	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 1
2	CITY COUNCIL
3	CITY OF NEW YORK
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5	TRANSCRIPT OF THE MINUTES
6	Of the
7	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH THE COMMITTEE ON WOMEN AND GENDER EQUITY
8	December 18, 2019 Start: 1:12 p.m.
9	Recess: 3:43 p.m.
10	
11	HELD AT: Shepard Hall Building, City College Of New York-Room 250,2 nd Fl.
12	B E F O R E: INEZ D. BARRON Chairperson
13 14	HELEN K. ROSENTHAL
	Co-Chair
15	COUNCIL MEMBERS: DIANA AYALA
16	LAURIE A. CUMBO BEN KALLOS
17	BRAD S. LANDER ALAN N. MAISEL
18	YDANIS A. RODRIGUEZ ERIC A. ULRICH
19	ERIC A. ULIRICH
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COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 2 2 A P P E A R A N C E S (CONTINUED) 3 Jayasri Ganapathy Counsel for the Committee on Women and Gender 4 Equity, Reading Statement of Council Member Helen K. Rosenthal 5 Vincent Boudreau President of the City College of New York, CUNY 6 7 Sherry Cleary University Dean for Early Childhood Initiatives 8 Jacqueline Ebanks 9 Executive Director of New York City's Commission On Gender Equity 10 Jamell Henderson CUNY Rising Alliance Coordinator 11 12 Shepard McDaniel Co-Chair of the Black Student Union at Hunter 13 College Alumni Committee, Member of Executive Committee 14 Timothy Hunter 15 Student Government President of New York City College Technology, University Student Center 16 Chairperson and Student Trustee for CUNY 17 Lankau Tsinghua Resident of Harlem, Alumni of City College, Nurse Midwife, Teachers College 18 19 Nefatiti Tsinghua Daughter of Lankau, Studied at City College of 20 New York and Hunter College, Student at SUNY 21 Frantzy Luzincourt President for Undergraduate Student Government at 2.2 City College of New York 2.3 Fay Yanofsky Elected Brooklyn College named Delegate to USS, Vice Chair of Fiscal Affairs at USS 24

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 3
2	APPEARANCES (CONTINUED)
3	Joseph Robertson
4	Transferred from SUNY Buffalo State College as EOP Student, Current Student at Queensboro
5	College
6	Casa Calon Manjin Black Studies Major at City College of New York,
	Graduate from BMCC
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[gavel]

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CHAIRPERSON BARRON: We're going to improvise because we don't have a gavel. Good afternoon, my name is Inez Barron and I am the Chair of the Committee on Higher Education and today we are conducting an oversight hearing on CUNY's childcare centers and we are holding this hearing jointly with the Committee on Women chaired by my esteemed colleague, Council Member Helen Rosenthal, she is however unable to attend, she is ill but her counsel is here and will read her open statement at the appropriate time. Invited to testify today are college president Vincent Boudreau and the new University Dean of Early Childhood Initiatives Miss Sherry Cleary. Also invited to testify today are children and women's advocacy organizations, student organizations and other interested parties. I want to especially thank President Boudreau for the hospitality extended to us by City College to conduct our hearing on campus and for the earlier tour of the City College Child Care Center construction site. Although I was not personally there my Legislative Director Indigo Washington was there and she gave it great reviews and if she gives you a good thumbs up

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 5
2	you've earned it and all three of her children
3	attended that center so she has certain standards
4	that she does hold in place. Before I get to the
5	topic of today's hearing, I do want to recognize tha
6	this month marks the 28 th anniversary of a tragic
7	event that occurred here on campus not very far from
8	this hearing room. On December 28 th , 1991 5,000
9	people, many of them students converged on campus, a
10	venue located at 138 th Street and Convent Avenue to
11	attend the Heavy D, Puff Daddy charity basketball
12	game. The venue could only accommodate 2,700 of the
13	5,000 who sought to attend the event. Amidst the
14	confusion and lack of control a crushing stampede
15	took the lives of nine young persons ranging in age
16	from 15 to 28. So, I just wanted us to reflect on th
17	solemn anniversary and to take a moment to remember
18	those in attendance and not to forget those who lost
19	their lives 28 th month… 28 years ago this month.
20	Also, I just to before we start on this topic
21	acknowledge the dedicated work, the committed work o
22	USS and TC PSC, the students and the professors as

tuition at CUNY. We've got to call the CUNY board of trustees, Governor Mario Cuomo and the state

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it relates to battling the constant lies in student

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COMMITTEE ON WOMEN AND GENDER EQUITY 6 Legislature to task for their continued annual increases in tuition and instituting new fees are... that are a burden to students and we are sure that we understand that students should not be the ones to finance the education of public education here at CUNY. As I've stated many times previously in the past, I'm a graduate, a proud graduate alum of Hunter College and I got an excellent education there and the only reason that I was able to get that education was because I did not have to pay tuition although both my parents were working we didn't have any extra cash for tuition costs so I graduated from a city high school, had a B or better average and was entitled to the education at CUNY without having to pay tuition and that's what I'm continuing to fight for. We need to fundamentally change the narrative when it comes to higher education and truly support our college students and instead of normalizing tuition increases and institution of fees at our colleges and universities we should normalize a free CUNY and just as at the end of the agricultural era as we were moving into the industrial era we instituted a higher education... the senior education beyond the primary education, we instituted the

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COMMITTEE ON WOMEN AND GENDER EQUITY secondary education. Now that we are living in this age of technology and... we need to institute a program that says no, 12 years of education is not sufficient and we need to normalize what will be public education extending beyond secondary school and it should not be born on the backs of student tuition and I'm looking to see how the Governor's going to make sure that the funding for the well deserved increases for faculty how that gets appropriated in the budget and I urge us all to be mindful and look at that. The topic of today's hearing is a recent and familiar one but is also very important. Student parents struggle to balance parenting and school often to the detriment of their schooling and it frequently takes them longer to complete their studies that is if they complete them at all. Indeed, they may not perform as well academically, and they frequently drop out of school altogether, but parenting students should not have to choose between caring for their families and going to school. As I have emphasized before the whole point of obtaining a college education for most parents is to improve the quality of life for their children. A college education leads to better jobs and higher pay, it can

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COMMITTEE ON WOMEN AND GENDER EQUITY make a difference between a job with health benefits for one's family and one without, it can also lead to better outcomes for their children and CUNY has generally taken steps to address some of the child care needs of parenting students through programs at a majority of its undergraduate campuses. Notably one particular program was founded by a black studies professor Geraldine Price also known as Momma Jerry and it was here that as a professor at City College in the education department, she trained teachers to be responsive to the needs of black children. She also became a renowned and sought after specialist in the field of early childhood education, she was the founding director of quote, "as a twig is bent", an African centered daycare center affiliated with Lehman College in the Bronx from 1970 to 1976 and she went on to become the founding director of a child development center right here at City College where she remained for 17 years from 1977 until 1993. Sadly, this flagship center has been closed since 2015, that's nearly five years and that is completely unacceptable. To recap the timeline all of which is documented in the joint report of our committees, City College closed it's child care center in May of

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 9
2	2015 to remediate certain ADA and other building
3	compliance issues all with the expectation and
4	statement that the center would reopen within one
5	year, I do not want to minimize the importance of
6	complying with these important regulatory standards
7	but to me within one year means that the center
8	should have been reopened for the students and their
9	children by May of 2016 yet when our committees
10	jointly conducted a hearing of CUNY Child Care
11	Centers in June of 2018 the center still remained
12	closed, it's been over three years at that point.
13	Nevertheless, our committees received testimony on
14	the record that City College was addressing the
15	delays and expressed expected the center to be open
16	by the latest of January 2019. Today as we all know
17	is December 18 th , 2019 and still there is no
18	operational City College Child Care Center. As I have
19	mentioned earlier in, in my remarks it is in fact
20	still a construction site. While I appreciate the
21	opportunity to tour the construction site earlier
22	today, I do want to express my profound
23	disappointment at the lengths to which we had to go
24	to receive this tour. When this hearing was deferred

from its originally scheduled date in October CUNY

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COMMITTEE ON WOMEN AND GENDER EQUITY 10 offered our committee the opportunity to privately tour the site in lieu of rescheduling the public hearing however the importance of highlighting the issues that come withing these committee's purview on the record through public hearings should never be taken lightly thus our imperative to proceed with both a tour and a hearing was of paramount importance in highlighting the nearly five year closure of the City College Child Care Center. Needless to say, I personally took umbrage when we... after we rescheduled the hearing, when we were told no, you can't take a tour because of occupancy and permit issues. If there was a legitimate occupancy and permitting issues preventing the tour in October then why did we defer the tour in lieu of a hearing to begin with, something just didn't seem right. I also want to highlight that when you go to City College's Child Care Center website which to be fair has been significantly updated since our last hearing, one is greeted with images of children presumably though... presumably those of students who are happy at play and that's a good thing, their happy playful pictures are captioned in words in all caps, campus child care coming soon, spring 2020 grand opening. This caption

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COMMITTEE ON WOMEN AND GENDER EQUITY 11 is vaque as excuses and assertions which are received about the reopening of the center and I would be remiss if I did not point out that the skin colors of the children depicted in the updated website do not reflect the black and brown realities of the students who most need these child care services at City College. Out of the 20 children depicted on this site between two images of a rock wall and a classroom I counted three maybe four black and brown children, three out of 20 and that certainly is just a scent of the frustration that we have as to why the delays and when we'll be open and how will those students... how will the students who perhaps now have even graduated and gone on but how will other students presently in the colleges be able to benefit. There seems to be a lack of transparency in CUNY's failure to indicate a reliable date for reopening the center, spring 2020 is not a date and I really would like to know when we can have a date, a day, a month to expect to have a grand ribbon cutting deserving of the great center that will be coming and most importantly the students need to... the students who need these services and want these services and rely on them want to know as

well. I do at this time want to turn the mic over to

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COMMITTEE ON WOMEN AND GENDER EQUITY 12 the counsel for Council Member Rosenthal so that she can read the Council Member's statement.

JAYASRI GANAPATHY: Thank you Chair Barron. My name is Jayasri Ganapathy, my pronouns are she, her and hers. I am Counsel to the Committee on Women and Gender Equity and I'm reading this opening statement on behalf of Chair... Council Member Helen Rosenthal who is the Chair of the Women... Committee on Women and Gender Equity. Thank you to everyone who is here today for this very important hearing about the status of childcare services within the City University of New York's system. CUNY is a critical New York City institution providing New Yorkers with an affordable and accessible education. CUNY is a gateway to the middle class especially for nontraditional students such as student parents. With a degree from CUNY these parents can access more job opportunities and increase their earning potential. College graduates are more likely to have health and retirement benefits, they are also better able to prepare their children to pursue an education. At its heart, access to child care provides care givers the opportunity to more fully participate in our city and society, this is incredibly important especially

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 13
2	considering the fact that 71 percent of CUNY's
3	student parents are women and 51 percent are student:
4	of color but access to child care remains one of the
5	biggest hurdles that student parents face when
6	pursuing higher education and that's why we are here
7	today. CUNY's childcare services are not just
8	important to students, they are also essential
9	services for faculty and staff. In a city where child
10	care can cost up to 21 percent of a family's income,
11	CUNY's child care centers play a pivotal role in
12	ensuring that student parents are able to complete
13	college and that faculty and staff are able to
14	provide the time and quality education that CUNY
15	students deserve. We know that CUNY strives to offer
16	its students childcare during the day, evenings and
17	on weekends being culturally diverse as well
18	developmentally at age appropriate settings. These
19	efforts and services are commendable, and we are here
20	today to learn more about how CUNY's childcare
21	programs are functioning, had expanded and can
22	continue to do so. During the 2019/2020 academic
23	year, funding for CUNY's childcare centers totaled
24	nearly 16.9 million dollars which includes

approximately 1.6 million dollars in city support. In

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 14
2	addition, for the same two years the Council has
3	provided 1.2 million dollars in funding to the CUNY
4	childcare initiative which support all of the
5	centers. This funding can potentially be used to
6	support expanded moments, extended hours and
7	additional teachers, for higher salaries for
8	childcare workers. Through high quality education and
9	childcare offered by CUNY we can support student
10	parents throughout our city in reaching their full
11	potential. I am interested in learning how the
12	allocated funding would be used in 2019. I also look
13	forward to hearing the qualitative dimension of
14	student parents speaking to their experiences at CUNY
15	including ability their ability to access childcare.
16	Finally, I would like to hear how the current CUNY
17	childcare programs can be improved to fit the needs
18	of CUNY's faculty, staff and student parents. I would
19	like to thank Marisa Maack my Chief of Staff, Madhuri
20	Shukla my Legislative Director and Committee staff
21	for their work in preparing this hearing. Jayasri
22	Ganapathy, Legislative Counsel; Chloe Rivera, Senior

Policy Analyst, Monica Pepple, Financial Analyst and

the Council Member wanted to acknowledge Committee

members who are present. Thank you.

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	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 15
2	CHAIRPERSON BARRON: Thank you so much. I
3	also want to acknowledge those who've been working so
4	diligently on preparing this hearing, that includes
5	my Chief of Staff Joy Simmons; my Legislative
6	Director Indigo Washington, Chloe Rivera, the
7	Committee's Senior Policy Analyst; Paul Sinegal,
8	Counsel to the Committee and Michele Peregrin the
9	Committee's Finance Analyst and with that I will now
10	ask for my Counsel to swear the panel in after I cal
11	them. The first panel will be composed of Vincent
12	Boudreau, President of City College, CUNY; Sherry
13	Cleary, the University Dean for Early Childhood
14	Innovation at CUNY and Jacqueline Ebanks, the
15	Commissioner on Gender Equity located in New York
16	City. Thank you.
17	COMMITTEE CLERK: Good afternoon, would
18	you please raise your right hands. Do you affirm to
19	tell the truth, the whole truth and nothing but the
20	truth in your testimony before this Committee and to
21	respond honestly to Council Member's questions?
22	VINCENT BOUDREAU: I do.
23	SHEDDY CIFADY: I do

SHERRY CLEARY: I do.

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COMMITTEE CLERK: Would you please state your names for the record?

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	COMMITTEE ON WOMEN AND GENDER EQUITY	16
2	VINCENT BOUDREAU. Vincent Boudreau	

SHERRY CLEARY: Sherry Cleary.

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JACQUELINE EBANKS: Jacqueline Ebanks,

Commissioner on Gender Equity, Office of the Mayor.

