CITY COUNCIL CITY OF NEW YORK	
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TRANSCRIPT OF TH	HE MINUTES
Of the	
COMMITTEE ON GOV OPERATIO	
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HELD AT:	COUNCIL CHAMBERS, CITY HALL
BEFORE:	Sandra Ung, Chairperson
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A P P E A R A N C E S (CONTINUED)

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2	SERGEANT AT ARMS: At this time can our Zoom
3	hosts please start the webinar? And confirm? Thank
4	you. Good morning and welcome to today's hybrid New
5	York City Council hearing for the Committee on
6	Governmental Operations. To minimize disruptions
7	please place all electronic devices to vibrate or
8	silent mode. If you'd like to submit testimony
9	please send via email to testimony@council.nyc.gov.
10	Again that is testimony@council.nyc.gov. Thank you
11	for your cooperation. Chair Ung, we are ready to
12	begin.

13 CHAIRPERSON UNG: Good morning. I'm 14 Councilmember Sandra Ung, Chair of the Committee on 15 Governmental Operations. At today's hearing, the 16 Committee will be conducting oversight on New York 17 City's first-ever use of ranked choice voting in 18 2019.

After years of low turnout elections, and numerous costly an even lower turnout run of elections, New York City voters approved referendum adopting ranked choice voting, allowing voters to select their top five candidates for mayor, controller, Public Advocate, borough president, and city Council. The charter provisions that

2 established ranked choice voting designates the 3 Campaign Finance Board as the agency responsible for 4 educating the public about how ranked choice voting 5 works and the New York City Board of Elections with 6 actually implementing RCV.

7 As with any new ways of doing things, there were concerns about how the new voting methods would 8 9 impact voters particularly in communities of color. There were some worries that the Campaign Finance 10 11 Board wouldn't have enough time or resources to educate all 4.6 million registered voters in the city 12 13 about ranked choice voting. Fortunately it appears 14 that campaign finance board along with the New York 15 City Bo II, and hundreds of community groups were 16 able to rise the challenge and ensure that most 17 voters understood RCV. Almost 90% of those who came 18 out to vote in the 2021 primaries decided to rank 19 multiple choice candidates in at least one race. RCV 20 implementation was not without its hiccups, and today's a hearings opportunity to assure the city's 21 next ranked choice election goes smoother. 2.2 We'll 23 hear from the Campaign Finance Board about how they ensure that the public knew that a ranked choice 24 voting election was coming and how RCV works. 25 We

2 also hear from the New York City Board of Elections 3 to learn about the steps they took to ensure that the 4 city was ready to collect and tabulate the ranked 5 choice votes when the time came.

6 In addition, the Committee will explore ways in 7 which implementation of ranked choice voting can be 8 approved given changes made to election law at the 9 state level. I look forward to discussing these and 10 other changes of our powers.

11 In addition, the Committee will be hearing my bill Introduction 696, which will improve the design 12 of ranked choice voting ballots. The bill will 13 14 simplify the ballot instructions for ranked choice 15 voting elections. It will also improve the layout of ranked choice ballots by ensuring that contests on 16 17 the same ballot page are separate from one another 18 using a bold black line, that non-English texts can 19 be easily compared to corresponding English texts, 20 and each language on a ballot is clearly separated 21 and visually distinct. And lastly, the instructions regarding ranked choice voting appear, whenever 2.2 23 possible in the black font on white background. The goal of this legislation is make it as easy as 24 possible for voters, including those who are limited 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 7
2	English proficiency, to utilize ranked choice voting
3	when they show up to vote Election Day. And with
4	that, I want to thank the representatives from the
5	Campaign Finance Board, and the City Board of
6	Elections who have come to testify today. I also
7	think CJ Murray and Erica Cohen for the central staff
8	for your work and putting this hearing together. And
9	one thing my own Chief of Staff Alexander Hart, and
10	my Community Director Shane Miller for their
11	assistance. And now turn it over to our Committee
12	Counsel CJ Murray to swear in the first panel.
13	COUNSEL MURRAY: Thank you Chair, I'll now swear
14	in our first panel, which will include
15	representatives from the Board of Elections. To all
16	members of the BOE who will be offering testimony, or
17	will be available to answer questions, please raise
18	your right hands.
19	Do you affirm to tell the truth, the whole truth
20	and nothing but the truth before this committee and
21	to respond honestly to Councilmember questions?
22	VARIOUS PANELISTS: So help me God. Yes.
23	COUNSEL MURRAY: Thank you, you may begin.
24	DIRECTOR RYAN: Good morning Chair Ung. My name
25	is Michael Ryan. I am the Executive Director of the
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 8
2	Board of Elections in the City of New York and I want
3	to thank you for the opportunity to appear today to
4	testify on this important Intro. Joining me at the
5	table today, to my left is Vincent M Ignizio, the
6	board's deputy executive director, and further to my
7	left is the operations manager, Georgea Kontzamanis,
8	and to my right is Wilma Brown Phillips, the
9	Administrative Manager.
10	As has become my habit here, Chair Ung, we have
11	submitted written testimony. I'm happy to read the
12	written testimony into the record, or if you prefer
13	that I summarize it and then we can move on to the
14	question and answer period, which I think is usually
15	the more important part of the process for for you
16	all, I'm happy to do whatever you suggest.
17	CHAIRPERSON UNG: A summary would be great.
18	Thank you.
19	DIRECTOR RYAN: Okay. Thank you very much.
20	So, as it's all detailed in our written
21	testimony, before we look forward, I think we need to
22	always look a little bit backwards. Starting in
23	March of 2020, the COVID-19 pandemic emergency struck
24	the city of New York and certainly, the Board of
25	Elections was no exception.
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2 In very quick summary, since that time, including 3 one election that was canceled because of the COVID emergency, the Board of Elections in the city of New 4 York has conducted 20 election events since March of 5 2020, including seven this year, and the year is not 6 7 over. We think there's one more in November. However, we've had years where we've done special 8 9 elections in December as well. So we think we have one more we think we're conducting eight this year. 10 11 Which... To say that's unprecedented, I think would be a monumental understatement. In addition to 20 12 13 elections over the last two and a half years, we have completed the once-every-10-years reapportionment of 14 15 election districts, twice in three months this year, 16 owing to litigation. Again, another unprecedented 17 matter. And we're looking forward next year to 18 conducting further reapportionment of the election 19 districts as a result of the redistricting of City 20 Council lines, which will now be further potentially 21 complicated by the redistricting... the re-2.2 redistricting of state assembly lines. So we're 23 busy. You folks are certainly busy doing the business of the City of New York. 24

2 And moving forward, there is a portion in my 3 testimony that thanks the city Campaign Finance Board 4 for the partnership that we have developed with them. Yes, it is their charter responsibility to conduct 5 voter education. But we have collectively and 6 collaboratively ensured that the messaging is 7 8 consistent, right down to you know the various words 9 on the on the different mailpieces. I have included some of the voter education materials that we have 10 11 distributed in our packet. And I also would like to 12 acknowledge the... uh... Susan Lerner from Common Cause and her team. And it was also the Center for 13 14 Civic Design that helped us with these materials. 15 But last night, when I was putting the final

16 touches on my testimony, I was not paying attention 17 to the fact that my testimony did not go far enough 18 in thanking the Campaign Finance Board, because this 19 will be the last Campaign Finance Board hearing for 20 executive director Amy Loprest, and I would like to publicly commend her for her professionalism, her 21 2.2 stewardship of the Campaign Finance Board, and for 23 her friendship and collaboration for all these years that we have worked together. 24

2 Now getting to I think, Chair, the good news 3 for... for you. We have had our staff do a little 4 test run of what we think the language of the ... of Intro 696 says, and what it means, and what we should 5 be doing to do it. So in our packet, you'll see two 6 7 sample ballots. One has a gray line on it. One has 8 a green line on it. It's of no moment either way 9 what that means. However, the gray one is the one that we did... the style that we used in the... in 10 11 the June 2021 primary and the green one is the way it 12 would look based on the board's interpretation of the 13 language in the intro. Now if you look at the one 14 with the green line, you'll see the word "choice", 15 the way we interpret that it was intended to be written. You'll notice that the lettering is a 16 17 little bit off to the side. You know, it doesn't 18 quite line up the way it would on a Word document. 19 What I would like the committee... the Chair and the 20 committee to understand is that ballots are not Word 21 documents. What you can't see behind the ballot in 2.2 the system is a grid. And their... and the 23 tolerances for setting up a ballot are not the same as the tolerances that you would find in a Word 24 25 document. And everything has to line up. Because

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 12
2	much to perhaps the disappointment of candidates and
3	elected officials, the system doesn't recognize your
4	name. The system recognizes the coordinates that
5	correspond with the oval adjacent to your name. And
6	you'll notice on the ballots, certain dashes, along
7	the top and bottom and the left and right sides.
8	Those are timing marks that allow the eye-reader to
9	locate the ovals on the piece of paper based on the
10	particular ballot style. So we can't always line
11	everything up exactly, and it will when it comes
12	to the written words, and it will also depend on the
13	length of the names associated with the particular
14	offices. But to the short point: It's doable. And
15	I think that was hopefully the answer that the Chair
16	was looking for.
17	Go ahead. Mr. Ignizio would like to make a
18	statement.
19	DEPUTY DIRECTOR IGNIZIO: Thank you. No, I just
20	wanted to jump in where we were with thanking some of
21	our colleagues and friends also wanted to do so to
22	the nearly 1000 employees of the Board of Elections.
23	And on election day, there are 37,000 poll workers.
24	We need more poll workers, but I want to thank them
25	as well. And then our colleagues in government, Dan

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 13
2	Garodnick, and the City Planning Commission, of which
3	we could not have turned around the redistricting
4	quickly as quickly as possible in that they really
5	jumped in with both hands and got us the part of the
6	maps that we need in order to conduct this
7	redistricting this year. So while we were thanking
8	colleagues and friends, I wanted to also include
9	them.
10	DIRECTOR RYAN: Certainly. And there is also
11	a a written portion of our testimony that does the
12	same. But I believe that Deputy Exec Executive
13	Director Ignizio was absolutely correct in making
14	that public acknowledgement, and I thank him for
15	doing so.
16	So I think that's an effective enough summary for
17	this particular hearing. But certainly, if there's
18	anything that I didn't address, Chair and members of
19	the committee, that you wish to hear, we remain ready
20	to answer any and all questions that you might pose.
21	Thank you.
22	CHAIRPERSON UNG: Thank you, and thank you for
23	your testimony. And I do want to thank BOE for your
24	hard work.
25	

Just a couple questions about the ballot design introduction, since you know... and thank you for presenting this today. I appreciate that.

DIRECTOR RYAN: Right.

5

6 CHAIRPERSON UNG: So we did discuss a little bit 7 about the challenges. And you explained that, and I 8 appreciate you explaining that. Is there any more 9 resources you would need in terms of, like any other 10 resources to implement this bill?

11 DIRECTOR RYAN: So I will tell you, I have never 12 electronically built a ballot. I don't think that 13 comes as a surprise to anyone, but from what the 14 technical staff says to me, that the bill itself 15 is... is not is not an issue. It's the limitations 16 of the New York State Board of Elections certified 17 firmware that we use, that makes the written word 18 have to be subjugated to the grid associated with the 19 ballot. And so sometimes it doesn't look exactly 20 as... as neat as, you know, one might like, but it 21 does get the point across and you can... one could 2.2 take the position that the way that it's laid out on 23 the version associated with the bill language is clearer than the... the way that it was done 24 originally. And I think that's, you know, a subject 25

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 15 of discussion. But we're certainly happy to try to 2 3 continue to make it look neater and cleaner. But 4 this was a first attempt. CHAIRPERSON UNG: Right. This is a first draft. 5 DIRECTOR RYAN: We just wanted to demonstrate to 6 7 you and... and to folks that it can be done. And 8 maybe it can be done better. But we still have a 9 little bit of time. DEPUTY DIRECTOR IGNIZIO: And Madam Chair, we do 10 11 have sufficient resources what which to work with 12 them. 13 CHAIRPERSON UNG: Excellent. Thank you. 14 So speaking of the time: How much more time, 15 because we have the election coming up in June 2023 16 that's going to use ranked choice voting. So what is 17 the timeline? 18 DIRECTOR RYAN: So I would say this, we keep 19 talking about having done ranked choice voting once 20 we've actually done ranked choice voting four times 21 already, because we had special elections that required us to use ranked choice voting before we 2.2 23 actually did it for the big show in June of 2021. So I think that the external analysis that's out there, 24 and that I've reviewed, and others will testify to 25

2 later have demonstrated that ranked choice voting 3 works, and that it was conducted well.

