normal birth. So,
13 for us, it's just a model that everybody should have.
14 Every woman should have, every woman should have an
15 opportunity to you know, have a choice. If I want to
16 go to the medical doctor, it's fine. If we want to
17 go to the midwife, it's good.

18 So, we want here as a New York City midwife, we
19 want to just give you that information that we are
20 part and we are fighting a lot of the maternal
21 mortality rate in the city.

22 SHARON MCDOWALL: To mirror what Eugenia said,
23 I've been a midwife in the United States for 27
24 years. By the accent, I actually trained the
25 European model of care and my career has only been at

1
2 H+H hospitals. I was at Harlem. I worked with Ms.
3 Loftman and then I've been at Metropolitan for the
4 last 23 years and I've been a Service Director for 14
5 of those.

6 She's right, at Metropolitan, we are changing our
7 demographic and it is the collaborative care that we
8 give with our medical staff. We work very closely
9 and we also, all of our midwives are faculty to the
10 medical school. So, we do impact what the dynamic
11 with the residents and the medical students because
12 yes, somebody spoke about earlier, about you know,
13 not asking a patient, can you examine them. Not
14 talking to a patient. This is one of the things
15 that's got to change and it is changing at our
16 institution.

17 So, everything here is a work in progress. It's
18 going to take time; you have to have a change of
19 culture. Yes, there are eleven municipal hospitals,
20 only eight of them have midwifery services and of
21 those eight, only four of them have 24/7 coverage on
22 labor and delivery. And like Eugenia said, some of
23 those services that had 24/7 coverage no longer do.

24

25

1
2 They've lost their midwifery services, so this is
3 something that I think needs to be worked on. And
4 that's it.

5 EUGENIA MONTESINOS: Yeah, one of the other
6 things that we need to do for a change in mortality
7 and mortality rate, we are proposing to change how we
8 should approach the care. We should approach the
9 care where care should be where the mothers live in
10 the community. Not in the hospital when they have to
11 come. We have to just have a space in the community
12 and we as a midwife, we can take care of them in
13 there. So, that mentality needs to change also. I
14 think that that will be a better way that the woman
15 can come, not thinking that it is a hospital. When
16 you are in a hospital, there's a mentality there.
17 There's something sick. You are going to the
18 hospital when you are sick, when you have an illness.
19 A pregnancy is not an illness. So, we should
20 approach a little differently and we should offer
21 prenatal care in the communities and the midwifery
22 care is being known that we do provide in the
23 community.

24 So, we propose that care that we should be in a
25 community. We wanted to have providers that will

1
2 reflect the community population that are thoroughly
3 competent that will understand their needs. So, we
4 want that. For example, just me alone, I will be
5 loving working in the Bronx which is all my Spanish
6 speaking. I will talk to them in Spanish, you know,
7 it's different. So, that is what we would like to
8 offer.

9 We would like to provide also the care to
10 mothers after working hours and mostly all our
11 mothers who are in need, they have to work and most
12 of them sometimes they don't even come to their
13 prenatal care and we want to offer that. We want to
14 change that. So, we would like to change that. If
15 we do it in a community, we can provide it. We're
16 not you know, bind to go eight to five, like an
17 office. Which the care and the help is not an
18 office, it is going on 24 hours a day. So, that is
19 what we would like to change.

20 We would like to change also, offer care on the
21 weekends. Why on the weekends? Because we want to
22 involve the family. We want to involve the sister,
23 we want to involve the partner, they can go together.
24 So, it would be somewhat integrated how to approach
25 maternal care.

1
2 And also, we want to talk a little bit at group
3 visits. When we have hubby and group visit, it's
4 much better. They can support each other, they can
5 see it's not just a woman saying oh, this is just me.
6 But when you have the group visit, it's much better.
7 They can understand that they are not alone, they are
8 having the same thing in pregnancy.

9 So, decision making should be done with the
10 women. We can yes, tell them, you have to do this,
11 you have to do that. We have to talk with the woman
12 and say, these are the things that are going on.
13 These are your options, let's work in that way. So,
14 that will be the best option to approach. We can't
15 be going and telling you got to be doing this. It
16 doesn't work and it's not working and that is
17 precisely the thing that we have in this issue. So,
18 we want to approach birth as a healthy and holistic
19 way, not that your going and it's the way that the
20 hospital puts it. The way how you have to be sitting
21 in a monitor, go to the bed and that is what we have
22 to do. We're not, we want to change that moto. We
23 want to work around the woman. How she wants, how
24 she wants the labor. Maybe she just wants to walk,
25 maybe she wants to sit. Whatever she wants, we

1
2 should be approaching on how she wants to do, not how
3 we want it.