CHAIRPERSON BARRON: Thank you, you may

SHERRY CLEARY: Thank you. Good afternoon Chairwoman Barron and Committee members from the Committees of Higher Education and Women and Gender Equity. I am Sherry Cleary, University Dean for Early Childhood Initiatives and it is my distinct pleasure to appear before you this afternoon having been asked by CUNY Chancellor Felix Matos Rodriguez and Executive Vice Chancellor and University Provost Jose Luis Cruz to include CUNY's campus child care centers in my portfolio. This represents a strong acknowledgement of the integral role that campus childcare plays at the City University of New York. Over the last eight weeks I have become acquainted with the central staff dedicated to the campus childcare centers and have begun to familiarize myself with the opportunities that abound. Also, in my portfolio is the new CUNY family empowerment community college program, a pilot initiative that

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1	COMMITTEE ON WOMEN AND GENDER EQUITY 17
2	provides support to students for balancing the
3	demands of being in college with the responsibilities
4	of being a parent. CUNY's borough of community
5	sorry, borough of Manhattan Community College, Bronx
6	Community College, Hostos Community College and
7	LaGuardia Community College received a total of two
8	million dollars over three years to serve
9	approximately 160 student parents each year. As part
10	of the program each college offers a comprehensive
11	system of customized supports which include free on
12	campus childcare, participation in Aesop, intensive
13	personalized advisement, tutoring, family support,
14	guidance, career counseling, access to other campus
15	resources such as food pantries and counseling
16	services and assistance in transferring to a senior
17	college upon degree completion. If the pilot is
18	deemed a success plans will be made for the
19	initiative to expand to more CUNY campus schools
20	going forward. Funding for this initiative is part or
21	Andrew Cuomo's 2019 Women's Justice Agenda. I have
22	been at CUNY for 13 years leading the work of the New
23	York Early Childhood Professional Development
2.4	Institute which focuses on all aspects of the early

childhood workforce across the city and state, a co-

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COMMITTEE ON WOMEN AND GENDER EQUITY 18 chair, Governor Cuomo's early childhood advisory council and I worked as one of a six member team to help Mayor De Blasio design the Pre-K expansion. My office leads the statewide implementation of quality stars New York, New York's quality reading and improvement system, Aspire, New York State's workforce registry database and coordinates the New York City early childhood research network. We also operate New York Works for Children, the state's workforce system and we pilot innovative approaches here in the city to replicate, replicate elsewhere. We, we run the early childhood career center and leadership initiative here in the city and are in the processes of scaling these initiatives in four other communities across the state this year. Our office created the 12-credit child development associate credential and we support head start mothers through the course of study to secure employment throughout early head start programs across... throughout the city. We also offer an 18-credit graduate program for early childhood directors. Our commitment to the early childhood and predominately female workforce includes the launching of brand... of a brand-new scholarship targeting individuals who work 20 hours

COMMITTEE ON WOMEN AND GENDER EQUITY

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2 or more in licensed early childhood centers to attend

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CUNY two- and four-year schools to ensure career

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under my office, but I'd like to dedicate the rest of 5

mobility. There are many other initiatives that come

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CUNY's campus children's centers. Prior to coming to

my comments to the work that lies ahead focusing on

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CUNY, I taught at the college and university level

and ran two separate childcare centers myself one at

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a community college and then one at a research

university. I also served as President of the

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National Coalition of Campus Children's Centers for

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an extended term, I was honored when our new

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university administration asked me to provide

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leadership and guidance to the soon 17 campus

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childcare centers that CUNY supports. Over the last

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four years I become acquainted with many of the

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Directors here at CUNY and certainly some I've come

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to know and respect the leadership of many more of

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the CUNY sites. I look forward to working with each

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campus to realize the potential of each program. I'm

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also delighted to welcome onto my existing team both

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Kisha Fuentes and Gian Luca Perizah [sp?] who are

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right there who have ... excuse me, who have been

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serving in support roles over the last few years,

collecting and analyzing data and outlining our next

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COMMITTEE ON WOMEN AND GENDER EQUITY we've already spent considerable time together

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several months of work. After the first of the year

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I'll be visiting each campus center that I haven't

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already visited to become acquainted with all aspects

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of the program. At the same time, we will be meeting

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to determine what supports and services my office can

provide to elevate the scope of services and better

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position our programs to serve more student parents.

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Some of the work we will consider includes creating a

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comprehensive directory of campus childcare programs

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available at CUNY, creating a centralized website for

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student parents to use as they determine their

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campus based recruitment efforts to ensure that every

childcare needs, centralize marketing to enhance

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student at CUNY is aware of childcare and

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availability, develop tools and more efficient use of

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real time data to understand usage, operation,

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student retention and student graduation rates and

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other key factors, exploration of expansion

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possibilities with a special emphasis on infants and

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toddlers, we'll also be looking at other campuses

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that currently do not have centers, an analysis of

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staff salaries and qualifications to determine

COMMITTEE ON WOMEN AND GENDER EQUITY

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opportunity and need to recruit and retain a highly
qualified and well paid contra of teachers and

4 leaders, participation in quality stars New York and

5 incentives for programs earning ratings of four and

6 | five stars, revision and use of a parent survey to

7 inform strategies and program improvement, supporting

8 the transition of children served as they leave CUNY

9 and move into primary schools, exploration of shared

10 services establish, establishing a central job bank,

11 succession planning, purchasing and other services.

Once I become completely acclimated and have had a

13 | few short months to make an assessment of all the

14 areas of opportunity I will share my findings with

15 university leadership and chart a course of supports

16 for all childcare centers. While student parents have

17 even more challenges and manage more obstacles thank

18 their peers without children, they are often more

19 motivated to make the best of their educations making

20 them worthy of every kind of support we can muster.

21 Previous research tells us that the retention rate of

22 student parents who use campus childcare can be as

23 high as 94 percent. There is an additional... there is

24 additional data to indicate that graduation rates are

also positively affected when student parents have

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 22
2	the supports that traditional extended families
3	historically provided. I've often referred to the
4	campus childcare center as the student's extended
5	family for this reason. As I read past testimony of
6	City Council hearings it became clear that the
7	Council Members surely appreciate the promise of
8	higher education and degree attainment and fully
9	appreciate the integral role that campus childcare
10	has in moving students to success. And a most recent
11	allocation of 600,000 dollars has made a significant
12	difference in the capacity of the child of the
13	college facilities to focus on childcare needs of our
14	student parents. Adding a staff person to focus on
15	data has been a true asset to the work, you will see
16	that some campuses extended hours and established
17	parent support services while others made much needed
18	changes to their physical plan. The number of
19	children served increased rather dramatically and new
20	data from this semester indicates the trend towards
21	increasing capacity continues. We have provided some
22	graphic information in your folders to demonstrate
23	the increase in enrollment due to the City Council's

generosity by providing graphic representation of age

and number of children served. I had some urgency to

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COMMITTEE ON WOMEN AND GENDER EQUITY 23 determine... to determine how well the center staff mirrored the diversity among the children we served. Our preliminary data just demonstrates that each of the centers serves a very diverse population and that the teaching staff mirror that diversity accordingly. I am in the process of examining staff salaries and will consider, consider the implications of the new Pre-K teacher compensation agreement and its impact on our Pre-K teachers as well as our teachers who serve children of other ages. We're also examining the distribution of resources across the centers and look forward to providing you with greater detail at future hearings. It was my honor to meet you today and I would be happy to respond to your questions. Thank you.

VINCENT BOUDREAU: Madame Chair it's my great pleasure to welcome you to City College and I am personally gratified for the attention that you are devoting to our childcare center on this campus. I'd like also to welcome in absentia Chair Rosenthal and members of the Higher Education and Women and Gender Equity Committees. I'm pleased at the opportunity to testify at this hearing, I've always understood student wellbeing to be a key factor in

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COMMITTEE ON WOMEN AND GENDER EQUITY 24 academic success. Indeed, among the students in need it can be an overriding determinate of their success. The mission we've undertaken as a college and as a university system to help people from working class origins develop into middle class and beyond cannot be seen as strictly a classroom undertaking. The achievements that CUNY campuses, CCNY among them have made in the realm of social mobility require that we accept the challenge of easing social burdens that our students have including helping them secure childcare as they pursue their education. The construction of the CCNY childcare facility has been long delayed to the frustration of our campus community. it would be a mistake to fail to acknowledge this fact. When I became Interim President in late 2016 the campus was already impatiently awaiting the delayed opening of the childcare center. Every town hall I have hosted since then has featured at least one student asking for an update on the facility and I have for three years been forced to report on a variety of delays. This has at times been personally embarrassing to me particularly because truly every delay has had its roots in an unwieldy procurement process over which

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COMMITTEE ON WOMEN AND GENDER EQUITY 25 the campus has had little control. What has never been in question is the quality of the facility that we will receive when we have our final certification of occupancy. The facility features play and learning areas both inside and outside, the classrooms are equipped with beautiful furniture and multimedia equipment and stage and performance spaces. The children will be taught in an historic building that has been beautifully remodeled and we're proud of that. We're also proud of the fact that our education facility will be given a role in developing and maintaining the curriculum at the childcare center so that the children will receive the most effective, most professional education possible and I should add there will be opportunities for student interns and, and, and student teaching as well. CCNY has a top ten nationally ranked early childhood development program and we look forward to bringing the expertise of that program into play in this new facility. We are finally pleased that those who taught in the former childcare facility will have the chance to be interviewed for possible employment in the new childcare center and indeed those conversations have already begun. We want to make sure that qualified

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and available instructors who once worked at CCNY
will have the opportunity to renew that association
under new management. The facility is relatively
small and our primary commitment in renovating it is
to assist students with childcare needs. When
possible, that is when students do not occupy all of
these slots, we will make positions available to
staff, to faculty and to members of the community.

the campus lies in its ability to provide support to

this childcare center and it's main contribution to

Still we imagine that the primary contribution of

young parents who want both to carve out a brighter

future for their children and to make sure that those

children are well taken care of in the interval. I

fully expect our childcare center when it opens to

meet this need beautifully.

JACQUELINE EBANKS: Good afternoon Chair
Barron and good afternoon and thank you for hosting
this hearing. I am Jacqueline Ebanks, Executive
Director of New York City's Commission on Gender
Equity. In this role I also serve as an advisor to
the Mayor and First Lady on policies and issues
impacting gender equity in New York City for all
girls, women, transgender and gender nonbinary New

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COMMITTEE ON WOMEN AND GENDER EQUITY 27 Yorkers. I also want to take a few minutes now, just a few moments to thank Council Member Rosenthal and Committee Members Ayala and Rivera, they are members at the Commission on Gender Equity and their leadership and partnership in helping us move a city, our city towards greater gender equity is deeply appreciated. The De Blasio administration has been steadfast in its commitment to promote equity, excellence and fairness for all New Yorkers from providing free full day pre-kindergarten to all four year olds and expanding this program to three year olds to enshrining rights for pregnant and parenting New Yorkers among other important efforts. It is within this dynamic context that CGE works to create a deep and lasting institutional commitment to tearing down equity barriers across New York City guided by our three focus areas; economic mobility and opportunity, health and reproductive justice and safety. Throughout my testimony I will discuss the intersection of gender equity and childcare provision and highlight the work the De Blasio administration is doing to advance childcare access in New York. access to high quality childcare can help sustain a caregiver's participation in the workforce which in

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COMMITTEE ON WOMEN AND GENDER EQUITY 28 turn increases their ability to build their aspects and grow their wealth. For parents pursuing a higher education the impact of childcare access is of even greater importance since having such access can impact their ability to complete their higher education studies in addition to impacting their ability to participate in the workforce. Studies show that students with bachelor's degrees earn six to eight percent more and are half as likely to be unemployed as those with a high school degree. Thus, it stands to reason that a parent's ability to access high quality and affordable childcare while pursuing higher education can have a real impact on their ability to complete their education and improve long term outcomes for themselves, their children and their families. Nationally 22 percent of college students are parents with 72 percent being mothers and 62 percent of those mothers being single parents. Eighty nine percent of single student mothers are low income earners and or have limited funds to cover their higher education expenses let alone provide for child... for childcare costs. These single parents are also more likely to incur substantial student debt with the high cost of childcare being a contributing

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COMMITTEE ON WOMEN AND GENDER EQUITY 29 factor. Research also shows that parents with preschool aged children who are enrolled in higher education spend more time completing their degrees and are more likely to drop out than their peers without children despite being highly disciplined students. Research attributes these outcomes to the lack of time, also known as time poverty, that parents pursuing higher education experience when completing schoolwork compared with their peers without children. It is important therefore to consider the lived experiences of parents pursuing higher education alongside the high cost of highquality affordable childcare when addressing the childcare needs of these parents. I will now turn to discussing the efforts of the De Blasio administration to address childcare access in the ... in New York City. The administration is committing to putting an end to economic and social inequalities and has consistently focused on developing high quality and affordable childcare for all New Yorkers regardless of their background or family income as a key strategy to driving the end to economic and social inequity. In 2014 the administration launched the nation's largest expansion of universal pre-K

	COMMITTEE ON RIGHER EDUCATION DOINTED WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 30
2	known as Pre-K for All and in its first year doubled
3	the number of children previously enrolled. Since
4	2014 this program has served over 320,000 four-year
5	olds with full day, high quality pre-K programming.
6	Building on this success, in 2017 the administration
7	launched its 3-K for All program serving 5,000 three-
8	year olds in its first year and 20,000 during the
9	2019 to 2020 school year. We expect that in 2021 to
10	2022 the school year of 21/20 22, I still can't say
11	those years, the city plans to bring 3-K for All to
12	additional two to two additional districts for a
13	total of 14 school districts in all five boroughs.
14	Pre-K and 3-K are offered at CUNY campuses across the
15	city and serve children of students. In an early in
16	addition to early learning benefits, Pre-K provides
17	families with children enrolled in free, full day
18	Pre-K programs, quality and advanced learning
19	opportunity and save an, an average of an annual
20	10,000 dollars on child, childcare costs. In addition
21	to Pre-K and 3-K, the New York City Department of
22	Education oversees the city's early learn programs.
23	Early Learn provides childcare and education services
24	to eligible children for eight to ten hours each day

in a center-based setting for children age six weeks

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 31
2	to four-year-old and hold their settings for childres
3	age six weeks to three years old. Early Learn
4	includes the city's early head start program and
5	provides early care and education programs to and
6	services to pregnant mothers, infants and toddlers
7	for at least eight hours a day. Over 100,000 childres
8	and families are served each year through the
9	Division of early childhood programs. Our
10	Administration for Children Services administers
11	childcare vouchers to eligible families which allows
12	them to independently identify and pay for childcare
13	On average, ACS administers anywhere from 65,000 to
14	75,000 vouchers annually to low income families or
15	those on cash assistance. Since 2014, the
16	administration has also advanced a number of policie.
17	and legislation that promote New York City parent's
18	abilities to adequately care for their children in
19	spite of life's circumstances that may arise such as
20	paid sick leave and paid parental leave and hopefull
21	proposed paid personal time off. Turning to our work
22	at the Commission, CGE recognizes how crucial it is
23	that New York City families have access to high
24	quality, affordable childcare and has engaged in

efforts to study this need. Advancing high quality

COMMITTEE ON WOMEN AND GENDER EQUITY

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childcare for all New York children and their 2

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families for squarely under CGE's economic mobility

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to ensure all New Yorkers live economically secure

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lives and have access to opportunities to thrive.

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Under our economic mobility and opportunity area CGE

and opportunity focused area through which CGE seeks

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will examine opportunities to decrease the negative

impact of paid and unpaid caregiving on building

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assets and growing wealth over time for girls, women,

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transgender and gender nonconforming New Yorkers. The

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exorbitant costs of care giving that many families

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very often women led households and those households

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already earning low wages cannot afford often drives

care givers to leave the work force and limits their

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abilities to pursue higher education. This exit from

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the workforce and limit on higher educational

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opportunities to care for a child and others can

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greatly compromise a person's, most often women's,

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ability to meaningfully build their assets and wealth

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over time. CGE will continue to partner closely with

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leading researchers in the field to contribute to

city agencies and community partners as well as

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discussion on the most effective solutions to

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advancing high quality and affordable childcare in

COMMITTEE ON WOMEN AND GENDER EQUITY 33

New York City for all New York children and their

families. Thank you for inviting me to speak today, I

look forward to continued conversations to exploring

this issue further.