We have at the board seen a lot of tweaks and 4 twists and turns with respect to legislative changes 5 recently. I for one would advocate everyone taking a 6 7 deep breath. And let us do this a few times, and then see what really needs to be done. We could 8 9 always do it better, right? There's always a better way to run the railroad. But I'm not one personally 10 11 for advocating immediate change on a new process that's still being worked out. But I think the 12 13 initial reviews are good, and that's a positive sign 14 CHAIRPERSON UNG: That is indeed a positive sign. 15 So from what you're saying, there seems to be 16 confidence that this would be done to the best of 17 obviously, BOE's ability by... in time for the June 2023 election. 18

DIRECTOR RYAN: Absolutely.

19

CHAIRPERSON UNG: That sounds great. Thank you.
I just want to now acknowledge my Committee
Councilmembers. I'm sorry, Councilmember Hanif,
Restler, and Brewer. And I do have more questions,
but I'm happy to turn it over to my Councilmembers
right now to see if they have any questions.

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 17 COUNCILMEMBER HANIF: I'm just reviewing the 2 3 language I can read here, which is Bangla. And I'm 4 wondering, what is your process of reviewing translation? 5 DIRECTOR RYAN: So for the languages that we are 6 7 statutorily required to do, we have in house translators for each of those languages? 8 9 COUNCILMEMBER HANIF: Could you describe what in-10 house translators means? 11 DIRECTOR RYAN: New York City Board of Elections employees that work full time and doing translation 12 and interpretation services. 13 14 COUNCILMEMBER HANIF: And how many? 15 DIRECTOR RYAN: Uh, we usually have to for each 16 language. 17 COUNCILMEMBER HANIF: Two for each language. So 18 then, two folks who understand Bangla... 19 DIRECTOR RYAN: Yes. COUNCILMEMBER HANIF: ...did this translation? 20 21 DIRECTOR RYAN: Yes. 2.2 COUNCILMEMBER HANIF: And then are you aware that 23 in some instances, some of these languages, even if the translation is done right, once transferred over 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 18
2	to PDF, or any other sort of software that we use the
3	letters breakup, which I'm noticing some of here.
4	COUNCILMEMBER HANIF: So So this particular
5	submission is a rough draft, and we were not
6	submitting it for the purposes of demonstrating the
7	translated languages. We were submitting it quickly,
8	while we're prepping for the general election. We
9	were submitting it for the purposes of addressing the
10	Chair's bill, which is to change the way the choice
11	language is placed at the top of of the candidate
12	rows with the first second, fourth, fifth choices.
13	DIRECTOR RYAN: So yes, we're aware of that
14	problem. We're also work closely with our ballot
15	print vendors to ensure that those breakups don't
16	happen. On a fully edited ballot, that would be
17	something that would be gone over. And we've also
18	worked closely with the state legislature with
19	respect to proposed changes to the ballot to ensure
20	that that process isn't micromanaged to the point
21	where we're required to use a font or style that
22	would not work well with some of the symbolic
23	languages, because we also do you know, Chinese and
24	Korean, which present other challenges, right? So
25	we're we're trying to juggle all of those, those

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 19
2	balls simultaneously. But certainly, we're aware of
3	it. And I thank you for pointing it out.
4	COUNCILMEMBER HANIF: Thank you for that. And
5	then how do you set up the translation team to do
6	said sent translation? Like, during my campaign,
7	you know, we were struggling to really to really
8	articulate ranked choice voting, and kind of capture
9	it in the way in which, in the English language,
10	there were slogans and catchphrases and like campaign
11	phrases, which did not directly translate into the
12	or didn't make any sense. And so we sort of had to
13	get creative to then come up with our own our own
14	way of talking about ranked choice voting. That was
15	what we did for my my run. And it was exciting.
16	But it was a tough it was a it was a challenge.
17	So I'm wondering like, as you're setting up the
18	translation team to translate the materials, what
19	sort of preparation work is going into it? Are they
20	communicating with community members and various
21	stakeholders to really dig deep a little about like,
22	"Hey, how do we make sense of ranked choice voting in
23	this in this new language? To reach our
24	communities?"
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 20
2	DIRECTOR RYAN: Alright, so some of which,
3	Councilmember, is the community education component
4	of it, which the Campaign Finance Board has the
5	larger jurisdiction over, where And they'll speak
6	to those comments. I think they're up after us. For
7	us, it's a more literal translation based on the
8	ballot itself and the education component was less so
9	under under our jurisdiction for for ranked
10	choice.
11	COUNCILMEMBER HANIF: So then you take sort of
12	pointers from C based on what CFB provides?
13	Or?
14	DIRECTOR RYAN: No, I was speaking to the ballot
15	itself. Where we do that design.
16	COUNCILMEMBER HANIF: Got it.
17	DIRECTOR RYAN: The education component is for
18	our colleagues at CFB. But But that having been
19	said, as as we have done with other languages, I
20	really do believe that language education with
21	respect to elections, is should is and should
22	be a community collaboration.
23	COUNCILMEMBER HANIF: That's right.
24	DIRECTOR RYAN: So we're always available to
25	to discuss matters, to make presentations to groups,

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 2 and especially now... Maybe years ago, we... we 3 always thought we had to go to some meeting at eight 4 o'clock at night and schlep to some father part of the city. But now everybody's used to doing the Zoom 5 conferences and other forms of... of teleconferences, 6 7 and we certainly can.

8 One of the things that we learned with the ... 9 with the Chinese languages in specific, was we weren't... we weren't reaching out to the Chinese 10 11 community in the right way. And we have received 12 some education in that regard, that there were 13 certain publications... I'll call them publications, 14 because I'm old, but they're probably in a digital 15 format. And we started to target our... our 16 education and outreach to those specific areas in the 17 way that was better for the community. Now, 18 certainly, that's not a finished product either, but 19 with respect to the communities that you're 20 referencing, if there are things that we could be 21 doing better, sometimes we just don't know about them. And we need a little bit of education as well. 2.2 23 And we're happy to work and do it. COUNCILMEMBER HANIF: Thank you. Yes. It's good 24

for me to understand this so that I can work in

COMMITTEE ON GOVERNMENTAL OPERATIONS 22 1 2 collaboration as we move forward in the coming 3 months. 4 DEPUTY DIRECTOR IGNIZIO: Councilmember, it was confusing for everybody. 5 COUNCILMEMBER HANIF: Yeah. 6 7 DEPUTY DIRECTOR IGNIZIO: You know, all of it. 8 It was an education process for any district... every 9 district in the city. So we're happy to work with you. And we're happy to have an offline conversation 10 11 to have that improve. 12 COUNCILMEMBER HANIF: Thank you. Thank you. 13 Thank you, Chair. 14 CHAIRPERSON UNG: Thank you. And I believe now, 15 Councilmember Brewer has a few questions. 16 COUNCILMEMBER BREWER: Thank you very much. Nice 17 to see you all. It seems to me that during the 18 election, a lot of people only checked one. And then 19 that has a challenging effect in terms of ranked 20 choice. So that may be up to Campaign Finance Board 21 to change. But is there anything, either ballot wise or otherwise... How do we convince people if they 2.2 23 wish, to understand that this is not the best choice in terms of how you elect people? It's a complicated 24

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 23 issue. And I don't know what the ... maybe you could 2 3 tell us the percentage of people who checked... 4 DIRECTOR RYAN: So, we didn't do that research. There are other speakers here that will be speaking 5 to that. 6 7 COUNCILMEMBER BREWER: Yup. 8 DIRECTOR RYAN: But from what I've read, it... 9 the ballots that checked more than one choice were 10 90% plus... 11 COUNCILMEMBER BREWER: Okay. 12 DIRECTOR RYAN: ... and the ones that checked 13 only one were 10% or less. So, right, when you're 14 talking in the aggregate, it still comes out to a lot 15 of voters if there's a large turnout, right? But if 16 you're talking in the percentage wise, it's to the 17 lower end of the percentage wise maybe to you know, 18 higher on the on the aggregate, it depends how you're 19 doing the analysis. But certainly it's a worthy 20 question to continue to review. 21 COUNCILMEMBER BREWER: Okay. I thought it was a 2.2 larger percentage. I didn't know that. And then 23 just in terms -- of maybe this was asked because I... I apologize for being late -- but in terms of 24 tabulating and so on, was it different in terms of 25

2 the time? Was it faster? Was it shorter? How did 3 you feel that aspect of it went?... tabulating the 4 results?

24

5 DIRECTOR RYAN: The tabulation of the results, once we get to the point where we have the full 6 7 universe of ballots, and they're all in the in the system, the tabulation goes very quickly, because the 8 9 computer is doing it, and you're only asking the computer to do math, right? I try to tell people 10 11 it's not like a boxing match with at the end of the round is a break, and somebody comes out with a round 12 13 card and we go on to the next round, it all happened 14 very fluidly. 15 COUNCILMEMBER BREWER: I don't know nothing about 16 boxing. 17 DIRECTOR RYAN: [Laughs.] 18 COUNCILMEMBER BREWER: But I know about... 19 [stammers] I don't... I want to get the voting 20 rights. You can worry about the boxing. 21 DIRECTOR RYAN: What I'm saying is it's seamless... 2.2 23 COUNCILMEMBER BREWER: Okay.

cooncrimming in promitic oray.

24 DIRECTOR RYAN: ...once it happens,

COMMITTEE ON GOVERNMENTAL OPERATIONS 25 1 2 COUNCILMEMBER BREWER: And those that are ballots 3 that come in through the mail, those are all 4 tabulated in the same way? And the absentees and so 5 on? DIRECTOR RYAN: Well, yes. And we're... we're 6 7 also now in a... in a little bit of a fluid 8 circumstance with respect to the change in the 9 election law. So you're going to see... and the next time that we do ranked choice voting, you're going to 10 11 see a higher percentage of the paper in the initial 12 totals reported on election night, just like you 13 did... 14 COUNCILMEMBER BREWER: They can be done earlier? 15 DIRECTOR RYAN: Yes, because we have to canvass 16 them in advance of election night. And we're seeing 17 a high percentage of those ballots when they come in. 18 I mean, every election is going to be a little bit 19 different. But if... if we have the greater majority 20 of the ballots available on election night, you'll have a better sense of the direction things are 21 2.2 going. 23 COUNCILMEMBER BREWER: Right. And the software works for both? There are no changes in any software 24 programs in terms of the future? 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 26
2	DIRECTOR RYAN: No, the software the software
3	that we use to calculate ranked choice voting is
4	simply an algorithm software that that is
5	available open source. So there was not even any
6	cost in acquisition. There was some cost associated
7	with helping us manage it, but the acquisition, it
8	was free, and it works.
9	COUNCILMEMBER BREWER: Okay. And the training
10	because we always get complaints, because, you know,
11	people love to complain about the Board of Elections
12	all day and all night. So the training You know,
13	that as well as I do. So the training that will be
14	done before the I assume that there won't be as
15	large a bolt as there was last 2021, but I could be
16	wrong, who knows? The issue there is: Will you be
17	doing differently the training for your poll workers
18	based on your history of ranked choice? Because I
19	have to say some of them did not understand it.
20	DIRECTOR RYAN: Right. Well, I think it's a work
21	in progress. I think we played to good reviews
22	from from third parties, largely, but the plan is
23	to continue to work collaboratively with the Campaign
24	Finance Board and Common Cause and other interested

