CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON CIVIL SERVICE LABOR

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September 26, 2023 Start: 1:15 p.m. Recess: 2:20 p.m.

HELD AT: 250 Broadway-Committee Rm., 14th

B E F O R E: Carmen N. De La Rosa

Chairperson

COUNCIL MEMBERS:

Erik D. Bottcher Tiffany Cabán Eric Dinowitz Oswald Feliz Kamillah Hanks Rita C. Joseph Julie Menin

Francisco P. Moya

Sandy Nurse

A P P E A R A N C E S (CONTINUED)

Daniel Pollak
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SERGEANT AT ARMS: good afternoon and welcome to the New York City Council hearing of the Committee on Civil Service and Labor. At this time, can everybody please silence your cell phones? If you wish to testify, please come up to the Sergeant's desk to fill out a testimony slip. Written testimony can be emailed to testimony@council.nyc.gov. Again, that is testimony@ocuncil.nyc.gov. At this time going forward, no one is to approach the dais. repeat, no one is to approach the dais. Thank you for your cooperation. Chair, we are ready to begin.

[gavel]

CHAIRPERSON DE LA ROSA: Good afternoon.

I am Council Member Carmen De La Rosa, Chair of the

Committee on Civil Service and Labor. Thank you for

joining today's hearing to discuss various aspects of

the future of the municipal work for city employees.

We'll also be hearing the following pieces of

legislation: Intro 467 sponsored by myself. This

Local Law would require every city agency to generate

policy regarding the usage of city-owned mobile

phones, city electronic mail, and other forms of

communication when employees are not at work. And

Reso. 481 sponsored by Council Member Hudson which

are only some of the questions that must be answered

delivering critical services for New Yorkers in a

COMMITTEE ON CIVIL SERVICE AND LABOR 7 timely fashion. That is a priority for this committee and this body a whole. I look forward to a productive discussion with the Administration on the design of a telework pilot, the effects of a hiring freeze, and feedback on proposed legislation. like to take a moment to thank your committee staff for their hard work in preparing for this hearing, Policy Analyst Elizabeth Artz [sp?], Anwa Asawara [sp?]. I'd also like to thank my staff Chief of Staff James Burke [sp?], Legislative Director Keanna Diaz [sp?], and Communications Director Fri Familia [sp?]. Okay, with that, I look forward to commencing the hearing. I know that Council Member Hudson who is sponsoring the bill could not be here. She's gone on maternity leave. We wish her all the best, and we look forward to hearing from the Administration. COMMITTEE COUNSEL: We will now hear testimony from the Administration. Before we begin,

COMMITTEE COUNSEL: We will now hear testimony from the Administration. Before we begin, I'll administer the affirmation. Panelists, will you please raise your right hand? I will read the affirmation once and then call on each of you individually to respond. Do you affirm to tell the truth, the whole truth and nothing but the truth

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2 before this committee and to respond honestly to

3 | Council Member questions? Thank you.

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FIRST DEPUTY COMMISSIONER POLLAK: Thank you. Good morning Chair De La Rosa and members of the Committee on Civil Service and Labor. My name is Daniel Pollak. I'm the First Deputy Commissioner at the New York City Office of Labor Relations, and I'm joined by Stella Xu, Assistant Commissioner for Strategic Planning and Human Capital at the Department of Citywide Administrative Services. Thank you for the opportunity to testify today about this important topic. The City of New York has made tremendous progress in creating more workforce flexibility over the past several months. I'm excited to report our efforts. The City in District Council 37 reached a tentative agreement in February that was overwhelmingly ratified at the end of March. The agreement included the creation of a flexible work committee where the parties to the joint goal of establishing the remote work pilot by June 1st of 2023. The Committee also agreed to discuss other work flexibility options including flexible and compressed schedules where the priority was on establishing the remote work pilot by that deadline

there are about 24,000 DC37 employees who have been

determined eligible for remote work across the mayoral agencies. As of today, 43 agencies have been approved to begin their pilots, and 34 agencies have actually kicked off those pilots with more slated to start within the next month. Lastly, the City expects to add other non-DC37 unions to the pilot upon ratification of their individual selective bargaining agreements, if those agreements include opting into the pilot. I'd now like to speak briefly on Introduction 467. This bill would require each city agency to develop a policy regarding off-hour work-related usage of electronic communications, including phone calls, text messages, and email, and to submit such policies to the Mayor. We appreciate the importance of the underlying concerns behind this bill and that the implementation of remote work and hybrid workforce brings new challenges. However, we need to ensure that agencies are able to communicate appropriately with employees to carry out their operations, and must also be mindful of any impact or requirements related to collective bargaining. look forward to working with the Council to take a closer look at this issue. Thank you for the

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opportunity to testify, and we'll be happy to answer any questions you may have.

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CHAIRPERSON DE LA ROSA: Okay, I also want to recognize our colleagues who have joined us here today, Council Members Menin, Joseph, and Nurse, and on the Zoom we have Council Members Moya and Cabán, and Council Member Bottcher. I'm going to start off with a few questions. Colleagues, if you have questions, please let [inaudible] know. So, a little bit-- getting into the details of the agreement with DC37, can you outline the scope and design of the telework pilot program? How many employees are currently enrolled in telework pilot? And how many employees are waiting for approval from City Hall?