CHAIRPERSON BARRON: I want to thank the panel for your testimony, and I want to also acknowledge that we've been joined by Council Member Ben Kallos joining us on this hearing. Thank you so much for all that you've shared with us and I guess I'll start with the specifics of the childcare center here at City College. So, President Boudreau, what's the date for the grand opening?

VINCENT BOUDREAU: So, we will start to show the center after the fire alarm system has been tested, the date for that is February, February 20th, is that it... no, February 19th that's the point when we can safely bring people into the childcare center. What will... what will happen from that point on the Health Department then needs to certify the center and they will likely give us things that we need to do to remediate it so we believe that we will be signing people up over the course of the spring semester to fully occupy the center at the start of the fall semester. So, that is a delay.

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COMMITTEE ON WOMEN AND GENDER EQUITY That's CHAIRPERSON BARRON:

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3 disappointing.

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VINCENT BOUDREAU: To all of us.

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CHAIRPERSON BARRON: So, we can't expect

Is there any way we

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that the students who will be enrolled here this

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spring will have an opportunity to take advantage of

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the center?

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VINCENT BOUDREAU: What I've been told is

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the following; is that when a child care center is

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opened then the Health Department comes in and they

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do an inspection, at that point we will then have to

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go in and remediate whatever they've seen that, that

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is... that is... still needs to be remediated. We

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building in May but by that point in the semester it

originally thought we might be able to occupy the

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almost makes sense to, to do a clean launch at the

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beginning of the fall.

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can speed up all of the things that need to be done

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and not overlook or neglect or short change those

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issues but still speed the process up, is there

CHAIRPERSON BARRON:

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anything the City Council can do or any of the

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agencies can do to facilitate getting that date

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earlier?

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COMMITTEE ON WOMEN AND GENDER EQUITY VINCENT BOUDREAU: I think ... so, what

we're, we're waiting right now for the delivery of

installed and, and what I learned earlier today is

order them, everything else is on site. So, there's

furniture that can be unpacked, the outside won't be

finished, the garden area but we can actually start

occupying the, the interior before. I think if it is

possible, I mean the two big delays or the, the big

will it take for a building inspection and how long

will it take for the Health Department to certify it

and so if there is anything that the Council can do

to speed up those processes because as I say we're

only... we're now at two, two short months away from

question marks we have coming forward is how long

that the, the previous contractor wasn't able to

one thing which is handrails that need to be

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the final pieces of equipment being installed so from

that point forward we're simply waiting for approvals and licensing.

CHAIRPERSON BARRON: I'm sure that the Council will facilitate that so that all of that gets

on the fast track... [cross-talk]

VINCENT BOUDREAU: Yeah... [cross-talk]

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COMMITTEE ON WOMEN AND GENDER EQUITY

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CHAIRPERSON BARRON: ...because this is a

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project that is sorely needed and delayed, delayed,

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delayed so I'm sure that the ... I, I will make a

commitment just as the City Council has given 600,000

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dollars for child... we understand that it's important ...

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[cross-talk]

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VINCENT BOUDREAU: Yes, it is ... [cross-

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CHAIRPERSON BARRON: ...and I think that

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that testimony is, is validated by the fact that we

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put money into making these programs viable so we

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will certainly make sure that we do that. As you need

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us let us know, if you can give me a summary at the

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end of this, my Counsel will work with us to make

16 17 sure that we speed up all of that so that we can move

through that and just for the record, what caused

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this three year delay?

VINCENT BOUDREAU: Yeah, so... [cross-talk]

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CHAIRPERSON BARRON: Four-year delay?

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VINCENT BOUDREAU: I, I, I think it makes

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sense to talk about it in, in, in two maybe three

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phases, the, the first phase, when, when the original

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ADA adjustments were going to be made what I

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understand from that is that people thought they

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on… [cross-talk]

COMMITTEE ON WOMEN AND GENDER EQUITY 37 could do some pretty minor things and bring the, the,
could do some proce, minor enrigh and bring ene, ene,
the building up to code. What they found first was
that the level of asbestos remediation that had to be
done far outstripped what their early estimates were.
Then looking at it they discovered that the floors
in, in different parts of the building were rotted
through and so they had to replace the entire
flooring in, in, in the building and then finally
they looked at the you know masonry had to be
replaced and actually some of the original stone
blocks had to be replaced so, so the building was
actually in much worse disrepair than originally
thought. So, what began as a fairly simple ADA
remediation became a full redesign of the building
and, and that redesign has yielded a number of
things. So, for instance on the second floor there
was a, a, a kind of rickety staircase that went down
to the west, it was so rickety in fact that it was no
longer in use but building code required that there's
egress from the second floor directly out so when we
have a chance to show you the, the building what
you'll see is a brand new spiral staircase outside

COMMITTEE ON WOMEN AND GENDER EQUITY 38
CHAIRPERSON BARRON: Uh-huh, yes... [cross-

3 talk]

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VINCENT BOUDREAU: ...the East side of the building... [cross-talk]

CHAIRPERSON BARRON: I've seen it, uh-

VINCENT BOUDREAU: Yeah, so at, at, at that point the, the level of redesign required an architect and building bidding so, so at that point the one year project became the three year project that we all anticipated and the original finishing date was the end of the year 2018 and then we get into some of the issues that deal with the procurement process, you know we have a state procurement process, the original contractor who was the lowest bidder on this contract was working on it and then ran out of money so he stopped paying his subcontractors, all work stopped and it took a little while before the, the college even caught the fact that nothing was going on inside that building. We had to terminate his contract, DASNY stepped in and rebid and found another contractor and in that process we found that work that we thought was getting done on time hadn't been completed so a new

COMMITTEE ON WOMEN AND GENDER EQUITY

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2 contract, so that, that puts a pretty significant

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contractor comes in finds out that work that was

delay in the... in the construction and then the new

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supposed to have been completed hadn't been 5

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completed. So, work then resumes and about six months

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ago as we were thinking that this building... that this

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would be available at the start of the spring

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lapse and so work once again stopped and I will say

semester the new contractor allowed his license to

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that DASNY and CUNY stepped in and took what could

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have been a, a two month process of relicensing the

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contractor and, and, and got it done expeditiously

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but this was another long delay and, and, and so from

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our estimate of January of this year we've added

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another six months because of those delays and, and,

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and what I will say is this, in retrospect the fact

18 19 that these specific contractors had the kind of

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construction process wasn't a surprise to anybody but

delays that, that, that manifest themselves in the

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we have a blind state contracting system and this was

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the lowest bidder and state law requires that we draw

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out the lowest bidder and, and so this is a system

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that I think it's beyond the childcare center but it,

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COMMITTEE ON WOMEN AND GENDER EQUITY 40 it deeply affected the progress on this... on this project.

CHAIRPERSON BARRON: Thank you for that explanation but in terms of the work that's being done on campus I think I heard you say that there was a period of time where you didn't even realize that there was not work actually being done on site. So, who has the oversight of going in and checking to make sure not that they can assess what the work is but the fact that work is being done on an ongoing basis, is that the state or is that the city, somebody should be, you know... [cross-talk]

CHAIRPERSON BARRON: ...someone said if it's not inspected its neglected.

VINCENT BOUDREAU: So... [cross-talk]

VINCENT BOUDREAU: Yeah, yeah...

CHAIRPERSON BARRON: So, who is... what's the body or the entity that should be checking?

VINCENT BOUDREAU: So, the dormitory
authority of the state of New York manages those
contracts, I will say that they may have known things
that we did not know about the progress of, of... on
the building so I can't... I can't speak for, for what
they knew and when they knew it, but it took us a

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COMMITTEE ON WOMEN AND GENDER EQUITY 41 period of time before we were able to accurately communicate to our community what the status of the center was.

CHAIRPERSON BARRON: So, does CUNY have any involvement in that as well, I heard you say DASNY, but does CUNY have any person on their staff that would be, be also checking?

VINCENT BOUDREAU: We have... I mean on campus we have a Vice... an AVP of facilities, CUNY of course has a... has an Associate Chancellor for Facilities as well. I, I don't know how in the weeds the CUNY leadership gets, I, I think the... they... and ... you know I think the assumption is that, that the people on campus who are tasked with managing construction are managing construction but, but... yeah...

CHAIRPERSON BARRON: And what does part Bob Lamier who's a lead architect, what part does he play in this?

VINCENT BOUDREAU: Well Bob's not the lead architect I think, he is a... he is... he is... he, he might be the number two at CUNY reporting to the Associate Chancellor for Facilities. More of a... I... more I think of a... of a project manager and

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COMMITTEE ON WOMEN AND GENDER EQUITY 42 construction manager than an architect, the architecture on this was, was bid out to an external firm and that's standard practice.

CHAIRPERSON BARRON: Okay, thank you so much for that, that detailed information, it doesn't sage our feelings of disappointment but at least now we have more information and perhaps we can look to see how we can't put structures in place that will prevent this from happening moving forward and certainly we want to get a, a date certain by which we will come and cut the ribbon and watch the children go in and enjoy that but one other question I have. Do you know if there is a... there was not an elevator included, was there a reason why there was not an elevator included, I know it's a two story building but... and I've been told that the children are going to be generally on the first floor but even perhaps facility or staff person... [cross-talk]

VINCENT BOUDREAU: Yeah... [cross-talk]

CHAIRPERSON BARRON: ...might have needs that would require an elevator, so do you know why an elevator was not considered in the plans?

VINCENT BOUDREAU: I can only speculate,
I took... I, I will say this, it's a relatively small

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COMMITTEE ON WOMEN AND GENDER EQUITY 43 facility, it's a historic facility, it, it... both the old childcare center and the new childcare... the old childcare center could accommodate about 45 children... [cross-talk]

CHAIRPERSON BARRON: Uh-huh... [cross-talk]

VINCENT BOUDREAU: ...we originally thought the new one would accommodate 45, I think we have some questions about whether we need to put a barrier in front of the cooking area and that may mean that we go to a, a lower number of children for the sake of, of the safety of them, an elevator... there was no elevator shaft in the building and I just wonder how ... what the occupancy would be like if the footprint was further reduced by an elevator shaft. I will say this, the upstairs is exclusively for staff and faculty, children will not be on the second floor but your, your, your ADA point is well... is well taken, I, I, I don't know why an elevator wasn't considered.

CHAIRPERSON BARRON: So, did the original plans call for an elevator, I heard you say there was an elevator shaft... [cross-talk]

VINCENT BOUDREAU: No, I'm saying that ...

[cross-talk]

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 44
2	CHAIRPERSON BARRON:there was not an
3	elevator… [cross-talk]
4	VINCENT BOUDREAU:there is no elevator
5	shaft… [cross-talk]
6	CHAIRPERSON BARRON: Okay [cross-talk]
7	VINCENT BOUDREAU: That's right.
8	CHAIRPERSON BARRON: Okay, great, thank
9	you so much and now generally back to just questions
10	about our childcare centers. If you can explain to me
11	the relationship between the city's Pre-K and 3-K
12	being located on campuses and the childcare centers
13	that are on campus is what's their relationship?
14	SHERRY CLEARY: So, the campus child
15	children centers have been invited to apply for Pre-
16	funding when and if there was capacity in the centers
17	to accommodate three and four year old children that
18	would fall under Pre-K and so some of the centers
19	have applied for Pre-K dollars and, and formally run
20	Pre-K within the centers and of course then are able
21	to provide before and after school child care for
22	those kids that need it.
23	CHAIRPERSON BARRON: So. are you saying

[cross-talk]

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 45 2 SHERRY CLEARY: Not, not all... [cross-3 talk] 4 CHAIRPERSON BARRON: ...that... [cross-talk] 5 SHERRY CLEARY: ...campuses have Pre-K. CHAIRPERSON BARRON: Right, they have to 6 7 apply? 8 SHERRY CLEARY: They have to apply to 9 the... to the DOE ... CHAIRPERSON BARRON: Uh-huh... 10 11 SHERRY CLEARY: Like every other 12 childcare center would have to apply, a site visit is 13 conducted to make sure that its acceptable and then those programs are... receive funding to operate Pre-K 14 15 within the setting so those Pre-K classes for the, 16 the six hour and 20 minute of Pre-K is free to the 17 parents and then if they need additional hours they 18 can use the center as well for that, before and 19 after. 20 CHAIRPERSON BARRON: How does that impact 21 with the ... so that's additional money, how much money 2.2 is it that, that would come with an acceptance of 2.3 getting that... [cross-talk]

SHERRY CLEARY: I can't... [cross-talk]

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 46 2 CHAIRPERSON BARRON: ...dollar amount... 3 [cross-talk] SHERRY CLEARY: I, I can't tell you what 4 5 the entire amount that each campus gets for ... [crosstalk] 6 7 CHAIRPERSON BARRON: ...right, but... [cross-8 talkl SHERRY CLEARY: ...Pre-K but it's about... 9 [cross-talk] 10 11 CHAIRPERSON BARRON: ...per child... [cross-12 talk] 13 SHERRY CLEARY: ...ten thousand dollars a 14 child. 15 CHAIRPERSON BARRON: About ten thousand 16 dollars... [cross-talk] 17 SHERRY CLEARY: On average, yeah. CHAIRPERSON BARRON: And that's annual or 18 19 by semester or... [cross-talk] SHERRY CLEARY: It's, it's for ten 20 21 months. 22 CHAIRPERSON BARRON: Ten months... [cross-23 talk] SHERRY CLEARY: For the ten-month school 24 25 year.

spread?

COMMITTEE ON WOMEN AND GENDER EQUITY 47
CHAIRPERSON BARRON: Okay and so does

CUNY conduct an outreach to students so that every

student on every CUNY campus knows that there's this
opportunity for them to apply, how is the word

SHERRY CLEARY: Well every campus at the moment does it their own way and thinking about that going forward is... falls under my purview and we'll be looking at ways to communicate with all student parents that come to CUNY to try to help them figure out what is the supports that they need including campus childcare but every campus right now does their own marketing and communicates to student parents in their own ways, we will be starting in, in the new year working to streamline some of that to make sure that all programs are meeting as many need... as much need as possible and, and filling programs not just every seat but every seat all day and, and into the evening.

CHAIRPERSON BARRON: So, do you plan to have a standard template that you will use or are you still going to have each campus decide how they want to get the word out to students?

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COMMITTEE ON WOMEN AND GENDER EQUITY 48 SHERRY CLEARY: That's a great question, we'll probably do both.

CHAIRPERSON BARRON: Okay... [cross-talk]

SHERRY CLEARY: We want to give the campus sites autonomy where they excel at it and we want to help them to really meet the need and so we'll be doing some central office work to publicize the availability of the programs where they are, how they work so we'll create a... an entire directory and the staff have been working on the template for that so we'll, we'll do our part from the central office perspective and then we'll be working with individual directors to make sure that their always running full, that they're maintaining a waiting list, that they're... that they're building out their capacity to serve children even in what might be considered downtime so downtime can be study time for parents and they may be able to use extra hours in that way and we're going to encourage those programs that haven't yet mastered that and we're going to use programs that have mastered that as the model.

