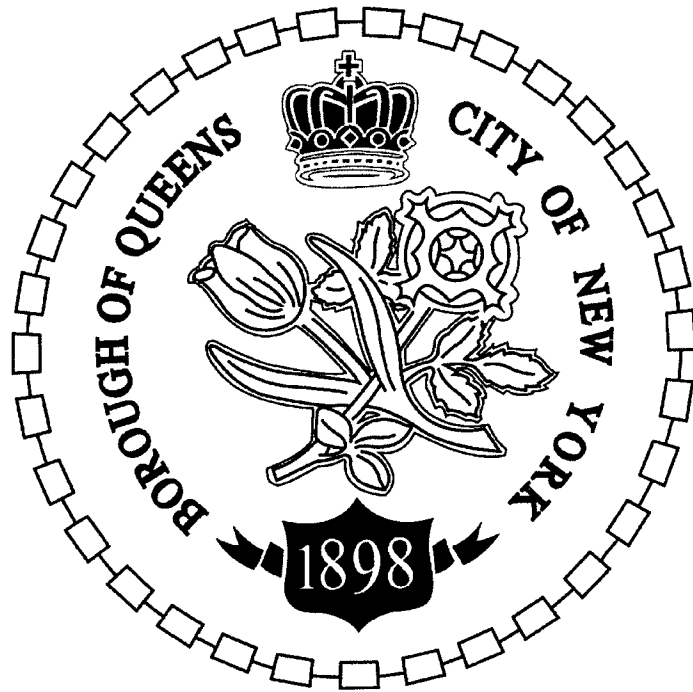


**Queens Borough Board
Expense and Capital Priorities
Fiscal Year 2018
Preliminary Budget**



**Melinda Katz
Queens Borough President**

NYC COUNCIL

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February 25, 2017

To: The Mayor of the City of New York
Members of the City Council
Director of the Office of Management and Budget

From: Queens Borough President Melinda Katz
Members of the Queens Borough Board

The Borough of Queens is home to more than 2.3 million residents¹, representing more than 120 countries and speaking more than 135 languages². The seamless knit that ties these distinct cultures and transforms them into shared communities is what defines the character of Queens.

The borough's diverse population continues to steadily grow. Foreign-born residents now represent nearly half of Queens' population³. Traditional immigrant gateways like Sunnyside, Woodside, Jackson Heights, Elmhurst, Corona, and Flushing are now communities with the highest foreign-born population in the entire city⁴. Yet, the immigrant population remains largely underserved, primarily due to linguistic and cultural barriers. Residents with limited English proficiency now represent 28% of the Borough⁵, indicating a need for a wide range of social service support and language access to City services.

At the same time, Queens' communities are quickly outpacing the available housing stock. Already, Community District 3 is the most severely overcrowded Community District in the entire city; Community District 4 is the third most severely overcrowded⁶. Low-income households are left with few alternatives to living in overcrowded conditions. Rent-regulated housing is being lost to de-regulation, and existing market rate housing is aging and being lost to degradation. Added to this is the fact that Queens has the second highest median monthly rent cost, \$1,351, and the second highest median rent burden, 33.6%⁷.

Under Mayor Bloomberg's *New Housing Marketplace Plan*, 157,230 units of affordable housing were created. However, only 16,530 of those units were created in Queens⁸ – 10.5% of the total units. Since then, Mayor de Blasio launched *Housing New York* with the goal of building and preserving 200,000 units of housing. To date, the City has financed the creation and preservation of 62,506 units of affordable housing under *Housing New York*. However, only 4,801 of those units were in Queens – 7.68% of the total units. The creation and preservation of affordable housing has become an absolute necessity in Queens.

At its core, Queens is a borough of families, and the number of new families calling Queens home has been growing. There are now 134,408 children under the age of five living in the borough⁹. The Mayor has made great strides in ensuring that all children have universal access to pre-kindergarten. However, child care programs for the neediest families for children under three, offered by the City through Early Learn NYC, are not available for large parts of the borough. Only 57 of the 420 center-based child care sites are in Queens. These programs are crucial, particularly for working families that depend on dual incomes, as it provides families with quality child care that develop critical thinking and strengthen social skills. These programs need to be expanded throughout the borough.

Queens is home to some of the best schools in the entire city, a feat achieved despite having the highest over-crowding rate in the entire city. Queens has the most over-crowded elementary schools, middle schools, and high schools, with a utilization rate of 119%, 91%, and 111% respectively. The Department of Education has identified that there are 35,259 seats needed in the borough, and the Fiscal Year 2018 Preliminary Budget includes a \$1.2 billion capital investment into funding 18,260 of those seats. Still, this only addresses 51.79% of the borough's need.

In addition, while also having the most overcrowded schools, Queens' public school students also receive the least per pupil spending in expense funds. The City spends only \$8,353 per pupil in Queens, compared to \$10,092 in the Bronx.

There are currently 206,077 people in Queens between the ages of 10 to 17¹⁰. These children and young adults deserve the best after-school services the city can offer. Of the total 919 COMPASS after-school sites, 189 are in Queens, representing 20.14% of the total funding award. These after-school programs are crucial for our city's youth, and the City needs to expand these programs boroughwide and citywide.

Queens is also home to one of the fastest growing aging populations. Currently, there are more than 301,000 residents over the age of 65 residing in Queens, representing 13% of the borough¹¹. This population is increasingly diverse. Over half of these residents are foreign-born and 35.8% are Limited English Proficient¹². This population's LGBTQ community is rapidly growing as well. To serve this increasingly diverse older population, programs need to be multi-faceted so that they are culturally considerate and linguistically competent. Programs that support senior centers and provide social services need to be expanded, and more senior housing needs to be created.

Queens' local economy continues to be a major economic engine for the city. Queens' main economic hubs, Jamaica, Flushing, Long Island City-Astoria, and Jackson Heights, continue to be major sources of economic impact for the city. Tourism in Queens continues to be a major economic driver, with visitors spending \$8.3 billion, supporting 87,000 jobs, and generating \$1.05 billion in state and local taxes, outpacing Brooklyn, the Bronx and Staten Island in visitor spending and tax generation¹³. Additional investments are consistently being made in market sectors like technology, with anticipated growth in the sector as the borough continues to cultivate and attract tech entrepreneurs¹⁴. Still, traditional small businesses continue to be a primary driver of economic growth in Queens. These small businesses still need assistance to help them become stronger, more resilient, and more effective. This means providing access to small business support programs, helping businesses navigate the City's regulations, and expanding business opportunities through government procurement opportunities.

The City needs to continue to promote its cultural icons, and for Queens this means supporting the wide range of arts available in the borough. Queens is amidst a cultural transformation. The borough is home to some of the most iconic buildings and structures in the world, including the globally recognized Unisphere and New York State Pavilion. Areas like Astoria and Long Island City are establishing themselves as major cultural hubs. In early 2014, the New York City Council designated the area surrounding Kaufman Astoria Studios as the city's first arts district through a City Council Proclamation. The area's unique mix of adaptively reused residential, commercial, and manufacturing buildings serve as a catalyst for growth in culture and the arts. Still, Queens receives the lowest per capita arts spending. The City needs to equitably fund the arts and culture in Queens.

The City also needs to do more to protect its cultural icons, one of those being the New York State Pavilion. Since Fiscal Year 2015, the Mayor, City Council Speaker, New York State Regional Economic Development Council, and the Queens Borough President invested nearly \$13 million to preserve the Pavilion. The funding will go a long way toward making the Pavilion structurally sound and lighted, but more than \$35 million is needed to restore this heritage site.

Addressing public safety and quality of life issues are at the heart of what government is expected to provide. With neighborhoods like Long Island City, Sunnyside, Woodside, Astoria, Rego Park, and Jamaica quickly growing, the City needs to ensure a responsive delivery of public safety and sanitation services. We need to ensure that the level of services provided keeps pace as our neighborhoods grow.

In addition, we need to address the health needs of the borough. Over the past eight years, four hospitals have closed, leaving only nine acute hospitals to serve the borough. Queens is now the most under-bedded borough with only 1.54 beds per 1000 patients with an average emergency room wait time of 54.5 minutes. The City needs to explore the expansion of free-standing emergency rooms in the borough, and begin to plan contingencies in the event the Affordable Care Act is repealed.

The Fiscal Year 2018 Preliminary Budget outlines an ambitious \$84.67 billion financial plan which includes the restoration of critical services across various agencies, including the Office of the Queens Borough President, and outlines several key new initiatives. The Fiscal Year 2018 Preliminary Budget also outlines a Capital Commitment Plan, with expenditures totaling \$9.27 billion for Fiscal Year 2018.

The Queens Borough Board respectfully proposes the enclosed budget recommendations and budget priorities, pursuant to Section 241 of the New York City Charter. The recommendations and budget priorities proposed in this response seek to provide a meaningful approach to addressing some of the longstanding issues faced by the borough of Queens.

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Summary

Office of the Queens Borough President

- Increase the agency budget to better serve the Borough of Queens

Community Boards

- Increase funding support to Queens Community Boards
- Fund the top budget priorities of each Community Board

Department for the Aging

- Increase Senior Center funding for Queens
- Restore Senior Services – Borough President Discretionary Funding
- Restore funding for the NORC Services Programs
- Expand Home Delivered Meals to award organizations that provide culturally sensitive meals
- Continue City Council Initiatives

Administration for Children's Services

- Increase the number of child care and Head Start sites in Queens
- Continue City Council Initiatives

Department of Youth and Community Development

- Increase funding to cover more COMPASS NYC sites in Queens
- Increase funding for the Beacon program
- Increase funding for COMPASS NYC summer programs
- Restore funding for Summer Youth Employment
- Increase funding for additional staff tasked with executing discretionary funding contracts
- Continue City Council Initiatives

Department of Education

- Increase capital funds for the construction and expansion of schools
- Increase expense funding for Queens Schools
- Increase funding for Universal Pre-Kindergarten
- Continue City Council Initiatives

City University of New York

- Provide capital funding support for Queens' CUNY schools
- Continue City Council Initiatives

Queens Borough Public Library

- Increase expense funding support to provide expanded seven-day service
- Increase capital funding support for Queens Borough Public Library

Department of Housing Preservation and Development

- Create and preserve more affordable housing in Queens
- Increase funding for foreclosure services
- Continue housing support services to residents in the areas impacted by Hurricane Sandy
- Continue City Council Initiatives

Department of Small Business Services

- Increase Funding Industrial Business Solutions Providers
- Enhance funding for programs covered under Neighborhood Development
- Expand Avenue NYC
- Continue City Council Initiatives

Department of Cultural Affairs

- Increase funding for cultural organizations in Queens
- Continue City Council Initiatives

Department of Parks and Recreation

- Increase the number of Park Enforcement Patrol Officers in Queens
- Increase funds for street tree pruning
- Increase capital funding support for Queens parks
- Provide capital funding support for the restoration of the New York State Pavilion
- Continue City Council Initiatives

Department of Health and Mental Hygiene

- Increase Expense and Capital funding support for Queens' HHC Hospitals
- Funding for HHC operated Article 28 free standing healthcare facilities
- Increase funding for programs that support behavioral health
- Continue City Council Initiatives

Police Department

- Create a Flushing Meadows Corona Park Sub-Station
- Ensure that the 116th Precinct is built out in a timely fashion
- Allocate Capital funds to relocate or renovate the 110th Precinct

Fire Department

- Reopen Engine 261 in Western Queens
- Create a Rockaway Peninsula Ladder Company

Department of Sanitation

- Increase cleanup of major commercial corridors
- Increase garbage and recycling pickup throughout the borough
- Proportion funding to each sanitation district to support the districts responsibility to Citywide sanitation service

Department of Buildings

- Increase the number of Building Inspectors for Queens
- Ensure funding for Inspectors proportional to number of complaints

Department of Transportation

- Increase the number of slow zones, install more pedestrian countdown crosswalk signals, and increase police presence
- Increase capital funds to resurface streets, sidewalks and curb cuts
- Reform MTA Access-A-Ride to better serve the borough



The Office of the Queens Borough President

The City Charter mandates the Queens Borough President to perform such functions as: maintain a topographic bureau, coordinate capital construction within the borough, monitor and expedite capital projects, submit capital and expense allocations for inclusion in the Adopted Budget, plan the growth, improvement and development of the borough, review and make recommendations regarding land use proposals, provide technical assistance to community boards, monitor the performance of city contracts, have legislation introduced by the City Council, oversee the coordination of a borough-wide public service complaint system, prepare a borough strategic policy statement for the borough, chair the Borough Board, submit a comprehensive statement of the expense and capital budgets for the borough, and serve as a trustee on the New York City Employee Retirement System Pension Board.

Agency Financial Plan (\$ In Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$3,973	\$4,004	\$31
Other Than Personal Service	\$1,301	\$739	(\$562)
TOTAL	\$5,274	\$4,743	(\$531)

Budget Overview

The Fiscal Year 2018 Preliminary Budget allocates \$4.74 million to the Office of the Queens Borough President, \$531,000 less than the amount budgeted in the Fiscal Year 2017 Adopted Budget. The authorized Agency headcount is 54.

Recommendations

Increase the agency budget to better serve the Borough of Queens – Queens is among the fastest growing and the most ethnically diverse counties in the country. This diversity creates circumstances where the Office of the Queens Borough President has to provide constituents with multi-faceted services that are unique to such a culturally diverse population.

The Fiscal Year 2018 Preliminary Budget allocates the least per capita funding for the Office of the Queens Borough President – Queens only receives \$2.03 in funding per person. In order to adequately serve the borough, particularly the growing immigrant population that needs more direct services, the Borough Board recommends that the expense budget for the Office of the Queens Borough President be increased in order to expand the scope of services and to provide better administrative support for the Community Boards.

Borough President Expense Budget Awards per Borough Fiscal Year 2018 Preliminary Budget			
Borough	Population	Fiscal Year 2018 Preliminary Budget	Per Capita Support
Bronx	1,438,159	\$5,450,000	\$3.79
Brooklyn	2,621,793	\$5,694,000	\$2.17
Manhattan	1,636,268	\$4,583,000	\$2.80
Staten Island	473,279	\$4,243,000	\$8.97
Queens	2,321,580	\$4,743,000	\$2.04

Community Boards

The Community Boards are the eyes and ears of government, and are responsible for monitoring services, resolving problems and developing plans for their neighborhoods.

Agency Financial Plan (\$ In Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$12,594	\$12,585	(\$9)
Other Than Personal Service	\$5,182	\$4,746	(\$436)
TOTAL	\$17,776	\$17,331	(\$445)

Budget Overview

The Fiscal Year 2018 Preliminary Budget forecasts a \$17.33 million budget for the Community Boards citywide, \$445,000 less than the amount budgeted in the Fiscal Year 2017 Adopted Budget.

Recommendations

Increase funding support to Queens Community Boards – The Community Boards are pivotal to the governance of the City since they serve as frontline service for the residents. The 14 Community Boards in Queens serve an increasingly multiethnic and multilingual community. Yet, the Fiscal Year 2018 Preliminary Budget estimates that Queens' Community Boards receive the lowest per capita support out of the five boroughs. The Borough Board recommends increasing funding support to the 14 Community Boards in Queens to be able to serve their residents sufficiently.

Community Board Expense Budget Awards per Borough Fiscal Year 2018 Preliminary Budget (\$ In Thousands)			
Borough	Population	Fiscal Year 2018 Preliminary Budget Borough Total	Per Capita Support
Bronx	1,438,159	\$2,806,933	\$1.95
Manhattan	1,636,268	\$2,806,933	\$1.72
Brooklyn	2,621,793	\$4,210,398	\$1.61
Staten Island	473,279	\$703,854	\$1.49
Queens	2,321,580	\$3,274,754	\$1.41

Fund the top budget priorities of each Community Board – Each Community Board has outlined budget priorities for their districts through the Register of Community Board Budget Requests. These priorities range from parks improvements to sewer infrastructure upgrades. The Borough Board recommends funding support for the budget priorities outlined in the Fiscal Year 2018 Register of Community Board Budget Requests.