FIRST DEPUTY COMMISSIONER POLLAK: So, as I mentioned there are 24,000 employees who have been determined to be eligible for the flexible work remote work pilot. In terms of awaiting approval from City Hall, I do not believe there are any agencies that are awaiting that. They've all been approved at this point, and there are just a few agencies as I mentioned that are still slated to roll out in the next month or so.

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of others.

7 COUNCIL MEMBER DE LA ROSA: Those are the 8 ones that are awaiting approval.

ASSISTANT COMMISSIONER XU: That are still working with DC37 on having their proposal approved and for their employees to start.

CHAIRPERSON DE LA ROSA: And which ones are currently participating?

FIRST DEPUTY COMMISSIONER POLLAK: We can provide a list to the Council. There are 34 as I mentioned. So,--

CHAIRPERSON DE LA ROSA: Yes, please provide that list. It's important for us to know that. Can you outline the employee eligibility criteria for the telework pilot? So, if an employee wants to be considered, what does that process look like?

FIRST DEPUTY COMMISSIONER POLLAK: Sure. So, initially, the determination is made by the agency. So the agency will determine if these

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eligible.

CHAIRPERSON DE LA ROSA: So, the breakdown you gave is 34 agencies are currently participating. There's about five or a handful of those that are awaiting, and what are waiting for exactly from those

agency head as to whether or not an employee can be

2 handful of agencies? Are we waiting for like an 3 agency plan, or is there some other final approvals

4 | that is needed?

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far the process is that DC37 is providing a list of eligible employees and typically that is a meeting between the union and the agency before it kicks off. So those are ones that either the meeting hasn't happened yet or the meeting's happened but they're just, you know, in the time period before it actually starts, but they're all in process.

CHAIRPERSON DE LA ROSA: Okay. So, once the Administration-- once it is determined that there is eligibility for an employee to enter telework, what happens then? How is the employee notified, and what is the parameters that are given?

they'll typically be notified by the supervisor. You know, it may work differently at each agency, but the agency, as I said, you know, will [inaudible] determine which employees are eligible, and then once there's final approval they'll notify all employees who are eligible. The employee will then have to fill out a Remote Work Acknowledgment Form setting

After that, they would go to the human resources

department of the agency, and after that if they're

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still denied they have a right to go to the agency

head for a final determination.

CHAIRPERSON DE LA ROSA: And I wanted to ask a little bit about vulnerable populations who request accommodations, people who may have some disabilities, older employees who may have been, you know, compromised or have other health concerns.

What is the considerations being given to this vulnerable population at this time?

ASSISTANT COMMISSIONER XU: So, for reasonable accommodation requests, the employees would go through the standard reasonable accommodation process with their EO officer. Each incidence will be decided on a case by case basis. They engage in a cooperative dialogue with a EO officer, and the EO officer will work with them to provide any accommodations that they may be seeking.

CHAIRPERSON DE LA ROSA: What if the person-- what if it's found that an immunocompromised employee or someone who meets the accommodation is denied, then what is the process? They have an appeals process, I understand that, but what is-- what other accommodations are made?

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reasonable accommodation process kind of runs parallel with the telework pilot meaning absent a telework pilot, an immunocompromised— somebody with a disability could still request reasonable accommodation to tele work. So that's bene in place since before COVID and will continue to be in place, that anybody, you know, regardless of whether they're in DC37, regardless if they're eligible to—regardless of their union affiliation would be able to request reasonable accommodation.

CHAIRPERSON DE LA ROSA: Ultimately, the agency head has the final determination. So in the case where a supervisor who is charged with approving telework accommodations for employees under their jurisdiction or under their supervision, if that supervisor is requesting telework accommodations, then the fin-- who makes that final Administration-- final approval for that supervisor?

ASSISTANT COMMISSIONER XU: So if they're going through the reasonable accommodation process, that process falls outside of the supervisor employee relationship, and it would go directly to that agency's EO office, and the EO officer would engage

what if it's through the pilot through this remote pilot? It's not a reasonable accommodation, but they're requesting it through the remote pilot.

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ASSISTANT COMMISSIONER: So, if there-it's not a reasonable accommodation then they
wouldn't-- then it would fall into the supervisor's
discretion. They don't-- if they're-- if the reason
you're requesting reasonable accommodation does not
meet the standards, then it would be-- go back to
supervisor approving whether or not telework.

CHAIRPERSON DE LA ROSA: so, under the DC37 agreement and the pilot, they would have to also file for a reasonable accommodation. It couldn't just be an employee who's looking to work remotely under the pilot?

ASSISTANT COMMISSIONER XU: So, the reasonable accommodation process also protects the employee and sets across a schedule, set standards and equipment they may need. And in case the

2 teleworking ends or whatever reason, that employee is

3 still protected through the reasonable accommodation

4 process. So that process protects the employee by

5 making very clear guidelines on what they are

6 entitled to.