CHAIRPERSON BARRON: On page three of your testimony you list some of the goals that you have and it includes a directory of campuses, a

1	COMMITTEE ON WOMEN AND GENDER EQUITY 49
2	centralized website, campus based recruitment effort
3	tools, to use real time data to understand usage…
4	[cross-talk]
5	SHERRY CLEARY: Uh-huh [cross-talk]
6	CHAIRPERSON BARRON:expansion
7	possibilities and several other items that you have
8	here, an analysis of staff salaries, qualifications
9	and I'm pleased to see that because these are some of
10	the issues which we had raised in previous hearings
11	and did not have really a clear [cross-talk]
12	SHERRY CLEARY: Uh-huh [cross-talk]
13	CHAIRPERSON BARRON:answer to how that
14	happens so do you have a timeline, it says… [cross-
15	talk]
16	SHERRY CLEARY: Yeah [cross-talk]
17	CHAIRPERSON BARRON:it had a few short
18	months to make an assessment, that you will share
19	your findings so… [cross-talk]
20	SHERRY CLEARY: Yeah [cross-talk]
21	CHAIRPERSON BARRON:do you have a time
22	by which… [cross-talk]
23	SHERRY CLEARY: Sure… [cross-talk]
24	CHAIRPERSON BARRON:you think you'll be
25	able to have that, that groundwork done?

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COMMITTEE ON WOMEN AND GENDER EQUITY 50 SHERRY CLEARY: Yeah, so I think I'm in a

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honeymoon period right now with our new

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administration and I'm not going to squander it, so

some of the funding that the City Council

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appropriated in... that eight... that 600,000 that you provided to the ... to CUNY and the campus children's

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centers we've used to identify a data person and that

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well not beginning but building out data systems and,

data person is working day and night beginning to ...

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and data, I'll call them systems to enable us to

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really collect data, make some analysis and then make

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very specific recommendations to the Chancellor and

the Executive Vice Chancellor, I met with them

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in January and hopefully by the middle of March we'll

yesterday and we'll be meeting with all the directors

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have some very specific recommendations but we will

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also have quite a few of these pieces in place so the

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directory, the website, those things we'll, we'll,

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we'll do into the late winter and early spring and

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then hopefully by late spring all of our

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things in my mind are, are salaries and parody across

recommendations will be made. Just examples... big

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centers, managing this new Pre-K funding and what it

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does, you know it's, it's a wonderful thing to raise

1	COMMITTEE ON WOMEN AND GENDER EQUITY 51
2	Pre-K teacher salaries and CBOs, those Pre-K teachers
3	are working side by side by with, with other
4	teachers who have the same or similar credentials so
5	we at CUNY are going to want to look at that and how
6	we address that so there are many things that we have
7	tremendous urgency in terms of addressing them and
8	then talking about funding.
9	CHAIRPERSON BARRON: So, in terms of that
10	salary difference for people who are basically doing
11	the same thing and working side by side [cross-talk]
12	SHERRY CLEARY: Uh-huh… [cross-talk]
13	CHAIRPERSON BARRON:what how do you
14	plan to address that, will we find more money in the
15	budget, is the Board of Trustees going to put forth a
16	budget that says look, based on what we see here's
17	how we need to increase those salaries, are they
18	going to go to Governor… [cross-talk]
19	SHERRY CLEARY: Well that's certainly
20	[cross-talk]
21	CHAIRPERSON BARRON:Cuomo and ask
22	[cross-talk]
23	SHERRY CLEARY:one strategy [cross-
24	talk]

CHAIRPERSON BARRON: ...him for that money?

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1	COMMITTEE ON WOMEN AND GENDER EQUITY 52
2	SHERRY CLEARY: Excuse me, that's one
3	strategy to talk about the budget, clearly we're as
4	sensitive as you and, and everybody else is about
5	raising tuition and, and fees and all of that so the.
6	but, but we would make budget recommendations to the
7	administration and try to figure out where what are
8	the ways to increase funding [cross-talk]
9	CHAIRPERSON BARRON: To the city
10	administration?
11	SHERRY CLEARY: To… first, I will be
12	submitting my recommendations to CUNY's
13	administration, that's my charge.
14	CHAIRPERSON BARRON: Okay
15	SHERRY CLEARY: Is to take a look
16	[cross-talk]
17	CHAIRPERSON BARRON: Okay [cross-talk]
18	SHERRY CLEARY:at all of these things
19	and to give them recommendations that of course have
20	fiscal implications, some of these don't have serious
21	fiscal implications, others do and we'll be making a
22	analysis providing recommendations and then the
23	discussions will begin about how to… how to identify.
24	[cross-talk]

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 53 2 CHAIRPERSON BARRON: I think we... [cross-3 talk] 4 SHERRY CLEARY: ...resources... [cross-talk] CHAIRPERSON BARRON: ...have to have 5 dedicated funding streams for these programs if 6 7 they're really going to be effective, we can't just ... 8 [cross-talk] SHERRY CLEARY: I agree... [cross-talk] CHAIRPERSON BARRON: ...keep talking about ... 10 11 [applause] 12 CHAIRPERSON BARRON: We can't just keep 13 talking about we're going to do this and the 14 Governor's talking about we're going to have food 15 pantries and there's no money... [cross-talk] 16 SHERRY CLEARY: Uh-huh... [cross-talk] 17 CHAIRPERSON BARRON: ...you know these are 18 unfunded initiative... unfunded mandates that give 19 people a grand stage to stand on and say what they're 20 going to do and there's no money attached to that so, 21 we've got to... [cross-talk] 2.2 SHERRY CLEARY: That is true... [cross-2.3 talk] 24 CHAIRPERSON BARRON: ...make that push...

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[cross-talk]

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 54 2 SHERRY CLEARY: Uh-huh... [cross-talk] 3 CHAIRPERSON BARRON: ...and go to the state as well as the city... [cross-talk] 4 5 SHERRY CLEARY: Uh-huh... [cross-talk] CHAIRPERSON BARRON: ...because we know 6 7 that it's, it's under the Governor's purview so we've 8 got to really have people put their money or dedicate 9 the money to those things that they say are important otherwise its just... 10 11 [applause] 12 CHAIRPERSON BARRON: ...otherwise it's just 13 talk, we've got to make that, you know and it sort of gets back to what I said, we can't expect student to 14 15 keep getting burdened with, with manning these but 16 you do have a page here which talks about City 17 College childcare and it totals the 600,000 dollars 18 so... [cross-talk] 19 SHERRY CLEARY: Uh-huh... [cross-talk] 20 CHAIRPERSON BARRON: ...is this the money 21 that City Council... [cross-talk] 2.2 SHERRY CLEARY: Yes... [cross-talk] 2.3 CHAIRPERSON BARRON: ...contributed? SHERRY CLEARY: Yes, we wanted to provide 24

you with some degree of detail about how that money

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COMMITTEE ON WOMEN AND GENDER EQUITY 55 was allocated the first year and so you'll see that each campus received an allocation and then you'll see how they used that money and whether students were direct... all... you know students were impacted but there was some cases where students were directly impacted and some cases where actual additional student... children were served so some of the campuses extended hours, some engaged family support help to really support families as they pursue their degrees, some made some improvements in their physical plant so that they could serve families better.

CHAIRPERSON BARRON: So, how, how do we explain the differences, generally most of them are in the 20... 20,000, 25,000 thereabouts but how do we explain the ones at the top end that more... is it based on the number of students that they serve... children that they served or...

SHERRY CLEARY: Uh-huh, enrollment, how, how big the sites were, what they needed, so there are some differences you'll see, LaGuardia is one of our largest programs... [cross-talk]

CHAIRPERSON BARRON: So, did the schools, does each campus decide or request a specific amount or was it done from... on high and said... [cross-talk]

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 56 2 SHERRY CLEARY: You know… [cross-talk] 3 CHAIRPERSON BARRON: ...this is what it is? SHERRY CLEARY: So, in, in the office 4 5 this proceeded my coming to this... [cross-talk] CHAIRPERSON BARRON: Okay... [cross-talk] 6 7 SHERRY CLEARY: ...coming to this work but my understanding is that the, the Kisha Fuentes who, 8 9 who oversees the, the funding for, for these programs made a... used her form... the formula she uses and, and 10 made these... [cross-talk] 11 12 CHAIRPERSON BARRON: Well I'm pleased to 13 see this accounting of where the money went and I'm sure that my colleagues would appreciate seeing this 14 15 as well and I'll be sure to share this with them and who knows we perhaps will encourage them to give even 16 17 more money in the next cycle... [cross-talk] 18 SHERRY CLEARY: Yeah... [cross-talk] 19 CHAIRPERSON BARRON: ...I do have more 20 questions but I'm going to ask my colleague if he 21 would like to... [cross-talk] 2.2 SHERRY CLEARY: I would... I would only say 2.3 one thing and that is that the programs that I have

visited thus far have, have initiated without my

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 57 2 asking their deep appreciation for this additional 3 resource... [cross-talk] 4 CHAIRPERSON BARRON: Sure... [cross-talk] 5 SHERRY CLEARY: When I asked, you know what's happened in the last year they were really 6 7 happy to point out that there is this additional 8 money that came from the City... from the City Council, not only did they put it to good use but they felt truly valued by... [cross-talk] 10 11 CHAIRPERSON BARRON: Good... [cross-talk] 12 SHERRY CLEARY: ...that contribution they 13 thought somebody actually gets what we're doing ... 14 [cross-talk] 15 CHAIRPERSON BARRON: I just want to put 16 on the… [cross-talk] 17 SHERRY CLEARY: ...so thank you... [cross-18 talkl 19 CHAIRPERSON BARRON: ...record Speaker 20 Corey Johnson was spearheading this and the Committee 21 and my colleagues as well, so we do... [cross-talk] 2.2 SHERRY CLEARY: Thank you... [cross-talk] 2.3 CHAIRPERSON BARRON: ...believe in childhood care centers. 24

SHERRY CLEARY: Thank you.

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Kallos.

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COMMITTEE ON WOMEN AND GENDER EQUITY 58 CHAIRPERSON BARRON: My colleague Ben

COUNCIL MEMBER KALLOS: I want to start

with a thank you to... as... Council Member, Chair Inez Barron for having a hearing on this important issue, a new father of a 22 month old at home, child care expenses of my district start at 30,000 for the programs that might be less competitive and they go up to 60 or 90,000 for the most competitive programs and I will say I would not be able to do my job today without childcare and I can't imagine trying to get through an educational curriculum. I want to also thank you for doing this on site and I want to thank all... if the record could recognize that I see a lot of young people and people of all ages in the audience, this is very well attended for a City Council hearing so I want to thank everyone who is here in attendance so thank you, we don't always clap, we twinkle in the council so thank you and then for those who are filming this is actually being live streamed at council dot NYC dot gov and you'll be able to download a copy of this entire hearing probably minutes after it is concluded and you can edit it however you like. I want to just say to

Sherry Cleary thank you for... some, some say in god they trust but all others bring data, thank you for bringing the data, this is literally what all of my questions were going to be about. I've been pretty focused on Pre-K, it's one of the issues I, I ran on and so did the Mayor and it's something that I was proud to stand with him on. We just got universal Pre-K in my district this year, in September we finally got enough seats so I guess my question for Sherry Cleary first is just in terms of the numbers that you've given which are very good and impressive, how many... is... are, are you at capacity, are you under capacity or do you need more capacity?

question, we are... we are at capacity, we could probably double in size, that's probably in the immediate not realistic. My work in the next few months will be to really look at space and utilization of seats in these programs. I'd like to point out that most student parents don't need 40 or 50 hours a week and they should be encouraged to be with their children as much as they want to be with them so campus child care is somewhat unique in that it can fill one seat with up to three children a day,

1	COMMITTEE ON WOMEN AND GENDER EQUITY 60
2	you know somebody's taking morning classes,
3	somebody's taking afternoon classes and somebody's
4	taking evening classes and so what we're going to be
5	looking at is what are ways that we can use our
6	existing seat capacity and the hours that programs
7	are open so many of our programs are, are full day,
8	five days a week but we have several programs that
9	also operate in the evenings, we have one campus
LO	that's open seven days a week, four nights a week so
11	we're looking at how best to use the existing
12	capacity and how to grow capacity and [cross-talk]
L3	COUNCIL MEMBER KALLOS: I like the last
L 4	model you mentioned, the seven days a week [cross-
15	talk]
16	SHERRY CLEARY: Yeah [cross-talk]
L7	COUNCIL MEMBER KALLOS:four nights a
L 8	week… [cross-talk]
L 9	SHERRY CLEARY: Uh-huh [cross-talk]
20	COUNCIL MEMBER KALLOS:as being the
21	most expansive and [cross-talk]
22	SHERRY CLEARY: Yeah [cross-talk]
23	COUNCIL MEMBER KALLOS:also offering
2.4	full time at are any of the locations actually free

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2	or	do	all	of	them	req	uire	eithe	r a	sli	ding	scale

3 subsidy or like a full payment by the parents?

SHERRY CLEARY: As best I understand it still some seats at each campus... [cross-talk]

COUNCIL MEMBER KALLOS: Uh-huh... [cross-

7 talk]

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SHERRY CLEARY: ...are very, very low cost and then some campuses have sliding scales, there's a new... [cross-talk]

COUNCIL MEMBER KALLOS: Some of the campuses charge more than the private day care that I have to pay for on the East side, I think.

SHERRY CLEARY: I think maybe you might be referring to the graduate center that charges parents 45 dollars a day but that's because those parents are not eligible for the typical subsidies that undergraduate parents are eligible for and so they don't have the funding to offset those costs and so they do charge more, the other side of that is that some graduate students are working during the day and coming in the evening and they actually have a little bit more of an income but our goal would be to really look at how to mitigate those costs.

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 62
2	COUNCIL MEMBER KALLOS: And, and the
3	reason I, I like the seven days a week plus evenings
4	is just if you're asking for students to pay, pay fo
5	the childcare then that means its so, it's
6	standard course load is 15 hours a week, is that
7	correct?
8	SHERRY CLEARY: Uh-huh.
9	COUNCIL MEMBER KALLOS: And so and then
10	is, is there academic learning that happens outside
11	of the classroom that's associated with those 15
12	hours, is it perhaps the somebody from CCNY can
13	answer it because I remember in my school it was a
14	recommendation of three hours for every hour [cross

SHERRY CLEARY: Yes... [cross-talk]

17 COUNCIL MEMBER KALLOS: ...in the

classroom, is that still the what is the going rate nowadays?

VINCENT BOUDREAU: It's an aspirational goal for our students but we, we encourage them all to aspire to that, yes, you have to do reading and homework and writing and essays and all of that...

24 [cross-talk]

talk]

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1	COMMITTEE ON WOMEN AND GENDER EQUITY 63
2	COUNCIL MEMBER KALLOS: I remember SUNY
3	Buffalo Law School was about six hours for every hou
4	in the classroom so you've, you've got that and then
5	you also need to have a part time job to cover the
6	child care costs so it, it seems like [cross-talk]
7	SHERRY CLEARY: Some students [cross-
8	talk]
9	COUNCIL MEMBER KALLOS:more [cross-
LO	talk]
L1	SHERRY CLEARY:pay as little as five
L2	dollars a day and some students [cross-talk]
L3	COUNCIL MEMBER KALLOS: Still need income
L 4	to pay that five dollars a day [cross-talk]
15	SHERRY CLEARY: That's right and some
L 6	students pay nothing because they the, the campus
L7	may have a federal grant or they may have the new
L8	state family empowerment project grant so it, it's
L 9	different for every program and every family. I want
20	to… [cross-talk]
21	COUNCIL MEMBER KALLOS: So… [cross-talk]
22	SHERRY CLEARY:just add to the
23	President's comments that in most campus childcare
24	programs the enrollment process advises the parents
25	to add additional hours for study time when they

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COMMITTEE ON WOMEN AND GENDER EQUITY 64 detect that a student is having an academic challenge they would perhaps recommend that they go to the math lab and take a couple hours more into their schedule to accommodate that. There is a lot of support given to, to families which is why it's so important that people have access to campus childcare.