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 1 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Construct noise barriers between PS 85 and train tracks on 31st Street elevated structure to eliminate the disruption from noise and enhance the classroom experience	Metropolitan Transportation Authority	For information regarding this request, contact the Transit Authority at 646-252-2660
2	Implement the Childrens Seat Belts Safety School Bus Ride Equipment	Department of Education	Further study by agency of this request is needed
3	Request to reopen Firehouse 261, Ladder 116 at 29 th Street between 37 th and 38 th Aves due to increased buildings and visitors in district	Fire Department	Further study by the agency of this request is needed
4	Provide pedestrian only signage of all pathways in all of Astoria Park and through all CD1 parks for safety of all parks users	Department of Parks and Recreation	The agency will try to accommodate this issue within existing resources
5	Provide accessibility at PS 2 for persons with disabilities	Department of Education	Project was funded in prior fiscal year and construction contract has been let
6	Reconstruct and paint lines, upgrade infield or sports use including soccer and Astoria Park Track	Department of Parks and Recreation	The project was funded in a prior fiscal year and the scope is now underway
7	Complete 2003 streetlight replacement on commercial strips between Astoria Blvd and 30 th Ave and midblock between Broadway and 35 th Ave; and 30 th Ave between 35 th Street and Crescent Streets to include curbage	Department of Transportation	The agency will accommodate this issue within existing resources
8	Development for parking over the Grand Central Parkway between 32 nd and 41 st Streets for 114 th Police Precinct for officers use	Department of Transportation	City parking facilities are being sold by DOT in conjunction with EDC. This precludes DOT from allocating funds for purchase of properties and subsequent construction of parking facilities.
9	Create a new expanded comfort station in the North Side of Astoria Park closer to Ditmars Boulevard	Department of Parks and Recreation	Further study by the agency of this request is needed
10	Relocation or expand QW1 sanitation garage; existing structure was built in 1937 and dilapidated	Department of Sanitation	The Department is in the process of evaluating the need and feasibility of this request

Fiscal Year 2018 Preliminary Budget Community Board Register			
Community Board 1 Expense Priorities and Requests			
Priority	Request	Responsible Agency	Agency Response
1	Increase monitoring of air and noise quality in CD1	Department of Environmental Protection	The agency will try to accommodate this issue within existing resources
2	Increase funds for evening inspectors in collaboration with DCA and NYPD for MARCHES.	Police Department	Additional resources are unavailable due to funding levels; program will operate at current funding levels
3	Must clean and maintain catch basins on a more frequent schedule to prevent flooding	Department of Environmental Protection	Beginning in FY17, DEPs 148,000 catch basins will be inspected on a 1 year rotation, and will be cleaned and repaired as needed/in response to 311 complaints.
4	Upgrade fire department equipment; permanent generators in each fire house in CD1	Fire Department	Generators are being installed in firehouses on a yearly basis; funding reliant on federal grants. Repairs and upgrades to facilities must be scheduled so emergency response operations are not impacted. Resources and priorities dictate repair schedule.
5	Increase of HPD inspectors in CD1 to prevent hazards of any outstanding violations which need to be addressed and may be a subsequent danger to the residence	Department of Housing Preservation and Development	Agency will accommodate this issue within existing resources
6	Services for the elderly and disables including homecare, meals on wheels, and medical transportation	Department for the Aging	No additional funding available to increase program budgets or commence new initiatives
7	Include funds for more frequent tree pruning	Department of Parks and Recreation	Availability of funds is uncertain
8	New 16 passenger van for use in CD1 by Parks personnel	Department of Parks and Recreation	Recommended that this project be brought to Elected Officials

9	Expand after school programs in CD1	Department of Youth and Community Development	Presently, programs are available. Additional programs are contingent upon available funding and will be distributed through an RFP process
10	Expand Day Care Programs	Administration for Children's Services	ACS does not build day care facilities; through RFPs ACS contracts with child care providers to provide day care services

Fiscal Year 2018 Preliminary Budget Community Board Register			
Community Board 2 Capital Priorities and Requests			
Priority	Request	Responsible Agency	Agency Response
1	Provide funds to design and construct new police station house centrally located within the boundaries of the 108th Precinct to reduce response times.	Police Department	Funding constraints, project capacity and Department priorities rule out including this project at this time
2	Increase number of health care facilities due to hospital closings in Western Queens	Health and Hospitals Corporation	HHC is expanding primary care services to underserved areas as part of Caring Neighborhood Initiative in Woodside Junction Blvd; new locations to be identified
3	Reconstruct Winfield Industrial Streets from 69th Street to 72nd Drive, Queens Boulevard to Maurice Avenue. Repair or construct new streets, sidewalks, curbs, medians, pedestrian ramps or bus pads.	Department of Transportation	The agency will accommodate this issue within existing resources
4	Redesign and construct sewers and catch basins to eliminate and prevent flooding. Locations include 58th Street to 69th Street. Tyler Avenue to Maurice Avenue to Laurel Hill Boulevard and Queens Boulevard.	Department of Environmental Protection	Needs for capital projects is determined either through internal DEP studies or in compliance with state or federal mandates.
5	Reconstruct Hunters Point Sewers to provide adequate service for Hunters Point Waterfront Development and existing homes and manufacturing companies in Hunters Point residential area. DEP should study the entire Hunters Point sewer system to determine areas that require new sewers and catch basins. From Newtown Creek to 44th Drive, from East River west to Jackson Avenue.	Department of Environmental Protection	Work on this project/program has either been competed or will be finished in FY2017
6	Reconstruct Little Bush Park and new play equipment	Department of Parks and Recreation	Parks funding is insufficient for this project; recommend this project is brought to elected officials
7	New park on Bradley Avenue and Van Dam Street Triangle in Blissville.	Department of Parks and Recreation	Further study by the agency of this request is needed

8	Reconstruct 61 st Street from 39 th Ave to 37 th Ave including sewers and catch basins	Department of Environmental Protection	More information is needed from the community board before making a funding decision; community board should contact the agency
9	Request the SCA to conduct an analysis for an additional elementary school within the boundaries of CD2	Department of Education	CD is located in a school district with identified seat need. Projects are in process or have been completed
10	Reconstruct Vernon Blvd near 53 rd Ave and Newtown Creek	Department of Transportation	DOT has requested funding for this project

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 2 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Establish a beacon school within boundaries of CB2	Department of Youth and Community Development	Unable to meet request due to financial constraints
2	Air quality testing equipment in the boundaries of CD2 to identify areas with poor air quality	Department of Environmental Protection	DOHMH partners with Queens College to conduct Survey which studies levels of pollutants and its impact on air quality.
3	Improve efficiency of access a ride services for seniors and the disabled	Metropolitan Transit Authority	For information regarding this request, contact the Transit Authority at 646-252-2660
4	Increase police offices at the 108 th precinct to help decrease response time	Police Department	Allocation of uniformed personnel is scheduled by the agency after graduation of police classes from the Academy.
5	Request funding to FDNY to maintain manpower levels at a minimum of 5 at each engine company and 5 at each ladder company.	Fire Department	In the Preliminary Budget, citywide Personnel, Program, Equipment funds are maintained.
6	Provide funds to Parks for tree pruning and stump removal contracts for CB 2.	Department of Parks and Recreation	Agency recommends funding this request in next Fiscal Year, but availability of funding is uncertain
7	Increase funding for DFTA to meet growing demands for day care programs for seniors including Alzheimers programs to establish a baseline for funding	Department for the Aging	No additional funding available
8	Increase DOB PS budget to allow for hiring of additional inspectors for Queens	Department of Buildings	Funded in a prior fiscal year and scope is now underway
9	Increase funds for DFTA to meet increase demands for transportation services for seniors and more fresh meals for seniors	Department for the Aging	No additional funding available
10	Increase funds to DFTA to provide meals on wheels to residence of CB2	Department for the Aging	No additional funding available

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 3 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Construct new school facilities in CB3, especially Early Childhood Centers, Elementary, Intermediate and a High School	Department of Education	CD is located in a school district with identified seat need; projects are in process or have been completed
2	Construct additional holding/CSO tanks in Flushing Bay in order to reduce odors and improve water flow and quality	Department of Environmental Protection	On 3/8/12, the NYS Department of Environmental Conservation (DEC) and DEP signed a groundbreaking agreement to reduce combined sewer overflows (CSOs) using a hybrid green and gray infrastructure approach. As part of this agreement, DEP will develop 10 waterbody-specific LTCPs plus 1 citywide LTCP to reduce CSOs and improve water quality in NYC's waterbodies and waterways. The goal of each LTCP is to identify appropriate CSO controls necessary to achieve waterbody-specific water quality standards, consistent with the Federal CSO Policy and the water quality goals of the Clean Water Act (CWA).
3	Expand East Elmhurst Library	Queens Borough Public Library	The project was funded in prior fiscal year and construction is in progress
4	Construct a new building and expand the capacity of the Jackson Heights Library	Queens Borough Public Library	Further study by the agency of this request is required

5	Create affordable housing for middle and low income families including seniors	Department of Housing Preservation and Development	The agency will accommodate this issue within existing resources
6	Reconstruct sewers on Astoria Blvd between 84 th through 96 th Streets; 114 th Street between Ditmars Blvd and 23 rd Ave; 25 th Ave from Gilmore Street to the cul-de-sac; 110 th Street from Astoria to Northern Blvd; Northern Blvd between 98 th and 99 th Streets; 99 th Street between Ditmars Blvd and 27 th Ave; 87 th Street between Astoria Blvd and 25 th Ave; Astoria Blvd Corner 108 th and Nothern Blvd at Elmcor Senior Center; 99 th St and Astoria Blvd – Blessed Sacrament Church and School, 93 Street and 35 th Ave	Department of Environmental Protection	After review, DEP staff found that the sewer is functioning properly and efficiently
7	Fund a study for the construction of a separate sewer system for 103 rd and Northern Blvd, 25 th Avenue and 81 st Street, 77 th Street and 30 th Avenue, 25 th Avenue and 77 th Street and 25 th Avenue and 76 th Street	Department of Environmental Protection	Needs for capital projects is determined either through internal DEP studies or in compliance with state or federal mandates.
8	Reconstruct streets in Community Board 3; Northern Blvd from Junction Blvd to 114 th Street, Northern Blvd from Junction to Roosevelt, 37 th Ave from Junction to 114 th Street, 82 nd Street from Roosevelt Ave to the BQE, 114 th to 69 th Streets and Astoria Blvd from 69 th to 114 th Streets	Department of Transportation	Request includes more than one proposal, funding for part is recommended
9	Construct library in Northwest sector of CD	Queens Borough Public Library	Further study by the agency of this request is needed
10	Conduct a traffic study and redesign of the exit at 114 th Street and Northern Blvd and the Grand Central Parkway	Department of Transportation	Please contact the Borough Commissioners office to discuss this request

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 3 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Install air monitors in Jackson Heights and East Elmhurst and other areas located near LaGuardia Airport	Department of Environmental Protection	DOHMH partners with Queens College to conduct Survey with City Community Air pollutants and its impact on air quality.
2	Keep Queens Libraries open 7 days a week with one late night closing at 10 pm	Queens Borough Public Library	The Library will continue to request funding for 7 day operation
3	Increase litter basket collections to three times per day on commercial strips	Department of Sanitation	Funding availability to support this program uncertain
4	Restore and increase funding for youth, adult and senior programming in Jackson Heights, North Corona, and East Elmhurst	Department of Youth and Community Development	Currently a variety of agency funded programs in the district for this purpose; additional programs contingent on funding
5	Hire parks associates for PS 127, Junction Blvd and Area parks	Department of Parks and Recreation	The agency recommends funding this request in FY18 but availability of funds is uncertain
6	Hire additional custodial personnel for 115 th precinct	Police Department	Current funding is available for personnel maintenance, not increase
7	Expand graffiti removal programs	Economic Development Corporation	Agency will try to accommodate this issue within existing resources
8	Open special education programs and vocational training in CD3	Department of Education	Contact Administrator of Special Education at the Field Support Center to learn more about special education programs and school funding
9	Fund gifted programs in CB3	Department of Education	DOE reviews the need to open new Gifted and Talented programs in a

			district based on the number of students who qualify and demand.
10	Restore Day Care Slots	Administration for Children's Services	ACS does not build day care facilities; operates facilities through RFPs

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 4 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	New reference library in the vicinity in 108 th St and Corona Avenue to service the southeast portion of the district	Queens Borough Public Library	Further study by the agency of this request is needed
2	Area that houses the precinct house is inadequate; densely populated with limited street access, not enough parking for police vehicles	Police Department	Further study by the agency of this request is needed
3	Reconstruction and upgrade of existing sewer system to accommodate existing and future needs; Queens Blvd from LIE to CSX railroad line	Department of Environmental Protection	Need for capital projects is determined either through DEP studies or in compliance with state or federal mandates
4	Funding for damaged curbs in district	Department of Transportation	Curb replacement requests should be directed to Borough Commissioner
5	Reconstruction and upgrade of sewer system; Junction Blvd from the LIE to Roosevelt Ave; 57 th Ave from Queens Blvd to 99 th St; Horace Harding Expressway from 108 th St to Queens Blvd	Department of Environmental Protection	Work has this has either been completed or will be finished in FY17
6	Need for a medical center in South Elmhurst area	Health and Hospitals Corporation	HHC is expanding primary care services to underserved areas of the City as a part of Caring Neighborhood Initiative in Woodside Junction Blvd Health Clinic and other new locations to be identified
7	More Early Childhood Services for children from birth to three years old	Administration for Children's Services	ACS will review this request
8	Additional funding for phase 2 of the adaptive renovation for Fountain of the Fairs and reflecting pools at FMCP	Department of Parks and Recreation	Parks funds are insufficient for this project. Recommend that this project is brought to elected officials
9	Request for rehab center in district; drug and alcohol, mental health and physical therapy services	Health and Hospitals Corporation	More information needed from the community board before making funding

			<p>decision; community board should contact the agency</p>
10	<p>Expand incubator or affordable work/research labs; this would provide the community with needed jobs</p>	<p>Economic Development Corporation</p>	<p>Further study by the agency of this request is needed. Contact EDC</p>

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 4 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Increase funding for tree pruning to address the backlog	Department of Parks and Recreation	Funding at this time is uncertain
2	Study land use and zoning to better match current use or future neighborhood needs	Department of City Planning	Further study by the agency of this request is needed
3	Expand graffiti removal services on private sites	Economic Development Corporation	The agency will try to accommodate this issue within existing resources
4	Support to address tree roots lifting sidewalks in front of residences	Department of Parks and Recreation	Funding at this time is uncertain
5	Increase and maintain funding for the curb and sidewalk replacement program	Department of Transportation	In Preliminary Budget, citywide personnel, program and equipment funds are maintained in FY18. Allocations are scheduled by the agency only after budget adoption
6	Upgrade communication equipment to improve emergency response	Fire Department	Repair all call boxes as resources and priorities allow
7	Request for increase in staff for roadway maintenance and replacement of missing/damaged signs	Department of Transportation	In Preliminary Budget, citywide personnel, program and equipment funds are maintained in FY18. Allocations are scheduled by the agency only after budget adoption
8	Increase enforcement of illegal posting laws	Department of Sanitation	Availability of funds is uncertain
9	Requesting 2 to 3 unmarked vehicles to meet current and future needs	Police Department	New equipment must be requested by NYPD Commanding Officer. Vehicles are purchased on a replacement cycle. The Commanding Officer, Borough Commander and Chief of Patrol have input into

10	Create or promote programs to de-stigmatize mental health problems and encourage treatment	Department of Health and Mental Hygiene	the mix of replacement vehicles. Specific funding is unknown until budget adoption Agency will review the request for additional programming which could be contingent upon available resources
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Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 5 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Completion of sewer projects along Penelope Avenue area in Middle Village and along 69 th Street and Calamus Avenue on Woodside/Maspeth border. Solutions to reported sewer backups and street flooding in the Cooper Avenue area and in the 77 th and 78 th Avenue areas of Glendale	Department of Environmental Protection	Project is included in the ten year plan
2	Reconstruct deteriorated catch basins and provide new catch basins in the district, for example catch basins need to be installed on Edsall Avenue from 71 Place to 73 Street in Glendale	Department of Environmental Protection	New catch basins are installed as part of a capital project for an entire street or intersection
3	Plant new street trees in light of the damaging weather events in the district since 2010	Department of Parks and Recreation	Funds are insufficient for this project; recommended that this project is brought to elected officials
4	Capital improvements to enhance pedestrian and vehicle safety on Grand Ave at 69 th Street, at the Grand Ave/LIE Eastbound Service Road, and 69 th St/LIE Service Road intersection at Maspeth.	Department of Transportation	Capital funding constraints, project capacity and City-wide priorities preclude this project at this time
5	Evaluate the structural condition of the elevated "M" train line, perform repairs and paint the structure from Wyckoff Avenue to Metropolitan Avenue	Metropolitan Transit Authority	For information regarding this request, contact the Transit Authority at 646-252-2660
6	Rehabilitate Ridgewood Reservoir, Phase 2, and surrounding area including portions of Highland Park	Department of Parks and Recreation	Project is included in agency's departmental estimates for the out years
7	Repower polluting stage zero freight engines hauling municipal waste through the district	Department of Sanitation	This is not in the City's budget jurisdiction -- contact OMB's Community Board Unit
8	Rehabilitate the Glendale Branch Library	Queens Borough Public Library	Project was funded in prior fiscal year and scope is now underway; additional funding required
9	Construct an athletic field at the Planned NYC DEP Newtown Creek Aeration Facility Property	Department of Parks and Recreation	Department funds are insufficient for this project; recommend this be brought to elected officials