25 stakeholders to make sure that we're always

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 27
2	improving. Now, you know, we do have some turnover
3	with with the poll workers. So that's always a
4	little bit of a challenge. It's not like we have the
5	same exact, you know, pool of people coming back,
6	year in and year out, although there's a lot of
7	them
8	COUNCILMEMBER BREWER: Because some of them have
9	to learn when you do ranked choice, and then they
10	have to learn when you don't do ranked choice, right?
11	DIRECTOR RYAN: Well and in this particular
12	Well, last June, and in this upcoming June, there
13	it's a split.
14	COUNCILMEMBER BREWER: Right.
15	DIRECTOR RYAN: Alright? So there's ranked
16	choice voting happening at the same time that the
17	traditional voting happens.
18	COUNCILMEMBER BREWER: Right. So that's a
19	particular kind of training, I would assume.
20	DIRECTOR RYAN: Yeah, absolutely.
21	COUNCILMEMBER BREWER: Alright. Thank you, Madam
22	Chair.
23	CHAIRPERSON UNG: Thank you. And now
24	Councilmember Restler has a few questions.
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 28
2	COUNCILMEMBER RESTLER: Thank you so much Chair
3	Ung. I greatly appreciate your leadership of this
4	committee. And while I might say there's a little
5	bit too much Staten Island energy on our panel today,
6	we appreciate
7	DEPUTY DIRECTOR IGNIZIO: I don't think you would
8	say that. Come on.
9	COUNCILMEMBER RESTLER: [laughs] We appreciate
10	Mike and Vinnie's good work, and everyone would
11	really
12	DEPUTY DIRECTOR IGNIZIO: How come you never say
13	that about Brooklyn?
14	COUNCILMEMBER RESTLER: Because it's never true.
15	DEPUTY DIRECTOR IGNIZIO: [Laughs]
16	COUNCILMEMBER RESTLER: But I also want to
17	thank
18	DEPUTY DIRECTOR IGNIZIO: Councilmember, I was
19	born in Brooklyn, remember.
20	COUNCILMEMBER RESTLER: Well, there we go. We
21	got one Brooklynite on the panel. And your General
22	Counsel is a distinguished Brooklynite, who we love.
23	So we appreciate that.
24	DEPUTY DIRECTOR IGNIZIO: And my mother was born
25	in Brooklyn.

2 COUNCILMEMBER BREWER: And we have a Manhattanite 3 on the panel too.

29

COUNCILMEMBER RESTLER: There you go. 4 So... No... But I do also want to thank Amy for her years 5 of distinguished service at the CFB. Thank you for 6 7 everything you've done to educate New Yorkers, engage 8 New Yorkers in our electoral process. We really 9 appreciate your service. Just a few questions: You know, I remember... What month are we in now? 10 We're 11 in September, so maybe 15 months ago, 20 months ago, 12 when many of our colleagues and former colleagues 13 and... and others insisted that the sky was falling, 14 because RCV was being implemented, pursued litigation 15 and other things to try to stop it from happening. But just to reiterate, over 90% of ballots that were 16 17 cast in New York City last year, voters chose 18 multiple candidates in the election.

DIRECTOR RYAN: That's the information that I've reviewed. Yes. The board hasn't done an independent assessment of that. But yes.

COUNCILMEMBER RESTLER: And we had a significant majority of voters of all racial backgrounds say that they understood the RCV process.

2 DIRECTOR RYAN: I'll take that as a fact, if you 3 if you know it to be. That's not something that I'm 4 personally aware of.

COUNCILMEMBER RESTLER: Um, I do think it's worth 5 noting that with an RCV process, we generated the 6 7 most diverse City Council and most diverse city government in the history of New York City, which I 8 9 think is a credit in part to this electoral system. And I'm very happy to see its success in its... in 10 11 the special elections, and of course in the 21 cycle, I look forward to continue continuing to see the 12 success of RCV in the years ahead. 13

I wanted to ask... I realized that it's primarily the purview of the CFB, but could you speak to the BOE's efforts to ensure that more and more New Yorkers understand how RCV works?

18 DIRECTOR RYAN: So last go-round and you'll see 19 copies of it, Councilmember, in the materials that I 20 provided. We provided the some of the education 21 materials that that we did, and every... every year 2.2 (it's now going to be in May) we have to... we have 23 to mail to all 4.7 million active voters... we have to send out a mailer regarding the elections... the 24 upcoming elections for the year. The annual 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 31
2	information notice, we call it, and all that RCV
3	information is there as well. But last go round, and
4	we plan to do it again, we did a very robust public
5	education program utilizing the city kiosks, and
6	and ads, and other things, all to supplement, and to
7	coordinate with the Campaign Finance Board. And we
8	worked collaboratively on the language with them to
9	make sure that we weren't saying something
10	differently than they were and to avoid confusion.
11	COUNCILMEMBER RESTLER: That's helpful. I
12	appreciated Councilmember Hanif's questions about
13	understand that led to kind of a greater
14	understanding of your in-house translation services.
15	I'm similarly interested in understanding: Does
16	Do you all employ or have a contract with a
17	consultant for graphic designers who specialize in
18	ballot design and stay up to date on the latest
19	research relating to ballot design? Does this
20	individual meet with voters to hear feedback and
21	and ensure that we're kind of implementing the most
22	up-to-date and thoughtful practices to make it easy
23	for voters to understand the ballot? And relatedly:
24	Wen a ballot design is drafted, is it tested with
25	sample voters ahead of the election?

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2 DIRECTOR RYAN: So I want to be very, very clear. 3 We don't have the freedom within the structure of the 4 New York State election law to... to design a ballot 5 anyway that we want. So with some of these innovations... The way that I think... the better 6 7 way to accomplish that -- because we're following 8 exactly what the New York State Lead election law 9 says we have to do -- is for folks that want to make a change, whether it's this body or anyone else, to 10 11 work with the New York State Legislature, to then 12 work with the New York State Board of Elections so that all 62 counties in the state can have a ballot 13 14 that provides as much information and service to the 15 voters as possible. We designed the ballot the way 16 the New York State election law says we have to. 17 COUNCILMEMBER RESTLER: Can I sneak one more 18 question in? Thank you.

Not the direct purpose of this hearing, but a priority of mine is expanding access to translators at our polling sites. I know this has been an issue of tension with the previous administration, and wanted to hear if this was an issue that the BOE was reconsidering, if the city is prepared to fund additional translators to be at polling sites, can

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 33 2 those translators come into the polling sites and 3 actually facilitate assistance for people who are 4 desperately in need of translation? DIRECTOR RYAN: So I would say that that's a 5 little bit of a dated concern. The Civic Engagement 6 Commission was passed and is now part of the New York 7 8 City Charter. All we were looking for in the past 9 was clear direction and predictability. With now the Civic Engagement Commission having the responsibility 10 11 to do that, we work collaboratively with CEC and 12 those issues, as far as I see from where I sit, I 13 have... have faded away. Can we always do something 14 better? I'm sure we can. And but we work 15 collaboratively with them. 16 COUNCILMEMBER RESTLER: So the CEC-funded 17 translators are permitted into the poll sites to provide assistance as needed at this point. 18 19 DIRECTOR RYAN: Yes. 20 COUNCILMEMBER RESTLER: Great. I apologize for 21 not being as up to date as I should. But thank you 2.2 for clarifying. That is very good news. 23 DIRECTOR RYAN: Correct. COUNCILMEMBER RESTLER: Thank you. Thank you, 24 25 Chair Ung.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 34
2	CHAIRPERSON UNG: Thank you. And I also wanted
3	to thank Councilmember Eric Dinowitz for being with
4	us today. I believe he has a few questions too?
5	Sorry.
6	COUNCILMEMBER DINOWITZ: Yes. Hello. Good
7	morning.
8	DIRECTOR RYAN: You don't have to ask any
9	questions.
10	COUNCILMEMBER DINOWITZ: [Laughs] I get the sense
11	you don't want to answer questions?
12	DIRECTOR RYAN: [Laughs] No, it's okay. You can.
13	COUNCILMEMBER DINOWITZ: No, well, I you
14	know I appreciate that you're here. In fact, my
15	first election was in district 11 in March of last
16	year. It was one of the first elections it was
17	the second election tied for second place with
18	Councilmember Feliz to use ranked choice voting.
19	And one of the things that that occurred leading up
20	to the the election was that the Campaign Finance
21	Board or the Board of Elections really relied heavily
22	on existing groups in the district to provide the
23	education to our community. And it's going to be no
24	surprise that in the district, it was the the more
25	white and the more affluent parts of my district that
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 35
2	had more more engagement, more or more groups
3	who were reaching out to the board, or the board was
4	reaching out to.
5	So I'm interested, one in the actual data. What
6	is I know, Councilmember Restler said it as a
7	statement: What What is the data What are
8	the data that demonstrates that the communities of
9	color engaged in ranked choice voting in the same
10	manner as the more affluent communities. In my
11	special election and in the primary, comparing, you
12	know, number of
13	(background voices)
14	Oh, not me. Number of candidates chosen, and
15	also number of ballots that may have been rejected.
16	Are those data that you have?
17	DIRECTOR RYAN: I don't have that data. I
18	believe that the Campaign Finance Board is going to
19	speak to that. I'm hopeful I'm not putting words in
20	their mouth and providing their testimony.
21	But I will say this: I'm looking at my list and
22	your special election was on March the 23rd
23	COUNCILMEMBER DINOWITZ: A great day
24	DIRECTOR RYAN: of 2021.
25	COUNCILMEMBER DINOWITZ: That's right.

2 DIRECTOR RYAN: And the way that the requirements 3 were drafted with respect to not only the City Board 4 of Elections, but the Campaign Finance Board, the target was to conduct the first ranked choice voting 5 election in the June primary. And then we got hit 6 7 with a special election on the 23rd of February, and a special election on the 23rd of March, and 8 9 thereafter. And the "first ranked choice voting election", quote, unquote, was actually the fourth 10 11 ranked choice voting election. So we kind of were 12 pressed, you know, into service on ranked choice 13 voting very guickly. But we are happy to work with 14 everyone to make sure that this process goes smoothly 15 for all voters and that all voters are fully enfranchised. 16

17 COUNCILMEMBER DINOWITZ: Right. I think I think 18 one of the things that would help, and I'm sure that 19 data exists, is, you know, in certain... in certain 20 neighborhoods, you know, how many voters chose five 21 candidates, four, three, and then also how many 22 ballots were rejected.

And just speaking to that is the second... is my second question: There was... I know you mentioned the kiosks. Obviously, the community groups were

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	COMMITTEE ON GOVERNMENTAL OPERATIONS 37
2	doing the outreach, the education, you know, we had
3	education efforts in my district that my office
4	conducted for the primary. But what we also had on
5	our ballots, and we had this type of ballot in
6	Manhattan, were other candidates on the ballot. I'm
7	sorry. Other nonmunicipal offices on the ballot.
8	For example, in my district, we had judicial
9	candidates, where you had to vote for any two. Not
10	rank them. Any up to two. We had judicial
11	delegates where you voted for up to 12. In
12	Manhattan, you had the first past the post, you had
13	the Manhattan DA's race.
14	So what I'm interested also is, as you did the
15	ranked choice voting, education, which was the same
16	throughout the city, did it look different in
17	different boroughs, to say, you know, we also have
18	these these other elections, which use different
19	methods of voting. So that's the first part of the
20	question is: Are you tailoring the education for
21	your poll workers and to the communities?
22	And the second part of the question is, again,
23	were any ballots spoiled because in some way or
24	another someone mis-marked their ballot because they
25	had the ranked choice voting really down, and were

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 38 2 confused when it came to the judges or it came to the 3 district... district attorneys, or when it came to 4 the judicial delegates, or any of the other 5 nonmunicipal candidates on the ballot.