COUNCIL MEMBER KALLOS: So, so now is a good time to be big and to be bold like our Mayor who came up with doing the universal Pre-K and is now talking about 3-K for All, it seems that based on the numbers you have and I'd still love to see some of the, the numbers you believe that you could accommodate doubling... [cross-talk]

SHERRY CLEARY: Uh-huh... [cross-talk]

COUNCIL MEMBER KALLOS: ...the number of seats and, and I guess the question is if you doubled the number of seats would that accommodate just the students, the student need?

SHERRY CLEARY: Interesting, every campus is a little different, so some campuses have elected to serve 90 percent children of students and 10 percent faculty and staff... [cross-talk]

COUNCIL MEMBER KALLOS: Uh-huh... [cross-

talkl

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH 1 COMMITTEE ON WOMEN AND GENDER EQUITY 65 2 SHERRY CLEARY: ...others... [cross-talk] 3 COUNCIL MEMBER KALLOS: That's, that's 4 where I... [cross-talk] SHERRY CLEARY: ...solely serve... [cross-5 talkl 6 7 COUNCIL MEMBER KALLOS: ...headed... [cross-8 talkl SHERRY CLEARY: ...students. There is advantages to both models, if you serve only students 10 11 you're meeting a greater need for students, if you're 12 serving faculty and staff you're also meeting a 13 campus need and those individuals pay more and so 14 they can help subsidize the cost for students. So, 15 people across the country and I've worked with campus 16 programs across the country, have... adapt different 17 models, most... [cross-talk] 18 COUNCIL MEMBER KALLOS: The, the 19 universities... [cross-talk] 20 SHERRY CLEARY: ...campuses have... [cross-21 talk] COUNCIL MEMBER KALLOS: ...in my district 2.2 2.3 give education that waivers for free to their faculty and staff so I, I guess one question is so you're 24

saying doubling would either meet the need for

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COMMITTEE ON WOMEN AND GENDER EQUITY 66 students and in some places ten percent, how, how many seats would we need if we wanted to serve all the students and then all the staff including nonprofessional staff... [cross-talk]

SHERRY CLEARY: Uh-huh... [cross-talk]

COUNCIL MEMBER KALLOS: ...all the faculty and then my mom was an adjunct so if there was no child care for me I was going to have to sit in the back of the classroom and I heard way too many lectures on Floyd and I, I gave up on raising my hand to say no, I don't have that complex, that's not right so what could we do... what would be the right number if we were going to say we have a commitment to not only provide for all of our students but all of our staff both professional, nonprofessional and all of our academics including the huge group of adjuncts that you have and the fact is women face a, a ceiling in academia and we need to make sure that ... and, and childcare is a... as much as childcare is an issue in every field its especially a tough issue in academia?

SHERRY CLEARY: Well you know I love your question; I would love to think that we could build capacity to meet all of those needs that you've

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COMMITTEE ON WOMEN AND GENDER EQUITY 67 listed, I... I'm going to start with student parents and on our list is to craft a much more inquisitive student survey and get a better sense of what the need is on each of the campuses. In addition we have to do some work with our CUNY central data system, there are campuses like Monroe Community College in Rochester which actually codes students as they enter as having young children so they have data that they can use to track so Kisha and I are going to be working to see if we can't get those data set pieces ... [cross-talk]

COUNCIL MEMBER KALLOS: I'm going to ... I want to thank the Chair, I'm going to try to wrap with I think two or three final pieces which is just if you could use the FASFA data that should give you the number of children, their ages in the household and if in your proposal that is coming if you can break it down by student need, professional need and, and faculty need... [cross-talk]

SHERRY CLEARY: Uh-huh... [cross-talk]

COUNCIL MEMBER KALLOS: ...that way at least we know what you're asking for but you're also

telling us what the universe is. For Jacqueline

Ebanks you're talking about the, the success of Pre-K

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 68
2	and 3-K, unfortunately at this point it is up to the
3	Mayor to determine who gets 3-K and which districts,
4	could the Mayor he I'm asking for it in district
5	two which is my district, we were the last ones to
6	get Pre-K, it seems like we should be the first ones
7	to get 3-K, I would love that but at the very least
8	you could offer 3-K to the CUNY campuses so that they
9	can enroll so that the faculty sorry, that the
10	students, staff and faculty could have access to
11	free, all day, high quality 3-K and 4-K, is that
12	something you could bring back to the Mayor and or
13	[cross-talk]
14	JACQUELINE EBANKS: We, we certainly
15	[cross-talk]
16	COUNCIL MEMBER KALLOS:agree to now

COUNCIL MEMBER KALLOS: ...agree to now... [cross-talk]

JACQUELINE EBANKS: ...can, I, I do want to point out I think when we talked with our colleagues in DOE if I'm not mistaken here that we do have some 3-K programs at some CUNY centers currently and so... but the expansion of need and the prioritization we... we'll certainly speak with our colleagues at DOE.

COUNCIL MEMBER KALLOS: And then just to, to bolster the Chair's offer to CCNY we started with

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COMMITTEE ON WOMEN AND GENDER EQUITY 69 very... with 153 Pre-K seats in my district, we have opened... we're now up to 1,100 Pre-K seats, we work with providers to get their fire permits, to get their DOB permits, to get the temporary fire watches, my office is no stranger to this, we did it to... for four centers this year alone to get them open in September, I would not wait till next September because the spring semester is the spring semester so you have the Chair's commitment and, and you have my commitment and you also have a, a member of the Mayor's administration if, if the three of us can't get it done I don't know who can so let's get it done, if you're having trouble with a railing for two months bring one of your folks from facilities in, get something temporary in, let's get it done at... ASAP and I'd love to join the Chair and anyone you'll have to cut a ribbon next week if possible. Thank you.

VINCENT BOUDREAU: Thank you, we won't wait a second once those permits are in place, I guarantee it.

CHAIRPERSON BARRON: Thank you, thank you Council Member Kallos. I just have a few more questions and I want to focus back again on the

1	COMMITTEE ON WOMEN AND GENDER EQUITY 70
2	finances. So, yet the City Council gave some money
3	but what are all of the components that factor into
4	financing a campus based childcare center and are
5	there outside resources that contribute to that as
6	well?

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SHERRY CLEARY: Yeah, so the, the big chunks of money that, that are committed to each campus childcare center are these; there's the city allocation about 1.6 million, there's the state allocation, 3.675 million, there's a federal allocation that is about 2.16 million, CUNY gives... puts forward a 500,000 dollar cash commitment but there's an... a massive in kind commitment and there's a... there's a... there's a cash in kind. So, for example CUNY pays about 1.8 million dollars in addition to the 500,000 that covers some salary, mostly for directors. So... [cross-talk]

CHAIRPERSON BARRON: Say that again, CUNY pays... [cross-talk]

SHERRY CLEARY: Sure... [cross-talk]

CHAIRPERSON BARRON: ...how much?

SHERRY CLEARY: At, at least... in my... you know in my quick math about 1.8 million and possibly closer to two when you think of some programs have

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COMMITTEE ON WOMEN AND GENDER EQUITY 71 more than one staff person that is paid directly through CUNY so, they're subsidizing these programs in a very, very significant way, that's not counting rent, heat, other utilities and cleaning services and a whole range of other supports that CUNY provides and then there's Pre-K dollars. If a program does have Pre-K contracts that money is in addition and helps to offset the cost of services for children, there are very modest parent needs in almost every case and then there are Sea campus grants which are grants that individual campus centers write through the federal government and, and they... and those are four year grants that help them provide free or very, very, very reduced service costs for, for student parents and those are only student parent focused.

CHAIRPERSON BARRON: And what would you say has been the trend of the amounts in each of these categories, have you seen that there has been an increase over the years, or would you say they've been stagnant?

SHERRY CLEARY: I would say... this is a...

this is a good time to ask that question because from where I sit as somebody new just looking at this, having not looked at it for quite some time now, it

L	COMMITTEE ON WOMEN AND GENDER EQUITY 72
2	appears to me that the cost that each of the
3	allocations have gone up. So, the CCDBG money, the
4	childcare development block grant and the federal
5	government went up last year for the first time in
6	many, many, many years

CHAIRPERSON BARRON: So, that was last year it increased?

SHERRY CLEARY: Yes...

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CHAIRPERSON BARRON: You said the first time in many... so, the trend hasn't been to go up just that last year it increased?

SHERRY CLEARY: Last, last year... the federal money went up last year, the state money went up a bit, I think the, the CUNY money goes up every year because these people get increases every year... [cross-talk]

CHAIRPERSON BARRON: Uh-huh... [cross-talk]

SHERRY CLEARY: ...and their costs go up every year, the City Council certainly went up in their... in their commitment last year which really made an impact. The Sea Campus grants across... that come from the federal government they have gone up and down and up and down over the years and I always want to acknowledge that the Sea Campus grants that

are about... they're more than 30 years old, that was started by a director of a city... a CUNY campus childcare center and Chris Dot. They... the two of them cooked this idea up and got it funded and it remains funded all... after all these years and so campuses across the country benefit from this but our campus childcare center directors have been quite successful in writing these grants.

CHAIRPERSON BARRON: To Commissioner

Ebanks in your testimony you talked about vouchers

and you talked about... well particularly related to

vouchers... [cross-talk]

CHAIRPERSON BARRON: ...what's the average value of a voucher and is it... does it... is there a scale or does everybody get the same amount and how

JACQUELINE EBANKS: Uh-huh... [cross-talk]

JACQUELINE EBANKS: I, I don't have that information on me but would ask... contact ACS and bring that to you in follow up.

do people apply for that?

CHAIRPERSON BARRON: Okay, I'd appreciate that because I think that's important and then as you talked about... also in your testimony you talk about

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 74
2	the Mayor's initiative and you mentioned the early
3	learn programs… [cross-talk]
4	JACQUELINE EBANKS: Uh-huh [cross-talk]
5	CHAIRPERSON BARRON:there was an issue
6	with the programs under the previous administration
7	in that these RFPs went out and people responded and
8	groups that had no ties or understanding to the
9	children in the community that they were applying to
10	be to be directors of the programs, there was a big
11	disconnect [cross-talk]
12	JACQUELINE EBANKS: Uh-huh [cross-talk]
13	CHAIRPERSON BARRON:and a lot of
14	community based organizations that had delivered
15	services for years lost funding, didn't qualify,
16	didn't make the cut and then we had our children in,
17	in programs that were administered by people who had
18	no cultural connection to the students and in fact
19	had to then go and ask the previous program operator
20	how do you do this [cross-talk]
21	JACQUELINE EBANKS: Uh-huh [cross-talk]
22	CHAIRPERSON BARRON:can you come and

JACQUELINE EBANKS: Uh-huh... [cross-talk]

work on my staff under my program... [cross-talk]

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	COMMITTEE ON HIGHER EDUCATION SOUNTED WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 75
2	CHAIRPERSON BARRON:and that's a
3	problem [cross-talk]
4	JACQUELINE EBANKS: Yes
5	CHAIRPERSON BARRON: That's a problem so
6	what are we doing to ensure that the staff that's
7	teaching our children has a sense of cultural
8	awareness, respect for the history of the children
9	that they're teaching, what are we doing to ensure
LO	that that's happening?
L1	JACQUELINE EBANKS: I can only speak to
L2	the fact that that is indeed the approach of the
L3	current Chancellor and the Mayor right [cross-talk]
L 4	CHAIRPERSON BARRON: Oh, definitely the
L5	current Chancellor… [cross-talk]
L 6	JACQUELINE EBANKS:that's the that's
L7	[cross-talk]
L8	CHAIRPERSON BARRON:definitely
L 9	JACQUELINE EBANKS: Cultural competence
20	is key, a key strategy to building equity and
21	excellence in our schools and in our entire what I
22	consider educational system from early childcare on
23	up. The details of it however I'm not aware of at
24	this moment and that's something as I would

definitely reach out to DOE and bring back to you as

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COMMITTEE ON WOMEN AND GENDER EQUITY 76 a follow up in terms of how are the addressing those concerns in the early learn centers at this time.

Question goes to CUNY and, and particularly in terms of the fact that as a child care center is going to be opened soon, sooner rather than later, I understand that it's going to be contracted, I believe in a previous conversation I was told that it's going to be contracted which is different from the way that it functioned previously so if you could talk to that please.

SHERRY CLEARY: So, this has been a concern for us across the board, do the children have teachers that know them, understand them, look like them and, and is that something that we model as a city university of New York and I want to recognize Gian Luca Perizah who is our data person because we have really spent a lot of time looking at those details, who are the children, what is their race, race and ethnicity and who are our teachers and leaders and what is their race and ethnicity and does it match and I am... I will make a commitment to you that next time we'll bring you a picture of that but we have been looking at that data for several weeks

COMMITTEE ON WOMEN AND GENDER EQUITY 77 now and I am really proud to say that in fact at this moment and clearly for the last several years it, it does... it does look great, that is something we are really proud of that, that when you look at staff and children there is this connection. How that works with a, a, a site that's doing contracting, the best I can tell you is that this contractor has another contract with another campus at CUNY and we have analyzed their child and staff race and ethnicity and it's... and it's intact, it is matching and it is strong and so we are expecting that at this campus the same will be the case that they will hire with that mindset guiding their choices.

CHAIRPERSON BARRON: I'll, I'll be looking to see that and I would expect that that would happen because as I look at the institution of CUNY and as I look at the... those who are in the top echelons, presidents, provost, the deans, they do not in fact reflect the student population so I'll be looking very carefully... I've talked to the Chancellor and he's indicated that he's very much aware of that and that that's a priority of his and we know that there's a grand opportunity with so many vacancies in presidencies in CUNY campuses so that's what we're

1	COMMITTEE ON WOMEN AND GENDER EQUITY 78
2	looking for, that's what we're looking for because
3	there's been a steady decline in the number of black
4	who are in significant upper, upper echelon position
5	in CUNY and we're looking to see that that is
6	corrected and if you could please give us you gave
7	us this great chart with the child care center
8	enrollment numbers, if we could have that
9	desegregated by ethnicity or race for each of the
10	centers that you have we would appreciate [cross-
11	talk]
12	SHERRY CLEARY: Uh-huh [cross-talk]
13	CHAIRPERSON BARRON:that as well.
14	SHERRY CLEARY: I will do that.
15	CHAIRPERSON BARRON: Okay [cross-talk]
16	SHERRY CLEARY: Thank you, we're working
17	we're it's, it's almost done.
18	CHAIRPERSON BARRON: Okay, that's
19	[cross-talk]
20	SHERRY CLEARY: So, we're working on it
21	[cross-talk]
22	CHAIRPERSON BARRON:that's fine. There
23	are a lot of technical questions which I think
24	perhaps we can put on paper, I don't want to extend
25	that time and there are other, others that are here

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COMMITTEE ON WOMEN AND GENDER EQUITY 79 so all of the questions that I have stars next to on my question sheet I will put them to paper and ask if you would... oh, student activity fees, that one I do want to ask. Okay. So, particularly for childcare centers it says that there's a two dollar fee for child development per semester and previously that it included the same amount per semester for the childcare center during the time that the center here was closed and we know some people say it's only two dollars but as I said when I... when I was attending Hunter I didn't have to pay tuition but I had to get that 15 cents for that token to be able to get to school, the little token with the little Y in the middle so two dollars is two dollars so did you collect that fee of two dollars and if you did what ... where did it go since there was not a childcare center here or how was that money applied?