10	Provide replacement of the synthetic turf soccer/football field and the running track at the west of Juniper Valley Park in Middle Village	Department of Parks and Recreation	Department funds are insufficient for this project; recommend this be brought to elected officials
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Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 5 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Assign additional personnel for the 104 th Police Precinct patrol force	Police Department	NYPD's uniformed staffing levels depend on decisions made in the Preliminary and Executive budget process; allocation of uniformed personnel is scheduled by agency only after graduation of police classes from academy
2	Provide field works for Bureau of Water and Sewer Operations	Department of Environmental Protection	The agency will accommodate this issue within existing resources
3	Hire inspectors and plan examiners in sufficient numbers, to cope with illegal uses of property and questionable construction	Department of Buildings	Project was funded in a prior fiscal year and the scope is now underway
4	Provide Sanitation Department cleaning personnel to clean illegal dumping and for litter basket collections	Department of Sanitation	Fiscal constraints makes funding uncertain
5	Funding for educational and recreational programs for children and teens	Department of Youth and Community Development	There are currently a variety of programs that target this population; additional program funds are distributed through RFP
6	Provide funding for Fire Department Services	Fire Department	In the Preliminary Budget, Citywide personnel/program/equipment funds are maintained in FY 2018. Allocations are scheduled by the agency only after budget adoption.
7	Provide needed services for senior citizens including funding for Meals on Wheels, congregate meals, senior transportation programs, health care programs for the elderly and Senior Home Care, and emergency food programs for seniors	Department for the Aging	No additional funding is available

8	Continue 5 times per week garbage collection and begin 5 day a week recycling collection for schools	Department of Sanitation	This is not a budget request – contact DSNY for service related issues
9	Allocate funds for operation and enhancement of the Division of Forestry in Queens	Department of Parks and Recreation	Availability of funds in uncertain
10	Provide sufficient personnel for traffic safety inspections, sign installations, pavement markings and sign manufacturing	Department of Transportation	Agency will accommodate this issue within existing resources

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 6 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Expand Rego Park Library	Queens Borough Public Library	Project is included in ten year plan
2	Request is to upgrade all sewers in Community Board 6 to accommodate the growing population	Department of Environmental Protection	Agency will try to accommodate this issue within existing resources
3	Fund all current and future park improvements	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
4	Fund reconstruction of all CB6 medians, along with cracked sidewalk and crosswalk program	Department of Transportation	Further study by the agency of this request is needed
5	Fund Woodhaven Blvd Safety Improvements	Department of Transportation	DOT has begun process for implementation of program
6	This request is to fund sound barriers along the Long Island Expressway Boundaries in CB6	Department of Transportation	NYS DOT has jurisdiction on this; request referred to them
7	Fund upgrading of all communication and computer equipment for all firehouses in CB6	Fire Department	Further study by the agency of this request is needed
8	Fund upgrading of all communication and computer equipment for all precincts within CB6	Police Department	The agency will try to accommodate this issue within existing resources
9	Funding additional DSNY trucks for litter basket collection	Department of Sanitation	This is not a budget request – this is a service request. Contact DSNY to see how to best resolve this issue
10	Installation of security cameras at all subway stations in CB6	Metropolitan Transit Authority	For information regarding this request, contact the Transit Authority at 646-252-2660

Fiscal Year 2018 Preliminary Budget Community Board Register			
Community Board 6 Expense Priorities and Requests			
Priority	Request	Responsible Agency	Agency Response
1	Fund Beacon Programs at JHS 190	Department of Youth and Community Development	DYCD has increased funding in this service area
2	increase and maintain funding for existing senior centers in Community Board 6	Department for the Aging	These programs remain open and funded
3	This request is for additional funding for subway station cleaning and maintenance in CB 6	Metropolitan Transit Authority	For information regarding this request, contact the Transit Authority at 646-252-2660
4	Request to upgrade all CB 6 Parks vehicles which would include a crew cab which will enable all the workers to go together to various sites	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
5	Request to recruit and retain local precinct crossing guards	Police Department	NYPD funding is currently available to maintain both the School Crossing Guards and School Safety Agents headcounts. The availability of future funding depends on decisions made in the Preliminary and Executive budget process
6	Request to recruit and retain local precinct police officers	Police Department	NYPD's total uniformed staffing levels depend on decisions made in the Preliminary and Executive Budget process. Allocation of uniformed personnel is scheduled by the agency only after graduation of police classes from the Academy
7	Request to increase Buildings Department Inspectors and Support Staff	Department of Buildings	This project was funded in a prior fiscal year and the scope is now underway
8	This request is to fund pedestrian timing devices and safety improvements within the CB 6 District	Department of Transportation	More information is needed from the community board

				before making a funding decision; the community board should contact the agency
9	Increase personnel for noise abatement in CB6	Department of Environmental Protection	Agency will try to accommodate this within existing resources	Availability of funds uncertain
10	Fund personnel for additional sanitation enforcement in CB6	Department of Sanitation		

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 7 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Reconstruction of 20 th Avenue from the Whitestone Expressway service to College Point Blvd, and 127 th Street from 14 th to 23 rd Avenues	Department of Transportation	Agency will accommodate this issue within existing resources
2	Reconstruct Little Bay Park including rehab of soccer/baseball fields, and installation of additional lighting along the paths, and construction of a fitness track	Department of Parks and Recreation	Request includes more than one project; funding for part is already in place or completed for certain portions
3	Reconstruction of Kissena Corridor Park	Department of Parks and Recreation	Department funds are insufficient for this project; recommended that this is brought to elected officials
4	Reconstruction of Union Street from Northern Blvd to 26 th Ave and from 26 th Ave to Parsons Blvd	Department of Transportation	Agency will accommodate this issue within existing resources
5	Willeys Point Phase II – reconstruction to include sidewalks, roadbed, sewers and street lightings. Need to address flooding problems	Department of Transportation	DOT has requested funding for this project
6	Reconstruction of McNeil Park is needed to include a seawall/drainage, paths, a playground, and installation of sidewalk abutting the Poppenhusen Avenue side of the Park	Department of Parks and Recreation	Contains more than one request; funding for part is already in place or completed for certain portions
7	Reconstruction of Ulmer Street from the Whitestone Expressway S.R. to 25 th Avenue	Department of Transportation	DOT has requested funding for this project
8	Reconstruction of 28 th Avenue from Linden Place to College Point Blvd	Department of Transportation	DOT has requested funding for this project
9	Construction and reconstruction of sanitary, storm and combined sewers will help lessen the incidents of sewer backups and assist in the draining of storm and sanitary water	Department of Environmental Protection	More information is needed from community board before making a funding decision
10	Reconstruct comfort station/park house for Flushing Memorial Field	Department of Parks and Recreation	Department funds are insufficient for this project; recommended that this is brought to elected officials

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 7 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Request to increase building inspectors due to increase in construction	Department of Buildings	Agency will try to accommodate this issue within existing resources
2	Increase in regular and seasonal personnel in order to maintain park locations	Department of Parks and Recreation	Availability of funds is uncertain
3	CB7 requests operating budget to be increased to keep up with its expanded role in the community	Mayor's Office of Management and Budget	Community Boards' budget will be maintained in FY18
4	Additional personnel are needed to handle basket pickups on Saturday, Sunday and holidays on commercial strips	Department of Sanitation	Availability of funds is uncertain
5	Additional maintenance staff is needed to handle the increase number of street collapses and perform odor control monitoring at water plans and staff to maintain catch basins	Department of Environmental Protection	Beginning in FY17, DEPs 148,000 catch basins will be inspected on a 1 year rotation, and will be cleaned and repaired as needed/in response to 311 complaints.
6	Fund curb replacement program	Department of Transportation	Curb replacement requests should be directed to Borough Commissioner
7	Increase funding for day care centers in order to accommodate the increasing population within the board area	Administration for Children's Services	ACS does not build day care facilities; through RFPs ACS contracts with child care providers to provide day care services
8	Support funding for additional personnel to address quality of life complaints, maintain the DARE program, and for additional civilian personnel to relieve officers assigned to the 109 th precinct	Police Department	Allocation of uniformed personnel is scheduled by the agency after graduation of police classes from the Academy.
9	Increase supplies and equipment for parks; supplies are needed for park programs such as arts and crafts, as well as equipment and tools in order to maintain park locations, tennis facilities and green street locations	Department of Parks and Recreation	Recommended that this project be brought to Elected Officials
10	Support replacement contracts for deteriorated bus pads	Department of Transportation	Agency will try to accommodate this issue within existing resources

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 8 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Reconstruction/trench restoration is needed to address street depression and sinkholes	Department of Transportation	Agency will try to accommodate this issue within existing resources
2	Rehabilitate Cunningham Park's Redwood Playground and 210 th Street Playground	Department of Parks and Recreation	Request includes more than one project; funding for part is already in place and/or work is underway or completed on certain portions.
3	Funds are needed for computers and smart boards for the conference rooms of Hillcrest Branch Library	Queens Borough Public Library	Approval of this request depends on sufficient Federal/State funds
4	Provide air conditions units for every classroom on the first floor level at MS 216; upgrade electrical wiring to accommodate AC units and other electronics	Department of Education	Further study by the agency of this request is needed
5	Briarwood Library needs to be expanded and renovated to meet with the increase in demand	Queens Borough Public Library	Project is included in ten year plan
6	Create an annex for the Queens Public Library at Queens Hospital Center	Queens Borough Public Library	Further study by the agency of this request is needed
7	Installation of new sidewalk and curbs	Department of Transportation	Sidewalks are the responsibility of adjacent property owner
8	Lighting is needed on 73 rd Terrace between 137 th Street and 136 th Street	Department of Transportation	Further study by the agency of this request is needed
9	Install and/or repair bus pads on Hillside Avenue, and points along Union Turnpike	Department of Transportation	Further study by the agency of this request is needed
10	Installation of additional street lighting along Main Street Wall; high intensity lighting at Park Drive East northbound	Department of Transportation	Further study by the agency of this request is needed

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 8 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Traffic Safety programs for afterschool program participants	Police Department	Agency will try to accommodate this within existing resources
2	Increase personnel for the maintenance of catch basins, sewers and water mains in the district	Department of Environmental Protection	Beginning in FY17, DEPs 148,000 catch basins will be inspected on a 1 year rotation, and will be cleaned and repaired as needed/in response to 311 complaints.
3	Fund/purchase of potable water trucks to water Million Trees NYC newly planted trees and green street gardens through the district; fund a green streets beautification program center island malls in Fresh Meadows	Department of Parks and Recreation	Parks funding insufficient for this project; recommended that this get brought to elected officials
4	Dedicated basket trucks are needed to empty streets bins more frequently	Department of Sanitation	Fiscal constraints makes availability of funds uncertain
5	Increase funding for summer youth programs	Department of Youth and Community Development	DYCD has increased funding in this service area
6	Provide shotspotters to assist precinct in solving crimes	Police Department	NYPD is currently in contract negotiations to expand the Shot Spotter program
7	Assign additional personnel to Parks and Forestry for free maintenance	Department of Parks and Recreation	Availability of funds is uncertain
8	Hire a dedicated inspector for Queens Community Boards' half day inspections	Department of Buildings	Further study by the agency of this request is needed
9	Increase yearly asphalt location of highway resurfacing for the district	Department of Transportation	Availability of funds is uncertain
10	New parks equipment for maintenance	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 9 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Construct new community center with an indoor pool in Richmond Hill and Ozone Park where none exist	Department of Youth and Community Development	DYCD neither receives nor distributes capital funds
2	Incorporate Atlantic Ave mall into Greenstreets Program	Department of Transportation	This request is not recommended for funding
3	Install handicapped accessible bathroom at the Visitors Center	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
4	Construct new public schools buildings due to extreme overcrowding	Department of Education	Community District is located in borough with identified HS seat needs; projects are in process or completed
5	Fund rehabilitation of greenhouse playground. Upgrade equipment, swings, slides and safety surface	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
6	Improve and upgrade lighting to Kelvin Warmer. Better lighting on all sidewalks is needed in Forest Park	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
7	Purchase equipment for maintenance and operation district 9; secure new equipment for Forest Park maintenance workers	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
8	Request for an indoor gym and air conditioners for 4 th floor classrooms	Department of Education	Unable to prioritize funding for this request at this time
9	Rebuild Stone Wall in the rear of Oak Ridge to stop ground erosion in area	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
10	Install artificial turf for a t-ball and volleyball court	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 9 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Fund senior centers through the district	Department for the Aging	No additional funding available
2	Increase police manpower in the district	Police Department	NYPD's staffing levels depend on decisions made in Preliminary and Executive Budgets. Allocation of uniformed personnel is scheduled by the agency after graduation of police classes from the Academy.
3	Return mounted unit to the 102 Precinct	Police Department	Department's Mounted resources are deployed on a citywide basis and are available to all precincts as needed
4	Install security cameras in high risk corridors in the district; purchase police auxiliary vans	Police Department	Specific location recommendations for cameras should be directed to local precinct commander
5	Assign additional school crossing guards	Police Department	NYPD funding is currently available to maintain both the School Crossing Guards and School Safety Agents headcounts. The availability of future funding depends on decisions made in the Preliminary and Executive budget process
6	Fund Park Enforcement Patrol Unit for Forest Park	Department of Parks and Recreation	Agency recommends funding this request in FY18 but availability of funds is uncertain
7	Secure Mounted Unit and PEP Officers for Forest Park	Department of Parks and Recreation	Agency recommends funding this request in FY18 but

			availability of funds is uncertain
8	Welcome signs for Community Board 9; signs for Woodhaven, Ozone Park, Richmond Hill, and Kew Gardens	Department of Transportation	Request is not recommended for funding
9	Secure new equipment for Forest Park maintenance workers	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
10	Fund pruning contract for Forest Park	Department of Parks and Recreation	Funding at this time is uncertain

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 10 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Provide a new or expand an existing elementary school	Department of Education	Projects are in process or have been completed
2	Grade, pave, 104 th St from Russel St to 165 Avenue	Department of Transportation	Work on this project/program has either been completed or will be finished in FY2017
3	Harden coastal protection including bulkheads where parkland abuts city streets and all other roadway stub ends	Department of Transportation	Further study by the agency of this request is needed
4	Continue support for roadway maintenance for entire CB10 area	Department of Transportation	Funding availability is uncertain
5	Continue support for sidewalk repair for entire CB10 area	Department of Transportation	Sidewalks are the responsibility of the adjacent property owner
6	Reconstruct Queens portion of Jewel Street area, including sewers together with substantial roadway and water main replacement	Department of Transportation	DOT requested funding for this project
7	Installation of larger sewer pipes and drains on 128 th St between 116 th Avenue and Rockaway Blvd	Department of Environmental Protection	Project is included in ten year capital plan
8	Renovation of PO Nicholas DeMutii's Park.	Department of Parks and Recreation	Project was funded in a prior fiscal year and the final design contract has been let
9	Reconstruction of PO Edward Byrne Park. Ballfield and playground deteriorating and in dire need of repair	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
10	Provide additional ARGUS surveillance cameras	Police Department	Specific location recommendations for cameras should be directed to local precinct commandor

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 10 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Assign additional personnel to the 106 th Precinct for patrol services	Police Department	NYPD's staffing levels depend on decisions made in Preliminary and Executive Budgets. Allocation of uniformed personnel is scheduled by the agency after graduation of police classes from the Academy.
2	Additional support for Parks personnel to better address forestry services	Department of Parks and Recreation	Funding is uncertain at this time
3	Provide ongoing inspection and maintenance of sewers and catch basins	Department of Environmental Protection	Beginning in FY17, DEPs 148,000 catch basins will be inspected on a 1-year rotation, and will be cleaned and repaired as needed/in response to 311 complaints.
4	Support for DPR contracts related to maintenance of street trees	Department of Parks and Recreation	Funding availability is uncertain at this time
5	Additional support for bi-weekly cleaning of dump out sites	Department of Sanitation	Fiscal constraints makes funding availability uncertain
6	Additional basket trucks to be assigned to commercial districts within the Community Board for seven days a week	Department of Sanitation	Fiscal constraints makes funding availability uncertain
7	Assign Park staff to reconstructed Parks and Jointly Operated Playgrounds	Department of Parks and Recreation	Fiscal constraints makes funding availability uncertain
8	Additional personnel to cut overgrown weeds along primary and secondary roadways	Department of Parks and Recreation	More information is needed from the community board before making a funding decision; community board should contact the agency
9	Restore Office of Family Services	Human Resources Administration	HRA eliminated this office and has reorganized for more efficiency and effectiveness
10	Support for maintenance personnel for Park maintained Greenstreets and malls	Department of Parks and Recreation	Fiscal constraints makes funding availability uncertain

Fiscal Year 2018 Preliminary Budget Community Board Register			
Community Board 11 Capital Priorities and Requests			
Priority	Request	Responsible Agency	Agency Response
1	Fund curb repair/replacement contract	Department of Transportation	Requests should be directed to Borough Commissioner
2	Replace median curbs on 42 nd Avenue from Francis Lewis Blvd to 213 th St	Department of Transportation	Requests should be directed to Borough Commissioner
3	Acquire the remaining lots in Udalls Cove which is necessary to preserve wetlands from development	Department of Parks and Recreation	Department funds insufficient for this project; recommended that this is brought to elected officials
4	Neighborhood of Doug-Bay is on the shore of Little Neck Bay, in hurricane evacuation zones 1-6. Request that a flood mitigation project be considered for area	Department of Environmental Protection	Request will be reviewed as part of MS4 Permit which require Stormwater Management Program to reduce pollution reaching waterbodies through MS4. Currently under development and will be submitted to DEC for approval by August 1, 2019.
5	New Little Neck/Douglaston library branch building	Queens Borough Public Library	Further study by the agency of this request is needed
6	Reconstruct streets and install drainage system on 223 Street between 37 Avenue and 41 Avenue. Drainage from storm water in the street is served by a gully running along the side curb line. Flooding is problematic. The system must be constructed to drain water from the surrounding streets	Department of Environmental Protection	Request will be reviewed as part of MS4 Permit which require Stormwater Management Program to reduce pollution reaching waterbodies through MS4. Currently under development and will be submitted to DEC for approval by August 1, 2019.
7	Reconstruct streets and install drainage system on 223 Street between 37 Avenue and 41 Avenue in conjunction with DEP to install proper storm sewers	Department of Transportation	Funding constraints preclude this project at this time