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CHAIRPERSON DE LA ROSA: With the historic I would say rates of vacancies at our city agencies, are we nervous or you know, have hesitations about the ability to actually process and deliver the remote pilot in a-- by the deadline and doing everything that we need to do in order to make sure that folks are reporting to work and getting the accommodations they need?

think, you know, at this point, as I mentioned, we've rolled out the pilot to a very large number of employees and I think, you know, successfully so far. Obviously we'll continue to monitor it. I think our success so far shows we are able to do it, and you know, as we add more unions—you know, that there are smaller unions at DC37, so focusing on the numbers [sic].

CHAIRPERSON DE LA ROSA: And with the vacancy rate you all-- you all know that the remote

pilot can still be successful. So, my-- what I'm asking-- what I'm getting towards is if you have five employees in an office who are now carrying, you know, double the work load because of the vacancy rate, if two of those employees are now remote, do you still feel confident that we're going to be able to deliver the critical services that the agency needs to deliver.

I mean, obviously this is a pilot and the reason it's a pilot is that, you know, we want to monitor this and make sure there's no sacrificing delivery of services, but you know, we— the reason we did this and agreed to do this is because we do hope that services continue to be delivered at the exact same efficiency while people are working remotely.

CHAIRPERSON DE LA ROSA: When the remote work is authorized, is that employee given a last date for remote work? So, are they told you're remote until May 2025, or is there sort of a time period that's assigned to the remote accommodations?

FIRST DEPUTY COMMISSIONER POLLAK: It would just be from the term of the pilot unless otherwise remote. So, you know, it could be under

the-- an individ-- so there's different criteria.

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reasonable accommodation that their reason for having

2 a reasonable accommodation, disability or what have

3 you, it will still have it no matter what's happened

4 to the pilot, and they will continue to have that

5 accommodation.

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CHAIRPERSON DE LA ROSA: Okay. I'm going to pa-- I have more questions, but I'm going to pass it on to my colleagues for some questions. I know Council Member Menin has one.

COUNCIL MEMBER MENIN: Thank you so much,
Chair for holding this really important hearing. I
have a number of questions. So, you mentioned in
your testimony that 24,000 city workers are eligible.
What I didn't hear in the testimony is of the 24,000
eligible, how many today are availing themselves of
this policy?

have to look into that I think and get back to you.

I think that's the number that we determined eligible on the approved list. You know, as I said, there are nine agencies that still haven't rolled out yet. So, it would include those agencies. You know, within each agency we'll see what information we have. We may not have, you know, the details of this person declined to remotely, for example. We know

essentially how many an agency said re eligible to work and that were approved to do so. But we can't know for certain if, you know, this employee declined to, this employee a week after and was for whatever reason determined it wasn't working and they were asked to come back in. We may not have that level of detail.

just ask since this is a hearing on this topic, that this seems like a very basic question to ask, that we should— that this committee should be provided with this, like, literally most baseline information about how many city workers are availing themselves of this policy. You also mentioned that it's in the discretion of the agencies in terms of how they're determining some of this. Is that the sole discretion of the agency commissioner in each agency?

there are guidelines in the remote work agreement for what they have to consider in the process, and what the agreement provides is an agency ultimately has discretion to say whether or not an employee meets those guidelines, but if any agency actually violated the terms of some agreement, didn't consider things

I just have two more questions. I want to build upon what the Chair was asking about about the hiring freeze and the PEGS. I'm deeply concerned about this, and I just really want to hear more about how you feel with this hiring freeze, and the fact that we have over 20,000 vacancies, how this is not going to be affecting city services.

FIRST DEPUTY COMMISSIONER POLLAK: I'm sorry, do you mean the pilot or the PEG--

I'm talking about the PEGS now. I'm talking about the proposed hiring freeze, the proposed 15 percent PEGS and its affect— I mean, if you recent Mayor's Management Report it does show a significant slow—down in many city agency's delivery of services. How is moving forward is there is a proposed 15 percent PEG, and you overlay that with the hiring freeze and the fact that we have over 20,000 city vacancies, how is that not going to be affecting the delivery of city services?

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FIRST DEPUTY COMMISSIONER POLLAK: would have to defer any questions on the PEG and the hiring freeze to the Office of Management and Budget that issued the policy. They're obviously not present.

COUNCIL MEMBER MENIN: Okay. One last question. Okay, according to reports, it's been indicated the agencies will not be permitted hire for open positions, unless they're related to public health, public safety, or revenue generation. Is that correct, and if that is correct, can you please define what constitutes public health, public safety, and revenue generation?

FIRST DEPUTY COMMISSIONER POLLAK: I'd have to defer those questions to the Office of Management and Budget. It was issued by that office. It's not a question I'm able to answer.

COUNCIL MEMBER MENIN: It's just frustrating because these are incredibly important decisions, and they do, you know, relate to obviously the topic of the hearing. So, would really ask that we be able to get this information to this committee. Thank you.

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CHAIRPERSON DE LA ROSA: Thank you,

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Council Member Menin, and I agree with your

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sentiment. I did want to ask about specific

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agencies. I know there has been some articles I was

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reading in the press about NYCHA. So, I wanted to

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ask, it's agency-specific in terms of NYCHA, right?