VINCENT BOUDREAU: So, the money hasn't been spent, the money was collected... was collected during those years, it is intact in an account and will be used to, to make the cost of childcare for students more affordable.

CHAIRPERSON BARRON: But I would think that students would want the benefit of their fees

COMMITTEE ON WOMEN AND GENDER EQUITY

during the time that they're students not putting it

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they don't get to benefit what they're paying that fee for.

into a trust or to be used later, it doesn't seem

that that's fair that they're charged the fee and

VINCENT BOUDREAU: I think if we were at the start of the process and we knew how long it would have taken we probably would have gone a different way I, I agree that its... that it... in retrospect it seems like we probably could have done something differently. I will say that, that we now have a, a good fund that will be entirely devoted to students using the, the childcare facility so...

CHAIRPERSON BARRON: Students used it... oh, the childcare center... [cross-talk]

VINCENT BOUDREAU: Yeah, it's... it only goes to remediate the cost of childcare for students using the facility... [cross-talk]

CHAIRPERSON BARRON: Uh-huh... but again I think that, you know again some might... some people might say it's only two dollars but I think that it would have shown an acknowledgement hey, we don't have a childcare center so this two dollars you get to keep... [cross-talk]

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COMMITTEE ON WOMEN AND GENDER EQUITY 81 VINCENT BOUDREAU: Could go back... [cross-

CHAIRPERSON BARRON: ...for a snack or

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services?

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5 whatever it is. And does CUNY have an opportunity or

do you refer students who are parents to facilities

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7 or will you be able to do that going forward if

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there's not enough space on campus to identify a

nearby facility that could provide those kinds of

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SHERRY CLEARY: Absolutely.

this, every CUNY campus childcare center is an

exemplar in the community and that other programs can

see that program as the highest quality program but

at the same... so, at the same time I would hope that

our campus childcare centers would be getting... would

counterparts and help fill those sites as their sites

become full so yes, that seems like the most logical

thing to do as we're trying to build out our, our

be building relationships with their neighborhood

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CHAIRPERSON BARRON: Okay... [cross-talk]

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SHERRY CLEARY: So, one of my visions is

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massive capacity at CUNY, yes.

CHAIRPERSON BARRON: I'm sure that I've

overlooked some important questions but I think I've

	COMMITTEE ON HIGHER EDUCATION SOUNTED WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 82
2	gotten most of them in and once again those that I
3	overlooked I will ask my counsel to put in writing
4	and send to you… [cross-talk]
5	SHERRY CLEARY: Please [cross-talk]
6	CHAIRPERSON BARRON:but I do thank you

for coming and for your testimony and look forward to coming back soon for the ribbon cutting.

VINCENT BOUDREAU: Be happy... we'll be there.

CHAIRPERSON BARRON: Thank you so much.

VINCENT BOUDREAU: Thank you.

CHAIRPERSON BARRON: And we will now call our next panel. Thank you. Timothy Hunter from USS; Shepard McDaniel from Morales-Shakur Center and Jamell Henderson, CUNY Rising Alliance Coordinator. There's four? That's it, just those three, okay.

[off mic dialogue]

CHAIRPERSON BARRON: CUNY is leaving somebody behind, right? They usually do because CUNY usually leaves somebody to hear the rest of the testimony, see they're probably just ushering those out and somebody from CUNY I'm sure will come back.

Okay, okay, somebody from CUNY is still here. Okay,

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COMMITTEE ON WOMEN AND GENDER EQUITY 83 thank you, you can give us your name, I'll start on my far left. Jamell you can start.

JAMELL HENDERSON: Okay. Good afternoon, my name is Jamell Henderson, I am the CUNY Rising Alliance Coordinator and I am a proud four-time CUNY graduate receiving degrees from the Borough of Manhattan Community College, Baruch College, Brooklyn College and most recently the Graduate Center. I'm here on behalf of the CUNY Rising Alliance which is a coalition of 30 plus organizations and growing that are focused on asking the city and state to fully fund CUNY once again. What's happening right now Madame Chairperson is that the world is beginning to see the real CUNY experience. For many years there's been a lot of overshadowing of the great, wonderful work that respected campuses are doing; Baruch, Brooklyn College highlighting all these favorable statistics of their diversity, their opportunities and their programs but yet the public does not realize the everyday experience that students are facing. I want to say publicly and as I've said before and I'll say it again as long as I am here on this earth that the students of the City University

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COMMITTEE ON WOMEN AND GENDER EQUITY 84 of the... of New York are the most powerful and boldest students anywhere on earth.

[applause]

JAMELL HENDERSON: And the reason why I say that is because unlike any other campus across this country they have to deal with the reality of the concrete jungle known as New York City. Many campus students who go away to campus they deal with whatever is happening on their campus, they don't get to go and deal with the hustle and bustle of life, students do and when we're looking at an issue of understanding the real CUNY experience there are single mothers right now, there are single fathers right now on campuses that do not have child care in the City University of New York and they are trying to figure out what to do in the midst of finals week. This is going on right now. The mere fact that the City College of New York, the flagship college for CUNY which focuses on the mission to be a vital importance as a vehicle for the upward mobility of the disadvantaged of the City of New York. I find it disheartening that while the mission says to help the disadvantaged, administration is taking advantage of the disadvantaged. There is a problem that in 2019

COMMITTEE ON WOMEN AND GENDER EQUITY

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2 parents who are black and brown students in the city

3 of New York are still being taking advantage of while

4 they're trying to have the opportunity to pursue

5 higher education. Earlier, you know the President

6 said there's things still working in progress, a mile

7 down from here is a prestigious elite college known

8 as Columbia University and I asked myself the

9 question, I wonder if the parents who are students at

10 | that university have to deal with one tenth or one

11 percent of the experiences that student have to deal

12 | with here and the answer is no, not be... just because

13 | of the fact that it is a private university and that

14 | they receive, you know private funding but because

15 when students say that they need a service it is

16 | taken care of for the integrity of the university and

17 | yet here we are almost 170 years later in an

18 environment that has rapidly changed in a historic

19 | village known as Harlem, students are still

20 experiencing lack of childcare, it is not their fault

21 that students who have children should not be able to

22 | find an opportunity where they can place their child

23 | safely, where they can learn while their mother or

father is leaning. These are the everyday hustle and

bustle and grit that mothers and fathers that are

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[applause]

you very much.

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the Executive Committee for the glamor Morales-Shakur Center at City College which is still in exile right now. First and foremost, I would like to recognize

SHEPARD MCDANIEL: Good afternoon, my

name is Shepard McDaniel, I'm here representing both

as the Co-Chairperson of the Black Student Union at

Hunter College Alumni Committee and also a member of

the late, great Professor Jerry Price who was the

COMMITTEE ON HIGHER EDUCATION JOINTLY WITH

COMMITTEE ON WOMEN AND GENDER EQUITY

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black and brown in our communities consistently deal with. The administration should be ashamed of itself for constantly lying blatantly and subliminally to the students of City College, it makes no sense that now students have to hear today that their funding is apparently safe when classes of 14, 15, 16, 17, 18 and most presently 19 have come and gone without any childcare service, this is unfair and this is unacceptable and on behalf of the entire alliance we say to the administration, we say to the people of the city of New York that what's happening here and other campuses across CUNY is unacceptable and this is exactly why we're going to be consistently committed to fighting for full funding of CUNY. Thank

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 87
2	Director for a number of years of the original
3	childcare center here at City College, she lived
4	right on Convent Avenue, was part of the community
5	which I think is extremely important that we
6	recognize the connection between the community and
7	this campus here. Having attended Hunter College we
8	didn't have a campus so City College was always our
9	brother/sister campus and we did a lot of our work
10	here even to the point of during the 80's we did a
11	fundraiser for the childcare center out of Hunter.
12	Some of you might remember a play called the Diary or
13	Black Men that was out there in that time and we
14	actually organized a two features sold out to
15	benefit the children and the staff and the faculty of
16	City College at that center and that said its
17	extremely important that we maintain those facilities
18	that we have on these campuses and that we
19	continuously protect them and increase the existence
20	of these facilities for our students and for the
21	communities that these campuses rely on. This campus
22	must have that center back again, it's important for
23	students, many students have graduated from this
24	facility that were able to utilize the childcare

center, childcare is an extremely important aspect to

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Student life, many students have had to leave college because they were unable to take care of their children due to the finances that exist so we have to put all of that into perspective as we move forward with this. I want to thank the City Council and Council Chair Inez Barron and the rest of the folks who have put this together right here on this campus which for us is still ground zero with our struggle to bring back the Morales-Shakur Center one every campus, we need to have facilities where students are able to organize, to congregate and to love the... and work with each other like we did back in the 70's

CHAIRPERSON BARRON: Thank you.

when I was at Hunter, peace.

TIMOTHY HUNTER: Good, good afternoon everyone. My name is Timothy Hunter, I'm the Student Government President of New York City College
Technology, the University Student Center Chairperson and Student Trustee for CUNY. I see a lot of friends and familiar faces in the crowd and I'm really disappointed that we couldn't have the rest of CUNY stick, stick around for this because I think that there's some important things that I want to discuss and highlight today especially in regards to the

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COMMITTEE ON WOMEN AND GENDER EQUITY 89 childcare center, you know I think Jamell brought up a good point about the history of CUNY and like City College being a flagship college and I know Council Woman Inez Barron, you know thank you for having us here today but I also want to thank you for bringing up history, you know today she talked about, you know what happened 28 years ago where those nine students, those young people lost their lives and a lot of other people, you know has experienced history here in a much more radical way as well. When we look back at open enrollment, you know that fight was started on this campus... [cross-talk]

CHAIRPERSON BARRON: That's right... [cross-talk]

TIMOTHY HUNTER: ...so just to remind everyone of the context is... and the historical significance of now having a women of color who has benefited from CUNY sitting in a space where she can make decisions and kind of like impact, you know CUNY on a much higher level than anyone could have fathomed back then, I'd just like to thank you for having us one more time. There's... you know I'm, I'm going to try to keep it brief because the fellow students that I have here they have finals and

COMMITTEE ON WOMEN AND GENDER EQUITY

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2 they're here during finals week after a crazy day on

3 Monday so again thank you all for coming out and also

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I think that there's just three things that I want to

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touch on and it's not even bringing up new things,

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it's just some echoing the sentiments and

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highlighting some key questions that the Council

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Woman had asked and since CUNY isn't here to hear it

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we'll just... I'll just address it to the crowd. The

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number one... the first question that she asked was

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about the, the demographic of the students that this

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childcare center is, is serving. I think that that's

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a super, super, super important highlight because as

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it is, you know promotion of student support services

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are, are never really prevalent in our university and

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sometimes a lot of these things, a lot of these like

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you know referendums, a lot of these things that are

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done are done through students and when those

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students that put that there leave there's no

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aware of what's been happening. So, like if a student

institutional knowledge to keep the other students

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decides like hey, listen we're going to get all these

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people around, we're going to do a referendum, we're

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going to get... I don't know let's say a vending

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machine for everybody just hypothetically speaking

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COMMITTEE ON WOMEN AND GENDER EQUITY 91 and everybody knows that that vending machine is there for those couple years, someone is going to maintain it, two years pass, three years pass, four years pass and then the next you know the vending machine is not getting filled, next thing you know the vending machine breaks and no one cares to fix it because a student put it there and administration declines and neglects to maintain it, you know the Council Woman said a failure, failure to inspect is kind of like... is basically like you're neglecting it, right. The second question that I want to bring up is much more around the, the factors of the funding of the childcare center. I think that this is super important and it needs to be highlighted because Jumaane Williams did a tour, I'm not sure if some of you have heard of York College and... where he looked at facilities and he's also a former Council Member but he looked at facilities all across the school, York College is one of our senior colleges in Jamaica Queens serves a, a particular demographic of students coming from low socioeconomic areas across the city and they have their student governments pretty much funding a lot of the things that should be like funded by the colleges, right. So, according to, you

COMMITTEE ON WOMEN AND GENDER EQUITY

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2 know Student Government President Kershman [sp?] and

3 everybody else their... the computer lab is running

4 student government basically, you got what I'm

5 saying. A student activity fee is being used in ways

6 that in my opinion shouldn't be used and I think that

7 | this highlights my big question about where that

8 money is and who's benefiting from that money but

9 also the transparency. Every single time I speak to

10 | the Chancellor, every single time I speak to elected

11 officials I just... I try to harp on transparency

12 because we're here and we just don't know what's

13 happening. Believe it or not like there's CUNY bylaws

14 | that mandate for student activity fee that there's an

association, right so you're supposed to have

16 association, they're supposed to be if my memory is

17 serving me correctly here, two administrators, two

18 | faculty members and then I think two independent

19 directors and then at least up to six students, right

20 but this is the only thing like out of all the fees

21 that we have this is the only... up until recently with

22 the tech fee is the only like board that we have

23 where students have the majority because it's their

24 money so every single student that's paying the

student activity fee and then the student government

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COMMITTEE ON WOMEN AND GENDER EQUITY 93 president and the treasurer is mandated to sit on the board both of whom for City College we have here and will be testifying and then after that they would have other students that were elected they basically make decisions on behalf of all the students here. So, what happens on some campuses is the president or the designee chairs the meeting, they go about what's been spent the previous years, they have a spread sheet, they project enrollment, they tell student government how much their budget is, how much the budget is for things like CUNY athletics, things like the childcare center, etcetera, etcetera and sometimes it's very detailed and they have votes and then they like going back... a little bit confrontation sometimes, how about other campuses the student government president will enter the room with their members, they would see some numbers on the paper and then it's like do you have any question and you just came in as a new student government president so you don't know anything and you don't know what CUNY bylaws is, you haven't read it yet, you just got elected because you wanted to, you know bring the childcare center back and you don't realize all the other bureaucracies that, that like come with that

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COMMITTEE ON WOMEN AND GENDER EQUITY and then you know they just tell you okay let's vote on it, is there any questions, you vote on it, the quickest meeting of your life, you walk out of there, you have your budget, they let you spend the money on your parties and everything like that but deep down there's five or six earmarks that have been unchecked, right and I think that knowing that and knowing the fact that someone can like, you know kind of like sit here and like just clearly say like you know like hey we're just going to be saving the money for the next group, I mean I really hope that that childcare center is the best childcare center in the city because the amount of money that's been like saved up for that I think that the students deserve to benefit and don't get me wrong I'm pretty sure the students would want to see other students succeed and allow them to like to have a space for their like you know... for their, their fellow students and their children to kind of like stay and like play and learn while they're also learning but at the same time I realize that this may be a bigger conversation about what other things haven't been checked, what other earmarks are being just rolled over, how can we make sure that we're maximizing the student experience