8	Marathon Parkway, Commonwealth Blvd and 64 th Avenue – this location is flooded due to non-functioning seepage basins and the area has no connection to a storm sewer. Request to install storm sewer.	Department of Environmental Protection	This project is included in the ten year plan
9	Provide generators in all fire houses	Fire Department	Generators are being installed in firehouses on a yearly basis; funding reliant on federal grants. Repairs and upgrades to facilities must be scheduled so emergency response operations are not impacted. Resources and priorities dictate repair schedule.
10	Expansion of the Bayside Branch Library	Queens Borough Public Library	Further Study by the agency of this request is needed

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 11 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Increased funding for the hiring of additional traffic engineers to conduct studies	Department of Transportation	Funding availability is uncertain at this time
2	Fund a senior center in western part of the district	Department for the Aging	Limited or no funds available at this time.
3	Additional funding to reduce social worker caseload for SNAP	Department for the Aging	No additional funding available
4	Request for street tree maintenance	Department of Parks and Recreation	Funding availability uncertain at this time
5	Tree stump removal	Department of Parks and Recreation	Funding availability uncertain at this time
6	Park tree pruning in Alley Pond, Crocheron, John Golden, Udalls Cove, Vanderbilt Motor Parkway and Old Oak Road	Department of Parks and Recreation	Funding availability uncertain at this time
7	Tree and sidewalk program funding increase	Department of Parks and Recreation	Funding availability uncertain at this time
8	Increase the number of support staff for plan examiners and inspectors to improve service delivery	Department of Buildings	Funded in prior fiscal year and currently underway
9	Request for dedicated litter basket truck	Department of Sanitation	Funding availability uncertain at this time
10	Increase arterial highway maintenance personnel and scheduled times for cleaning	Department of Transportation	Funding availability uncertain at this time

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 12 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Need for catch basins in the district	Department of Environmental Protection	New catch basins are installed as part of a capital project for an entire street or intersection
2	Install sidewalks and curbs at various points in the district	Department of Transportation	Further student by the agency of this request is needed
3	Reconstruct the storm sewer on 150 th St and Liberty Ave and Archer Ave	Department of Environmental Protection	Project is included in ten year plan
4	Repair 116 th Avenue between 196 th Street and 198 th Street; it needs reconstruction of roadway and installation of new sewers, additional catch basins, sidewalks, curbs, street lighting and trees	Department of Transportation	Locations has been inspected by DOT; the drainage issue must be resolved first by Dep prior to any roadwork
5	Funding allocated for storm sewer on 176 th St between Murdock Ave and Sayres Ave in Adddsleigh Park	Department of Environmental Protection	Alleviating flooding in Southeast Queens is a major priority for New York City. In 2015, as part of OneNYC and the FY16-25 Ten-Year Capital Plan, Mayor de Blasio announced a \$1.5 billion program to substantially accelerate relief in Southeast Queens by pairing traditional sewer construction with green Infrastructure throughout the region. The FY16-20 Four-Year Plan includes \$778 million of this funding. We are happy to connect with the community board to explain specifics (locations, impacts, timelines, and benefits, etc.).
6	Reconstruct 91 st Ave at 197 th Street	Department of Transportation	Locations has been inspected by DOT and determined that

			this is a DEP roadway subsidence issue
7	Reconstruct Brinkerhoff Avenue from 173 rd Street to 178 th Street. Reconstruct 176 th Street from Brinkerhoff to 109 th Avenue	Department of Transportation	Location has been inspected by DOT, draining issue must be resolved first by DEP prior to any roadway work
8	Install catch basins at 191 St and 119 th Ave, Foch Blvd and Lovingham Place, 192 nd Street and 118 th Avenue, 193 rd Street and 118 th Avenue	Department of Environmental Protection	Project is included in ten year plan
9	Reconstruct sewers on Foch Blvd between Merrick and 167 th Street	Department of Environmental Protection	Project is included in ten year plan
10	HWY 121 – Construction of South Jamaica area	Department of Transportation	More information is needed from the community board before making funding decision

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 12 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Due to congestion in the transportation hub and lack of enforcement, need for increased traffic officers	Police Department	Future funding for civilian personnel depends on decisions made in Preliminary and Executive budget process
2	Request for seven day track collection	Department of Sanitation	Availability of funds is uncertain
3	Assign permanent enforcement officers at Archer Avenue and Parsons Blvd for van enforcement	Taxi and Limousine Commission	Agency will try to accommodate this within existing resources
4	Increase foot patrol and sector cars for the Hollis Area	Police Department	Specific crime problems, drug activity and quality of life conditions should be brought to attention of the local Precinct Commander
5	Lorraine Hansberry PAL is requesting \$25,000 to assist with matching of funds required by the school programs grantor; the After School Corp.	Department of Youth and Community Development	DYCD funding is allocated through public solicitations including RFPs
6	South Jamaica Branch at GRB and 108 th Avenue needs additional personnel to handle the increased number of users	Queens Public Library	Approval of this request depends on sufficient Federal/State funds
7	King Park has summer concerts and other evening events; need adequate lighting	Department of Parks and Recreation	Parks will discuss this request with DOT, who is responsible for Parks as well as on streets
8	Deploy personnel for fall staffing at O'Connell Park to include recreational programs	Department of Parks and Recreation	Funding availability is uncertain at this time
9	Stop sign at the corner of Babylon Ave is illegible. Storm drains are clogged causing homeowners flooding. Liberty Ave is dark at end of block, Babylon Ave needs to be repaved.	Department of Transportation	Agency will accommodate this issue within existing resources
10	Funds to employ workers for Roy Wilkins Park	Department of Parks and Recreation	This item is expense funding; Parks Department has an agreement with SQPA who maintains the park

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 13 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Funding and site location for the 116 th Precinct	Police Department	Project is included in ten year capital plan
2	Increase funding for additional NYPD tow trucks for tractor trailers illegally parked within the Board	Police Department	New equipment must be requested by NYPD Commanding Officer. Vehicles are purchased on a replacement cycle. The Commanding Officer, Borough Commander and Chief of Patrol have input into the mix of replacement vehicles. Specific funding is unknown until budget adoption
3	E-304 is in need of overhead a door	Fire Department	Repairs and upgrades to facilities must be scheduled carefully so overall responses are not impacted. Requests must be prioritized.
4	Laurelton Mall on 135 th Avenue between 229 th Street and Laurelton Parkway needs curbing	Department of Transportation	Capital funding constraints, project capacity and citywide priorities preclude this project
5	Upgrade audio and visual production equipment to state of the art at Campus Magnet's complex	Department of Education	Unable to prioritize funding for this project request at this time
6	Parapet wall for pedestrian crossing on North and South sides of the bridge	Department of Transportation	The agency will accommodate this issue within existing resources
7	Install 4 way stop signs to slow traffic and for pedestrian safety	Department of Transportation	Further study by the agency of this request is needed
8	Surveillance cameras are needed in the merchants district of Rosedale	Police Department	Specific location recommendations for cameras should be directed to local precinct commandor

9	Better street lights on Merrick Blvd	Department of Transportation	Standard street lights can only be replaced if request is accompanied by funding to cover all construction plus over runs, and a maintenance agreement with a City-chartered organization
10	Breninger Playground needs it spray shower repaired	Department of Parks and Recreation	Recommended that this project be brought to Elected Officials

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 13 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Traffic signal at Little Neck Parkway and Grand Center Parkway Service Road South	Department of Transportation	Further study by the agency of this request is needed
2	Develop a mental illness awareness education program	Department of Health and Mental Hygiene	Will review and asses the request for additional programming
3	Increase enforcement of illegal posting laws	Department of Sanitation	Funding availability uncertain
4	Address illegal conversions and uses of buildings	Department of Buildings	Agency will accommodate this issue within existing resources
5	Left turn signals at intersection of Springfield and Francis Lewis Blvds	Department of Transportation	Further study by the agency of this requests is needed
6	Provide a map on the DEP website of dates that catch basins and sewers are cleaned	Department of Environmental Protection	More information is needed from the Community Board
7	Summer jobs that simulate internships so youth can develop job skills	Department of Youth and Community Development	DYCD has increased funding in this service area
8	Enforcement of illegally parked 18 wheelers on Springfield Blvd	Police Department	NYPD's staffing levels depend on decisions made in Preliminary and Executive Budgets. Allocation of uniformed personnel is scheduled by the agency after graduation of police classes from the Academy.
9	Upgraded street lighting (225 th Street between Hempstead Ave and 103 rd Ave)	Department of Transportation	Agency will accommodate this issue within existing resources
10	Establish agreement between the local business owners/community and York College's SBDC on MWBE	Department of Small Business Services	Further study by the agency of this request is needed

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 14 Capital Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Reconstruct Cross Bay Blvd and continue to raise streets in Broad Channel; install storm sewers with tide gate	Department of Transportation	DOT has requested funding for this project
2	Raise Norton Drive, install storm sewers and sea wall	Department of Transportation	DOT has requested funding for this project
3	Fund phase 3 of American ball fields to include community center in Broad Channel	Department of Parks and Recreation	Further study by the agency of this request is needed
4	Install storm a sanitary sewer along Rockaway Point Blvd from B 169 St to B 222 St	Department of Environmental Protection	Needs for capital projects is determined either through internal DEP studies or in compliance with state or federal mandates.
5	Install Safety Fence along Seagirt Blvd	Department of Transportation	DOT has requested funding for this project
6	Repair/replace bulkheads at all street ends in CB14 in Rockaway and Broad Channel	Department of Transportation	DOT has requested funding for this project
7	Repair potholes and redesign on Shorefront Parkway	Department of Transportation	Further study by the agency of this request is needed
8	Add check valves and tide gates on all storm water outfall in district	Department of Environmental Protection	Request will be reviewed as part of MS4 Permit which require Stormwater Management Program to reduce pollution reaching waterbodies through MS4. Currently under development and will be submitted to DEC for approval by August 1, 2019.
9	Install boat ramp at Rockaway Community Park inside old landfill; provide parking and lighting and bathroom facilities	Department of Parks and Recreation	Further study by the agency of this request is needed
10	Construct parking lot at dog run located at B 85 th Street area and Beach Channel Drive	Department of Parks and Recreation	Further study by the agency of this request is needed

Fiscal Year 2018 Preliminary Budget Community Board Register
Community Board 14 Expense Priorities and Requests

Priority	Request	Responsible Agency	Agency Response
1	Upgrade Rockaway Treatment Plant	Department of Environmental Protection	Work on this project/program has either been completed or will be finished in FY17
2	Fund design and construction of parks throughout district	Department of Parks and Recreation	Parks funding is insufficient for this project; recommend this project is brought to elected officials
3	Build parking lot for ferry –increase weekend hours for ferry during summer	Department of Transportation	City parking facilities are being sold by DOT in conjunction with EDC. This precludes DOT from allocating funds for properties and construction of parking facilities.
4	Design and construct storm sewers at various points in the district	Department of Environmental Protection	Needs for capital projects is determined either through internal DEP studies or in compliance with state or federal mandates.
5	Hire more maintenance workers during summer beach season	Department of Parks and Recreation	Availability of funds is uncertain
6	Install 2 hour muni meters throughout side blocks of Mott Ave/Central Ave, B 20 th Street shopping area	Department of Transportation	Agency will accommodate this issue within existing resources
7	Provide funding to hire experts like engineers or planners for community board	Mayor's Office of Management and Budget	Community Boards' budgets will be maintained in FY18
8	Every spring and summer the communities along Jamaica Bay suffer from mosquito issues	Department of Health and Mental Hygiene	Additional inspections contingent on resources
9	Study the feasibility of widening Rockaway Beach Blvd from B 110 th St to B 119 th St	Department of Transportation	Funding constraints preclude this project
10	Invest in promoting and acquiring land in Far Rockaway/Mott Ave shopping area to improve economic development and increase job opportunities.	Department of Small Business Services	Work on this project/program has either been completed or will be finished in FY17.

Department for the Aging

The Department for the Aging serves to support the growing and increasingly diverse, older adult population in New York City.

Agency Expense Summary (\$ In Thousands)			
Budget Function	FY 2017 Adopted Budget	FY 2018 Preliminary Budget	Difference
Administration and Contract Agency Support	\$31,598	\$35,138	\$3,540
Case Management	\$33,008	\$35,972	\$2,964
Home Care	\$21,136	\$23,424	\$2,288
Senior Centers and Meals	\$195,868	\$171,880	(\$23,988)
Senior Employment and Benefits	\$7,740	\$7,134	(\$606)
Senior Services	\$41,539	\$32,918	(\$8,621)
TOTAL	\$330,889	\$306,465	(\$24,424)

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the Department for the Aging's financial plan is forecast to be \$330.89 million, needing \$24.42 million to meet Fiscal Year 2017 Adopted Budget levels. Key programs like Home Delivered Meals, Senior Centers, Naturally Occurring Retirement Communities (NORC) Services Programs, and Social Adult Day Care are funded lower than the Fiscal Year 2017 Adopted Budget levels.

FY 2018 Preliminary Budget Departmental Estimates of Key DFTA Programs (\$ In Thousands)			
Program	FY 2017 Adopted Budget	FY 2018 Preliminary Budget	Difference
Elder Abuse	\$4,678	\$4,343	(\$335)
Social Adult Day Care	\$1,350	\$400	(\$950)
Senior Centers	\$152,898	\$129,149	(\$23,749)
Case Management	\$31,844	\$34,771	\$2,927
Home Delivered Meals	\$32,629	\$32,498	(\$131)
NORC	\$10,278	\$6,428	(\$3,850)
Homecare Services	\$21,136	\$23,424	\$2,288
Transportation Services Contracts	\$3,494	\$3,494	\$0

Borough Overview

Queens is experiencing a rapid growth in its aging population. Currently, there are approximately 301,039 residents over the age of 65 residing in Queens, representing 13% of the borough¹⁵. This population is increasingly diverse. Over half of these residents are foreign-born and 35.8% are Limited English Proficient¹⁶. This population's LGBTQ community is rapidly growing as well. The changes in the composition of the borough's older adult population present significant challenges to existing resources. The borough is faced with more vulnerable older adults needing more services.

Total funding for organizations and senior centers in Fiscal Year 2016 was \$237.35 million, which includes programs like Home Delivered Meals, Senior Centers, and Case Management. Queens receives 26.27% of total contracts to support 116 programs throughout the borough. However, Queens has the second highest population of individuals over the age of 65, nearly equal to the highest, Brooklyn. Yet, the per capita funding is second lowest in the city.

DFTA Senior Program Contracts						
Borough	Population Aged 65 and older	Number of Contracts	Percentage of Total Sites	Total Funding	Percentage of Total Funding	Per Capita Spending
Bronx	155,492	73	14.99%	\$32,614,823	13.74%	\$209.75
Brooklyn	303,354	128	26.28%	\$66,093,792	27.85%	\$217.88
Manhattan	224,957	147	30.18%	\$65,531,715	27.61%	\$291.31
Staten Island	56,111	23	4.72%	\$10,760,577	4.53%	\$191.77
Queens	301,039	116	23.82%	\$62,346,672	26.27%	\$207.10
TOTAL	1,040,953	487	100%	\$237,347,579	100%	\$228.01

Recommendations

Increase funding for senior services in Queens – The Borough Board recommends increased funding to support programs in Queens.

Restore Senior Services – Borough President Discretionary Funding – The five Borough Presidents have historically received \$4.10 million in discretionary funding through the City Council to support senior centers throughout New York City. In the Fiscal Year 2017 Adopted Budget, \$2.97 million of those funds were baselined while the City Council made a \$1.13 million funding restoration. The Borough Board recommends that the City Council restore these funds in Fiscal Year 2018.

Restore funding for the NORC Services Programs – The NORC Services Program provides critical services in neighborhoods with fast growing older adult populations. The Fiscal Year 2018 Preliminary Budget funds the program at \$6.43 million, \$3.85 million less than the Fiscal Year 2017 Adopted Budget. The Borough Board recommends that the City restore funds to meet Fiscal Year 2017 levels and fund the organizations that the City Council funded through their NORC funding restoration of \$3.85 million.

Expand Home Delivered Meals to award organizations that provide culturally sensitive meals – The aging population in Queens has deep ties to their cultural origin, and providing meals that are sensitive to these needs are important. The Borough Board recommends increasing funding for Home Delivered Meals that will directly fund local organizations that provide specific culturally sensitive home delivered meals and, upon program completion, decide whether or not to expand this service and include it in the Home Delivered Meals Request for Proposal renewal.