4 So, another thing that we wanted to do is also
5 postpartum care. We have so much issues about
6 postpartum care and a maternal death is also
7 happening after having the babies. So, we want to
8 have a community based postpartum care. We have to
9 go to the mother. Why are we expecting a mother who
10 just had a baby to come into us? We have to go to
11 their place and it should be shorter, right. In two
12 weeks, we're going to see, how is she doing? Is
13 breastfeeding established or not? Is she alone or
14 not? Does she have any community support or not?
15 That having a family member that supports or not? We
16 have no idea what's going on with the woman who just
17 had a baby. We just say, okay, now you are a new mom
18 with your baby. But that is a problem that we're
19 having. So, postpartum care should be at two weeks,
20 then six weeks and then we can see, but we should go
21 to the mother because the mother doesn't have the
22 time. We should be going. Why are we expecting them
23 to come?

24 So, another thing that we wanted to do,
25 everything should be evidence based approach. The

1 studies say that we have so much research done, how
2 we approach maternal care.

3
4 One of the other things that we have seen
5 maternal care or maternal birth on births at home is
6 happening. One of things that we want is that H+H
7 should be an easy transition when the birth happens
8 at home and it should not be punishable. We should
9 not be looking at them and saying, well, you're
10 choosing this now. It should be an easy transition.
11 We should work with the midwives; we should tell them
12 when is a time. We should actually put in a document
13 saying this and when this is not happening, we want
14 you to come and bring us. Not bring us when it's too
15 late when we get very upset, everybody gets upset but
16 we should be looking for that. We should be helping
17 the woman, helping the midwife and help everyone.

18 So, that is one of the things that we want to
19 offer as a solution forward. A better maternal care
20 in New York City.

21 Thank you.

22 KATY MCFADDEN: Hi, Councilwoman Rivera and
23 Council Member Rosenthal, thank you so much for
24 hearing our testimony. My name is Katy McFadden; I'm
25 a midwife, a registered nurse certified in neonatal

1
2 intensive care and a volunteer and organizer with
3 Ancient Song Doula Services.

4 I just want to highlight the things that we
5 haven't talked about yet. We've talked a lot about
6 racial disparities and maternal infant health
7 outcomes and the root causes to that and we've talked
8 about implicit bias and lots of other things, but the
9 driving force of racial disparities in New York City
10 is the lower quality of care provided at a
11 concentrated set of minority serving hospitals.

12 So, we have a 2016 study that show that if Black
13 women were going to the same hospitals that White
14 women were going to, the severe maternal morbidity
15 rate would drop by 47.7 percent. That's half and we
16 have the same researcher put out a different study in
17 2018 again, looking just at New York City hospitals.
18 So, this is you know, germing to us specifically and
19 really no other place in the nation that if Black
20 babies were being taken care of in the same neonatal
21 intensive care units as White babies were, the
22 differences in morbidity rates for very low birth
23 weight babies would drop by 40 percent.

24 So, in the research those hospital are anonymized
25 but if you are familiar with the landscape of New

1
2 York City, it's really Kings County, Brookdale and
3 Suny Downstate. Half of Black women in Brooklyn give
4 birth in one of these three hospitals that have a
5 severe morbidity rate, six to nine times higher than
6 Maimonides which is less than ten miles away.

7 So, why is care at those three hospitals so much
8 worse than all of these other hospitals and I think
9 along with like, historical racism which excuses some
10 of the behavior in the minds of people with power who
11 work in those institutions. A lot of it is the
12 resource deprivation to the public serving hospitals
13 because Medicaid pays about half as much for
14 obstetric services that private insurance pays. So,
15 if you have a hospital that serves a disproportionate
16 amount of people on Medicaid, you're going to have
17 half as much money coming in and that literally does
18 not cover the Band-Aids, the salaries, to keep the
19 lights on, to provide adequate standard care in the
20 year 2019.

21 So, the fact that Medicaid reimbursements are
22 unequal is tacitly admitted to within the legislation
23 because there's a separate pool of money called the
24 disproportionate share hospital pool and in most
25 other state, that money is used as it is intended and

1
2 goes to the hospitals that serve a disproportionate
3 share of hospitals.