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COMMITTEE ON WOMEN AND GENDER EQUITY 95 here because there are some campuses again like I said they're walking into a room, they're just voting on something and they're walking out and its, its, its kind of hard to, to realize that because I myself have benefited from like the right use of student activity fee through USS, through gaining leadership experience, I myself have benefited through that by... you know one of my Senators just threw a law of paralegal studies workshop to kind of like, you know allow students to kind of never work with lawyers that like... you know and all of them were black women lawyers so like knowing that and knowing that we could provide those experiences why are we shortchanging the current students that are paying those things, right so I would call for proof as ... I'm going to request that Council Woman Barron, you know ask for those receipts, let's make sure that the money is spent there because what's supposed to also happen is if you want to access those reserves like all the reserves are supposed to go into a line item and currently according to like, you know the fiscal accountability handbook which like I don't really see it on the website right now but don't worry I have it downloaded on my phone, the reserves are not supposed

COMMITTEE ON WOMEN AND GENDER EQUITY

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2 to exceed a certain amount and a certain percentage

3 and however I can almost guarantee that on all the

4 campuses those reserves are pretty much like, you

5 know going a little bit above what that fiscal

6 accountability handbook is set forth. I also want to

7 just highlight that if this is going to be something

8 | that we're going to do here I think that, you know

9 whoever is watching should also realize that, you

10 know this is not something that I'm taking lightly

11 | because people fought for this to be here, USS people

12 | fought for that, student government people fought for

13 | that. At BMCC Assata Shakur used to very involved

14 with everything that happened on campus and I think

15 | that's something that we want to create more of these

16 students that are like minded that understand why,

17 | why it's so important to be engaged and involved on

18 | campus because when we're not utilizing the student's

19 | money the right way... it's one thing to take the money

20 | from the students, it's another thing to like use it

21 | in a way that's not beneficial to them, you know and

22 | that's why I'm, I'm, I'm so vehemently against, you

23 know the, the, the wellness fee, I'm, I'm all for

 $24 \parallel$ health and wellness but knowing that the history of

fees if they're put there and they're never really

COMMITTEE ON WOMEN AND GENDER EQUITY

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2 maintained even with tech fee at one point, you were

3 getting inside a room where like the faculty showed

4 up and they said well there's a tech fee, all

students are collecting this, the faculty is like we

6 knew this, knew this, knew this and the students are

7 just sitting there like okay, like you know you're

8 paying 100... almost 100, 100 and change every single

9 semester to basically maintain the technology

10 infrastructure of the school, why don't you have more

11 | say, why don't we... like you know like why don't we

12 | have pencils or something, like why is it that I can

13 only print ten copies a day when I'm spending 100

14 dollars and so like why is that going to go towards

15 something else that I'm not seeing directly and it's

16 the same thing with student activity fee, there's no

17 reason why we should be here saying that oh, listen

18 | like I know it's finals week but I got to come

20 | though its in reserves that we need to make sure

21 | we're asking for proof from it because we don't know

22 | where that money is, right and I'm going to guarantee

23 you, you're going to hear from people that are...

24 | their, their job is to figure out where that money is

and I'm, I'm pretty sure that they haven't got those

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me. Thank you.

COMMITTEE ON WOMEN AND GENDER EQUITY 98
clear cut answers they were supposed to get either.
So, again I just want to highlight this as an issue
not only here but across all of CUNY, I think that's
something that we could probably take a close look
at. I know with the new Chancellor there I'm going to
be talking to him and having a conversation with him
about it as well because I think that, you know he
has a chance to do some, some big things here and
like you know put the university on the right path
for success but you know we face tuition hikes and
that goes towards labor reserves, we face fees upon
fees upon fees, there's no reason why a student
government president and a treasurer or anybody for
that matter can't go in there and get like
clarification on that, you know that's like my money
is going there, there's like you know like you
should be able to just at least know, that should be
on a website, we should be able to see these things
like with two clicks of our phone, we shouldn't have
to come here and ask questions and get promises that
we don't know where our money is or its you know and
secure account somewhere I guess but that's it for

COMMITTEE ON WOMEN AND GENDER EQUITY

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CHAIRPERSON BARRON: I want to thank the panel for coming and for raising the issues that you have, I agree that students are powerful and they can make significant change as has been noted that's how we got open admission and I think that we need to continue to mobilize students, organize students and have them to actually cantonize the power that is sort of dormant or there but not really concentrated and a great... a great person, Assata Shakur, the Morales-Shakur Center... Assata Shakur Morales Center is important because those are people who were fighter people who challenged the system and made significant changes and in terms of the issues that you raised about reserves, I'm glad you raised them and as we get ready for the budget season those will be questions that I will include and will let them know in advance so that they can come prepared to answer those questions and I invite you to come to those budgetary... week in, in February... March, begin

will call the next panel.

in March, okay so thank you very much for your

presentation and if the Sergeant at Arms could add

two more chairs to the table, one on each end then we

1	COMMITTEE ON WOMEN AND GENDER EQUITY 100
2	CHAIRPERSON BARRON: That's okay. And the
3	next panel will be Casan Calon Manjin [sp?], Nefatiti
4	Tsinghua [sp?], Frantzy Luzincourt and Rafael Smith
5	and Lankau Luca Laco Tsinghua [sp?]. I want to thank
6	our Sergeant at Arms and we want to thank the IT
7	people who came and prepared this hall for us so that
8	we would be able to have our hearing here, there's a
9	lot of work involved in the preparation for this set
10	up and we do thank them and acknowledge them. Oh, is
11	somebody not coming, I think I called
12	FRANTZY LUZINCOURT: She couldn't make it
13	because she had to pick up [cross-talk]
14	CHAIRPERSON BARRON: Okay [cross-talk]
15	FRANTZY LUZINCOURT:her son and I'm
16	going to include that [cross-talk]
17	CHAIRPERSON BARRON: Okay [cross-talk]
18	FRANTZY LUZINCOURT:I'm going to speak
19	on her behalf.
20	CHAIRPERSON BARRON: Okay, great, thank
21	you.
22	FRANTZY LUZINCOURT: So… [cross-talk]
23	CHAIRPERSON BARRON: Okay, I'll start on
24	my far left, you can begin with your testimony.
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[off mic dialogue]

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COMMITTEE ON WOMEN AND GENDER EQUITY
CHAIRPERSON BARRON: Yes.

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LANKAU TSINGHUA: Oh, alright. Well my

name is Lankau Tsinghua and I'm a lifelong resident of, of Harlem, I'm also an alumni of City College, I'm a nurse midwife, I have a... my masters of education from Teachers College and my children attended this child development center back when it was... well its open and I'm, I'm very concerned, I, I didn't realize that the center had been closed for five, five long years depriving the students of, of such an essential service here. I, I attended City College and I couldn't have attended here if I didn't have a center that provided such a vital service. My children attended this, this center and their learning was so greatly enhanced at the child development center because the demographic of the, the teachers reflected the experiences, the ethnicity of the child development center. We fought long and hard, I remember we fought long and hard to keep the center open and now to see after five, five years of, of, of being deprived of the center, I'm, I'm really, really concerned about it. I'd also like to say that this, this daughter here she attended the child development center and I can remember how happy I was

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COMMITTEE ON WOMEN AND GENDER EQUITY 102 the day that I got the notification that the twins... I, I... they were twins, they are twins rather that they could attend her. This, this child... this, this young lady adult learning will graduate in May with her doctorate in medicine so I, I, I can sort of see how long ago and how... and the, the tenacity, the perseverance I think was cultivated with Mama Jerry, Geraldine Price at the child development center so we must have our, our develop... our, our child development center and I'm going to fight hard and let my, my Council people know what, what is going on her, I'm really appalled and, and I insist that we have our development center because this here... this, this person here and other students who followed her have made an impact upon our... in, in our community. Thank you.

CHAIRPERSON BARRON: Thank you.

NEFATITI TSINGHUA: So, thank you so much for, you know having us here, thank you honorable Councilwoman. So, my name is Nefatiti Tsinghua [sp?], daughter of this beautiful woman right here. I am a proud alumni of child... sorry, I'm a, a proud alumni of the child development center and when I heard yesterday that the center was not open for, for

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COMMITTEE ON WOMEN AND GENDER EQUITY 103 parents to, to take part in to, you know have their children there I was extremely, extremely disappointed and very... and angry actually. So, I also studied at City College of New York on... years ago. I've also been a student at BMCC, I've been a student at Hunter College, I've been a professional student and that just shows my tenacity in terms of, you know working towards my goals and I'm also as my mom said I'm, I'm also a student at City... at SUNY upstate finishing up my medical school and graduating in a few months. So, all that to say thank you so much, all that to say is that programs like these early childhood development programs are essential, they're essential for the children of Harlem, they're essential for our community and there needs to be a level of urgency and making sure that these institutions are open and they're allowing our children to grow. Before I came here, I went to... I went to pick up some bubble, bubble tea at a nearby... a nearby spot, there was a child, a young black man who ended up grab... ending up grabbing a, a cell phone behind the counter, he was sort of lingering around,

it just... it, it just makes sense to me that like

these children need support, they need to be in

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COMMITTEE ON WOMEN AND GENDER EQUITY 104 school, he was maybe 13, 14 years old, they need to, you know have important programing, they need to have arts, they need to have institutions like the child development center which Mama Jerry founded and directed and put so much love and so much energy into, they need to have programs like these. It's really important that we enrich our communities with institutions like these and it's, it's, it's vital. I know that... if I did not have the foundation that I did at the childcare... at the child development center I would not be where I am today, I can tell you that right now. I would not be here; I would not have been... I would not have gotten this far if I had not had the, the sort of love, the nurturing and what mean by that is that the child development center is a special place, it was always a special place, I felt nurtured, I felt that my... I felt... I felt positive in terms of the, the sort of... I felt positive in terms of how my cultural heritage was appreciated and was honored, learning how important it was to love myself, all of these things are super important vital for, for children who look like me and many of you here. It's important that they have ... it's important that they, they have, you know love

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COMMITTEE ON WOMEN AND GENDER EQUITY 105 and appreciation for their culture for who they are and the, the work of Mama Jerry and all of the faculty there, brother Ralph, these individuals instilled positive self-esteem in our children. We must continue to have institutions like this, and we must continue to fight for, for this as well. I'll stop there, thank you.

CHAIRPERSON BARRON: Thank you.

FRANTZY LUZINCOURT: Good afternoon. My
name is Frantzy Luzincourt and I have the pleasure of
serving as the President for the Undergraduate
Student Government here at the City College of New
York. First and foremost, I would be remiss to say,
if I did not say rather that it takes a lot of
courage, a lot of dedication and a lot of commitment
for students to come here on this cold Wednesday
during finals... [cross-talk]

CHAIRPERSON BARRON: Uh-huh... [cross-talk]

FRANTZY LUZINCOURT: ...to fight for a service that their predecessors and they have paid for that they actually do not have access to, right.

A lot of students in this room that were here including myself and the students next to me we did not come here out of convenience, but we came here

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COMMITTEE ON WOMEN AND GENDER EQUITY 106 out of necessity, right. I have a final tonight, I have a final tomorrow and I'm on two hours of sleep and that's the similar story of a lot of people in this room but we decided to come here today because we understand the importance of the childcare center and what that can do for CCNY students. And it was a little disappointing to see that a lot of the members of the CUNY administration could not stay to hear our voices especially when we're the ones with the pressure of finals that we have to deal with. Second I would like to also highlight that the elected student leaders on this campus who would love to have the opportunity to join you at that tour of the childcare center, we were never... besides today we did not even know the tour... a tour was a possibility and we look forward to cherish the opportunity to see the childcare center firsthand and what we can do to help make that process as expeditious as possible especially when us as students are the ones paying each year for this service and to this day despite our continued efforts and our continuous reaching out to the different administrators on this campus we still do not know the exact money in the reserves and $I^{\prime}m$ not going to beat a dead horse but we echo the

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COMMITTEE ON WOMEN AND GENDER EQUITY 107 sentiments that we need to see those numbers as soon as possible. I will now spend the rest of my time reading the testimony on behalf of one of our Senators, Rafaela Smith who could not make it today because she had to pick up her son from school, right and it is important that we hear her voice and elevate her voice because her story is what we're here to fight for, to fight for her future, her graduation and her family. So, I will start and again this Rafaela Smith. As a transfer student I have great love and appreciation for the opportunity I've been given to realize my educational and personal goals at the City College of New York. That being said the greatest difficulty I have had and continue to have as a working single mother is secure childcare. As a result, I have had to... I've had... I have had to bring my son to class which many professors have been obliging even though it was a huge distraction to them and my fellow students. Because there is no childcare on my campus my son is usually found in the halls when I'm in class or I end up missing them altogether to avoid disruption. What have made matters worse are the professors that is not on... that are as not understanding of this problem

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COMMITTEE ON WOMEN AND GENDER EQUITY 108 causing me to delay my graduation a full year at great economic hardship for myself. I'm going to repeat that sentence, what have made matters worse are the professors that are not as understanding of this problem causing me to delay my graduation a full year at a great economic hardship for myself. My education is supposed to push myself and my family further not hamper those goals of generational economic growth. So, we have a story of a single mother, a black woman from this community who's a student leader, a senator of Undergraduate Student Government who has had their graduation pushed and additional economic... an additional academic year which adds an additional economic burden knowing that each year tuition is going up because of the struggles they faced because they could not find a place to place their child because there was no childcare center. If you take anything from what I've said over the last few minutes understand that you're hurting people like Rafaela from getting their degree because the childcare center is not open and each year that this delays there are going to be more and more people like this. So, thank you for your time

and I really do call on everyone in this room to hold

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COMMITTEE ON WOMEN AND GENDER EQUITY 109 ourselves accountable, hold the necessary people accountable to open the childcare center as soon as possible, thank you.

CASAN CALON MANJIN: Greetings everybody.

CHAIRPERSON BARRON: Greetings.