Continue City Council Initiatives – The Borough Board urges the continuation of key City Council discretionary funds and initiatives for senior services. These include:

- Access to Critical Services for Seniors - This \$1,180,000 allocation funds a range of emergency services for low-income seniors.
- DFTA Core Services Enhancement – This \$660,000 allocation supports core programs at the Department for the Aging.
- Elder Abuse Enhancement – This \$335,000 allocation enhances baselined funding for elder abuse services, specifically funding organizations that specialize in serving immigrant populations.
- Healthy Aging Initiative - This \$1.81 million allocation is intended to promote healthy behaviors in older adults and detect onset of chronic disease.
- Holocaust Survivors Initiative - This \$2.5 million initiative will support 30,000 Holocaust survivors living at or below poverty line with social services.
- Information and Referral Services - This \$407,811 initiative restores baseline funding to community-based organizations that provide information and referral services related to senior services and other resources in the community.
- LGBTQ Services in Every Borough – This \$1.5 million allocation provides LBGT culturally competent services for seniors.

- Support Our Seniors - This \$2.04 million initiative will allow council members to designate funds to any organization funded through a city agency that provides senior services and programming.
- Senior Centers for Immigrant Populations - This \$1.5 million allocation provides funding for an increase in services for senior centers that predominantly serve immigrant seniors.
- Senior Centers, Programs, and Services Enhancement – This \$3.58 million allocation enhances the baselined funding for senior center programs and services
- Social Adult Day Care Enhancement – This \$950,000 allocation enhances the baselined funding for Elder Abuse program, which provide non-medical adult day care services to individuals with cognitive or physical limitations.

Administration for Children's Services

The Administration for Children's Services helps protect and advance the interests of children. The Agency investigates allegations of child abuse, supports preventative services to families and children, provides foster care and adoption services for the children, and administers early childhood education programs through the Division of Child Care and Head Start.

Agency Expense Summary (\$ In Thousands)			
Budget Function	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Adoption Services	\$279,946	\$273,542	(\$6,404)
Alternatives to Detention	\$1,280	\$1,068	(\$212)
Child Care Services	\$942,428	\$938,806	(\$3,622)
Child Welfare Support	\$53,026	\$53,899	\$873
Dept. of Ed. Residential Care	\$96,201	\$96,201	\$0
Foster Care Services	\$526,453	\$529,873	\$3,420
Foster Care Support	\$49,608	\$50,278	\$670
General Administration	\$136,547	\$143,654	\$7,107
Head Start	\$173,225	\$173,225	\$0
Juvenile Justice Support	\$12,416	\$12,021	(\$395)
Non-Secure Detention	\$16,511	\$16,176	(\$335)
Placements	\$132,248	\$128,582	(\$3,666)
Preventative Homemaking Services	\$18,486	\$20,639	\$2,153
Preventative Services	\$247,777	\$271,049	\$23,272
Protective Services	\$263,748	\$297,937	\$34,189
Secure Detention	\$28,003	\$26,603	(\$1,400)
TOTAL	\$2,977,932	\$3,033,552	\$55,620

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the expense budget of the Administration for Children's Services is forecast to be \$3.03 billion, \$55.62 million more than the Fiscal Year 2017 Adopted Budget. Programs covered under Preventive Services and Protective Services are funded higher in the Fiscal Year 2018 Preliminary Budget than the Fiscal Year 2017 Adopted Budget. Programmatic funding for Child Care

Services and Head Start is funded at \$1.091 billion, \$5.85 million less than the Fiscal Year 2017 Adopted Budget level of \$1.085 billion.

Borough Overview

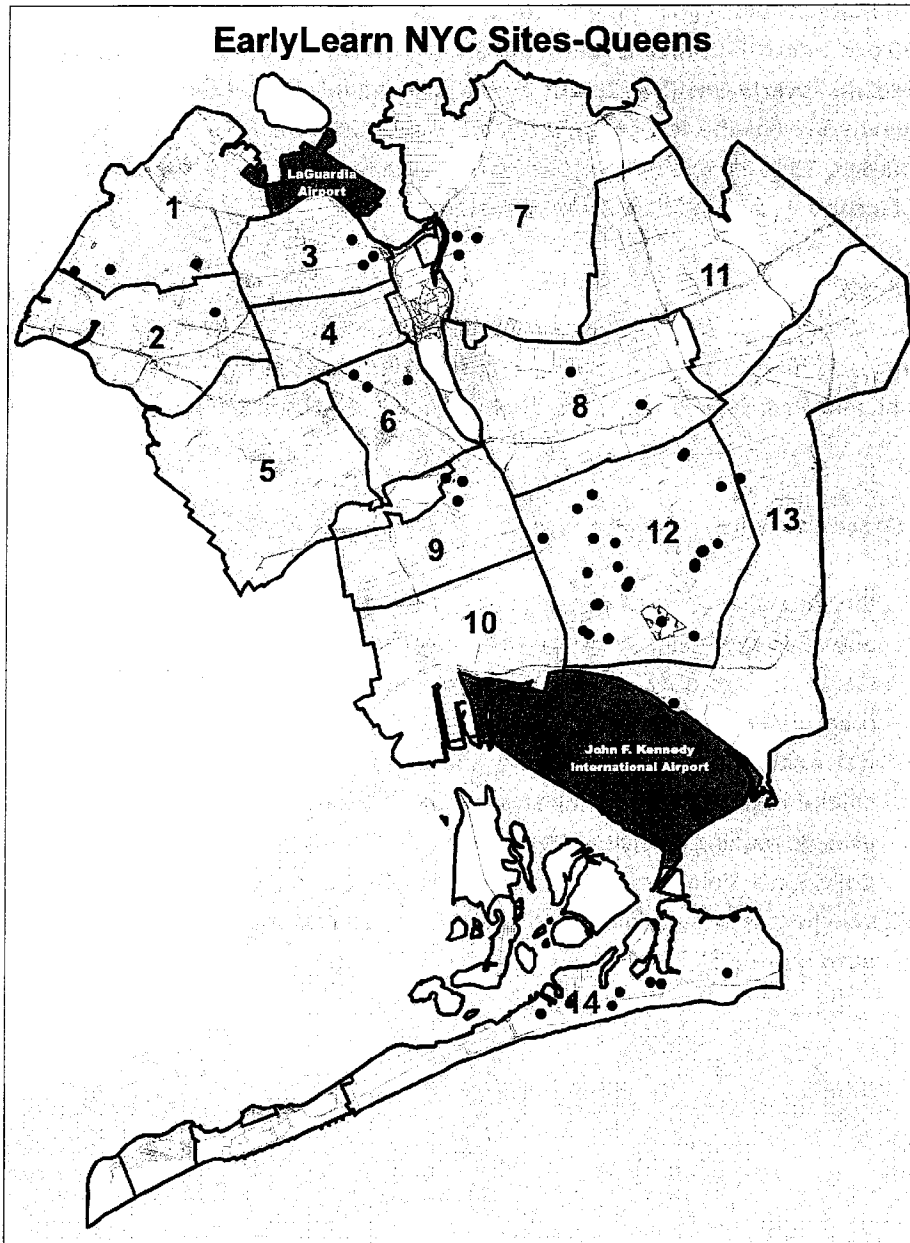
The New York City Administration of Children’s Services, provides subsidized child care through the EarlyLearn NYC program for children and families below 200% of the Federal Poverty Line (the Federal Poverty Line is \$20,090 for a family of three, \$24,250 for a family of four)¹⁷ serving nearly 100,000 infants (age 12 months and under), toddlers (age 13 months to 35 months), pre-school (age 36 months to 59 months), and school age (age 59 months and older) children through center-based child-care programs, including Head Start, and vouchers.

In 2014, the City also initiated Universal Pre-Kindergarten through the Department of Education, providing early childhood education for all children between the ages of four and five regardless of income. It is a crucial program that is aimed at closing the academic achievement gap. Combined with EarlyLearn NYC, care for a majority of children between the ages of four and five would be covered. However, despite the successes of EarlyLearn NYC and Universal Pre-Kindergarten, there are a significant number of families whose needs are unmet, particularly in Queens.

As of 2016, only 57 child care centers in Queens were awarded EarlyLearn center-based slots, second lowest in the city. Of them only six are able to provide Infant care and only 23 are able to provide toddler care.

Borough	Number of EarlyLearn Sites	Percent of total EarlyLearn Sites	Number of EarlyLearn Sites with Infant Slots	Number of Early Learn Sites with Toddler Slots
Bronx	100	23.8%	17	44
Manhattan	98	23.3%	6	41
Brooklyn	159	37.86%	23	82
Staten Island	6	1.43%	1	2
Queens	57	13.57%	6	23
TOTAL	420	100%	53	192

EarlyLearn NYC Sites-Queens



2/14/2017 Created by Joony-an Cho, The Office of Queens Borough President

The neediest families in Queens, particularly those with children who are not old enough to qualify for Universal Pre-Kindergarten, are left with few child care options and have to seek market rate child care. The Office of the Queens Borough President has determined that the average cost of child care in Queens is \$920 per month. This means that a Queens family of three with an annual income below 200% of the Federal Poverty Line (\$40,180) with one child would spend 27.5% of their income on child care alone. Queens also has the second highest median monthly rent, \$1,351, and the second highest median rent burden, 33.6%.¹⁸ This means that for the same family of three, they would be paying 67.8% of their annual income just on child care and rent alone.

Recommendations

Increase the number of child care and Head Start sites in Queens – The Borough Board recommends an increase in funding for EarlyLearn NYC funding in order to increase the number of sites and slots of center based programs and vouchers to meet the growing need of subsidized child care for the neediest of families.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- City Council Discretionary Child Care – This \$19.36 allocation supports child care programs and adds additional child care slots to certain programs.
- City's First Readers – This \$2.79 million initiative supports a coalition of nonprofit organizations that foster literacy development through direct programming, book distribution, parent engagement and in-home training. City's First Readers focuses on children ages 0 to 5, funding an array of programs designed to help participating children achieve reading proficiency by third grade.
- Child Care Vouchers - This \$3 million allocation provides special child care funding vouchers (formerly known as Priority 5 vouchers) for low-income families with school-aged children.

Department of Youth and Community Development

The Department of Youth and Community Development promotes and supports the development of healthy, educated youth who are involved in their communities, prepares youth for economic independence by providing education and skills training needed in the workplace and employment opportunities, and strengthens and revitalizes the communities in New York City. The Department of Youth and Community Development allocates funding through contracts for youth programs in areas such as education, the arts, recreation, leadership development, delinquency prevention, substance abuse prevention, runaway and homeless programs, and summer jobs.

Agency Expense Summary (\$ In Thousands)			
Budget Function	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Adult Literacy	\$15,335	\$5,215	(\$10,120)
Beacon Community Centers	\$95,392	\$112,122	\$16,730
Community Development Programs	\$66,836	\$26,118	(\$40,718)
General Administration	\$21,645	\$28,119	\$6,474
In-School Youth Programs	\$4,598	\$4,605	\$7
Other Youth Programs	\$51,044	\$9,858	(\$41,186)
Out-of-School Time	\$336,909	\$318,420	(\$18,489)
Out-of-School Youth Programs	\$16,776	\$16,789	\$13
Runaway and Homeless Youth	\$27,932	\$32,875	\$4,943
Summer Youth Employment	\$91,019	\$84,379	(\$6,640)
TOTAL	\$727,487	\$638,498	(\$88,989)

Budget Overview

The Department of Youth and Community Development has a forecasted budget of \$638.50 million in the Fiscal Year 2018 Preliminary Budget, \$88.99 million less than the Fiscal Year 2017 Adopted Budget. Several program areas are funded at lower levels than the Fiscal Year 2017 Adopted Budget. In particular is programmatic funding for Out-of-School Time (COMPASS NYC) budgeted at \$308.27 million in programmatic funds, \$19.39 million less than the Fiscal Year 2017 Adopted Budget amount of \$327.66 million. Notably, SONYC Summer has been baselined at \$15 million, which is still \$2.54 million less than

the Fiscal Year 2017 funded amount of \$17.54 million, and programmatic funding for Beacon Community Centers are projected to be \$16.71 million greater than the Fiscal Year 2017 Adopted Budget.

Borough Overview

Queens is home to 124,775 residents between the ages of 10 and 14, 81,302 between the ages of 15 to 17, 214,975 between the ages of 18 to 24¹⁹. The after-school and personal development programs that the City provides are crucial to the development of social, leadership, and professional skills. The primary after-school programs offered by the City are the Comprehensive Afterschool System of NYC (COMPASS), which includes the middle school after-school program School’s Out NYC (SONYC), and the Beacon Program.

For Fiscal Year 2017, there are 919 COMPASS program sites throughout the city, of which 189 of those sites are located in Queens, representing only 20.57% of the total number of sites. Additionally, of the \$297.71 million in total contracted funds for COMPASS, \$49.10 million are for the Queens sites, representing only 20.14% of the total funding designation for COMPASS

Fiscal Year 2017 DYCD COMPASS Award by Borough				
Borough	Number of Funded Sites	Percentage of Funded Sites	Total Funding Award	Percentage of Total Funding Award
Manhattan	175	19.04%	\$51,978,190	17.46%
Bronx	216	23.50%	\$75,723,851	25.44%
Brooklyn	305	33.19%	\$98,838,076	33.20%
Queens	189	20.57%	\$59,951,042	20.14%
Staten Island	34	3.70%	\$11,217,797	3.77%
Total	919	100%	\$297,708,956	100%

For Fiscal Year 2017, there are 80 Beacon sites throughout the city. There are 21 Beacon sites in Queens, representing 26.25% of the total number of sites. However, of the \$45.65 million in total contracted funds, Queens only receives \$10.45 million, or 22.90%.

Fiscal Year 2017 DYCD Beacon Award by Borough				
Borough	Number of Funded Sites	Percentage of Funded Sites	Total Funding Award	Percentage of Total Funding Award
Manhattan	15	18.75%	\$51,978,190	20.51%
Bronx	13	16.25%	\$75,723,851	15.81%
Brooklyn	27	33.75%	\$98,838,076	35.53%
Queens	21	26.25%	\$59,951,042	22.90%
Staten Island	4	5.00%	\$11,217,797	5.25%
Total	80	100%	\$297,708,956	100%

Recommendations

Increase funding to cover more COMPASS NYC sites in Queens – The Borough Board recommends that more programs be awarded throughout Queens to ensure that every community has access to these programs.

Increase funding for the Beacon program – The Borough Board recommends that funding levels for the Beacon Program be increased in order to increase access to these programs throughout the borough.

Increase funding for COMPASS NYC summer programs – The Borough Board recommends that the funding levels for SONYC Summer meet the funding level of \$17.54 million to match the Fiscal Year 2017 Adopted Budget.

Restore funding for Summer Youth Employment – The Borough Board recommends that funding meet Fiscal Year 2017 Adopted Budget levels.

Increase funding for additional staff tasked with executing discretionary funding contracts – The Borough Board recommends an increase in funding for additional staff to be able to execute discretionary contracts more timely.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- Afterschool Enrichment Initiative – This \$5.43 million allocation funds afterschool program providers that offer enrollment-based programs with high-quality arts and athletic activities, as well as academic enrichment and support.
- Anti-Violence Youth Programs – This \$250,000 allocation provides supportive community based programming, such as conflict mediation and public messaging to address issues of violence in neighborhoods across the City.

- Big Brothers Big Sisters of New York City – This initiative provides \$850,000 in funding to the Big Brothers Big Sisters of New York City to support the organization’s mentoring services program. Additionally, the organization will be able to provide educational support and training of other youth organizations across the city.
- Civic Education in New York City Schools – This initiative will support a program that trains college students to lead semester-long civics classes for middle and high school students.
- COMPASS – This \$8,000,000 allocation supports after school programs at elementary schools and community centers.
- Sports Training and Role Models for Success Initiative (STARS) – This \$1.2 million initiative provides after-school programming for elementary, middle school, and high school girls, promoting physical activity, healthy living, and wellness.
- Student Voter Registration Day - This \$400,000 initiative supports the Student Voter Registration Day Initiative, which will increase youth voter registration with broad-based, nonpartisan outreach to schools, students and school communities in each council district.
- Year Round Youth Employment Program (Work, Learn, Grow) - This \$11 million initiative supports the creation of a program that supports the year round employment of over 6,000 youth across the City.
- YouthBuild Project Initiative – YouthBuild is a comprehensive education, training, service and leadership development program that gives young adults who have left high school without a diploma the opportunity to transform their life prospects and employment outlook.
- Adult Literacy Initiative – This \$6 million allocation creates additional basic literacy, English for Speakers of Other Languages and Graduate Equivalent Degree classes for adults who cannot read, write or speak English
- Communities of Color Nonprofit Stabilization Fund - This \$2.5 million initiative supports nonprofit human service providers that serve communities of color in terms of capacity building and strengthening.
- Digital Inclusion and Literacy Initiative – This \$2.04 million initiative funds digital literacy programs in each of the 51 City Council districts.
- Social Justice Postgraduate Fellowship Program – This \$600,000 allocation funds a new City Council initiative of offering one-year fellowships in City agencies to graduates of social service, Justice, and policy related programs.