4 However, in New York, there is a law from Albany
5 that divides that money into two pools, one for the
6 private hospitals to divide into and one for the
7 public hospitals to divide into. So, for example, in
8 2016, NYU served 18 times fewer patients on Medicaid
9 than Elmhurst did but got \$5 million more from Albany
10 to compensate them for that care.

11 So, the fact that the money isn't actually ending
12 up in the institutions where it's needed, has caused
13 decades of hiring freezes and layoffs, so that there
14 is almost never the recommended amount of staff
15 working at any period and time. I graduated from
16 midwifery school in 2017, having just recently
17 learned about these disparities and I did not want to
18 take a position as a midwife working in a system
19 where I would be perpetuating medical racism without
20 understanding how or why, and so, I stayed in my
21 position as a NICU nurse at Suny Downstate. I sent
22 an email on August 8th, saying we are incredibly
23 understaffed. What are we doing to get more staff
24 here? August 9th, **[INAUDIBLE 3:15:53]** died, a mother
25 of six from understaffing related causes. In the

1
2 next four months, I sent emails up to the entire
3 chain of command including the president of the
4 hospital saying, we are just as understaffed today as
5 when a mother died. What are we doing to get more
6 staff? And the only thing that happened to that was
7 the administration beginning to take retaliatory
8 actions against me for speaking up about safety
9 issues. We never got more nurses.

10 What I did not realize at the time was that, like
11 literally the same days I was sending emails, the
12 headlines in the news was that Cuomo was holding on
13 to disproportionate share hospital payment that was
14 owed to our hospital that we had already paid. That
15 he was going to hold onto because he wanted us to get
16 used to what it would be like for future budget cuts.

17 The H+H hospital sued and ended up getting that
18 money but Suny Downstate isn't an H+H hospital and it
19 just dropped out of the news. And in November,
20 Tanezio Walker[SP?], another Black woman died of
21 understaffing related causes at Suny Downstate.

22 So, I think it is incredibly important that we,
23 like, there is no health equity without equity in
24 health financing. If you give some hospitals twice
25 as much money as other hospitals, they're going to

1
2 provide better care. And when you overlay that with
3 the state violence of segregation and discriminatory
4 housing practices, this phenomenon, these three
5 hospitals are probably responsible for about half of
6 the disparity that we're seeing.

7 So, just a couple people today have talked about
8 how the H+H hospitals serve underserved equal and I
9 just want to challenge that language and that
10 understanding. If people are underserved by public
11 hospitals, it is us, the public who is underserving
12 them. And so, I want to you know, often at
13 Downstate, people would justify the suboptimal care
14 we were providing by saying, well, they wouldn't get
15 better care elsewhere. That was the exact same logic
16 used during the Tuskegee Syphilis study. That, oh
17 well, these people participated in the study wouldn't
18 get better care elsewhere, so it's okay that we're
19 doing what we're doing and that mentality that it's
20 okay to provide worst medical care to people who are
21 underserved. Well, no, they wouldn't be underserved
22 if you were providing them adequate medical care.

23 Council Member Rosenthal, you had asked you know,
24 if some of the misbehavior on the obese part was a
25 training issue or a resource issue and I would offer

1
2 that it's all of those issues. It's hard to be
3 polite to patients when you have two or three times
4 the safe amount that you're caring for. You're the
5 decision making process of how, if you are caring,
6 how you keep three laboring patients safe is very
7 different from how you could keep one laboring
8 patient safe and it often cuts into the time you have
9 to discuss options and to really get an attainful
10 consent.

11 But to just bring this full circle, more doctors
12 who practice in New York City are trained at Suny
13 Downstate than any other medical school. So, if we
14 send our med students to a 90 percent Black hospital,
15 where it's okay that women just are dying left and
16 right in childbirth and we don't get the money or the
17 help we need to provide adequate care. And that's
18 the mindset you are trained with as a doctor and then
19 we send you out into the rest of the city even if you
20 are not working with a more privileged population.
21 It doesn't necessarily mean you can change on a dime
22 going from seeing birthing people as sub-humans who
23 you can boss around to being fully human that you are
24 interacting with in a collaborative way.

1
2 So, the structural racism we have allowed to
3 continue at Suny Downstate is making healthcare worse
4 for everybody in New York City. And then, lastly,
5 we've been talking a lot about midwives, but the
6 three New York City Midwifery programs are NYU, Suny
7 Downstate and Columbia, all three of which are
8 institutions which exclude midwives from practicing
9 in the hospital themselves.