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We've heard that there is sort of a different policy

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at NYCHA when it comes to remote work and what's been

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offered to workers. Can you speak to that? Why is

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there differences based on agency?

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FIRST DEPUTY COMMISSIONER POLLAK: Sure.

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So, I can briefly speak to it. The policy that was designed with the remote work committee applies to

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the Mayoral agencies. So it did not include either

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NYCHA, Department of Education, or Health +

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Hospitals. Those entities determine their own

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policies related to that. NYCHA, we're doing so in

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bargaining with any union on this issue, and it

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wasn't subject to our agreement.

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CHAIRPERSON DE LA ROSA: You said NYCHA,

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H+H and the DOE?

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FIRST DEPUTY COMMISSIONER POLLAK: Yes.

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CHAIRPERSON DE LA ROSA: Wouldn't you-would you agree that this creates a two-tier system of remote work policy for the City?

FIRST DEPUTY COMMISSIONER POLLAK: creates different policies at least right now, and I do know that Department of Education is-- it does have its own remote work policy that they're working on or, you know, have been working on. You know, these agencies, as I mentioned, have different HR policies. We have different even selective bargaining agreements with different unions. So they are nonmayoral agencies that have their own imperatives, and you know, that's something that we, the Office of Labor Relations, and DCAS don't oversee for those agencies.

CHAIRPERSON DE LA ROSA: Got it. When you first testified, you said that there was about a handful of agencies that still were waiting approval, and then I heard you say nine agencies. Do you have that list now?

FIRST DEPUTY COMMISSIONER POLLAK: can provide the last-- they-- I just want to note they're-- they have been approved by City Hall, so they're just going through the final steps in the

would be about DC37 at this point. You know--

So that would be as of now.

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COUNCIL MEMBER NURSE: And so, in terms of going back to Council Member Menin's question, when-- what month were people starting to take advantage of this opportunity?

FIRST DEPUTY COMMISSIONER POLLAK: I do believe some of these began in June.

COUNCIL MEMBER NURSE: In June, okay.

And does the Flexible Work Committee or your office have any tracker for monitoring how many people are going to take advantage of this program?

FIRST DEPUTY COMMISSIONER POLLAK: So what we have at this time is a list that were provided by agencies of who's eligible. We don't have a tracker as to how many people are actually working, have opted to volunteer to work remotely, if they are eligible.

COUNCIL MEMBER NURSE: Can you tell us how you plan to track progress of this pilot? Like, what are the datasets that you're-- what's the information that you're going to be collecting from this? Like, how will you plan to monitor and evaluate and provide analysis on this program so that the next time we have a hearing about it, that we have actual, you know-- we're guaranteed or assured that you'll

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have tools that you will be using to help us understand and do oversight on this stuff?

under the pilot, each agency is required to explain how they are going to monitor the effectiveness of the pilot. So, you know, each agency depending on the job, depending on the division would have set forth different criteria, different things they're going to be looking at. So, you know, obviously the Remote Work Committee— the Work Flexibility

Committee as well as the Administration generally will be talking to agencies about what those metrics reveal as the pilot continues roll—out and in place for some period of time.

COUNCIL MEMBER NURSE: And I get that different agencies might have additional or specific things to be looking at in terms of the effectiveness of the pilot, but is there some kind of streamline standards of information that will be able to glean from this or that you all are able to collect?

FIRST DEPUTY COMMISSIONER POLLAK: You know, I think that's something that we'll continue to work on and develop as this rolls out.

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2	COUNCIL MEMBER NURSE: I think it's just
3	going to be very important, given that this is the
4	first time to make sure that we're adequately setting
5	up the ability to track progress on this, from jumps
6	[sic] that even though each agency has something
7	different, that there's some kind of baseline of what
8	we're collecting, both to tell us the story of who
9	takes advantage of this, why, and how it affects not
10	only different agencies, but just the overall city's
11	ability to offer this and expand it. Thank you,
12	Chair.

FIRST DEPUTY COMMISSIONER POLLAK: Thank you.

CHAIRPERSON DE LA ROSA: Thank you. Council Member Joseph?

COUNCIL MEMBER JOSEPH: Thank you, Chair. When will the Administration start advertising that work remote option will be available for-- to appeal to job applicants who are looking for that hybrid model?

ASSISTANT COMMISSIONER XU: So, over the summer we did advise our agency personnel officers for their eligible DC37 titles to put that language, which was two sentences, in their job postings. So,

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you know, and as more unions sign on, you know, we can look into having that be an automatic language that's added, but for now, if they're in a DC37 title, agencies were asked to put that blurb onto their job posting.

COUNCIL MEMBER JOSEPH: Thank you. And also, we know that because of hiring shortages -- I know the City was looking at residency issues. that going to be offered across the board for municipal workers, or just for -- I know lawyers, Administration, city lawyers were being offered that because there was a shortage. Is that being offered across the City?