Department of Education

The Department of Education is the largest municipal public school system in the United States. The Agency serves over a million students in over 1,700 schools.

Agency Financial Plan (\$ In Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$14,457,775	\$15,298,743	\$840,968
Other Than Personal Service	\$8,731,765	\$9,026,984	\$295,219
TOTAL	\$23,189,540	\$24,325,727	\$1,136,187

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the Department of Education expense budget is forecast at \$24.33 billion, \$1.14 billion more than the Fiscal Year 2017 Adopted Budget. The Personal Service budget is \$840.97 million more than the Fiscal Year 2017 Adopted Budget, while Other Than Personal Service is \$295.22 million more.

Borough Overview

Queens is home 267,409 public school students in pre-kindergarten through grade 12. Of these students, 68.2% of the students are performing at grade level in math, and 54.4% are performing at grade level in reading²⁰. Additionally, 63.6% are graduating high school in four years, and 9.5% are dropping out of high school²¹.

Class sizes are gradually rising and are now the largest they have ever been in Queens. Queens school districts are among the most overcrowded in the entire city, with five out of seven Queens school districts operating at over 100% capacity. Queens has the highest rate of overcrowding for elementary schools, middle schools, high schools, and intermediate/high schools, with the second highest rate of overcrowding for elementary/intermediate schools. Overall, Queens' schools are at a utilization rate of 108.3%, compared to the lowest, Brooklyn, at 88.72%²².

School Utilization Rate by Borough ²³							
Borough	Elementary	Middle School	PS/IS	High School	IS/HS	Charter	Boroughwide Total All Schools
Manhattan	93.21%	72.00%	93.66%	87.42%	85.58%	101.86%	89.09%
Bronx	108.99%	78.26%	113.93%	83.00%	94.94%	99.49%	96.08%
Brooklyn	97.34%	71.60%	89.72%	86.47%	80.90%	98.48%	88.72%
Queens	119.06%	90.98%	103.55%	111.30%	99.30%	152.57%	108.28%
Staten Island	111.13%	85.17%	98.20%	101.82%	0%	0%	101.20%

The Department of Education has identified that a total of 82,881 new seats are needed citywide, and the Five Year Capital Plan issued November 2016 currently plans for the construction of 44,324 new seats. While Queens has the highest number of seats that will be created under this capital plan, 18,260, Queens also needs the highest number of seats, 35,259. Only 51.79% of the seats that are needed in Queens are being funded for construction²⁴.

DOE 2015 - 2019 Capital Plan New Capacity Funding, Nov. 2016 ²⁵				
Borough	Seats Needed	Seats Funded	Percent of Needed that is Funded	Total Cost of Funded Seats
Manhattan	3,924	3,842	97.91%	\$357 M
Bronx	12,296	5,480	44.57%	\$487.12M
Brooklyn	27,584	14,661	53.15%	\$1,278.98M
Queens	35,259	18,260	51.79%	\$1,206.34 M
Staten Island	3,748	2,081	55.52%	\$1769.36M
TOTAL	82,811	44,324	53.52%	\$220.42M

The need for capital funds is compounded with the need for expense funding. Queens public school students have the lowest per pupil spending in the entire city while also having the second highest average school size. Additionally, three of the four lowest per pupil spending districts are found in Queens School Districts 24, 26, and 28.

Per Pupil Spending and Average School Size, Grades PK-12 Fiscal Year 2017 ²⁶			
Borough	Enrollment	Per Student Allocation	Average School Size
Manhattan	138,465	\$9,176	463
Bronx	192,730	\$10,092	527
Brooklyn	256,171	\$9,327	575
Queens	267,409	\$8,353	789
Staten Island	58,121	\$9,403	807
Citywide	912,896	\$9185	600

The largest source of expense funding for schools is 'Fair Student Funding' from the City. Queens receives the least 'Fair Student Funding' from the City, while also receiving the third least 'Title I' federal funds.

Per Pupil Spending, Fair Student Funding and Title I, Grades PK-12 Fiscal Year 2017 ²⁷		
Borough	Fair Student Funding	Title I
Manhattan	\$6,534	\$408
Bronx	\$6,727	\$892
Brooklyn	\$6,211	\$610
Queens	\$6,034	\$415
Staten Island	\$6,078	\$350

Recommendations

Increase capital funds for the construction and expansion of schools – The Borough Board recommends increased capital investments in order to acquire and build new facilities to address the overcrowding of schools in Queens. Additionally, the Borough Board recommends reforming the Grade Expansion policy, starting with a policy of transferring students from neighboring overcrowded schools, especially those with the planned closures of trailers.

Increase expense funding for Queens Schools – The Borough Board recommends reforming the Fair Student Funding formula in order to equalize per pupil spending across the city.

Increase funding for Universal Pre-Kindergarten – The Borough Board recommends increasing funding to support more pre-kindergarten sites throughout Queens.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- Bridge to Tomorrow – This initiative supports the Bridge to Tomorrow program in the amount of \$1.15 million to provide GED assessments, preparation, and testing to clients of the Department of Small Business Services at Workforce1 Centers
- Child Mind Institute – This \$500,000 allocation supports the Child Mind Institute’s Teacher-Child Interaction Training. The project aims to provide teachers in public schools with a specific set of skills so they can better manage disruptive behaviors in the classroom.
- Community Schools – This \$1.23 million allocation supports the United Federation of Teachers’ Community Schools Program that will be launched in six public schools. Their community partners will create strategies that will tie specific health and social services directly to the school students and their families
- Dropout Prevention & Intervention – This \$1.6 million allocation represents funding to support dropout prevention and intervention programs. Contracted providers offer a range of student support, school restructuring and professional development services to reduce dropout rates.
- Educational Programs for Students – This \$2.98 million allocation will support direct educational initiatives for students including, but not limited to literacy, math, science and technology programs.
- Jill Chaifitz Helpline – This \$245,000 allocation restores funding to support the Jill Chaifitz Helpline operated by Advocates for Children that provides information to parents of public school children and the public about the policies, programs, and practices of the Department of Education and its schools.
- LGBTQ Inclusive Curriculum – This \$155,000 allocation will fund the DOE’s effort to support the needs of LGBTQ youth and address the intersectionality of race, sexual orientation and gender identity through DOE’s general curriculum. This funding will

support professional development for public school teachers, as well as integrating LGBTQ-inclusive curriculum into literacy and history classes.

- Physical Education and Fitness – This \$1.93 million allocation helps to improve fitness levels and the overall health of students by allocating funding to provide physical activity and fitness programs for public school students.
- Restorative Justice Program - This \$1.3 million allocation will support the implementation of restorative justice programs to change the culture and discipline practices of participating schools, and will support mentor and model schools that have been implementing restorative justice practices.
- Support for Educators – This \$12.74 million allocation will provide support for DOE educators through professional development, training or supplies used for student instruction. Programs supported include STEM Teacher’s College and Teacher’s Choice.
- Urban Advantage – This \$3,500,000 allocation supports the Urban Advantage Program, which is a unique collaboration of seven science oriented institutions to provide professional development for middle school science teachers, school and class-based resources and assist middle school students in completing state-mandated exit projects and requirements.

City University of New York

The City University of New York serves as a gateway to the rewards of higher education and successful careers. The CUNY campuses in Queens, LaGuardia Community College, Queensborough Community College, Queens College, York College, and the CUNY Law School, are a vital resource and a gateway to economic and academic advancement.

Agency Financial Plan (\$ in Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$723,085	\$782,572	\$59,487
Other Than Personal Service	\$331,872	\$324,034	(\$7,838)
TOTAL	\$1,054,957	\$1,106,606	\$51,649

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the City University of New York is forecast to receive \$1.11 billion. This allocation includes funding for the community colleges, \$97.13 million for LaGuardia Community College and \$71.91 million for Queensborough Community College.

Borough Overview

Enrollment by Class Level and College: Fall 2016									
College	Undergraduate			Graduate			Total		
	Full Time	Part time	Total	Full time	Part time	Total	Full time	Part time	Total
Queens	11,693	4,633	16,326	468	2,838	3,306	12,161	7,471	19,632
York	5,066	3,192	8,258	95	7	102	5,161	3,199	8,360
LaGuardia	10,711	8,719	19,430	-	-	-	10,711	8,719	19,430
Queensborough	9,105	6,464	15,569	-	-	-	9,105	6,464	15,569
Law School	-	-	-	340	96	436	340	96	436
TOTAL	36,575	22,008	59,583	903	2,941	3,844	37,478	25,949	63,427

The City University of New York is a vital resource of higher education for students in Queens. Enrollment remains robust, with an anticipated 63,427 students expected in the five CUNY schools in Queens. The CUNY schools also provide resources to Queens and the city, including classes and lectures, arts and cultural events, resources for economic development, and other programs.

Recommendations

Provide capital funding support for Queens' CUNY schools – The Borough Board recommends increased capital funding support to CUNY schools throughout Queens.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- City Council Merit-Based Scholarships – This \$15.38 million represents a restoration to scholarships for first year CUNY and FIT students who graduate high school with a B average or better.
- Creative Arts Team – This \$400,000 allocation represents funding to support the Creative Arts Team, which challenges at-risk youth with participatory drama workshops and residencies that foster important learning skills and positive social development. These outreach programs serve a variety of student populations in regular, special education, alternative, and Head Start programs. They are also age-appropriate and tailored for each grade level from pre-kindergarten to high school.
- CUNY Research Institutes – This \$2.14 million allocation supports three research-focused, non-degree granting institutes housed in colleges within the City University of New York. These include the Center for Puerto Rican Studies, the Dominican Studies Institute, and the NYC Food Policy Institute at Hunter College.
- CUNY Technical Apprenticeship Program – This initiative provides \$50,000 for additional, targeted classroom and lab instruction for CUNY students studying computer science and related fields to prepare them to join the city's tech workforce.
- Joseph S. Murphy Institute Center for Worker Education – This \$300,000 allocation is a restoration to the Murphy institute Center for Worker Education, which provides access to education and training for working adults and New York City union members.

Queens Borough Public Library

The Queens Borough Public Library is the busiest library system per capita in the city, with nearly 900,000 library cardholders and nearly 12 million visitors last year. Operating 62 community libraries, seven Adult Learning Centers, and two Family Literacy Centers, the Queens Borough Public Library continues to serve as a nationally recognized model of excellence and lifelong learning for the entire population.

Agency Financial Plan (\$ in Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Queens Borough Public Library	\$102,204	\$102,430	\$226

Budget Overview

The Fiscal Year 2018 Preliminary Budget allocation to the Queens Borough Public Library is \$95.75 million. This is \$226,000 more than the Fiscal Year 2017 Adopted Budget which included discretionary funds from the City Council and a mayoral baseline to allow the library to be open six days a week. The Fiscal Year 2018 Preliminary Budget accounts for the full amount.

Borough Overview

The Queens Borough Public Library's services are beyond the traditional role of book lending. They now serves as community centers, providing a wide range of cultural and educational programming. For Fiscal Year 2017, the Queens Library is on track to welcome 12 million visitors, circulate 13.5 million items, and provide 3.5 million sessions of free internet ready computer use.

Fiscal Year 2016 Library Performance ²⁸				
	Number of Community Libraries	Average Weekly Scheduled hours	Total Attendance	Libraries Open 7 days
Queens Public Library	62	46.3	11.23M	3%
Brooklyn Public Library	58	49.3	8.69M	8%
New York Public Library	88	50	13.87M	8%

The Fiscal Year 2018 Preliminary Budget forecasts all Queens libraries to be open six days per week. Currently, only 3% out of the 62 Queens community libraries are open seven days a week – Flushing Library and Jamaica Library. This is compared to the 8% out of 65 that are open seven days a week in the Brooklyn Public Library system and 8% out of 88 that are open seven days a week in the New York Public Library system.

Recommendations

Increase expense funding support to provide expanded seven-day service – The Queens Borough Board recommends that the City include additional funding so that more branches can provide seven day service.

Increase capital funding support for Queens Borough Public Library – The Borough Board recommends increasing capital funding from the City to support the maintenance and infrastructure needs of Queens Library.

Department of Housing Preservation and Development

The Department of Housing Preservation and Development is tasked with promoting housing equality, sustaining viable neighborhoods, and creating and preserving affordable housing throughout the city. Throughout the economic crisis, the Department of Housing Preservation and Development has been responsible for helping mitigate the impacts of the housing and foreclosure crisis.

Agency Expense Summary (\$ In Thousands)			
Budget Function	FY 2017 Adopted Budget	FY 2018 Preliminary Budget	Difference
Administration	\$45,351	\$44,544	(\$807)
Administration Program	\$116,858	\$56,087	(\$60,771)
Development	\$445,469	\$147,222	(\$298,247)
Housing Operations – Section 8 Programs	\$479,177	\$486,923	\$7,746
Housing Operations – Emergency Housing	\$34,203	\$19,806	(\$14,397)
Housing Operations – Mgmt & Disposition	\$25,904	\$29,731	\$3,827
Preservation – Anti Abandonment	\$9,573	\$4,434	(\$5,139)
Preservation – Code Enforcement	\$39,183	\$36,908	(\$2,275)
Preservation – Emergency Repair	\$29,325	\$43,154	\$13,829
Preservation – Lead Paint	\$14,131	\$15,441	\$1,310
Preservation – Other Agency Services	\$32,775	\$18,791	(\$13,984)
TOTAL	\$1,271,948	\$903,042	(\$368,906)

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the Agency expense budget is forecast to be \$903.04 million, \$369 million less than the Fiscal Year 2017 Adopted Budget. This difference largely stems from a \$297.35 million in unrealized federal funds, which includes NYCHA and Section 8 payments.

Borough Overview

Queens has a diverse and sound housing stock that attracts families with children, young adults and seniors. Approximately one quarter of all housing units in New York City are in Queens. The Borough's housing stock is a mixture of mostly one and two-family homes and mid-rise apartment buildings with a concentration of a few higher-density apartment buildings. The higher-density apartment buildings are generally found in western and central Queens while lower density homes are found throughout the borough, with higher concentrations in the eastern and southern parts of the borough.

The population growth in Queens is quickly outpacing accessible housing stock in Queens. Queens is already home to some of the most overcrowded communities in the entire city. Community District 3 is the most severely crowded Community District in the city; Community District 4 is the third, Community District 12 is the tenth, Community District 7 is the eleventh, and Community District 2 is the fourteenth²⁹. Low-income households are left with few alternatives to living in overcrowded and unsafe conditions. Already, Queens' low-income renters have the highest Median Rent Burden, 54.6% of annual household income³⁰. At the same time, the rapidly growing aging population is left with few options for quality senior housing.

The gap is a result of a lack of production of affordable units compounded by the loss of units due to housing deterioration and deregulation of rent regulated units. Under the *New Housing Marketplace Plan*, 157,230 units of affordable housing have been created or preserved throughout the city. However, only 16,530 of those units were created in Queens, for a total investment of only \$2.2 billion³¹. This means that only 10.5% of all affordable housing units created or preserved through the program, and only 9% of all investments, were dedicated to Queens.

Since then, *Housing New York* was launched with the goal of building and preserving 200,000 units of affordable housing. To date, since the start of *Housing New York*, the City has financed the creation and preservation of 62,506 units of affordable housing. However, only 4,801 of these units are in Queens, representing only 7.68% of the total affordable housing units³².

Share of Affordable Units from <i>Housing New York</i> Plan Created To Date (through 12/31/16)				
Borough	New Construction	Preservation	TOTAL	Percentage of Total Units
Manhattan	3,933	15,677	19,610	31.37%
Brooklyn	6,627	11,457	18,084	28.93%
Bronx	7,436	10,563	17,999	28.80%
Queens	2,409	2,392	4,801	7.68%
Staten Island	449	1,563	2,012	3.22%
TOTAL	20,854	41,652	62,506	100.00%

Recommendations

Create and preserve more affordable housing in Queens – The Borough Board recommends the increased investment in affordable housing preservation and development in Queens to match the growth and need of the borough, particularly to meet the need for affordable housing dedicated to a rapidly growing senior population.

Increase funding for foreclosure services – The Borough Board recommends increased funding into foreclosure assistance and legal services to help stem the ongoing foreclosure crisis.

Continue housing support services to residents in the areas impacted by Hurricane Sandy – The Borough Board recommends the continuation of programs that target the areas impacted by Hurricane Sandy.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- Association for Neighborhood and Housing Development - This \$100,000 allocation will support the organization’s efforts to expand and strengthen technical support and a capacity building program for community based organizations participating in Council-funding community consultant contracts and housing preservation initiative programs.
- Citywide Task Force on Housing Court – This initiative provides \$650,000 to Housing Court Answers, Inc. for the provision of information services for tenants and small landlords at tables located in the city’s housing courts.
- Community Housing Preservation – This initiative provides \$3.7 million to neighborhood-based groups to provide services in tenant organization, code enforcement advocacy, housing court assistance, apartment repossession, and other housing related public education.
- Foreclosure Buyback Initiative - This initiative provides \$1,000,000 for the purchase of mortgage notes, which allow the city to keep existing homeowners in their homes by providing mortgage modifications and refinancing options.