10 So, there's this huge disconnect in the way that
11 the organizations who are tasked with training
12 midwives, like, do they actually respect us? Do they
13 actually see us as valuable members of the healthcare
14 team? If they will take our money to give us a
15 degree but won't employ us or hire us afterwards.

16 So, some recommendations going forward, I think
17 it's a lot easier, you know, we've talked a lot about
18 what to do about racist providers. I think it is a
19 lot easier to train a Black woman to be a midwife
20 than it is to get a White woman to stop being racist.
21 So, I think something to consider would be creating a
22 midwifery program at NHBCU or perhaps like a
23 futuristically Black college or university that has a
24 midwifery program. See how much Helena Grant and
25 Patricia Loftman who testified earlier today. How

1
2 much would they want to start a midwifery program
3 where we could you know, if there was perhaps a
4 program with a CUNY college attached to Woodhull, we
5 could be producing ten amazing Black midwives a year
6 that would over time transform or could potentially
7 transform the midwifery scene in New York City. We
8 need to pass New York Health Act because as long as
9 we have private and public insurance, we are going to
10 have – like, that is the mechanism that the private
11 hospitals are using to cause racial segregation, is
12 by practicing insurance segregation.

13 Insurance discrimination is illegal, it violates
14 two federal, two state and one local law but when the
15 New York Lawyers for Public Interest tried to
16 challenge the practice several years ago, Cuomo, who
17 was the attorney general at the time, refused to take
18 it up. So, if we have these laws, but if we are not
19 going to enforce them, I think the other way forward
20 is to just get rid of that mechanism by which we're
21 sorting people.

22 And then lastly, home wife, we need to have like
23 a public option for home birth. So, the midwives who
24 work – like, we should have home birth midwifery
25 services that are as accessible and perhaps based out

1
2 of the public hospitals but that will come and do a
3 home birth because it shouldn't just be privileged
4 White women who can pay \$10,000 out of pocket. Who
5 have the option to keep themselves out of these
6 violent places that we've allowed to exist in New
7 York.

8 Thank you so much for your time.

9 CHAIRPERSON RIVERA: Thank you, thank you so much
10 for your recommendations. And I think you'll find a
11 lot of us are aligned and we've been joined by
12 Council Member Reynoso. You can definitely ask a
13 question and you missed the Woodhull, the whole
14 thing. So, he'll tell you a story very quickly.
15 Council Member Reynoso.

16 COUNCIL MEMBER REYNOSO: I just want to thank you
17 for this hearing. As usual the Health and Hospitals
18 Committee is really in the front line of taking on
19 issues that have been foreign to this Council in the
20 past or that we've not addressed in an intentional
21 way. I had my child in Woodhull Hospital with a
22 midwife or my wife had a child in Woodhull Hospital
23 and a midwife assisted us.

24 I got to be very careful with the midwives in
25 Woodhull Hospital have high standards as to how I

1
2 speak about delivery. So, I want to make sure I stay
3 consistent with that. I wanted to just ask, just a
4 numbers question, because Woodhull is also a public
5 hospital and it's rate is significantly lower than
6 these other three public hospitals in Brooklyn and
7 the Midwifery program is one of those, I believe, is
8 one of those reasons but do we have statistics
9 related to like C-sections and just invasive
10 procedures produced? In one hospital that has a
11 similar demographic, like Kings County to Woodhull
12 Hospital and a midwife told me that a surgeons job is
13 to do surgery. If they are the ones that are in a
14 room and they have to make a decision, they're going
15 to attempt to use their talent or their profession to
16 solve the problem. If they're not in the room, then
17 surgery becomes something that's less likely to
18 happen. If it's a midwife, they're not going to go
19 in and cut someone open and so forth.

20 So, I just want to know, do we have information
21 as to you know, C-sections and other procedures
22 during birth and Kings County hospital different from
23 Woodhull Hospital given again, same demographic when
24 it comes to the population of people, they are
25 serving both with income and race based.

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2 KATY MCFADDEN: Yes, we do have those number and
3 when you look at Central Brooklyn, the role of
4 midwives comes through clear as day because you have
5 Woodhull with a C-section rate in like the mid 20's
6 low 30's. You have Brookdale and Kings County with
7 cesarean section rates in the mid 30 percent and Suny
8 Downstate has had a cesarean section rate somewhere
9 between 45 and 50 percent over the past ten years.