DIRECTOR RYAN: So we send out an annual 6 information notice. That's going to be standard. 7 8 That's going to be across the board. But we 9 certainly work in the individual geographical areas to target the messages to the particular communities. 10 11 But when I'm saying that, right now we're doing it 12 more in terms of appropriate translation of 13 materials. We are certainly happy to continue to work with the Campaign Finance Board and other 14 15 interested stakeholders to make sure that we're 16 collectively messaging for the appropriate... 17 appropriately for the communities. 18 COUNCILMEMBER DINOWITZ: Right... and...? 19 CHAIRPERSON UNG: Sure. 20 Thank you. But... But COUNCILMEMBER DINOWITZ: 21 are the... so the... You know, these flyers or the 2.2 PowerPoints that you use? Are they... and if they're 23 not -- you know, we're here to make things better for 24 voters -- ...

Right.

25

DIRECTOR RYAN:

2 COUNCILMEMBER DINOWITZ: ... if they're not, can 3 they be tailored for the individual boroughs, or in certain cases districts, to address the fact that, 4 5 you know, poll workers are, you know, they... they need the training, our voters need the training, and 6 7 it just looks different in the Bronx in a particular 8 election than it may look in Manhattan. And 9 that's... and that's okay. That's... that's what our elections look like. And if those varied training 10 11 materials don't exist, can they look different going forward to address those individualized needs of our 12 13 communities?

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14 DIRECTOR RYAN: Well, I certainly appreciate 15 the... the advocacy for your community as well you 16 should. And we're certainly happy to address those 17 issues with the Campaign Finance Board. But I can 18 tell you in the time that I've been here, as we move 19 away from printed material, and move more towards 20 digital platforms, we're able to engage in... 21 increasingly engage in some geofencing exercises and 2.2 targeting... and targeting messaging, not so much 23 with the RCV because we're... we're kind of the second seat on this. But I'm sure that we can 24

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 40 2 continue that collaboration with the Campaign Finance 3 Board. 4 COUNCILMEMBER DINOWITZ: I... the second... DEPUTY DIRECTOR IGNIZIO: Councilmember, if I... 5 If I can dovetail on that, though. The poll workers 6 7 in the... each individual boroughs though are taught 8 about their specific ... 9 DIRECTOR RYAN: Yes. DEPUTY DIRECTOR IGNIZIO: ...borough ballot. 10 So 11 they will have the information of "it's a two-pager", "it's a three", "it's a whatever". That is sort of 12 13 specified by borough as well. 14 COUNCILMEMBER DINWOTIZ: Yeah, I think... I would 15 just... My recommendation is to just take another 16 look at what that training looks like. Because it 17 was not my sense that every poll worker was telling 18 voters to turn the ballot over, or really had a 19 good... every poll worker had a good grasp of the 20 differences in ways to vote. And I don't put that on 21 them, you know? These are... 2.2 DEPUTY DIRECTOR IGNIZIO: Right. Agreed. 23 COUNCILMEMBER DINWOTIZ: I put that on the training. And that's what I want to see going 24 forward. 25

2	The other part of that was, if you could just
3	provide the data on: Is it a problem, right? How
4	many of the ballots, uh, for judges, or for DAs, or
5	for any other race that's nonmunicipal and doesn't
6	use ranked choice voting How many of those offices
7	had to be thrown out because of mistakes in the
8	ballot that could be amend could be fixed if we
9	improve our training both for our poll workers and
10	our voters? So if you can share that. And I'll
11	say if I one other thing, it's not even a
12	question. It's just a suggestion, because I know
13	time is limited, and I appreciate the time I've been
1 4	given.
14	
14 15	You know, there was a change made, I believe,
15	You know, there was a change made, I believe,
15 16	You know, there was a change made, I believe, last year, where which allowed poll workers to
15 16 17	You know, there was a change made, I believe, last year, where which allowed poll workers to work part of the day instead of the full 15 hours or
15 16 17 18	You know, there was a change made, I believe, last year, where which allowed poll workers to work part of the day instead of the full 15 hours or whatever it is? Is that correct?
15 16 17 18 19	You know, there was a change made, I believe, last year, where which allowed poll workers to work part of the day instead of the full 15 hours or whatever it is? Is that correct? DIRECTOR RYAN: There was a change in the
15 16 17 18 19 20	You know, there was a change made, I believe, last year, where which allowed poll workers to work part of the day instead of the full 15 hours or whatever it is? Is that correct? DIRECTOR RYAN: There was a change in the election law that permitted split shifts. It was
15 16 17 18 19 20 21	You know, there was a change made, I believe, last year, where which allowed poll workers to work part of the day instead of the full 15 hours or whatever it is? Is that correct? DIRECTOR RYAN: There was a change in the election law that permitted split shifts. It was It was a few years ago now.
15 16 17 18 19 20 21 22	You know, there was a change made, I believe, last year, where which allowed poll workers to work part of the day instead of the full 15 hours or whatever it is? Is that correct? DIRECTOR RYAN: There was a change in the election law that permitted split shifts. It was It was a few years ago now. COUNCILMEMBER DINOWITZ: Split. Right.

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 42
2	schools. I didn't see it. I would love to see the
3	the the board of the CFB, the DOE all working
4	collaboratively, because we have students who don't
5	work who don't have school on election day, and
6	would be are a great resource to provide them the
7	opportunity to engage in, you know, in public
8	service, engage in their communities. And guess what
9	a lot of our kids speak languages other than English,
10	and can provide a great service to our community,
11	especially as we talk about reaching out to to
12	members of our community who do not speak English.
13	So I would love to see that effort be more
14	robust. If it doesn't if it exists already
15	DIRECTOR RYAN: It does.
16	COUNCILMEMBER DINOWITZ: and I would I
17	would love to in my community, I would love to
18	help facilitate some of those conversations because,
19	as I said, I haven't seen it in my community. It
20	doesn't mean it doesn't exist, but I would love to
21	help make that happen
22	DEPUTY DIRECTOR IGNIZIO: Councilmember, our
23	COUNCILMEMBER DINOWITZ:for the kids in our
24	community.
25	

2 DEPUTY DIRECTOR IGNIZIO: ... our operations 3 manager is reading your name, address, everything. 4 She will call you, you may regret that. But we do 5 have one and thank you.

DIRECTOR RYAN: So... And Councilmember, I would 6 7 like to say a couple a couple more things: If you 8 can take note when you vote in November, because 9 there will be propositions on the back of ... Brooklyn's actually going to have two sheets of 10 11 paper, the Bronx won't. You'll have one sheet of paper with stuff on both sides, but... (crosstalk) 12 13 COUNCILMEMBER DINOWITZ: (inaudible) instead of 14 paper in The Bronx.

15 DIRECTOR RYAN: ... there is an arrow on the 16 ballot itself. A large prominent arrow. So we 17 can... Within the tolerances of the ballot, we can 18 work to improve that. And I would also make this 19 offer to you, as I make to every legislator in the 20 city: We're at 42 Broadway. I'll even say my 21 number: It's 212-487-5403. We get phone calls. I'm 2.2 happy to meet with you, come to the Bronx as a team 23 collectively, and work on whatever issues you need to work on offline. I make that offer to everyone. 24 Very few people actually take me up on it. But there 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 44
2	is one City Councilmember here presently in the room
3	that has taken me up on it consistently over the
4	years for her constituents, and that is Councilmember
5	Brewer. And we work very collective
6	collaboratively in that regard. And we welcome it
7	because you guys truly are the eyes and ears of the
8	community for us.
9	COUNCILMEMBER DINOWITZ: Thank you. And I thank
10	the Chair for extending me the courtesy and the time.
11	Thank you.
12	DEPUTY DIRECTOR IGNIZIO: One of the things,
13	Chairwoman that we do or the committee that we
14	do is I think part of it, to take a nice walk
15	would I'm here every week during stateds as well
16	to field any issues that Councilmembers have. And
17	that comes from my history of being a Councilmember.
18	You You remember, "Oh my god, I have a problem
19	with this," and they want to talk to somebody. So I
20	tried to make myself personally available during
21	stated meetings here at the Council, and some of it
22	is seeing old friends and enjoying the beautiful
23	building. But a lot of it is to try to get to any
24	issue that a Councilmember might have in in their
25	district before it becomes a bigger issue.
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COUNCILMEMBER DINOWITZ: Thank you.

3 CHAIRPERSON UNG: Great, thank you. I just have 4 one quick follow up question regarding the state law of county absentee ballots. Does that mean... and 5 you know, we all talked about elections last year, 6 7 and probably certain parts of it, I'm trying to block 8 out. But I do remember part of the ... you know, we 9 had to wait a bit to wait for the final results. Т think part of that was because of the absentee and 10 11 also ranked choice voting. So with the new state law 12 does... I'm just curious, what is the process now? 13 Does that get to be counted on Election Day with 14 ranked choice voting?

15 DIRECTOR RYAN: Right. So with the new state 16 election law, we have to... we continually canvass 17 the ballots as they come in at specific intervals. 18 So this... We only did it once for the first time in 19 June, but our quick response is: We're seeing the 20 majority of the absentee ballots included in the 21 election night results. However -- there's always a 2.2 little semicolon, however after that, right? -- they 23 also implemented the cure process. So if somebody makes a mistake on their ballot ... So to give you the 24 Seven days after the election, we can 25 outlier:

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 46
2	receive a ballot that has been postmarked by election
3	day. If there's a mistake on that absentee ballot,
4	we have to send it out back a cure letter out
5	to the to the voter. So we Then there's a little
6	bit of a delay on the back end. But the good news is
7	the majority of the votes that are going the
8	overwhelming majority of votes that are going to be
9	cast on in the election will be received and
10	canvassed on election night. So we'll have a much
11	better sense next time than we did last time.
12	CHAIRPERSON UNG: Great. And that also includes
13	the ranked choice portion of it? Because I remember
14	election last year, we waited because the ranked
15	choice wasn't tabulated at the same time.
16	DIRECTOR RYAN: Right. So So the the round
17	by round: That is going to still be a continued
18	conversation. When do we At what moment in time
19	do we conduct the round-by-rounds? Do we conduct
20	periodic, unofficial round-by-rounds in between
21	election night and certification? And that still is
22	going to be a conversation that will involve feedback
23	of the elected officials and the commissioners and
24	such to see How should we do it, exactly?
25	

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 47 CHAIRPERSON UNG: Thank you. And I'd love to 2 3 have that conversation with you, and please also keep 4 us posted of other conversations being had about 5 that. DIRECTOR RYAN: Yes, we certainly appreciate it. 6 7 Thank you. 8 CHAIRPERSON UNG: Thank you. I'm good, with all 9 the questions. DIRECTOR RYAN: Well, thank you all very much. 10 11 We appreciate it. 12 COUNSEL MURRAY: Okay, I'll now swear in our 13 second panel, which will include representatives from 14 the Campaign Finance Board. To all members of the 15 Campaign Finance Board who will be offering testimony 16 are available for questions, please raise your right 17 hands. Do you affirm to tell the truth, the whole 18 truth and nothing but the truth before this 19 committee, and to respond honestly to Councilmember 20 questions? 21 ALL PANEL: I do. 2.2 COUNSEL MURRAY: You may begin. 23 DIRECTOR LOPREST: Thank you, Chairwoman, members of the Council... City Council, Governmental 24 Operations committee for the opportunity to testify 25

today. My name is Amy Loprest. I'm the Executive Director of the New York City Campaign Finance Board. I'm joined to the far right by Amanda Melillo, Deputy Director of Public Affairs, who will deliver the second half of our testimony and Allie Swatek, Director of Policy and Research who is available to answer questions.

9 As most of you know, the Campaign Finance Board 10 is a nonpartisan and independent agency tasked with 11 administering the city's matching funds program, NYC 12 Votes, an initiative of the CFB that works alongside 13 community organizations, volunteers, and other city 14 agencies to register, educate, and engage voters 15 across the city.