- Housing Information Project – This \$300,000 allocation supports and subsidizes the Furman Center for Real Estate and Urban Policy which manages the City Subsidized Housing Information Project which keeps track of the physical and financial conditions of over 250,000 units of privately owned housing in New York City.
- HPD Alternative Enforcement Program – This \$750,000 enhances the Alternative Enhancement Program, a program that identifies and repairs the 200 most distressed multiple dwellings.
- HPD Home Loan Program - This \$1.5 million subsidy provides a direct, low interest home improvement loan to owners of one to four family homes in the five boroughs.
- Mortgage Foreclosure Prevention Program: Center for New York City Neighborhoods – this initiative provides \$1 million to the Center for New York City Neighborhoods to coordinate the work of organizations that are working to assist homeowners who are in danger of losing their homes due to mortgage foreclosure.
- Stabilizing NYC – This \$2,000,000 initiative funds legal and organizing resources to combat predatory equity tactics.

Department of Small Business Services

The Department of Small Business Services Is tasked with providing support to our small businesses, fostering neighborhood development, and linking employers with a qualified workforce.

Agency Expense Summary (\$ In Thousands)			
Budget Function	FY 2017 Adopted Budget	FY 2018 Preliminary Budget	Difference
Agency Administration and Operations	\$12,981	\$16,032	\$3,051
Business Development	\$78,115	\$46,209	(\$31,906)
Contract Services: Economic Development Corporation	\$146,273	\$151,765	\$5,492
Contract Services: NYC&Co/Tourism Support	\$17,750	\$21,162	\$3,412
Contract Services: Other	\$15,983	\$19,410	\$3,427
Economic & Financial Opportunity: M/WBE	\$5,049	\$9,179	\$4,130
Economic & Financial Opportunity: Labor Services	\$0	\$241	\$241
MO Film, Theatre, and Broadcasting	\$975	\$0	(\$975)
MO Industrial & Manufacturing Businesses	\$0	\$0	\$0
Neighborhood Development	\$10,780	\$12,327	\$1,547
Workforce Development: One Stop Centers	\$24,862	\$32,018	\$7,156
Workforce Development: Program Management	\$19,738	\$16,668	(\$3,070)
Workforce Development: Training	\$21,665	\$8,708	(\$12,957)

Workforce Development: WIB and Other	\$0	\$0	\$0
TOTAL	\$354,171	\$333,719	(\$20,452)

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the Agency was forecast \$333.72 million, \$20.5 million less than the Fiscal Year 2017 Adopted Budget. Funding for the City’s New Business Acceleration Team was funded \$309,973 less than Fiscal Year 2017 Adopted Budget levels. Funding for M/WBE programs were funded at \$9.18 million, \$4.13 million more than the Fiscal Year 2017 Adopted Budget. Neighborhood Development, which includes program support for Business Improvement Districts, is funded at \$1.55 million more than Fiscal Year 2017 Adopted Budget levels with an increase in City funding at \$1.5 million and a \$47,000 increase in Federal funding.

Borough Overview

The Queens local economy continues to be a major economic engine for the city. Queens experienced a 1.6% increase in employment in the second quarter of 2016³³, a wage increase of 3.5%³⁴, and has an unemployment rate of 3.9%, the lowest out of the five boroughs, tied with Manhattan³⁵. Two-thirds of Queens businesses have less than five employees, more than 80% of businesses have less than ten employees and over 35 businesses have 1,000 or more employees³⁶.

No single ethnic group or nationality dominates the borough’s businesses composition. Instead, while some neighborhoods reflect a certain ethnic majority, most of the borough’s communities are an eclectic mix of cultures, reflecting the many immigrants that have come to Queens from across the world. These immigrant communities support the Queens economy through the enterprises they start and their strong and influential international connections.

A vital program that provides support for these local, economic generators is the Agency’s New Business Acceleration Team (NBAT). This program provides support for small businesses to navigate City government regulation and makes the process of starting, operating and expanding a business in the city more efficient. In Fiscal Year 2016, NBAT assisted in opening 148 business across the borough. The Fiscal Year 2018 Preliminary Budget allocates \$320,525 in programmatic support for this program, compared to \$630,498 in the Fiscal Year 2017 Adopted Budget. The City must ensure that these services remain well-funded in order to provide small businesses with top levels of support.

Additionally, the Agency’s Avenue NYC program funds community based economic development organizations to implement various commercial revitalization and enhancement activities. In Fiscal Year 2017, 7 of the 41 awards were aimed at enhancing Queens’s commercial hubs.³⁷ The Fiscal Year 2018 Preliminary Budget allocates \$1.56 million, compared to the \$1.5 million allocated in the Fiscal Year 2017 Adopted Budget.

Another key program is the Industrial Business Solution Providers program, which supports the Industrial Business Zones throughout the city. Currently, there are seven NYC Industrial Business Zones in Queens: Jamaica, JFK, Long Island City, Maspeth, Ridgewood/SoMa, Steinway, and Woodside. In the Fiscal Year 2018 Preliminary Budget, the Industrial Business Solution Providers program was awarded \$1.4 million. However, the City needs to supplement the growth of our local economy and expand on programs that are aimed at enhancing the capacity of local businesses in key industrial corridors.

Recommendations

Increase Funding for Industrial Business Solutions Providers – This program is critical to preserving and enhancing the manufacturing and industrial business sector. The Borough Board recommends the expansion of this initiative, and urges the Administration to baseline this program at \$2 million in Fiscal Year 2018.

Enhance funding for programs covered under Neighborhood Development – Programs covered under Neighborhood Development include the support of Business Improvement Districts, community based organizations that focus on economic development, and programs aimed at improving conditions of neighborhoods. The Borough Board recommends that these programs be restored.

Expand Avenue NYC – Avenue NYC is a crucial grant that fosters commercial revitalization. The Fiscal Year 2018 Preliminary Budget forecasts \$1.5 million for this program. The Borough Board recommends this program be expanded to \$2 million in order to enhance enterprising economic corridors in Queens and New York City.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- Create New Technology Incubators – This \$1.4 million initiative creates four new technology incubators in the outer boroughs to support technology entrepreneurs and promote future growth in related sectors.
- Day Laborer Workforce Initiative – This \$570,000 initiative will be used for the expansion and development of day laborer centers. These services include a place for day laborers to meet, referrals to jobs or support services, legal services and workforce training and development.
- Green Jobs Corps Program – This initiative \$120,000 enables Green City Force to expand the Clean Energy Corps, through which unemployed young adults living in public housing earn stipends and train for careers and college while simultaneously addressing City climate action and sustainability goals.
- Made in NYC – This \$750,000 initiative will give companies branding and marketing assistance to increase sales and create jobs.
- hackNY – This initiative provides \$100,000 in funding to hackNY to connect jobseekers with opportunities at local tech companies and serves as a bridge between the City's colleges and universities and the tech industry.
- MWBE Leadership Associations – This \$600,000 initiative provides a range of services for MWBEs, including guidance on government contracting, aid in connecting MWBEs to potential customers, and general assistance in financing and marketing.

- Neighborhood Development Grant Initiative - This \$1.28 million initiative will help meet the need for neighborhood-level economic development, job creation and retention and community investment.
- Job Training Placement Initiative – This \$8.1 million will use providers to offer a mix of job training and/or placement services to union members, under-employed and long-term unemployed persons, immigrant and minority populations and low-income individuals in general, with a focus on improving participant’s career prospects.
- Small Business Outreach and Assistance Program - \$1.29 million will focus on entrepreneurs and small business outreach efforts that will increase business access to a variety of services, including but not limited to pro-bono legal assistance, technical and financing assistance, business counseling, financial literacy, referrals to other governmental resources and support, and assistance with affordable healthcare enrollment opportunities.
- Worker Cooperative Business Development Initiative – This \$2.24 million initiative supports the creation of 234 jobs in worker cooperatives businesses and funds a comprehensive citywide effort to reach 920 cooperative entrepreneurs, provides the start-up of 28 new worker cooperatives, and assists another 20 existing cooperatives.

Department of Cultural Affairs

The Department of Cultural Affairs provides support, advocacy, and technical assistance to the city's cultural community to ensure that the arts remain a central feature of civic and economic life in the city. The Agency funds a portion of operating support for the city-owned Cultural Institutions Group, as well as funding non-profit organizations through the Cultural Development Fund.

Agency Financial Plan (\$ In Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Services	\$5,103	\$4,956	(\$147)
Other Than Personal Services	\$162,013	\$181,914	\$19,901
TOTAL	\$167,116	\$186,870	\$19,754

Budget Overview

The Fiscal Year 2018 Preliminary Budget forecasts \$186.87 million, \$19.8 million more than the Fiscal Year 2017 Adopted Budget. This budget includes \$54.78 million in programmatic funding for the 35 Cultural Institutions Group (CIG), of which Queens CIG organizations receive \$5.54 million, representing 10% of total CIG funds. From the FY17 Adopted Budget to the FY18 Preliminary Budget, the total share of programmatic funding dropped by \$13.89 million, or twenty percent.

Queens Cultural Institutions Group Budget Summary			
Institution	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Queens Botanical Garden	\$1,017,816	\$851,081	(\$166,735)
New York Hall of Science	\$1,381,937	\$1,293,446	(\$88,491)
Queens Museum of Art	\$953,908	\$812,135	(\$141,773)
Queens Theatre in the Park	\$550,290	\$446,308	(\$103,982)
Jamaica Center for Arts & Learning	\$586,786	\$499,017	(\$87,769)
Museum of the Moving Image	\$877,945	\$784,166	(\$93,779)
PS1	\$565,496	\$480,833	(\$84,663)
Flushing Town Hall	\$453,238	\$375,292	(\$77,946)
TOTAL	\$6,387,416	\$5,542,278	(\$845,138)

Borough Overview

Queens possesses one of the richest concentrations of cultural institutions in the world. The arts and cultural community is thriving in the Borough of Queens, and much of this success is due to the ethnic diversity found within its borders. Queens is the most ethnically diverse borough in New York City, and the most diverse county in the nation. It is this diversity that has spurred the creation of artistic gems unique only to Queens, significantly contributing to New York City's offerings as a cultural hub for the global community.

However, many of these Queens institutions still lack adequate funding to provide high quality programs to an ever-changing and ever-growing borough. These organizations not only face tight program budgets, but also tight operating budgets due to high insurance rates and, in many cases, high commercial rents. Admissions and ticket sales cover only a small portion of operating expenses, while foundation, corporate, state, and federal grants cover a little more. All of our institutions and organizations rely on basic funding provided through the New York City Department of Cultural Affairs.

However, the per capita support from the Department of Cultural Affairs for Queens is lower than every other borough. Queens' members of the Cultural Institutions Group receive \$2.39 per capita, compared to \$5.20 for Brooklyn and \$8.60 for Staten Island.

Cultural Institutions Group Funding per Borough Fiscal Year 2018 Preliminary Budget						
Borough	Population	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	# of Cultural Institutions Group	Avg. Funding per Institution	Per Capita Funding
Bronx	1,438,159	\$13,464,819	\$12,759,194	6	\$2,126,532	\$8.87
Brooklyn	2,621,793	\$15,274,039	\$13,628,956	5	\$2,725,791	\$5.20
Manhattan	1,636,268	\$28,914,110	\$18,781,545	11	\$1,707,413	\$11.48
Staten Island	473,279	\$4,629,107	\$4,070,246	5	\$814,049	\$8.60
Queens	2,321,580	\$6,387,416	\$5,542,278	8	\$692,785	\$2.39

The Department of Cultural Affairs also provides programmatic funding through the Agency's Cultural Development Fund. Like the funds for the Cultural Institutions Group, Queens cultural groups were underfunded at \$1.33 per capita.

Cultural Development Funds awards per Borough in Fiscal Year 2016					
Borough	Population	Fiscal Year 2016 Awards	Percentage of Total Funding	Per Capita Arts Support	# of Cultural Organization Awards
Bronx	1,438,159	\$3,073,375	9.03%	\$2.14	37
Brooklyn	2,621,793	\$6,856,050	20.14%	\$2.62	202
Manhattan	1,636,268	\$20,259,757	59.53%	\$12.38	585
Staten Island	473,279	\$749,000	2.20%	\$1.58	23
Queens	2,321,580	\$3,095,620	9.10%	\$1.33	72

The Department of Cultural Affairs also provides funding to each borough's designated arts council: the Bronx Council on the Arts, Brooklyn Arts Council, Lower Manhattan Cultural Council, Queens Council on the Arts, and Council on the Arts and Humanities for Staten Island. Each arts council uses these funds to then provide funding for cultural groups throughout their respective borough. Like the funds for the Cultural Institutions Group and the Cultural Development Fund, Queens Council on the Arts receives a significantly smaller share of funding resources.

Borough Arts Council Funding ³⁸		
Borough	Fiscal Year 2016 Award	Percent of total
Bronx	\$525,500	22.15%
Brooklyn	\$607,500	25.61%
Manhattan	\$650,000	27.40%
Staten Island	\$213,500	9.00%
Queens	\$376,000	15.85%
TOTAL	\$2,372,500	100%

Recommendations

Increase funding for cultural organizations in Queens – The Borough Board recommends an increase of funds for each of the borough’s Cultural Institutions Group, an increase in the number of Queens organizations funded through the Cultural Development Fund, and increased funding for the Queens Council on the Arts.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- Coalition of Theaters of Color – This \$1.9 million initiative enhances funding for operations and programming support to various theaters and cultural organizations that serve primarily communities of color.
- Cultural After-School Adventure (CASA) – This \$11.2 million initiative provides funding for after-school programs in partnership with cultural institutions.
- Cultural Immigrant Initiative – This \$5 million initiative supports cultural organizations to provide programming focused on the cultural history or traditions of an immigrant community in New York City.
- Ghetto Film School (GFS) Accelerator Program Model – This \$260,000 initiative supports a market-based accelerator program for 150 GFS alumni and other qualified young media producers a year, providing advanced training, professional development and job placement.
- SU-CASA – This \$2.02 million initiative will provide two senior centers per Council District with arts programming activities.

Department of Parks and Recreation

The Department of Parks and Recreation oversees the maintenance of approximately 29,000 acres of land that includes parks, recreational facilities, playgrounds, beaches, and athletic fields. The Agency also looks after 650,000 street trees and two million trees in the park, and provides recreational and athletic programs, concerts, sports events, and cultural festivals.

Agency Expense Summary (\$ In Thousands)			
Budget Function	FY 2017 Adopted Budget	FY 2018 Preliminary Budget	Difference
Administration – Bronx	\$2,945	\$3,151	\$206
Administration – Brooklyn	\$1,790	\$1,817	\$27
Administration – General	\$31,709	\$35,136	\$3,427
Administration – Manhattan	\$1,792	\$1,839	\$47
Administration – Queens	\$2,018	\$2,025	\$7
Administration – Staten Island	\$885	\$972	\$87
Capital	\$44,369	\$56,504	\$12,135
Forestry & Horticulture – General	\$21,583	\$29,893	\$8,310
Maint & Operations – Bronx	\$28,729	\$28,968	\$239
Maint & Operations – Brooklyn	\$37,177	\$41,607	\$4,430
Maint & Operations – Central	\$102,250	\$115,779	\$13,529
Maint & Operations – Manhattan	\$49,190	\$52,961	\$3,771
Maint & Operations – POP Program	\$48,058	\$48,792	\$734
Maint & Operations – Queens	\$38,915	\$43,586	\$4,671
Maint & Operations – Staten Island	\$15,506	\$19,032	\$3,526
Maint & Operations – Zoos	\$8,761	\$6,062	(\$2,699)
PlaNYC 2030	\$2,553	\$2,258	(\$295)
Recreation – Bronx	\$2,892	\$2,896	\$4
Recreation – Brooklyn	\$4,009	\$4,016	\$7
Recreation – Central	\$7,353	\$5,901	(\$1,452)
Recreation – Manhattan	\$7,300	\$7,351	\$51
Recreation – Queens	\$4,097	\$4,128	\$31
Recreation – Staten Island	\$2,527	\$2,456	(\$71)
Urban Park Service	\$27,104	\$30,973	\$3,869
TOTAL	\$493,511	\$548,072	\$54,561

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the Department of Parks and Recreation was forecast \$548.07 million, \$54.56 million more than the Fiscal Year 2017 Adopted Budget. The total budget for Queens Operations is \$43.59 million while the total budget for Queens Recreation is \$4.13 million. The City increased its funding of the Parks Department by \$46 million more than the Fiscal Year 2017 Adopted Budget.

Borough Overview

Queens has the highest parkland acreage of any borough. The 7,272 acres of parkland are situated in 464 parks, playgrounds, triangles, and malls throughout the Borough's 14 community boards. This includes the flagship Flushing Meadows Corona Park and 127 acres of Jointly Operated Playgrounds adjoining schools. Other notable parks include Forest Park, Kissena Park, Cunningham Park, Alley Pond Park, Baisley Pond Park, Roy Wilkins Park, Idlewild Park, and Rockaway Beach.

Recommendations

Increase the number of Park Enforcement Patrol Officers in Queens – The Borough Board recommends increasing the number of Park Enforcement Patrol Officers in Queens in order to maintain a safe and clean environment in our parks.

Increase funds for street tree pruning – The Borough Board recommends increasing funds to allow more trees in neighborhoods to be pruned properly.