ASSISTANT COMMISSIONER XU: So, I think you're referring to the Hard to [sic] Recruit List. The Hard to Recruit List has been maintained by DCAS. If an agency can show that there is hardship in recruitment for that title, it goes on a Hard to Recruit List, and it makes it residency-exempt. list has been in existence since COVID. It will be in existence after COVID, and that process will continue. So if anytime an agency feels that it has difficulty recruiting in a particular title, they can petition DCAS General Counsel's Office and they'll

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2 make evaluation on its addition onto the Hard to 3 Recruit List.

COUNCIL MEMBER JOSEPH: Okay, thank you. What incentives beyond telework on pilot are you considering to retain for retention rates? Be we notice across the City there's a retention rate in agencies, and as my-- Council Member Menin mentioned, services are being lagged behind there's no one to do the work.

FIRST DEPUTY COMMISSIONER POLLAK: So, per the DC37 agreement, we are going to be also discussing flexible scheduling which includes flexible arrival and departure times, as well as compressed work weeks with the Work Flexibility Committee.

COUNCIL MEMBER JOSEPH: And that would be one way to-- is any other creative ways for retention rate-- for retention?

FIRST DEPUTY COMMISSIONER POLLAK: So, those are the scheduling ways we were doing that. You know, certainly, you know, we continue to collectively bargain with unions for their contracts and a big part of that obviously is recruitment and retention. In our agreement with District Council

2 37, we include information of an equity fund which
3 has funding set aside to [inaudible] titles with
4 recruitment and retention issues, and you know, with

5 other unions as they reach agreements. We look to

6 prioritize things that would aid in recruitment and

7 | retention.

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COUNCIL MEMBER JOSEPH: Thank you, Chair.

CHAIRPERSON DE LA ROSA: thank you. I want to recognize Council Member Dinowitz has joined us. I want to ask a few questions about my bill Intro 467, and I wanted to just also just recognize that our now Queens Borough President Donovan Richards first came up with this idea. It's not an original Carmen De La Rosa thought, but I support it and I was happy to re-introduce the Borough President's bill. So, as you know during the pandemic we learned that the lines between working and non-working hours can be blurred, because we're often accessible through our devices. We want to understand a little bit of your positon that you've taken on this bill. Does DCAS provide any quidance to city agencies about what constitutes communication during non-work hours, or any guidance to city

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currently, there is no DCAS-based citywide guidance on this important issue. Each agency has different needs for its operations and, you know, even within an agency different titles can have different needs for their operations. For example, I oversee the Office of Citywide Occupational Safety and Health, and they might have a reason to go for an off-site visit. That may be something you want to know the night before or the morning of so that they can build it into their travel time. So, based on that, those different agency's needs, you know, we're just really looking forward to working with the agencies to see what their policies may stipulate based on their own agency's requirements.

CHAIRPERSON DE LA ROSA: And if non-work hour communication is needed, will you consider this overtime and compensation for overtime pay?

ASSISTANT COMMISSIONER XU: So, this--

FIRST DEPUTY COMMISSIONER POLLAK:

[interposing] So, it depends on the circumstances and the title and the employee. So for employees who are

Services, Commission on Human Rights, the Civilian

Complaint Review Board-- [inaudible] entertainment-
oh, that would be-- sorry-- Office of Administrative

4 Trials and Hearings, the Sheriff's Office, and

5 [inaudible].

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CHAIRPERSON DE LA ROSA: Okay, thank you for that, those clarifying points. I did want to ask about, will the City conduct an equity analysis to make sure that title's largely held by women and people of color are approved at similar rates?

ASSISTANT COMMISSIONER XU: Yeah. So, right now because the pilot is limited to DC37 titles, the work is, you know, determined by who is in DC37. As the more unions sign on and as this becomes, you know, more established practice with the city service, that's certainly something each agency EO Officer can look at as they do in other cases like lay-offs [sic].

CHAIRPERSON DE LA ROSA: Okay. I did
want to-- I know that Council Member Menin touched a
little bit on this, but we are obviously all
concerned about the delivery of critical services, a
hiring freeze possible, PEGs and cuts to our critical
services for the City. When hiring is put on hold,
often times, the city workforce is, as I said

1 COMMITTEE ON CIVIL SERVICE AND LABOR earlier, given additional rules and responsibilities. 2

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3 Some of these folks will be new hires that are being

4 brought on. This can lead to burnout. Is there any

5 guidance or counsel that you're giving to city

agencies about how to prepare for existing possible 6

7 cuts and hiring freeze that has been proposed?

again, will this impact at all the remote work pilot?

FIRST DEPUTY COMMISSIONER POLLAK:

there's no guidance that my office has provided at 10

11 this time. Obviously, the announcement just came. We

12 will note that our office, OLR, does offer the city's

13 employees [inaudible] program. We do, as part of

14 that program--

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CHAIRPERSON DE LA ROSA: [interposing]

What's the name? 16

> FIRST DEPUTY COMMISSIONER POLLAK: The

18 Employee Assistance Program. As part of that

19 program, essentially in recent years we have been

20 trying to target [sic] for services. Employees who

may be experiencing burnout or other work-related 21

stress to help them with those issues or for them to 2.2

2.3 provide those if needed. So, we will continue to do

that now and in the future. In terms of an impact on 24

the telework pilot, you know, at this time there's no

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impact. [inaudible] continued off of the plot and continue to monitor it to make sure it's meeting the goals of both us and the union. The goal is obviously two-fold. It's to enhance recruitment and retention, to provide more flexibility for employees, and then also to ensure that operations are delivered adequately. So we'll be monitoring it for both those purposes regardless of any upcoming PEGS.