10 So, what are the differences between those four
11 hospitals? The first three all have midwifery
12 services and Suny Downstate does not. So, you take
13 away the midwives and you get a 15 percent jump in
14 the cesarean section rate with like zero
15 distinguishing factors between our patient
16 population. We serve, you know, Kings County and
17 Downstate, I can see the one hospital from the other,
18 we're across the street.

19 And then, we've talked a lot about today about
20 like, the midwifery model of care or just because you
21 have midwives doesn't mean that the patients are
22 receiving midwifery care. And so, when you look at
23 the three hospitals that have midwives, the reason
24 why Woodhull is doing so much better is because
25

1
2 Helena Grant is in charge and they let her run the
3 show.

4 COUNCIL MEMBER REYNOSO: Yeah.

5 KATY MCFADDEN: And whereas at Kings County and
6 Brookdale, the midwife is essentially treated like –
7 the Director of Midwifery is essentially treated like
8 a glorified nurse manager and they are essentially
9 subservient to the obstetric staff. Their decision
10 are override at any point and time by the obstetric
11 staff with no consultation, with no conversation. I
12 did my midwifery training at Brookdale and I was
13 working with a midwife with 40 years' experience and
14 a 30 year old OBGYN came in and told, like as we were
15 talking with the patient, said, we're going to go for
16 a C-section now. And we were like, ah, we're doing
17 what? So, it wasn't even, she didn't even, the OB
18 did not even like, skipped having the conversation
19 with the patient, she even skipped having the
20 conversation with the care providers.

21 So, I think it is an amazing testament to the
22 power of midwives that even when we are deprived a
23 structural power, there is still a 15 percent
24 difference than a place where we are not.

25 COUNCIL MEMBER REYNOSO: Yeah, that's true.

1
2 KATY MCFADDEN: But if we really want to see the
3 full benefit of midwifery care, we need to
4 essentially reprimand and hold the obstetric teams at
5 those hospitals accountable for the way they are
6 using their male privilege to subjugate perfectly
7 qualified women from meeting in their – to the full
8 capacity roles.

9 COUNCIL MEMBER REYNOSO: Right, and I agree
10 having Ms. Helena Grant in the hospital makes a big
11 difference. I don't think anyone could tell her what
12 to do even if she didn't have the title. But again,
13 I really want to thank you for this information that
14 we're getting and for attention to detail and I think
15 that conversation about, it's not just about having
16 midwives, it's about empowering them is very
17 important because I think that a lot of folks are
18 just looking for a place to go where there are
19 midwives, not understanding the dynamics of what it
20 means to have an empowered group, versus just a group
21 that's seen as like a second hand assistant I guess.
22 Where in Woodhull, the midwives run the whole show.

23 So, thank you so much for that information and
24 I'm really looking forward to making this a very
25 important part of the work that I do over the next

1
2 two years, so I'm very happy that we had this hearing
3 and I apologize that I couldn't be here for the
4 beginning but I'm looking forward to meeting with H+H
5 to talk about how we can improve. I want Woodhull
6 Hospital to be the premier baby hospital in all of
7 New York, private or public alike and we're going to
8 be investing in that and the midwife. The reason it
9 got a solid foundation for that to happen is because
10 of its midwife program.

11 So, thank you again for the great work that you
12 guys are doing.

13 CHAIRPERSON RIVERA: Thank you Council Member and
14 I just want to say, when we're talking about you know
15 male privilege, it's also we have to recognize our
16 own privileges each and every one of us. So, I just
17 want to make sure that we just recognize that space.
18 Sharon, can I ask you a question, because you were at
19 Harlem Hospital before you went to Metropolitan.

20 SHARON MCDOWALL: Yes, yes.

21 CHAIRPERSON RIVERA: And they closed that program
22 and based on your very I guess humble experience, I
23 mean you have decades doing this. Did you find that
24 it was necessary to close the Harlem program?
25

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2 SHARON MCDOWALL: No, not at all. It's like,
3 what you alluded to. It has a midwifery service is -
4 Helena is a very, very strong woman but you still
5 have to have a service director, a chair of OBGYN
6 that is for one of a better phrase, midwifery
7 friendly. Because if you have a midwifery friendly
8 department chair, than your life is easier and what
9 happened at Harlem was the power structure changed.
10 When I was there, it was a different chair of the
11 department who was midwifery friendly. The midwives
12 had been there for decades, it was fine.