16 At the end of October after 16 years of executive 17 director and a combined 25 years with the agency, I 18 will be retiring from the CFB. It has been an honor 19 and a privilege to serve as a director... director of 20 the Campaign Finance Board. And I'm confident that 21 our strong partnership with the City Council will 2.2 continue into the future. I thank you for the kind 23 words that people have said about me, and I thank Mike Ryan, director of the Board of Elections for our 24 25 great partnership of the many years.

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This agency has contributed meaningful improvements in city elections over the past few decades. I'm particularly proud of our work in the 2021 election, which resulted in the election of the most diverse City Council in history. 96% of the newly elected members were participants in the public matching funds program.

9 Under discussion today is Intro 696 of 2022, which would make substantive improvements to ranked 10 11 choice voting ballot instructions and design. As 12 mandated by a 2019 New York City charter amendment, 13 the CFB conducted a voter education campaign leading 14 up to the 2021 ranked choice voting elections. Our 15 staff also conducted focus groups with New York City 16 voters, community leaders and nonpartisan experts to 17 craft a communication strategy. We ensured that RCV 18 information would reach and be understood by low and 19 high information voters, especially those in black, 20 Latino and limited English speaking communities. In collaboration with the Center for Civic Design, one 21 2.2 of our primary partners, the CFB developed a bite 23 snack meal approach to educate voters about ranked choice voting. With... with this approach, the CFB 24 created materials that met voters where they were, 25

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 2 whether they wanted a quick overview, or a detailed description of the vote tabulation process. 3

4 In late 2020, the CCD conducted in depth usability tests with New York City voters to fine 5 tune RCV messaging for the pub luck. CCDs research 6 7 also drove NYC Votes voter guide and website 8 redesign. As result NYCvotes.org is more usable and 9 accessible than ever before. The Campaign Finance Board and countless elected offices, organizations, 10 11 community leaders and New Yorkers worked tirelessly 12 to educate the public on ranked choice voting. We 13 coordinated our communication strategy directly with 14 the Board of Elections in the City of New York, the 15 entity tasked with administering the elections. We 16 also coordinated with the mayor's office, so our 17 messaging remained consistent throughout the voting 18 process.

19 Thankfully, the first ranked choice voting 20 primary election was largely a success. Roughly 1 21 million people voted in the June 2021 primary, the highest turnout for a New York City local primary 2.2 23 election in decades. Furthermore, 88.3% of ballots ranked some of the 374 candidates on the ballot, and 24 89.3% of Democrats and 56.6% of Republicans ranked 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 51
2	multiple unique candidates in at least one race for
3	the respective primaries. However, turnout rate
4	disparities between boroughs and further disparities
5	in ballot marking errors suggests that there is
6	more much more to be done when it comes to voter
7	education and ballot design.
8	I will now turn it over to Amanda Melillo, who
9	will deliver the remainder of our testimony.
10	MS. MELILLO: Thank you, Amy. The CFB is pleased
11	to see that Intro 696 is informed by the Center for
12	Civic Design's guidance. The bill would mandate best
13	practices that make ballot instructions and headers
14	easier to read and ensure the information in non-
15	English languages is well positioned and legible. If
16	the bill passes, the text on the ballot would also
17	more closely resemble the language used in the CFBs
18	voter guide. Minor changes like these can
19	significantly improve accessibility and may also
20	reduce ballot marking errors. However, these changes
21	should comport with existing technology and software
22	acquired by the city BOE and we defer to their
23	technical expertise on which changes are possible.
24	The CFB supports Intro 696 and finds that our efforts
25	to improve RCV information accessibility will
<u> </u>	

1 COMMITTEE ON GOVERNMENTAL OPERATIONS 52 2 complement the bill's measures. The vast majority of 3 voters filled out their ballots correctly in the 2021 4 primary, with only 1.2% of ballots having at least 5 one fatal overvote error. This occurs when a voter marks two candidates for the same race as their first 6 7 choice, leading to that race being invalidated on their ballot. This is also called first choice 8 9 overvoting.

During its first ranked choice voting election in 10 11 2004, districts in San Francisco experienced similar overvote rates. Over the course of all RCV elections 12 13 held in San Francisco between 2004 and 2016, San 14 Francisco had an average first choice overvote rate 15 of 0.8%. A recent study by FairVote and the Ranked 16 Choice Voting Resource Center found that the first 17 use of a new ballot style, as New Yorkers experienced 18 in 2021, is naturally associated with a higher error 19 rate, so we might also expect to naturally see a 20 reduction in error rates as voters become accustomed to RCV. 21

The Council districts with the three highest fatal over-vote errors in any race for the June 2021 primary election were all in the Bronx. Council districts 14, 16, and 17 had fatal error rates

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 53
2	between 3.2 and 3.8%. To address this issue, the CFB
3	plans to focus on these districts for our voter
4	education campaigns, partnering with community groups
5	to educate voters about the correct way to fill out
	an RCV ballot in 2023 and 2025. These districts
6	
7	already lie within our priority voter education
8	neighborhoods in Central and South Bronx.
9	Our other priority neighborhoods are in north
10	central Queens and south and southeast Brooklyn,
11	where ballot errors were not as frequent, but turnout
12	remains lower than the city's average.
13	The CFB is also working to reach communities with
14	limited English proficiency and provide greater
15	accessibility in future elections. The NYC Votes
16	website is currently available in English, Spanish,
17	Bengali, Korean, and traditional Chinese, the Federal
18	Voting Rights Act languages. Due to a recent law
19	passed by the Council starting on January 1, 2013,
20	all features of the website and the voter guide will
21	now be available in eight additional languages:
22	Russian, Haitian, Creole, Arabic, Urdu, French,
23	Polish, Hindi, and Punjabi. We will also offer
24	closed captioning and ASL interpretation among other
25	accessibility improvements for online voter guide.

1	COMMITTEE	ON	GOVERNMENTAL	OPERATIONS
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We included recommendations to improve the way 2 3 election results are reported and data is released in 4 our 2021 voter analysis report. For example, RCV election results could be published in stages similar 5 to how the city BOE published unofficial results in 6 7 2021. Additionally, we proposed changes that could 8 make it easier to analyze RCV data at the ballot 9 level, and consequently identify areas needing 10 additional outreach. This would include areas with 11 more frequent ballot marking errors. We are discussing these two recommendations with the BOE and 12 13 look forward to continuing our strong partnership with them in 2023. 14

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15 We applaud the... the Council's Governmental 16 Operations Committee for taking steps to improve the 17 ranked choice voting experience. The Campaign 18 Finance Board reaffirms its commitment to educating 19 New Yorkers about RCV, and looks forward to working 20 with organizations, community leaders, and elected 21 officials, especially those within our priority 2.2 neighborhoods, as we approach future ranked choice 23 selections.

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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 55
2	Thank you for the opportunity to testify today.
3	Allie Swatek, Amy Loprest, and I are happy to answer
4	any questions that counsel may have.
5	CHAIRPERSON UNG: Thank you. And a big thank you
6	to executive director Amy Loprest, and
7	congratulations.
8	DIRECTOR LOPREST: Thank you.
9	CHAIRPERSON UNG: I just have a few quick
10	questions. Actually I Thank you for your
11	testimony. I thought it was, you know, a very
12	insightful testimony about ways that RCV can improve
13	next year. So now that you do have the vote
14	experience for one year, what are the other
15	approaches you have to reaching out more and better
16	to the rest of the RCV voters?
17	MS. MELILLO: Yeah, that is an excellent
18	question. So we did collect a lot of feedback after
19	the 2021 elections. As Executive Director Ryan
20	mentioned, we actually had four bites of the apple of
21	trying to get ranked choice voting right. I think we
22	learned a lot about what we could improve. So
23	working with the Council on legislation that was
24	passed in 2021, we actually found that our most
25	popular and most requested material was the large
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 56
2	print handouts that we created in all languages. So
3	we know we are certainly going to emphasize that next
4	time around. I would also say that the biggest piece
5	of critical feedback that we received was that we
6	simply weren't translating into enough languages. So
7	we think that that is going to be significantly
8	improved when we're adding eight additional languages
9	next time around. Another thing I would say is that
10	we are after legislation passed by the Council
11	early earlier this year, in addition to adding a
12	language access team in the public affairs division,
13	we are also adding to our partnerships and outreach
14	staff to be able to increase our community engagement
15	beyond the level of staffing that we had in 2021. So
16	we have hired and onboarded new people. They are
17	already out, like, contacting folks in the community
18	and identifying organizations that we know are going
19	to be key to us continuing these efforts.
20	CHAIRPERSON UNG: That's great to hear. So there
21	are no issues with staffing? Because right now,
22	there seems to be a a tightening of the labor
23	market, especially with the ability to speak multiple
24	languages. So that's not been an issue so far?
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 57
2	MS. MELILLO: Um, you know, I certainly defer to
3	Amy on talking agency-wide. I can only speak to the
4	staff we are hiring and Public Affairs, I think one
5	thing that we have observed is that we are seeing
6	fewer applications across the board. I think we all
7	know that government hiring is becoming more
8	challenging, retention is becoming more challenging.
9	We aren't seeing as many problems on the retention
10	side, as far as I can tell.
11	While we are getting fewer applications, we have
12	still been very lucky in that we have been able to
13	get excellent excellent applicants. And we have
14	you know, really focused our recruitment efforts, I
15	would say also on making sure that we're hiring folks
16	from the communities that we want to be sure that
17	we're serving. So I am I could not be happier
18	with the staff that we have onboarded, all of whom I
19	think are fantastic.
20	CHAIRPERSON UNG: Well, that is actually great to
21	hear. So one last question. You know you you
22	did say in the testimony, I think we all believe this
23	is true: That you know, working with a community
24	based organizations, all the different communities,
25	reaching the ones that speak the language is very

2 important. Have you thought about any ways to 3 improve that? Change your approach to make it better 4 for next year?

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MS. MELILLO: Another excellent question. 5 So I actually want to circle back to a point Councilmember 6 7 Hanif was making earlier in the hearing, because one 8 of the things that we are thinking about a lot, 9 particularly with regards to language access... And the discussions we're having a lot in the division 10 11 right now is how to do transcreation rather than just translation. Our model has been -- unlike the Board 12 13 of Elections, we do not have in house translators, we 14 have always relied on vendors both for an initial 15 translation and for QA after the facts. So we 16 certainly have gotten feedback from community members 17 that like maybe translations weren't quite right, or 18 didn't resonate quite well. So I think one of our 19 strategies to be able to address that is first of 20 all, actually adding a language access team, which I'm thrilled about because we have not had that 21 2.2 before. And they really bring in excellent insights 23 as to how to create more culturally competent materials. 24

2 But one of the things actually our senior team 3 was discussing just yesterday was how we can be 4 building in feedback mechanisms, not just as the election is going, but earlier on. So I actually 5 think that... that was a great example of how ranked 6 7 choice voting could be difficult to communicate about 8 in different communities or in different languages. 9 And I think one of the takeaways I would draw from that is that when we know these changes are going 10 11 into effect, it's actually really important to start those conversations earlier, and have them be 12 13 proactive rather than reactive, and start to engage 14 community members from the get go to think about what 15 is the way that we can actually, like, translate this information, but also in a way that makes sense to 16 17 different communities in a way where maybe just 18 translating the words doesn't quite work the same 19 way? So that is my biggest takeaway, I think. 20 CHAIRPERSON UNG: No, that's great. And I do 21 agree with that. Literal translations doesn't... 2.2 actually doesn't work well, in many settings, and 23 really does not work well in the election settings. So I think it's great from what you're saying. 24 You're working with the community groups to get that 25

2 feedback before, you know, when working with any 3 translations.

MS. MELILLO: Yeah, absolutely.