CHAIRPERSON DE LA ROSA: This question is more for DCAS. Given that the Mayor has partnered and collaborated with a lot of us to bring the hiring halls to our community, now that a hiring freeze has been announced, will those hiring halls commence, continue?

ASSISTANT COMMISSIONER XU: So, thank you for that question. We're obviously very proud of our hiring halls. We held 17 since February [inaudible]. You have close to 2,200 job offers. I will note that our September hiring hall was put on hold because of the announcement of a hiring freeze. Right now, the OMB letter had just come out and we're in a period evaluation, and once we have more information about what the implications of the hiring hall are on agency operations, as you have noted earlier, they

can make exceptions for certain titles, and those are

3 certainly the titles that we actively recruit for the

4 hiring halls, and right now, we can just-- we're just

5 taking a pause to assess to see whether or not they

6 will be continued.

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CHAIRPERSON DE LA ROSA: SO, of the 2,200 job offers that have been made, are those impacted at all by the recent announcement, the hiring freeze, or any--

ASSISTANT COMMISSIONER XU: [interposing]
So, the hiring freeze goes into effect October 1st.

It's our understanding that anything that's in the pipeline will not be affected, but likewise, I would like to defer those questions to OMB.

CHAIRPERSON DE LA ROSA: Well, again,
just re-emphasizing how we all feel here. We know
that there is-- you know, there-- we are in a fiscal
crisis at this moment, but we also know that it's
important for us to deliver the critical services to
New Yorkers, and part of that is making sure that we
have a workforce that is robust, not only in the
numbers, but also in their ability to carry out the
critical services to our city. So, I know OMB is not
here today, but we're looking forward to really

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engaging in those conversations as the Council gears up for budget talks. Any other questions? Alright, 3

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COMMITTEE COUNSEL: Thank you, Chair. will now turn to public testimony. We will be limiting public testimony today to three minutes each. I would like to note that written testimony which will be reviewed in full by committee staff may be submitted to the record up to 72 hours after the close of this hearing by emailing to testimony@council.nyc.gov. For in-person panelists, please come up to the table once your name has been called. For virtual panelists, once your name is called, a member of our staff will unmute you and the Sergeant at Arms will set the timer and give you the go-ahead to begin. Please wait for the Sergeant to announce that you may begin before delivering your testimony. We will be starting with in-person registrants: Dan Kroop, Vinuri Ranaweera, Matt Malloy, and Marianne Pizzitola. I apologize if I mispronounced your name. Please come up to the table. Dan Kroop, when you are ready and the Sergeant at Arms has set the clock, you may begin.

2	DANIEL KROOP: Hi, good afternoon Chair
3	De La Rosa and members of the Committee on Civil
4	Service and Labor. My name is Daniel Kroop. I'm
5	President of the Association of Legislative
6	Employees, the staff union here at the New York City
7	Council. ALE is very proud to be the largest union of
8	legislative staff in the country. First off, we want
9	to congratulate our union siblings in the Writers
10	Guild on their tentative agreement. It's very big
11	news, and I also say that we stand in solidarity a
12	little bit of trouble with this microphone, aren't we
13	today stand in solidarity with striking workers who
14	are out on the line with the UAW and with SAGAFTRA
15	today for a fair contract. These strikes are about
16	making sure that workers see their fair share of the
17	enormous profits created in their industries.
18	Through the collective power of unions, workers can
19	end the historic levels of inequality in the United
20	States today. We're grateful to provide testimony at
21	today's oversight hearing, because ALE believes that
22	the future of municipal work will have four key
23	features. The first is it will be unionized. Unions
24	ensure that worker's voices are heard. Staff in both
25	the City Council and the Public Advocate's Office

periods, which is concerning. Government should set

the standard when it comes to working conditions, and

I think that's part of the reason why, you know, I

recognize the work of the Chair and the Committee in

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holding this hearing today. Government should be supporting qualified unionized civil servants with high-quality healthcare as well, as well as those means to retire with dignity. So in addition to a unionized future for municipal work, the future of municipal work will be hybrid-enabled. Hybrid has existed in regular form at the Council since the pandemic, but only for some staff. Hybrid means working-person and at home and on-the-go. A large share of workers in this economy could benefit from some hybrid work. Council Members, you're all hybrid enabled already, commuting throughout your districts in the City every day to do your job. flexibility that hybrid offers in the face of pandemics, disasters, caregiving responsibilities and disabilities makes work more accessible and protects government services from disruption. If I could just have another e0 seconds? Thank you. It's the best of both worlds and should be a joint labor management effort. So, third, municipal work should be sustainable, and in this context sustainability means ending the culture of burnout, which I was pleased to hear the committee and the agency representatives discuss earlier. You know, the culture of burnout

answer any questions along with the panel when

they're finished. Thank you.