13 I left and then it all changed and as midwives
14 left, they were not replaced. Same thing happened at
15 Lincoln. Lincoln was one of the biggest midwifery
16 service in the city, public or private. It has
17 something like 18 to 20 midwives worked that
18 hospital. There are now maybe one. You know, as
19 they shut down, but that was twofold, that was
20 Director of Midwifery plus the Director Chair of OB.
21 It didn't work, they just got rid of all the
22 midwives. As they left, they did not replace them.

23 Another thing you have to bring in is what into
24 their whole structure is, whether the hospital it has
25 a residency program. We do have a residency program

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2 we're pretty unique in the way we work that we are
3 still 24/7 in labor and delivery. It's a demand from
4 the women, we've always been 24 - actually, no we
5 haven't, I tell a lie. When I first started, no, we
6 weren't 24/7. We became because as our service got
7 bigger, we provide 24/7 service and it's a demand.
8 We could not change that now, it would decrease the
9 amount of women that are coming to the hospital but
10 Harlem, yes. What happened at Harlem is very sad
11 because I did love working there, it was very busy.
12 But yes, it was a change in management. It was a
13 change at the top, it changed everything.

14 EUGENIA MONTESINOS: Can I add one more thing.
15 One of the things that why we are saying it is good
16 in Metropolitan working with medical residents is
17 they're exposed to us. They are exposed to our work
18 and we work together. We train them, when they have
19 to normal deliveries and normal care. So, they are
20 being exposed.

21 So, if a doctor is not exposed to the midwifery
22 care model, they're never going to know and that is
23 one of the things that happens. If this doctor was
24 not exposed, he is not going to know how midwives

25

1
2 work and that is one of the things that happened also
3 in Lincoln.

4 Another thing that happens in New York is that
5 the reimbursement issue. New York Presbyterian had
6 the largest midwife carrier and now have none. What
7 happened is that they were billing in the doctors
8 name and not in a midwife's name because you get more
9 money. If you get reimbursed for our job, we only
10 get 85 percent and because of that, they bill in in
11 the doctors name and because of that, they thought it
12 was a fraud. So, what happened with that, New
13 Yorkers Presbyterian said, okay, we don't need
14 midwives. We want to get the 100 percent, so, we're
15 not going to use you. So, that is one of the things
16 but at the same time, their C-section rate and
17 everything has changed.

18 But it doesn't change because they're going to
19 get the money anyway. But what happens, what is the
20 consequences of the women? Women have more C-
21 sections, the morbidity increases, the mortality
22 increases. That is the main issue here. It's just
23 because you get the 100 percent reimbursement, at
24 what cost? At the women's cost, at the babies cost,
25 the premature cost. We pay \$26 billion annually in

1
2 the United States for prematurity alone and we
3 prevent that. We view the studies; we have so many
4 studies we could have prevented that.

5 So, that is the reason why it's changing and what
6 a change in HAC model that they got rid of those
7 midwives.

8 CHAIRPERSON RIVERA: Thank you and thank you so
9 much to this panel. Midwives, doula's, doctors,
10 nurses, advocates. I know we're all supporting each
11 other. The intersex community, I am supporting the
12 legislation. You all have taught me a tremendous
13 amount in these first two years in the Council and I
14 hope that we can continue to - I hope we can change
15 the formula on how we distribute our dollars in our
16 healthcare system, because it's clearly not working.

17 EUGENIA MONTESINOS: It's a national issue, it's
18 not just a state issue, it's not just a city issue,
19 it's a national issue. We just need to change.

20 CHAIRPERSON RIVERA: Thank you and I will be
21 there with you all. I mean here in Albany, there's a
22 lot of work to do and I want to thank you for your
23 time and your patience. I know we are in hour four
24 of the hearing. So, thank you, thank you to everyone
25

1
2 who waited and I'm very, very appreciative and if
3 there no longer any -

4 EUGENIA MONTESINOS: Well, we thank you for
5 calling for this hearing and thank you for being an
6 ally to all of you and thank you for understanding
7 the crisis that we are and as a woman and I think we
8 should work and fight together.

9 CHAIRPERSON RIVERA: Thank you and the largest
10 healthcare system in the country and we should be
11 leaders on this issue. Thank you everyone and with
12 that, I'm going to close this hearing. [GAVEL]

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C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date April 1, 2018