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5 CHAIRPERSON UNG: Great. And we could talk about this later, but... I don't know. Do you have a list 6 7 of all the community groups you're working with? 8 MS. MELILLO: We are absolutely happy to provide 9 a complete list. Off the top of my head, there are a few really strong partners I would love to mention. 10 11 So we have always worked with all three library 12 systems, the YMCA, and CUNY, and all of its campuses, 13 we also work with organizations such as Minguan[sp?], 14 the Hispanic Federation, Faith in New York, NY ADAPT, 15 and the Center For The Independence of the Disabled. 16 So those are some really strong partners we have. Of 17 course, me mentioning some partner organizations off 18 the top of my head is sure to leave many out. So 19 we're really happy to provide a list. And I would 20 also say that we really rely on partnering with 21 Councilmember offices, to help us further identify 2.2 groups in the community that we might not be 23 connected to. That was actually a really strong connector source for us in 2021, in 2022. And also, 24 25 you know, looking ahead.

2	CHAIRPERSON UNG: Thank you. And I look forward
3	to that. I do look forward to seeing that list. I'm
4	happy in my office to work with you to identify more
5	groups that could be able to do that. Thank you.
6	And Councilmember Brewer has a few questions.
7	COUNCILMEMBER BREWER: Thank you, Amy. I don't
8	believe in retiring, as you know. I don't think
9	anybody should ever retire. Who picks? I don't
10	want you to retire. Who picks the new person? How
11	does that process? I worry about politics.
12	DIRECTOR LOPREST: So actually, yesterday, the
13	Board issued a press release announcing the new
14	Executive Director, who the board the you know,
15	the Campaign Finance Board, which is an independent
16	body, did a national search for a new Executive
17	Director and the new Executive Director is Beth
18	Rottman, who I'm going to get her current title
19	wrong I think it's the National Director of
20	Money and Politics and Ethics for Common Cause, and
21	had previously, many, many years ago, around left
22	in 2006, was at the Campaign Finance Board as the
23	Deputy General Counsel, left to be the startup
24	founder of the Connecticut Public Financing Program,
25	and so has great experience in both working locally,
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COMMITTEE ON GOVERNMENTAL OPERATIONS 1 62 on a statewide level and nationally with various 2 3 partners. 4 COUNCILMEMBER BREWER: we're still going to miss 5 you. DIRECTOR LOPREST: Well, thank you, I appreciate 6 it. I will miss this too. 7 COUNCILMEMBER BREWER: So, you know, my question 8 9 you can imagine, I do not like that civic participation. I fought them, I put money against 10 them. I don't believe in them. And I don't like 11 them, and they should go away. How do they work with 12 13 you? I mean, maybe you can't be as honest. But 14 since you're retiring, you can tell me? 15 DIRECTOR LOPREST: [laughs] 16 COUNCILMEMBER BREWER: Because there's too much 17 overlap, duplication. It makes no sense. They 18 should go away, that could save money. 19 DIRECTOR LOPREST: Well, I will say that, you 20 know... 21 COUNCILMEMBER BREWER: You don't have to be nice 2.2 about it anymore. 23 DIRECTOR LOPREST: [Laughs] Well, I will let, you know, the people who are more directly work with them 24 speak too, but I will say that, I think we've carved 25

2 out a good relationship of, you know... they have...
3 you know, multiple mandates...

4 COUNCILMEMBER BREWER: None of which makes sense.
5 DIRECTOR LOPREST: And... and so...

6 COUNCILMEMBER BREWER: All of which duplicates7 somebody else's work.

8 DIRECTOR LOPREST: And so they... so we have 9 carved out a good partnership so that, you know, the voting work that we do. And when it was... When 10 11 Democracy NYC was a part of the mayor's office, and 12 now it's part of the Civic Engagement Commission, we 13 work very closely with the people at Democracy NYC to 14 make sure that the messages were consistent and clear 15 so that there weren't, you know, multiple...

16 COUNCILMEMBER BREWER: But they do the same thing 17 you do. They're trying to educate the voter. What 18 in the world is the difference?

MS. MELILLO: I would actually love to jump in here, because I would say we're actually seeing less duplication than we saw before when Democracy NYC was also a standalone organization. So you had sort of BOE, CFE, Democracy NYC, and CEC sort of all in the same space. And we all worked very closely together but could be very frank with each other about the

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 64 challenges of that, because we all had different... 2 3 different mandates, different directives from the offices we worked for. So one of... 4 COUNCILMEMBER BREWER: But what do they do 5 differently than what you could do? Because really I 6 7 don't understand it. MS. MELILLO: So actually, I would say they 8 9 are... we... I have had discussions with the executive director about how we can coordinate better 10 11 so that we aren't overlapping work. And we really ... we had an honest conversation about what is it that 12 13 we uniquely bring to the table. And I think that 14 what I'm seeing now is that the civic engagement 15 commission is really focused on launching 16 participatory budgeting on a city wide basis... 17 COUNCILMEMBER BREWER: Which has nothing to do 18 with you? 19 MS. MELILLO: It has nothing to do with us, but I 20 would also... COUNCILMEMBER BREWER: But all elected officials 21 can do it on their own, we do not need their input. 2.2 23 But that's not your comment. That's mine. MS. MELILLO: And I would also say one of the 24 ways that CEC was very helpful during 2021 was that 25

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2 they translated materials in languages that we 3 weren't currently translating into. Now that we will 4 be providing those translations, they are going to be 5 stepping back from that.

COUNCILMEMBER BREWER: I would hope.

7 MS. MELILLO: I would also say one of the things 8 they do that we do not is that pole site interpreter 9 That program is essentially going to have a program. sunset date when the statewide-federal... uh, the 10 11 statewide Voting Rights Act kicks in. The language access provisions will kick in in 2025, and the City 12 13 Board of Elections will be required to provide 14 interpreters at the poll sites, inside the poll sites 15 in more languages than they currently do. So once that happens, you are no longer going to need to have 16 17 the same civic engagement commission program where 18 you have a separate set of interpreters outside the 19 polling site.

20 COUNCILMEMBER BREWER: So even more reason to 21 get rid of them, is what you're sort of saying. 2.2 MS. MELILLO: [Laughs] I cannot comment to that. 23 COUNCILMEMBER BREWER: I can. I can think of lots of ways that we can save money. So the other 24 25 question I have is: Just in terms of outreach,

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 66
2	you've done, I think, a lot of great work. What
3	about the schools? I mean, the schools have so many
4	issues, is there something game-wise, et cetera, that
5	we could do so people understand ranked choice? I
6	don't know. But it does seem a place that maybe you
7	are doing work. It's a very large but it's not
8	clear. Just so you know, I'm in every school. I
9	know every school in Manhattan. I have never heard
10	any principal talk to me about ranked choice voting.
11	MS. MELILLO: So I would say we have a really
12	fantastic youth engagement coordinator that partners
13	a lot with both the Department of Education, like on
14	an agency level and
15	COUNCILMEMBER BREWER: Well, that's the first
16	problem.
17	MS. MELILLO:also individual schools. I'm
18	sure you can appreciate how challenging it can be to
19	actually get into the schools
20	COUNCILMEMBER BREWER: But not if you call us.
21	MS. MELILLO: Yeah, so we are happy to Like
22	often, again: These are sort of the connector areas
23	where we can get into schools that maybe didn't
24	necessarily happen before, because we always offer
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COMMITTEE ON GOVERNMENTAL OPERATIONS 1 67 2 but it does also rely on schools taking us up on our 3 offer... 4 COUNCILMEMBER BREWER: And they won't. MS. MELILLO: ... and they have a lot of competing 5 6 concerns. 7 COUNCILMEMBER BREWER: Because they have so many 8 challenges, yup. 9 MS. MELILLO: They have a lot of challenges, they have a lot of things they have to do. So you know, 10 11 we have a lot of fantastic partners among principals and teachers. But we also know that there are more 12 13 areas that we can be... 14 COUNCILMEMBER BREWER: I would suggest working 15 through the Council or the CEC. Do not go through 16 the Department of Education. That's a big mistake. 17 Or go through the UFT, or the CSA. I always go to 18 them first. That's where you get action. 19 MS. MELILLO: We have multiple avenues. And we 20 look forward to... 21 COUNCILMEMBER BREWER: Yeah, but it's not working. I'll be honest with you. 2.2 23 MS. MELILLO: ...working with you on that. COUNCILMEMBER BREWER: I ask every teacher and 24 principal. They do not have any clue about this 25

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 68 instruction. And don't give it to that other 2 3 organization either. 4 How much did you spend on city wide media campaign last... I guess in the last election in 5 2021? Do you have some number? 6 7 MS. MELILLO: Yeah. So specifically for the 8 advertising campaign, our media buy is around a million dollars. 9 10 COUNCILMEMBER BREWER: Okay. 11 MS. MELILLO: When you were looking at what we spent on ranked choice voting overall, I'd put it at 12 around \$2 million, not including staff time, because 13 14 a lot of that money went into not only the ad 15 creative, but also redesigning... doing research with 16 the Center for Civic Design, redesigning the voter 17 guide and our website according to that research, and 18 then actually paying for the development work to do 19 that, as well as creating a video and explainer 20 materials. 21 COUNCILMEMBER BREWER: Okay. Do you have any analysis of the voter guide? It's... I know it's 2.2 23 hard. Many languages, many... much information. Do you have any analysis? 24

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MS. MELILLO: Um...

COMMITTEE ON GOVERNMENTAL OPERATIONS 69 1 COUNCILMEMBER BREWER: It's a little hard to 2 3 read. I understand that it's complicated. I got it. 4 MS. MELILLO: So I'm not sure if you mean the 5 print guide or the online guide, because it's... COUNCILMEMBER BREWER: Print. I'm talking about 6 7 print. MS. MELILLO: Alright. So one of the things we 8 9 actually were just discussing yesterday is putting the 2021 guide in front of community groups and 10 11 collecting feedback to think about how to improve the 12 guide... COUNCILMEMBER BREWER: I think that would be 13 14 helpful... MS. MELILLO: ... for 2023. I think we made a lot 15 16 of improvements in the 2021 guide over what we had 17 done before, in terms of simplifying and clarifying 18 information, and making sure that we were delivering 19 information voters absolutely want to see. But we 20 also know that we can always be doing better or we 21 can think about delivering things in ways like maybe it just didn't make sense to people. So ... 2.2 23 COUNCILMEMBER BREWER: I know how hard it is. But there may be... I'm not a graphic artist. Can 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 70
2	you let us also have some input? Because we know
3	people that might have some suggestions.
4	MS. MELILLO: We would be happy to do that.
5	COUNCILMEMBER BREWER: Okay. Mike Ryan talked
6	about, you know, some of the analysis. I think he
7	had I don't know that they've actually done one.
8	It sounded like they have read, and others have. So
9	I'm just wondering, is there additional data in in
10	addition to what Mike Ryan talked about, seeing
11	whether the voters did a good job?
12	MS. SWATEK: Yes, I would love to speak about
13	that.
14	So we looked extensively at the CASBO record,
15	which was provided by the Board of Elections, as
16	required by law, for our voter analysis report in
17	2021, which was published this year in April. And
18	what the CASBO record shows, that the regular
19	election results do not, is the ballot level
20	information. So it's anonymized and you can't see an
21	individual like a who voted that ballot, but it
22	does show the individual level votes of a ballot, and
23	the areas where that ballot was cast. So we were
24	able to look at what areas had a higher rate of
25	overvoting, which meant that their their first
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 71
2	choice was, they voted for two people and their first
3	choice which invalidated that section of their
4	ballot. We also looked at instances of undervoting
5	where I believe that Councilmember Dinowitz was
6	speaking on this. Or perhaps it was you earlier.
7	COUNCILMEMBER BREWER: I think we both did, yeah.
8	MS. SWATEK: Yeah. About the fact that there
9	were folks who voted for a single candidate and then
10	didn't rank the rest of their ballot. Of course,
11	that's that doesn't invalidate the ballot.
12	They're perfectly allowed to do that. And we can't
13	really opine on whether it's because they don't
14	understand ranked choice voting or because they just
15	sincerely wanted to vote for one person. So in doing
16	so, we're able to kind of identify areas where
17	additional outreach may be necessary for educating
18	those voters about ranked choice voting. Amanda
19	spoke on that in the testimony earlier.
20	COUNCILMEMBER BREWER: Three areas in particular.
21	MS. SWATEK: Yes, there were areas of the Bronx,
22	particularly that had a higher rate of overvoting.
23	But we have I believe, 21 neighborhood areas in our
24	priority neighborhood neighborhoods list, that
25	some of which definitely also saw higher rates of
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 72
2	ballot error than others. So that's something we're
3	really looking forward to continuing to analyze and
4	be able to provide more information for folks on. So
5	read our voter analysis report for more information.
6	COUNCILMEMBER BREWER: Also, I do see your report
7	generally that you did on the election was excellent.
8	I didn't I thought you needed some more
9	recommendations about the crazy way we had to fill
10	out forms. But it was an excellently looking
11	report.
12	DIRECTOR LOPREST: Thank you. I just want to add
13	one more thing about our advertising, you know
14	that you know to just point out one in addition
15	to that bite snack meal approach, you know, when we
16	approach because we have both the mandate to educate
17	voters about ranked choice voting, and also to
18	encourage voters people to actually get out and
19	vote, we intentionally created our materials that did
20	both of those things. So instead of just focusing
21	on, "This is how you do ranked choice voting," we
22	also made sure that all of our materials included
23	messaging that encouraged people to vote, why you
24	want to vote at all, and then of course, this new way
25	to vote. So that, you know, fits both our dual
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COMMITTEE ON GOVERNMENTAL OPERATIONS 73 1 missions, but also, I think it's more useful to 2 3 voters, because to get just a thing about ranked 4 choice voting, if you don't even know why it's 5 important to vote. COUNCILMEMBER BREWER: So when you do the 6 7 analysis next, I guess it'd be looking at undervoting and overvoting, but maybe some of the things that you 8 9 just mentioned also. DIRECTOR LOPREST: 10 Yup. 11 COUNCILMEMBER BREWER: To have more deeper 12 analysis... DIRECTOR LOPREST: Yes. 13 14 COUNCILMEMBER BREWER: ... of why we're hardly 15 voting. 16 DIRECTOR LOPREST: Yes. Yes. 17 COUNCILMEMBER BREWER: That would be the other... 18 whether ranked choice helps or hurts or whatever. 19 DIRECTOR LOPREST: Mm-hmm. 20 COUNCILMEMBER BREWER: Okay, thank you. I don't 21 like that other organization, as you can tell. Thank 2.2 you. 23 CHAIRPERSON UNG: Great, thank you. I just have one quick follow up question about the media... the 24 25