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COMMITTEE COUNSEL: Thank you. Vinuri Ranaweera, please start.

VINURI RANAWEERA: Okay, good afternoon.

My name is Vinuri Ranaweera and I'm the Vice President of ALE, the City Council's union. ALE represents almost 400 Council Member aides and Finance Division staff. One of our member's stop priorities it to standardize hybrid work, and we welcome Council Member Hudson's resolution on the state to pass the New York City Teleworking Expansion Act. This would require city agencies, which we believe the Council is included in, to establish a policy that would allow staff to perform at least some of their jobs remotely. Providing hybrid flexibility for City Council staff is an effective way to retain talent, support caregivers, and increase protective measures against COVID-19 and other viruses. It also allows for more diverse workforce and even more productivity. This clearly matters, as exhibited by the exodus of city workers after the Mayor ended their access to hybrid work. Last year, Speaker Adams extended hybrid work to nonmanagerial central staff at the Council, including the Finance and Legislative Divisions, but not to

Council Member aides. This was a significant step forward, but perpetuates the Council's tiered workplace culture where some staff have access to hybrid work, but many who serve Council Members do not. It is well-documented that the City Council has an extremely high rate of staff turnover relatively to other mayoral agencies. Between Fiscal Year 15 to Fiscal Year 23, this citywide average vacancy rate was 3.2 percent, but the Council's was at 11 percent. Giving Council Member aides the same flexibility that central staff already have will help to reverse this trend. Because of the clear benefits of hybrid work, some Council Member offices have already allowed for it, and have created numerous ways to provide inperson services to their constituents while allowing for a couple remote working days. We commend Council Member Hudson's resolution to expand telework and urge the Speaker to standardize its existing hybrid work policy across the board to all council staff. Thank you.

COMMITTEE COUNSEL: Thank you so much for your testimony. Matt Malloy, please begin once the Sergeant cues you.

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2 MATT MALLOY: Thank you all. Thank you 3 Chair De La Rosa. My name is Matthew Malloy. 4 our union steward representative. It's my reasonability to coordinate with all the shop 5 stewards in all your offices, make sure that they 6 have support and are able to, you know, handle any 8 workplace grievance issues that may come along the The City Council staff union ALE is very pleased to testify today in support of Intro. 0467. 10 11 Our union seeks to be a collaborative partner with 12 the Council to identify ways to make working at the 13 Council a fulfilling experience for all current staff 14 and an attractive prospect for potential applicants. 15 Long working hours was one of the central motivations 16 behind the push to establish a staff union at the 17 City Council. Currently, on top of their regular nine 18 to five schedule, council staff on average work an 19 extra 11.8 hours a week. That rounds up to about 600 20 hours every year, and yet, they are not compensated for this additional labor. Much of the excess work 21 hours they're experiencing are a product of the fact 2.2 2.3 that council staff are frequently expected to check their work phones and work emails outside of normal 24

business hours. Staff receive and are often expected

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to respond to, you know, communications late at
night, early in the morning and throughout the
weekend. Depending on the office and supervisor, not
responding to work texts or email in a rapid fashion,
even outside of business hours, can be grounds for
disciplinary action. ALE has already sent formal
complaints to ODC and EEO defending staff who are
asked to continue working remotely while using sick
time to recover from COVID, asked to produce briefing
materials on a moment's notice during a federal
holiday, and this is indeed not uncommon for staff to
be called upon late at night to handle real
emergencies like responding to a fire or another, you
know, dire act in the district. Currently, there are
no protections from discipline or termination for
staff who are unable to respond to requests outside
of their working hours. And many staff are
essentially on-call indefinitely. Even doctors put
on call, they get a break, and we are not suggesting
that the Council become a nine to five organization
where you leave at five on Friday and you don't worry
about anything 'til you get back on Monday. We know
that that's not the nature of our work, and we are
receptive to that, and we understand that, but what

we are calling for and what we think this bill calls
for is to shape the parameters around communications
outside of work and what those support systems are
going to be like. Because right now, there are no
standards. It's a little bit like the Wild West.
We're not like I'm saying, we're not asking for
this to be a see you next Monday kind of job, we get
that, but we want there to be standards and support
systems. The current system with every staffer being
on-call at all times with no disciplinary protections
is not sustainable. It leads to severe burnout, and
like my colleague Vinuri has pointed out, this is a
large reason why the vacancy rates at the Council are
so high. We're proud to support Intro 0467. We
think the Council should lead the way on this policy
and on these, you know, out of work communications,
and if the Council is hearing this legislation, if
they're calling for this legislation to be passed,
then we think that the Council should walk the walk
as well. Thank you very much.

COMMITTEE COUNSEL: Thank you very much.

Marianne Pizzitola, please begin once the Sergeant

cues you.