CASAN CALON MANJIN: My name is Casan

Calon Manjin [sp?], I'm a black studies major here at City College, I'm also a graduate from BMCC, my mother also attended BMCC and when I... when we were about two years old me and my twin brother she would take us to class so we were sitting in the math class now I clearly remember yelling out the number four to answer the professor's question, I don't know if that was right but she only has six credits, she wasn't able to complete her degree but she was able to complete her degree. Education is an exponential factor and my family would be in a much different position if she had an associate degree and that's, that's a fact. Currently I serve as the Vice President of Finance for Undergraduate Student Government and in my capacity its, it's my task to monitor where the finances are going on this campus and I've taken that job very seriously some people might say too serious but I say that's not your

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COMMITTEE ON WOMEN AND GENDER EQUITY 110 business and doing this I've seen that the finances is, is, is not what it seems. We come to the campus and we pay our tuition, we pay our fees and we expect to, to, to get services out of it. The majority of the services that we're supposed to receive we aren't and the students that should be deciding where these funds are going are not included in all the conversations and on several occasions I've asked, requested, demanded financial information on different services on this campus, where is the money going, how is it being managed and a lot of times, you know they play the, the goose chase and throw me some... throw me to another office and... I mean these are the games they play but understanding that they can't play this forever like at some point you're going to have to show the information, you're going to have to show the finances maybe not to us but the students coming after us may not be as kindly requesting and looking at the, the documentation, the, the ... president Boudreau he mentioned that the situation going on with DASNY, I acknowledge this, yes, it is a... it's a blind process, you're getting the lowest bid, it's not always the best... you're getting the lowest bid, you're not going to get the

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
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2	best… the best person to do the job, it's going to be
3	a low quality job, it's probably going to take longer
4	than it has to and as students in CUNY we don't
5	deserve low quality, we deserve the best quality. So,
6	looking at, at DASNY's, DASNY'S current active
7	contracts with, with the City College of New York you
8	can see that you can you can go on the website
9	right and you can look it up, it's, it's up to date
10	I mean the, the dates change every month so if you
11	look at the childcare center it's always going to say
12	it's going to open next month, it's going to open
13	next month, it's going to open next month but the
14	numbers aren't, aren't… the numbers are also
15	changing, the numbers are increasing because as, as
16	the projects are, are being continued the, the cost
17	of, of these operations is, is inflating and I mean
18	of course it's going to benefit the contractors, it's
19	going to benefit anybody that's like constructing
20	this but it's not benefiting the students so the
21	childcare center is only one of these projects going
22	on so if you're going to invest in investigate in
23	what's going on in the childcare center you have to

investigate in all the other contracts going on here

at City College also. So, looking at the numbers you

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got the, the Steinman and Shepard hall elevator to be upgraded for 12 million, you got the Marshak pool and locker-room renovation to be upgraded for 17 million, you got the NAC Central Plant phase two to be upgraded for 51 million, Baskerville Hall interior six, six million, the essential upgrade in NAC that's at 33 million and that projects been going on since 2004 and it's not expected to finish until 2020. So, I mean looking at, at a project like that it makes me wonder if the daycare center might not be done for another 16 years so then, then, then you got the Schiff House daycare center renovation that's looking at 8,000 dollars which was... [cross-talk]

[off mic dialogue]

CASAN CALON MANJIN: Eight, eight, eight million dollars and that was started in January of 2018 and it, its said to be completed December 2019.

Last... two months ago, so it was going to be completed November 2019 so everything is pushed in the back, pushed in the back so really we have to look at all the projects because it's just not a, a single issue, I mean it's a... it's a very important issue but it, it comes even closer to how is our, our finances being managed, how are the people that we

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COMMITTEE ON WOMEN AND GENDER EQUITY 113 entrust to make decisions on our behalf making these decisions and is it really on our behalf like are, are we ones that, that they have in mind when, when they're having these discussions and, and a lot of times it's in, in closed rooms where the students are not even invited or if, if, if the, the meeting takes place they strategically put it at times where the students cannot attend. So, the student activity fee as mentioned so we do pay the two dollars. As, as student government we sit on the... on the, the SSC which is the Student Services Committee and, and that's the committee that is, is charged with overseeing the, the budget for the childcare center so you got 57,000 dollars coming in every year and it rolls over as a surplus but then when I go to the talent of the student services committee I'm like where is that money is going, she's like well it's not in my jurisdiction so then I go to the accountant of, of the... of the campus of the auxiliary and the Vice President of Finance I'm asking these questions they're like well we don't really know so I'm like give me the documentation of when the childcare center went bankrupt, nobody wants to give me that information either so the questions that,

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COMMITTEE ON WOMEN AND GENDER EQUITY 114 that, that come about is where is... where is the two dollars that we're giving in every year going which over the past five years is coming up to about 250,000 dollars, that's 250,000 dollars that students could be using today, that's 250,000 dollars that students could be using to eat, for transportation, for, for housing, for scholarships, right. The services that, that we need the money doesn't have to be just for child care, it could be allocated to, to whatever is needed for today and if, if, if its not being used it should have been suspended and this, this is only hinting at the fact the fact that the student activity fees are not being utilized in ways that the students want it to be so we get the technology fee that comes in, the ... our, our Chairperson he spoke on that and we get the health and wellness fee that's coming in. So, the health and wellness fee is, is going to be very similar to this but soon I think we'll be able to decide where the funding is going but half of that is going to be going to personnel, it's going to be going to pay for operations for the campuses and really the students should not be paying for operations, we should not be paying for personnel, we should be paying for our own

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COMMITTEE ON WOMEN AND GENDER EQUITY 115 services and there's, there's a... there's a person that I want to acknowledge historically and that's Shirley Chisholm as a... as a graduate from Oakland College, as Director of, of childcare and then as founder of SEEK so she's, she's paved, paved the way for leaders like myself and for childcare programs and, and EOP programs and student services to be available for students today and to be able to, to create a better future you have to acknowledge the leaders from the past that, that have done this already and what I... what I'll, I'll finish... I'll finish with this, all the service that... all of the services that we should be receiving is a human right, education is a human right, child services is a human right, to have a hot meal is a human right, to have some place to sleep at night is a human right, to feel like the people around you care about you is a human right so why are we being denied these rights on this campus, why are we being... why are you being divided, why are the forcing us to fight each other for the finances that we contributed to this institution while they take the finances and move it to their own salaries, move it to their, their own initiatives and I would also for, for the Council I

COMMITTEE ON WOMEN AND GENDER EQUITY

would suggest looking into, into the ACS program, the

admission there that's taking place on this campus, a

lot of funding is being contributed... allocated to, to

that initiative, it's, it's... in theory it's a great

initiative, you have foster children who, who, who

are, are receiving housing, they're receiving food

and... but it, it ... I believe that it should be more

closely monitored, more closely audited and just,

just to understand how it fits in the greater scheme

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CHAIRPERSON BARRON: Thank you, so at

FAY YANOFSKY: Yes.

this time we'll hear from Fay.

of, of this campus. Thank you. CHAIRPERSON BARRON: Thank you and we've

> FAY YANOFSKY: Fay.

been joined on this panel by Fay Yanofsky...

CHAIRPERSON BARRON: I'm sorry, Fay

Yanofsky and I'm going to ask the Sergeant at Arms if you can bring one more chair and we'll ask Joseph

Robertson to join and he'll be the last person so

that we don't start another one, if you can add one

more chair. Sorry you're not really at the table but

everybody scoots down a little bit they could make a

little room for you, always room for one more, right?

Fay Yanofsky, I am the elected Brooklyn College named

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COMMITTEE ON WOMEN AND GENDER EQUITY 117 FAY YANOFSKY: Good afternoon, my name is

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Delegate to USS and I'm also the Vice Chair of Fiscal

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Affairs at USS. I, I wanted to, to open by saying

thank you for your questions Chair Barron and thought 6

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you asked excellent questions to the administration

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and, and I, I really appreciate your questions. It's,

it's... you don't... you don't find... it's, it's not that...

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it's very hard to find a bold leader who will ask

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straight questions and I... and I really want to

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applaud you and express my appreciation for your

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questions. What, what I personally believe today is

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I, I saw something and I witnessed something that I,

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this because I don't go here but I, I do represent... I 16

I have never seen before and I'm... and I am saying

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do represent the students on the university student

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senate, and I have not seen an administration be so

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disrespectful to the students with my own eyes, I

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mean that was all I had to see to understand that

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there's no fiscal accountability here because this is

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a hearing on childcare centers that have not... that

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have been charging students money from 2015, 2016,

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2017, 2018, and 2019, they have provided no services

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and when you ask them questions about accountability

	COMMITTEE ON HIGHER EDUCATION JOINTLY WITH
1	COMMITTEE ON WOMEN AND GENDER EQUITY 118
2	it didn't reserve… I mean that's unacceptable from…
3	I'm, I'm the Vice Chair of Fiscal Affairs and I'm
4	saying that that's unacceptable because I've never
5	seen any… I mean there's, there's just no
6	transparency with, with finances, I've never seen
7	something like that, I've never encountered such a
8	disrespectful administration to the students so
9	that's just something that I wanted to say and I have
10	never seen an administrative… an administration stand
11	up and leave the room when students are speaking,
12	I've never seen that before so that's all you need to
13	know and report back and, and when, when you when
14	you say that we need to have people that, that, that
15	look like the students and I agree and that's very
16	important and I also want to say that when we have
17	presidents, when we have an administration and
18	students particularly low income students are looking
19	for leadership, we're looking for role models and
20	when you have something like this occur on a campus
21	this is not a good this is not a good model of
22	leadership, I've seen very good models, I'm, I'm
23	particularly impressed with my model at Brooklyn

College that I've not seen a model like this where

there's such disregard for, for student's opinions,

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COMMITTEE ON WOMEN AND GENDER EQUITY 119 I've never been disrespected like this before so I just wanted to express that. For the issue on childcare at Brooklyn College it took my mom two years, three years maybe, I don't know exact... I know it took my mom seven years in total to graduate from Kingsborough Community College in Brooklyn and Brooklyn College and I would... and when my mom would take me to her classes in Brooklyn College so... and, and it's just... it's just a... it's, it's excellent that I'm able to be here to talk about childcares today and it's a very important issue but really what this comes down to is fiscal accountability because I, I, I don't know... I don't know what that was and when, when you are looking to appoint people to these positions we need to find people with good character that we can look to emulate, role models for students and diversity as well but I'm just saying that we need to have ethical leadership leading us and listening to the students and amplifying our voices and working together with us. So, I want to say thank you very much, thank you.

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JOSEPH ROBERTSON: Hello everyone, my name is Joseph Robertson. I want to say thank you to Chairwoman Barron and I didn't initially plan on

1	COMMITTEE ON WOMEN AND GENDER EQUITY 120
2	testifying or speaking, this is my well I
3	transferred in from SUNY Buffalo State College as an
4	EOP student and I'm current, currently attending
5	Queensboro Community College and as I'm sitting down
6	listening to everybody speak and hearing about the
7	numbers and while I'm sitting there I had to think
8	about my own experiences as a student. I myself I do
9	not have children, but my siblings are like my
10	children and I couldn't count how many times I had to
11	sacrifice sleep or me coming to class late because I
12	had to take care of my siblings. I'm currently also a
13	student organizer with CUNY Alliance and honestly I'c
14	like to thank them because they saved my life,
15	Currently upon me attending college I had to quit my
16	job in order to take classes and still make time to
17	be there for my siblings, my mother's health isn't
18	the best so it's like and I'm the oldest of, of the
19	of, of my siblings and it's like I'm more of a father
20	figure in their lives and it makes me think about
21	those students who don't get to switch roles, it
22	makes me understand the level of even last night
23	when I had two finals due, five essays due all at 12
24	midnight and I'm at home and I can't focus because

there's a two year old who needs to eat, there's a, a

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COMMITTEE ON WOMEN AND GENDER EQUITY 121 four year old running around who needs help with her homework, there's also an 11 year old in the house who has to play parent if I'm not around or if my mother isn't feeling so well and those pressures roll back onto the low income students and the, the people who are really being affected by policies that don't even know what's going on and I feel ... I thank god that I'm in this position because I'm at a point to be educated, what about those students who don't have answers, how do we communicate that message to them if it's not broke has us to a point where people who are making... the administration is, is literally like blindfolding us and I feel like as a student who is often forced to really sacrifice missing a class because wow my mom's not home, now I have to take care of my siblings, the students who are parents can't make that discretion, it's like they don't ... they don't have that room for that comfortability, I don't... I don't... they don't get to... okay, they can take my... somebody can take my child there, they don't have that and for a childcare center to not be present on a campus that is so historic to the community how is that acceptable and how do you still

have the decent... how do you have the integrity to,

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COMMITTEE ON WOMEN AND GENDER EQUITY 122 to, to speak on how highly you rank the City University's education when you can't even demonstrate its capabilities to students who is effected by it and I feel like as a low income student who literally had to like... I remember taking one summer not to work so I could really watch my siblings like when I went away for those four years when I was in Buffalo State College and I was away for so long, only have to think about how is my siblings doing, how are the children doing, how is the baby doing and it's like if I'm a student who is the mother of this child or the father of this child, what am I to do, who am I focusing on, my, my thought is not about my exam, my thoughts is not about... and that's, that's, that's... even if I have the financial accountability to not have to work so now I have to balance maybe one or two jobs, I have to balance class and that's even if I'm taking classes full time

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or if I'm taking part time that means I'm not getting

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full aid to cover my classes and now that's even more

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room for other's expectations that I do not have and

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for a childcare center not to be present for me to make use and make, make at least some kind of formula

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for me to have some sort of like action plan on how

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COMMITTEE ON WOMEN AND GENDER EQUITY 123 to take a, a course or a semester to a point where I can see it accomplishable, what am I to do and I feel like I just couldn't sit in my seat and not voice my concerns for those students who don't get to speak for students who aren't even here and I think god that... and by me being an intern and being a student organizer thank god that this is my... this is my job, I wouldn't even call it my job, this is my life because it was a moment where it's like I have to just work. There are students like... I, I... at least I get to be here now for me and it's like there are people who, who don't have that, that access, they don't have the access to opportunity or access to these kind of knowledge and it's like as a student how do we empower those others... as, as student leaders how do we empower our students when they don't even have the time to pay us attention and I feel like it needs to be some sort of administration formula where those kind of things are to the side of the classroom, where we are present with what's going on with our students, when we are present with how these students are being affected, when there are fees or tuition hikes that these students need to

know what's going on instead of just putting things

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FAY YANOFSKY: CCNY.

COMMITTEE ON WOMEN AND GENDER EQUITY 124 under the rug and whatever happens, happens and I feel like as a student I'm tired of having all these questions and no answers and not knowing where to run to when I feel like by me being in a position that I am now it only makes sense for me to speak up for those who can't. So, thank you.

[applause]

CHAIRPERSON BARRON: Thank you so much, I want to thank the panel and just a couple of comments. Yes, the ... sorry, the President and his team did leave but we always have representatives from the CUNY administration so I do want to acknowledge them, they always stay through all of the testimony and they do relay comments, questions, problems that are brought up back to the appropriate level so I do want to acknowledge that because I do appreciate that and I think its important. Secondly I want to say congratulations to our upcoming doctor, that's a great accomplishment and is that your mom, that's your mom, mom, that's your mom, congratulations mom, you did a great job as well and to, to... now your gear says Hunter, right? I don't have my glasses... [crosstalk]

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COMMITTEE ON WOMEN AND GENDER EQUITY 125

CHAIRPERSON BARRON: CCNY, so you're at... you're at... here and I appreciate all of that and I hope that you can come to the hearing that we have and perhaps you can even reach out to my legislative director, I don't see her... oh, there she is and give her some of the points that you raised, that's Indigo Washington, she's my CUNY liaison and we would love to have some of those questions that you raised included when we have the hearings on budget that will come up in February... no, March, I keep saying February and, and certainly it's the panel such as yourself and the panel before that are the whole purpose and the significance of CUNY being here. Yes, we know faculty does a great job and they bring forth good information and they present stimulating skits, scenarios and questions and get you going but certainly you are the whole impotence and the whole purpose for CUNY being here so we always appreciate panels that are composed of students and advocates, they bring a particular perspective which is why I try to not put time limits on them but we do appreciate your coming and sharing your expertise and your experience and I'm so pleased to hear you say very powerful statement that you made, you said CUNY

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rising... CUNY saved your life so that, that's a powerful statement and, and we're so glad that that opportunity did come to you and we wish you all the very best as you go forward and seeing no other persons who wish to testify, we all got... on our phones and we will now conclude this hearing, this hearing is adjourned. Thank you, we don't have a

[gavel]

gavel, so we'll improvise.

C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date

December 31, 2019