COMMITTEE ON GOVERNMENTAL OPERATIONS 1 media campaign: How much of that is allotted to the 2 3 ethnic medias?

4 MS. MELILLO: I'm so happy you asked this 5 question, because I would say approximately half is allocated to either community and ethnic media, or 6 7 in-language media. And I do want to draw that distinction. Because what we have found is that the 8 9 way that the community and ethnic media policy is drawn, there are a lot of very large in-language 10 11 outlets that will never be counted because they have corporate ownership. So I think Univision and 12 13 Telemundo are great examples. We know those are 14 incredibly important outlets in the Spanish language 15 communities around the city. Those are not included 16 in the formula for community and ethnic media. So I 17 would say overall, about 33% of our ad spending is in outlets that are covered, but then I went and 18 19 identified an additional 161,000 that was an outlets 20 covering Spanish, Mandarin, and Korean that were not counted in that formula. 21

2.2 MS. SWATEK: And Executive Director Ryan from the 23 Board of Elections spoke about geofencing and social media. That's also something that is not counted 24 towards the percentage in that community and ethnic 25

COMMITTEE ON GOVERNMENTAL OPERATIONS 75 1 media policy. So we do a lot of advertising that 2 3 are... that's geofenced in language specifically for 4 folks who live in those areas that speak those languages. And that's particularly important for us, 5 because our mandate requires us to reach 6 7 underrepresented groups. 8 Of course, we know that youth vote at a much 9 lower level than the rest of the population. And they're more likely to be on social media as well. 10 11 CHAIRPERSON UNG: If it's possible, it would be great if I could get the list of all the different 12 13 outlets that that there has been advertising on. 14 Thank you. 15 MS. MELILLO: Absolutely. 16 CHAIRPERSON UNG: I'm good. You're all good 17 here. Thank you. 18 MS. MELILLO: Thank you very much. 19 COUNSEL MURRAY: We will now turn to public 20 testimony. Our first panelist will be Susan Lerner. 21 After that, I'll be calling on three zoom panelists: Sean Johnson, followed by Whitney Quesenbery, and 2.2 23 then Chris Hughes. For the Zoom panelists, I will call on you when it is your turn to speak. 24 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 76
2	MS. LERNER: Thank you. Good morning. Thank you
3	very much for this opportunity to be heard. And
4	thank you very much for the introduction of Intro
5	696, and the Council's concern about ranked choice
6	voting. I'm Susan Lerner. I'm the Executive
7	Director of Common Cause New York and Board Chair for
8	Rank the Vote NYC. Both organizations that work to
9	pass ranked choice voting in the 2019 referendum
10	and who worked with numerous community partners to
11	make the 2021 introduction of ranked choice voting in
12	New York City successful. I My written testimony
13	concentrates on Intro 696. But listening to the
14	Council's questioning, I realize there's additional
15	information which I will supplement that includes the
16	exit polling which Rank the Vote NYC did for exit
17	polling, questioning the voters on the June primary
18	after they had voted, which shows a very high level
19	of satisfaction with ranked choice voting, in the 90
20	percentiles, and also questioning voters about their
21	use of ranked choice voting, where we found that over
22	80% of the voters who participated in the poll told
23	us that they ranked at least one candidate. And we
24	have specific questions where we asked the voters who
25	indicated that they had ranked only one candidate,

COMMITTEE ON GOVERNMENTAL OPERATIONS 77 1 whether they did that deliberately. And the vast 2 3 majority of voters who ranked only one candidate told 4 us that they rank... they knew they had the ability to rank but they chose to vote for only one. 5 And so I think that there is a general sense that 6 7 the introduction of ranked choice voting was successful. 8 9 I want to acknowledge the really open and ongoing collaboration which our organizations had with both 10 the Board of Elections and with the CFB. 11 The conversation started in 2020. It was a very open and 12 13 collaborative dialogue that continued all the way through and past the election, and I think led to... 14 15 was a significant contributor to the success of 16 ranked choice voting. 17 I also want to provide, in supplementing my 18 testimony, a link to a study that was done by CUNY. 19 We at Common Cause, with the assistance of some 20 national funders, have been able to grant to some academic institutions to dive into the experience 21 which voters had with ranked choice voting, and CUNY 2.2 23 did a detailed analysis. There'll be additional reports... academic analysis coming out from other 24 institutions in the next year or so. But right now 25

2 we have the CUNY analysis, which I think supplements 3 what the CFB has told us in terms of how voters 4 actually interfaced with ranked choice voting, and 5 how many voters did indeed use ranked choice voting.

So in my remaining time, I would like to just 6 7 point out some aspects of Intro 696, to acknowledge that the board worked very closely with us in the 8 9 Center for Civic Design and designing the 2021 ranked choice voting ballot. I was very pleased that the 10 11 board went ahead and did a mock-up of how the ballot would be changed, and we believe improved, if 696 12 13 were the law.

14 And I would like to point to one factor, and then 15 I'll let my written testimony stand for the rest of 16 it, which is that we have been doing a lot of work at Common Cause New York regarding readability and how 17 18 language appears on the ballot, both for instructions 19 and for measures where the voters have to make a 20 determination. And we took the existing charter language and ran it through a website which assesses 21 2.2 the readability and the existing charter language 23 comes out at an eighth grade reading level, which is definitely acceptable. But that is the maximum 24 complicated reading level that we advocate should be 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 79
2	on the ballot or provided to voters. The language
3	that 696 would place on the ballot shows a reading
4	comprehension level of the second grade reading
5	comprehension, which means that it is particularly
6	clear and particularly easy to translate. And we are
7	particularly excited with the way in which the
8	changes in 696 would assist voters who speak more
9	than one language, who are non-English-proficient
10	voters.
11	So thanks to the Council for the introduction,
12	look forward to working for the passage of this bill,
13	and then working with the board to be sure that it is
14	implemented in the most positive way possible.
15	CHAIRPERSON UNG: Thank you, Susan. Thank you so
16	much for your hard work. I do not have any
17	questions. Councilmember Brewer?
18	COUNCILMEMBER BREWER: No.
19	CHAIRPERSON UNG: Thank you.
20	MS. LERNER: Thank you.
21	COUNSEL MURRAY: Thank you. We'll now hear from
22	three Zoom panelists. First, I'll be calling on Sean
23	Johnson, followed by Whitney Quesenbery, and then
24	Chris Hughes. Sean Johnson, you may begin when
25	ready.
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SERGEANT AT ARMS: Time has begun.

3 MR. JOHNSON: Good morning, everyone. Thank you Councilmembers for the opportunity to speak to you 4 about implementing important changes to ranked choice 5 voting ballots in New York City. My name is Sean 6 7 Isamu Johnson. I'm a designer and researcher at the 8 Center for Civic Design. I'm also the lead for plain 9 language and an expert on forms and instructions for The Center for Civic Design is a 501(c)(3) 10 voters. 11 nonprofit. We're nonpartisan. Our main goal is to 12 make elections work for everyone. Our approach is to combine best practices, solid design research, and 13 our years of experience in elections to improve the 14 15 voting process. We work directly with elections 16 offices across the country, large and small. We've helped these offices design better voter guides, 17 18 vote-by-mail envelopes, all kinds of election forms 19 and notices, and most relevant today, ranked choice 20 voting ballots.

21 Our experience in designing ranked choice voting 22 materials is vast. We were proud to support the 23 successful first ranked choice voting election in New 24 York City. Our work included usability research with 25 English and Spanish speaking voters before the

election, design advice to the Campaign Finance Board, Board of Elections, and others, developing voter education and ballots and interviews with voters after their first ranked choice voting experience.

We also worked in Alaska this year and then
consulted with officials in and advocates in
Colorado, DC, Georgia, Virginia and Washington.

10 Through our research over the last six years, 11 we've seen that voters understand the basic action of 12 ranked choice voting. As one voter told us, "It 13 feels good to have another choice." And when ballots 14 and information are well designed, voters are able to 15 confidently cast their vote and make their voices 16 heard.

17 But even though voters generally understand how 18 ranked choice voting works, there's always room for 19 improvement, which is what this bill is all about. 20 And although all New York City voters will benefit from the improvements in this bill, it's the most 21 vulnerable voters who will benefit the most. 2.2 And 23 there are a few ways that this bill would do that. First, this bill requires that the instructions be 24 shorter and clearer. Plain language instructions are 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 82
2	easier to understand for low literacy readers, rush
3	readers, and voters who speak English as a second
4	language. And when the instructions are shorter, it
5	leaves more space on the ballot for larger text, and
6	other visual layout components. All of these things
7	amount of ballot that's easier to read. When ballots
8	are written in plain language, voters vote them more
9	accurately. Voters also prefer plain language
10	ballots over traditional language ballots. And these
11	effects endure through translation. In other words,
12	plain language facilitates better translations.
13	This leads me to the second way that this bill
14	would help New York City voters. New York City is
15	the most linguistically diverse city in the world.
16	SERGEANT AT ARMS: Time has expired.
17	MR. JOHNSON: In that case, I'll just wrap up by
18	saying: These small changes to an already effective
19	ballot, and thank you for your time.
20	COUNSEL MURRAY: Thank you very much. I'll now
21	call on Whitney Quesenbery to testify, followed by
22	Chris Hughes. Whitney Quesenbery, you may begin when
23	ready.
24	MS. QUESENBERY: Hi. Thank you for the
25	opportunity. I was primarily here to backup Sean

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 83
2	Johnson, and his excellent testimony. I think the
3	only thing that I would add is that, in the work in
4	2021 in New York City, we were really pleased to see
5	the collaboration among the many groups that touch
6	voters, both within the government and outside of it.
7	And that How important the consistency of the
8	message about how to ranked choice voting how
9	ranked choice voting, and what it is is to voters
10	in being able to trust and believe the information
11	that they hear. Thank you.
12	COUNSEL MURRAY: Thank you. I'll now be calling
13	on Chris Hughes, followed by L Joy Williams, and then
14	Taina Wagnac. Chris Hughes, you may begin when
15	ready.
16	SERGEANT AT ARMS: Time has begun.
17	MR. HUGHES: Honorable Chair and members of the
18	Committee on Government Operations, thank you for the
19	opportunity to provide virtual testimony to the
20	committee today. As mentioned, my name is Chris
21	Hughes. I'm the Director of Policy at the Ranked
22	Choice Voting Resource Center. My Testimony also
23	focuses on Bill Number 696. And I'll run through it
24	quickly as a lot of these points have already been
25	

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 hit by everybody. But I think it helps to have us
 here too.