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2 MARIANNE PIZZITOLA: Good afternoon. I'm 3 Marianne Pizzitola. I'm from the New York City Organization for Public Service Retirees. I got it. 4 5 Thank you. Thank you, welcome. Thank you, Chair, for holding this hearing. In an ever-changing world, 6 7 the challenges of this city and this committee have 8 to face to retain and attract employees is everincreasing. You find yourself having to think outside the box and implement creative ideas that were used 10 11 in the past sometimes by others. While the Mayor can 12 implemented a no-bid contract, labor might have to 13 come together with you to implement a remote policy 14 instead of having to wait of the lengthy often 15 delayed process of bargaining, or maybe even operate 16 within a side letter until an agreement could be 17 reached. These seem to be urgent times where we are 18 extremely short-staffed as well as even labor 19 relations where it could be hours on the phone before 20 we can even reach somebody there. As this panel 21 questions the Administration on reasonable 2.2 accommodation and caring for your most vulnerable 2.3 workers, I ask that you hold the retirees in the same regard. Delivery of critical services for the City 24

is vitally important. The benefits we earned and

1 COMMITTEE ON CIVIL SERVICE AND LABOR 54 access to life-saving healthcare is equally as 2 3 important, and the City should be making opportunities to make City service more attractive, 4 5 and good healthcare is one of those things. President of the New York City Retirees, our battle 6 7 cry has been, "promises made should be promises kept," or this city will continue to struggle to 8 attract and retain great New Yorkers willing to In closing, we have asked for a hearing on 10 11 Council Member Barron's Intro 1099, and we have not 12 received a commitment from this committee. 13 also asked for meetings from several of the members of this committee as well as others in the council 14 15 and have not received many responses. We do look forward to meeting with each and every one of you. 16 17 Thank you Chair De La Rosa and this committee. 18 CHAIRPERSON DE LA ROSA: Thank you all 19 for coming today and for sharing your testimony. Valuable information we've heard here. We look 20 forward to continuing the conversation. I don't know 21 if any colleagues have questions. Nope. 2.2 Thank you. 2.3 Thank you so much for coming. Thank you. 24 COMMITTEE COUNSEL: Thank you. We will

now be calling a hybrid panel. We call Heather James

MEA wrote to New York State Assembly and the Senate

bargaining agreements, therefore Resolution 481 may

ALICE WONG: Good afternoon City Council

Members and attendees. I'm Alice Wong, the Executive

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Director of NYC MEA. MEA surveyed our members regarding work from home and its adoption of a future policy for New York City managerial employees. The survey also included questions related to the retention and job-related support systems. morale of city managers is low because of no workfrom-home option and other extremely important factors such as the absence of pay raises. We found city managers to be significantly impacted financially by not receiving pay raises since October of 2019, especially with inflation being the highest in over 40 years. Another contributing factor for low morale is managers are performing extra work to provide coverage for the high number of vacancy positions without receiving additional compensation. To remedy the high number of job vacancy among municipal employees, the City must adapt to current employees needs by recruitment and providing workfrom-home options. Our survey includes that 95 percent support work-from-home options, 67 percent say that the work life balance has gotten worse since returning to the office, 74 percent work harder to fill open vacancies and believe that the lack of work from home is a main factor. Forty-six percent are

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seeking job opportunities elsewhere or considering retirement. Seventeen percent of managers have taken on additional work as colleagues leave. Top issues include IT infrastructure, upgrades, and equipment, standardization of work-from-city policy versus those per agency is a concern. Work-from-home policies may not be applicable to everyone. That may be an unfair policy. And then the flexibility of [inaudible] to improve a work life balance. Mental health should be a focus, and then that we should be more competitive in the job market to attract talents and retain current employees. These are the highlights of the survey, and a full report was previously provided to City Council. We look forward to continue development of a working relationship and open lines of communications with City Council, and we thank you for your time and attention to these important matters.

COMMITTEE COUNSEL: Thank you very much.

At this point we call Towaki Komatsu. Please feel

free to start once the Sergeant gives you the cue.

TOWAKI KOMATSU: Hi. I'm Towaki Komatsu. [inaudible] I testified repeatedly City Council to no avail, and I'm also [inaudible]. This public hearing

Meetings Law Section 107 authorizes a judge to void

CHAIRPERSON DE LA ROSA: Thank you so

walk through those doors. Anyway, thanks for your

25 much.

time.

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would also like to call Heather James. I don't believe that she is present on Zoom, but if you are, please feel free to speak. Thank you. If there's anyone present in the room or on Zoom that has not had the opportunity to testify, please raise your hand. Seeing no one else, I would like to note that written testimony which will be reviewed in full by committee staff may be submitted up to the record up to 72 hours after the close of this hearing by emailing it to testimony@council.nyc.gov. Chair, we have concluded public testimony for this hearing.

much. I want to thank everyone who came out and who delivered meaningful testimony today. The future of the City's municipal workforce is in our hands and we look forward to using the tools at our disposal to make sure that we're taking into account the needs of the workers, including expansion of remote work and other tools for productivity. We also remain concerned regarding the high vacancy rates the proposed budget cuts that we foresee and have been proposed by Mayor Adams, and so we look forward to

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2	this conversation, and this hearing is adjourned.	
3	[gavel]	
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World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date October 4, 2023