4 So I'm here representing a coalition of nonpartisan pro-democracy organizations and ranked 5 choice voting experts, including Fair Vote, Represent 6 7 Us, and Democracy Rising. We urge the committee to advance this Bill Number 696 to improve ranked choice 8 9 voting ballot designs in New York City for all the reasons that Sean, and Whitney, and Susan just 10 11 covered.

In sum, the update to New York City's ranked 12 choice voting law ensures that all voters will 13 receive clear and effective ranked choice voting 14 15 instructions. Research shows that plain language in 16 general voter instructions help voters cast their 17 ballots, and that's especially true in ranked choice 18 voting, especially when it's a... still a new novel 19 voting method for voters.

20 While New York City voters in 2021 experienced 21 low error rates and overwhelmingly reported 22 understanding ranked choice voting and that exit poll 23 that Susan mentioned, clear instructions will enable 24 even more voters such illiteracy or limited-English-25 proficiency voters to cast effective ballots in the

2 city's next ranked choice voting elections. These
3 revisions will also decrease the length of the
4 instructions required which will allow for more
5 effective use of ballot space in these ranked choice
6 voting elections.

7 Additionally, as Sean mentioned, these revisions will further enfranchise voters whose first language 8 9 is not English. Clearly differentiating the multiple languages on a ballot will make it easier for voters 10 11 to identify their language of choice on ranked choice 12 voting ballots. These updates to the charter ensure 13 that all voters regardless of their preferred language, have the best opportunity possible to make 14 15 their voices heard in New York City's primary 16 elections.

17 Thank you for your commitment to ensuring New Yorkers can cast an effective ranked choice voting 18 19 ballot. We look forward to working with you to 20 advance this legislation and to support the city's 21 ranked choice voting implementation. Thank you. 2.2 CHAIRPERSON UNG: Thank you for your testimony. 23 Just one quick follow up question. Have you worked with the BOE to help them use the tabulation software 24 before? Oops. 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 86
2	COUNSEL MURRAY: Give us a second to unmute you.
3	MR. HUGHES: Yeah, so we we worked with the
4	BOE in the certification process to get RC-Tab, the
5	software that was used to actually conduct the round-
6	by-round count in the city to get it certified at the
7	state level, but we we didn't work with them after
8	certification. And there were stories in the press
9	at around the time of the election that covered more
10	details there. But that's that's what I can say
11	today.
12	CHAIRPERSON UNG: Thank you.
13	COUNSEL MURRAY: I'll now be calling on L Joy
14	Williams to testify, followed by Taina Wagnac, and
15	then Glen Bolofsky. L Joy Williams, you may begin
16	when ready.
17	SERGEANT AT ARMS: Time has begun.
18	MS. WILLIAMS: Good morning. And thank you so
19	very much to the committee for inviting me to
20	testify. I am President of Brooklyn NAACP, and also
21	serve as the legislative director for the New York
22	State Conference of branches of the NAACP. We are
23	also in support of any legislation and policy that
24	would make the process of people casting their ballot
25	easier and more easy to understand. The only issue I
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 87
2	would raise that has not been raised, because I don't
3	want to use my time on the issues we've already
4	discussed, is regarding the font of the ballot, which
5	a number of our members across the city made of an
6	issue in terms of our follow up with them as to their
7	understanding, not only of the ranked choice voting
8	process, but them being able to understand by able to
9	actually read it. And so as we redesign, I would ask
10	that we also include the font that we use to ensure
11	that people can actually read the new, more clear
12	instructions as well. However, we also We
13	obviously support the legislation and look forward to
14	his passage to make this process more smooth. Thank
15	you.
16	CHAIRPERSON UNG: Thank you for your testimony.
17	Can you describe a little bit what made the font hard
18	to read? Is it the size? Or is it the actual font
19	that's used?
20	COUNSEL MURRAY: Just bear with us while we
21	unmute you.
22	MS. WILLIAMS: Thank you. It's the size. The
23	size is definitely a challenge. And while we know
24	that there are the magnifying sheets, that allow for
25	people at people to be able to use them in order to
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 88
2	cast their ballot, that then obviously adds time.
3	That also is not always available. Most people
4	concentrate that towards seniors, but there are all
5	sorts of people from all walks of life who have
6	visual challenges, and not being able to see the size
7	of the font. And so I reading the text it didn't
8	I didn't see anything about the size of the fonts
9	indicated in there. Obviously, just the clearer
10	directions for RCV itself. But I think that is also
11	of concern.
12	COUNSEL MURRAY: Thank you. I'll now be calling
13	on Taina Wagnac to testify. After that I'll be
14	calling on Glen Bolofsky. Taina Wagnac, you may be
15	getting ready. xxx
16	SERGEANT AT ARMS: Time has begun.
17	MS. WAGNAC: Thank you very much. Bonjour, tout
18	le monde. Good morning. My name is Tiana Wagnac,
19	and I am the Senior Manager of Local Policy and
20	Legislation at the New York Immigration Coalition,
21	which is an umbrella policy and advocacy organization
22	that works statewide with over 200 immigrant-serving
23	member organizations. And we want to take the time
24	to thank the incomparable Chair Ung and the members
25	of the City Council Committee on Governmental

Operation for convening this important hearing,
giving us the opportunity to testify and discuss a
little bit of the concerns.

Obviously, I am here today to urge the committee 5 to pass Intro 696. Myself and the NYC, we have long 6 7 supported ranked choice voting as we are deeply committed to ensuring diversity among our city's 8 9 elected representatives, and we believe that ranked choice voting empowers voters by making our voting 10 11 system much more responsive to the choice of each 12 voters.

And although we should take the time to 13 14 acknowledge and celebrate our... the outcomes from 15 the 2021 election, as we've all mentioned, there's 16 some tweaks that we should be mindful. The first be 17 conducting more in language outreach and education in 18 limited English proficient communities, since you 19 know, ranked choice voting is confusing as it is to 20 English speakers. So imagine you be very confusing and difficult to non-English speakers as well. So 21 information should be distributed to more... in 2.2 23 multiple languages, including information on voter registration. 24

2 Again, the second point is public messaging 3 should emphasize to voters that they can choose more 4 than one candidate to vote for. The CBF... The panelists they spoke on this a little bit. 5 A lot of people that still like one for one candidate, do so 6 7 by their own choosing, but many individual many 8 voters they don't fully understand the process. So 9 they don't know that they can select multiple individuals. And so we should emphasize that in 10 11 public messaging and use the verb rank versus vote, 12 distribute in-language information about ranked 13 choice voting using multiple mediums, newspaper, TV, 14 radio, social media, subway ads, using visual aids, 15 in order to aid voters to understand the process, 16 creating information, informational guides on 17 candidates and issues on the ballot. We believe that 18 will give voters more information to learn about 19 their favorite candidates and to choose and to learn 20 about the position of such candidates on issues, and 21 most importantly, and we've raised that point it's 2.2 been raised before but having interpreters at both 23 In-language materials cannot replace the sites. critical work that an interpreter is able to do. 24 Βv having an interpreter at both sites, it could greatly 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 91
2	increase the confidence of voters of knowing how to
3	make their their choices or to be even be more
4	willing to come out and vote in person.
5	SERGEANT AT ARMS: Time has expired.
6	MS. WAGNAC: And all in all, just to say that,
7	again, thank you to the Council and the Committee for
8	putting this legislation forward. And we look
9	forward to continuing to work together with the
10	members on posting more information. Thank you for
11	this time.
12	COUNSEL MURRAY: Thank you. Our next panelist
13	will be Glen Bolofsky. And I believe that's the last
14	registered panelist who is in attendance. So if
15	there's anyone on the Zoom, who is hoping to testify
16	and hasn't had the chance, please use the zoom raise
17	hand function. If there's anyone in the audience,
18	please speak to the sergeants. Glen Bolofsky, you
19	may be getting one ready.
20	MR. BOLOFSKY: Good uh morning, still. Can
21	you hear me well?
22	COUNSEL MURRAY: We can hear you. Yes.
23	MR. BOLOFSKY: Thank you. I appreciate the
24	opportunity to appear today. And I thank the
25	Chairwoman and the committee members and central
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1	COMMITTEE ON GOVERNMENTAL OPERATIONS 92
2	staff for their help today. Government Operations
3	encompasses many things. Primarily all the voting
4	rights, which is, of course, primary to our
5	democracy. So I really appreciate the opportunity
6	for the various coalitions on immigration who are
7	here today. My family's immigrants. Most of us are.
8	And I think we have to make sure that we do
9	everything. And the point that was made about the
10	font. I'm a publisher. If the font is wrong, it's
11	just not legitimate. So that's really needs to be
12	addressed. I'm here primarily to address the
13	government operations on another area, parking
14	tickets in particular. Every Councilmember I speak
15	to is amazed to learn that there are no virtual
16	hearings allowed in terms of the operations of our
17	government at the parking violations bureau. This is
18	known in my language as a Shaanda. It is it is an
19	embarrassment on our system requiring people to drive
20	or or travel far distances to get a hearing.
21	Every other court does it including the Office of
22	Administrative Trials and Hearings, the New York
23	State Supreme Court. This hearing today is on Zoom.
24	It is a fundamental it's becoming a fundamental
25	right. We'd like to see some proclamation or local
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COMMITTEE ON GOVERNMENTAL OPERATIONS 93 1 law, whether it's enforceable or not, to send a 2 message to the Parking Violation Bureau to please 3 4 join us in the 21st century and get with it. The second issue about government operations 5 reflecting and dealing with the parking violations 6 7 bureau. Then I have a third one very quickly on DOT. In terms of the parking violations Bureau is 8 9 They have a program in place to benefit the this. largest companies, the biggest offenders who get the 10 11 most tickets where they get automatic discounts that 12 none of us here get. It just seems wrong on the face 13 It is wrong. And the PVB has put out opinion of it. letters recently in the New York Daily News that 14 15 despite that they gave away \$750 million... \$750 16 million over the last many years to the... most of it 17 to the biggest offenders, is just incredible. In my 18 mind, it's discriminatory because on one hand, 19 they're giving away very blatant discrimination. And 20 here's why. On one hand... 21 SERGEANT AT ARMS: Time has expired. MR. BOLOFSKY: I wish I had a one minute warning. 2.2 23 Let me just finish my thought, please, that other \$750 that they gave away... the \$750 million, why are 24 they doing that when they are enforcing tax liens on 25

1	COMMITTEE ON GOVERNMENTAL OPERATIONS 94
2	our poorest members of our society? And lastly,
3	government operations, DOT, why our parking signs
4	still from 1950? Can we have LED signs in multiple
5	languages so all of our residents can hear them.
6	Thank you for the extra time and I appreciate the
7	opportunity.
8	COUNSEL MURRAY: Thank you. And for the record,
9	I don't see any hands raised on the Zoom and no one
10	else has come up in person to testify. So I'll turn
11	it over to the Chair to close this out.
12	CHAIRPERSON UNG: I want to thank everybody for
13	their testimony today. And I think I speak for
14	everyone when we look forward to a new ballot next
15	year.
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## CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date 10/10/2022