Increase capital funding support for Queens parks – The Borough Board recommends increased capital funding to support parks throughout Queens.

Provide capital funding support for the restoration of the New York State Pavilion – The Borough Board recommends allocation of capital funds to continue the New York State Pavilion restoration project.

Continue City Council Initiatives – The Borough Board supports the continuation of City Council Initiatives. These include:

- Parks Equity Initiative - This \$2.54 million initiative is to support community programming in smaller neighborhood parks and the work of existing park and garden volunteer groups citywide.
- Parks Maintenance - This \$9.553 million will support additional maintenance workers within Parks and Recreation in Fiscal Year 16 to retain 50 additional gardeners and 100 City Park workers hired in Fiscal Year 2015 to help maintain neighborhood parks citywide.

Department of Health and Mental Hygiene

The Department of Health and Mental Hygiene is charged with providing adequate health care services.

Agency Expense Summary (\$ In Thousands)			
Budget Function	FY 2017 Adopted Budget	FY 2018 Preliminary Budget	Difference
Administration – General	\$124,002	\$135,802	\$11,800
Center for Health Equity	\$12,084	\$15,650	\$3,566
Disease Prevention & Treatment	\$277,223	\$278,129	\$906
Emergency Preparedness and Response	\$33,336	\$21,455	\$(11,881)
Environmental Disease Prevention	\$15,966	\$15,972	\$6
Environmental Health	\$74,726	\$90,989	\$16,263
Epidemiology	\$15,299	\$15,752	\$453
Family & Child Health	\$384,928	\$377,607	\$(7,321)
Mental Hygiene	\$389,669	\$463,694	\$74,025
Office of Chief Medical Examiner	\$75,990	\$74,355	\$(1,635)
Prevention & Primary Care	\$92,619	\$74,199	\$(18,420)
World Trade Center Related Programs	\$35,522	\$34,016	\$(1,506)
TOTAL	\$1,531,364	\$1,597,620	\$66,256

Budget Overview

The Fiscal Year 2018 Preliminary Budget forecasts a \$1.60 billion expense budget for the Department of Health and Mental Hygiene, \$66.26 million more than the amount budgeted in the Fiscal Year 2017 Adopted Budget.

Borough Overview

One of the most significant challenges facing Queens is access to healthcare. Since 2008, Parkway Hospital, Mary Immaculate Hospital, St. John's Queens Hospital, and Peninsula Hospital have closed, a loss of more than 840 beds and thousands of highly trained professionals. Queens was already under-bedded and underserved, but these closures have further strained an already overburdened system.

Queens now has nine acute care hospitals throughout the borough responsible for serving 2.3 million residents. The borough has two municipal hospitals: Elmhurst Hospital Center and Queens Hospital Center. Major capital investments towards the expansion of Queens Hospital Center and the renovation Elmhurst Hospital Center have improved services and changed the perception of public hospitals in the communities they serve. The other seven hospitals are voluntary and are part of major, multi-facility health systems. They are Jamaica Hospital and Flushing Hospital, part of the Medisys Health Network,

Forest Hills Hospital and Long Island Jewish Medical Center, part of the Northwell Health System, Mount Sinai Hospital of Queens, New York Presbyterian – Queens, and St. John’s Episcopal Hospital South Shore.

Borough	Population	Number of Hospitals with beds	Total Number of Beds	Beds per 1000 Patients
Bronx	1,428,357	10	3,000	2.10
Brooklyn	2,595,259	15	5,746	2.21
Manhattan	1,629,507	20	9,741	5.98
Staten Island	472,481	4	1,187	2.51
Queens	2,301,139	9	3,549	1.54

Together, these nine hospitals serve the entire borough. However, Queens is the most under-bedded borough in New York City. There are only 1.54 beds per 1000 patients in Queens, compared to 5.98 in Manhattan and 2.21 in Brooklyn⁴⁰. There is an increasing demand for healthcare services. The development of new housing is attracting more families to Queens, the same time that more seniors are in need of accessible healthcare.

Hospital	Waiting Time**	Time Until Sent Home	Transfer Time
Elmhurst HHC	71	192	359
Flushing Hospital	51	161	223
Forest Hills Hospital	52	242	194
Jamaica Hospital	62	246	187
Long Island Jewish Medical Center	52	242	194
Mt. Sinai Queens	n/a	n/a	n/a
New York Presbyterian – Queens	37	209	346
Queens HHC	61	240	119
St. John's Episcopal Hospital	50	200	305
Average	54.5	216.5	240.88

Over the past year, hospital waiting times across the Borough increased 1.25 minutes to 54.5 minutes, time until sent home increased 26.13 minutes to 216.5 minutes, and transfer time decreased by 25 minutes to 240.88 minutes.

It is vital that New Yorkers are insured and have access to the medical services they need. The NY State of Health Marketplace has enrolled more than 2.8 million New Yorkers into comprehensive, affordable

coverage; about 15 percent of the State's population. The rate of uninsured declined from 10 percent to 5 percent between 2013 and September 2015, and New York City alone accounted for 57% of all enrollees in Marketplace programs. With the uncertain future of the Affordable Care Act, action is needed to ensure that New Yorkers remain insured.⁴²

Recommendations

Increase Expense and Capital funding support for Queens' HHC Hospitals – The Borough Board recommends increased expense and capital funding support to Elmhurst Hospital and Queens Hospital Center in expanding their capacity. Additionally, the Borough Board recommends exploring the creation of HHC operated Article 28 free-standing healthcare facilities, starting with a needs and feasibility study of the borough.

Funding for HHC operated Article 28 free standing healthcare facilities – The Borough Board recommends exploring the creation of HHC operated Article 28 free standing healthcare facilities, starting with a needs and feasibility study of the borough.

Increase funding for programs that support behavioral health – The Queens Borough Board recommends that funding continue to be expanded for behavioral health needs of New Yorkers.

Continue City Council Initiatives – The Queens Borough Board supports the continuation of City Council Initiatives. These include:

- Access Health NYC – This \$1 million initiative will enable culturally and linguistically competent non-profit and community-based organizations in all five boroughs to do outreach and public education in their communities about options for health care access and coverage, particularly for the uninsured.
- Beating Hearts – This \$350,000 allocation will go towards providing automated external defibrillators to non-profit organizations that primarily serve the youth and aging populations.
- Cancer Prevention – This \$1.53 million initiative supports various screening, education and supportive services for breast, colon and ovarian cancer.
- Child Health and Wellness – This \$646,000 allocation supports child health and wellness through various programs and services, including obesity prevention and nutrition education, oral health services, asthma screening, education and care coordination projects.
- Ending the Epidemic – This \$5.6 million allocation supports prevention, education, outreach and support services that align with the Ending the Epidemic (ETE) framework and serve special populations, including seniors, communities of color and people with mental health and/or substance abuse disorders.
- HIV/AIDS Faith Based Initiative – This \$1.56 million allocation supports HIV/AIDS prevention, education, outreach, advocacy, and support services in local religious institutions and community-based organizations that engage vulnerable populations.
- Nurse Family Partnership – This \$2 million allocation supports the expansion of the Nurse Family Partnership, an evidence-based maternal and early childhood health program that fosters long-term success for first time mothers, their babies and society.
- Reproductive and Sexual Health Services – This \$260,000 allocation supports a range of reproductive and sexual health services, including treatment, prevention and education on topics

ranging from sexually transmitted infections and HIV/AIDS to teen pregnancy and health relationships.

- Viral Hepatitis Prevention – This \$1.2 million allocation supports a range of programs and services intended to combat the spread of Hepatitis B/C and HIV as passed through intravenous drug use.

Police Department

The New York Police Department is charged with enhancing the quality of life of our residents by working in partnership with the community to enforce the laws, preserve peace, reduce fear, and produce a safe environment.

Agency Financial Plan (\$ In Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$4,759,118	\$4,844,317	\$85,199
Other Than Personal Service	\$391,734	\$420,977	\$29,243
TOTAL	\$5,150,852	\$5,265,294	\$114,442

Budget Overview

The Fiscal Year 2018 Preliminary Budget forecasts a \$5.27 billion budget for the New York Police Department, \$114.44 million more than the Fiscal Year 2017 Adopted Budget. This includes \$10.4 million for the purchasing and installation of ballistic door panels on every patrol car in the City within a year, and \$4.5 million for a Gun Violence Crisis Management System.

Borough Overview

SATCOM Queens North and South continue their strong efforts to address crime, despite a reduction in personnel over the years. Due to its large land area and physical distance between precincts, and due to the predominantly residential nature of the borough, officers are often required to cover large distances to address crime and quality of life issues.

Across Queens, crime trended down from 2015 to 2016, especially in Queens South. The 102nd, 105th, 106th and 113th Precinct all enjoyed a ten percent or more drop in crime, while the 107th Precinct was the only precinct that saw a slight uptick in crime. Additionally, six of the seven major crime categories saw significant decreases.

In Queens North, the 104th Precinct saw an 18% drop in crime while the 112th and 108th Precincts saw slight downticks. Crime increased slightly in the remainder of the precincts. In this district, five of the seven major crime categories saw decreases.

Recommendations

Create a Flushing Meadows Corona Park Sub-Station – The activity in Flushing Meadows Corona Park is only second to Central Park. It currently spans six Community Boards, and given its size and difficulty navigating the park, a police sub-station dedicated to safeguarding the park's year-round users is necessary.

Ensure that the 116th Precinct is built out in a timely fashion – The Borough Board had advocated for the creation of the 116th Precinct for many years. Last year, the Mayor had agreed to create the 116th Precinct. The Borough Board recommends that the City expedite the build-out of the 116th Precinct in order to serve residents adequately.

Allocate Capital funds to relocate or renovate the 110th Precinct – The more than 75 year old building that houses the 110th Precinct faces significant structural deficiencies. There is chronic flooding, loose bricks, and a lack of parking facilities. The Borough Board recommends relocating the 110th Precinct or renovating the current structure to meet the needs of the uniformed and civilian personnel.

Queens North Year Summary

	MURDER		RAPE		ROBBERY		FELONY ASSAULT		BURGLARY		GRAND LARCENY		GRAND LARCENY OF AUTOMOBILE		TOTAL	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
PCT																
104	1	3	21	19	178	173	206	185	300	266	529	528	154	528	1,389	1,702
108	3	2	15	16	100	120	131	154	145	204	529	457	116	149	1,039	1,102
109	3	3	15	21	212	190	251	236	318	324	934	936	160	164	1,893	1,874
110	2	1	30	26	253	275	273	297	227	213	668	585	98	106	1,551	1,503
111	2	0	4	6	45	55	72	58	179	198	484	409	62	73	848	799
112	1	1	8	6	50	44	50	58	79	113	367	349	51	89	606	660
114	2	6	31	19	209	223	310	323	247	312	797	696	190	187	1,786	1,766
115	-	1	39	32	343	339	377	368	242	235	691	678	173	140	1,865	1,793
TOTAL	14	17	163	145	1,390	1,419	1,670	1,679	1,737	1,865	4,999	4,638	1,004	1,436	10,977	11,199

Queens South Year Summary

	MURDER		RAPE		ROBBERY		FELONY ASSAULT		BURGLARY		GRAND LARCENY		GRAND LARCENY OF AUTOMOBILE		TOTAL	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
PCT	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
100	-	3	5	9	53	66	120	128	66	77	230	194	18	23	492	500
101	2	5	19	16	152	169	305	329	141	151	222	220	52	36	893	926
102	5	6	21	17	170	238	272	304	170	227	353	402	173	234	1,164	1,428
103	4	6	29	28	383	383	406	444	197	249	460	505	96	108	1,575	1,723
105	1	8	16	37	218	275	334	360	331	358	622	679	201	232	1,723	1,949
106	9	3	15	14	208	264	225	215	211	233	527	599	120	248	1,315	1,576
107	3	3	19	8	176	212	105	111	182	152	503	463	141	154	1,129	1,103
113	9	9	23	18	189	232	415	397	194	254	464	543	96	138	1,390	1,591
TOTAL	33	43	147	147	1,549	1,839	2,182	2,288	1,492	1,701	3,381	3,605	897	1,173	9,681	10,796

Fire Department

The New York Fire Department serves as the city's first responders to fires, public safety and medical emergencies, disasters and terrorist acts. The Department advances safety through its fire prevention, investigation and education programs. The timely delivery of these services enables the Department to make significant contributions to the safety of New York City and homeland security efforts.

Agency Financial Plan (\$ In Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$1,755,348	\$1,791,874	\$36,526
Other Than Personal Service	\$192,829	\$188,656	(\$4,173)
TOTAL	\$1,948,177	\$1,980,530	\$32,353

Budget Overview

The Fiscal Year 2018 Preliminary Budget forecasts a \$1.98 billion budget for the Department, \$32.35 million more than the Fiscal Year 2017 Adopted Budget. This includes a \$30.2 million increase in Emergency Medical Services salaries and fringe benefits from Federal and State grants.

Borough Overview

In 2016, there was a 22% increase in non-structural fires and a 14% increase in medical emergencies from the prior year. Of the FDNY fire incidents categories, there was a negligible decrease in structural fires of .04%, and a more significant decrease in malicious false alarms of about five percent. Even though non-structural fire incidents went up in 2016, response times went down slightly, as did response times for malicious false alarms. There was a slightly greater increase in response times for non-fire emergencies. Overall, the total number of incidents increased approximately 8% and the response times increased less than 1 percent.

However, the number of All Hands and 2nd Alarms went down slightly, while the number of 3rd Alarm fires increased from 2 in 2015 to 6 in 2016, 4th Alarm fires went from 1 in 2015 to 5 in 2016 and 5th Alarm fires went from 1 in 2015 to 5 in 2016. In general, the total number of alarm incidents went down slightly by under three percent.

In terms of ambulance runs in Queens, Cardiac Arrest and Choking incidents went up 2.62% from 2015, and the ambulance runs for these incidents went up under 4 percent. For life threatening medical emergencies, incidents went up over 3 percent, while ambulance runs for these incidents went up over six percent. For non-life threatening medical emergencies, incidents increased by under 3% and the ambulance runs for these incidents increased by 4 percent.

Recommendations

Reopen Engine 261 in Western Queens – The population of western Queens is increasing rapidly with thousands of new apartments, new business centers and major attractions. The addition of so many new residents, workers, and visitors to the area requires the proportional increase in services. However, Engine 261 in Long Island City was closed in May 2003. The Borough Board recommends that funding be allocated to reopen Engine 261 in order to service this growing community.

Create a Rockaway Peninsula Ladder Company – The Rockaway Peninsula continues to increase its population as a result of the on-going construction projects currently underway and planned for the future. Space is available for a ladder company in the quarters of E-266 located at Beach 92nd Street and Rockaway Beach Boulevard. Currently, when fires and emergencies occur on the peninsula, other ladder companies are relocated to cover the area. The Borough Board recommends that funding be allocated to create an additional ladder company that would cover the Rockaway Peninsula and neighboring Broad Channel.

FDNY Fire Incidents Summary										
Fire Incidents	Structural Fires			Non-Structural Fires			Non-Fire Emergencies			Total/Average
	2016	2015	Change	2016	2015	Change	2016	2015	Change	
# of Incidents	5,300	5,298	-0.04%	3,239	4,142	21.80%	45,736	46,709	2.08%	
Avg Response Time	4:31	4:33	-0.73%	4:40	4:45	-0.35%	5:26	5:30	1.52%	
Fire Incidents	Medical Emergencies			Malicious False Alarms			Total/Average			
	2016	2015	Change	2016	2015	Change	2016	2015	Change	
# of Incidents	45,736	53,404	13.55%	4,677	4,453	5.03%	104,688	114,006	8.17%	
Avg Response Time	4:40	4:37	1.08%	4:51	4:52	-0.34%	4:52	4:51	0.34%	

FDNY Serious Incidents Summary										
Serious Incidents	All Hands			2nd Alarm			3rd Alarm			Total
	2016	2015	Change	2016	2015	Change	2016	2015	Change	
Number of Incidents	546	568	-3.87%	34	43	-20.93%	6	2	200.00%	
Serious Incidents	4 th Alarm			5 th Alarm or Greater			Total			
	2016	2015	Change	2016	2015	Change	2016	2015	Change	
Number of Incidents	6	1	500.00%	5	1	400.00%	597	615	-2.93%	

Queens Ambulance Incidents and Runs									
	Cardian Arrest and Choking			Life Threatening Medical Emergencies					
	1			2			3		
	2016	2015	% Change	2016	2015	% Change	2016	2015	% Change
Number of Incidents	7,666	7,470	2.62%	61,645	58,696	5.02%	42,075	41,729	0.83%
Ambulance Runs	16,210	15,593	3.96%	81,239	74,951	8.39%	52,584	51,110	2.88%
Non-Life Threatening Medical Emergencies									
	4			5			6		
	2016	2015	% Change	2016	2015	% Change	2016	2015	% Change
Number of Incidents	56,087	53,279	5.27%	46,998	47,094	-0.20%	39,444	37,863	4.18%
Ambulance Runs	62,323	58,511	6.52%	51,016	50,580	0.86%	42,174	40,334	4.56%
Non-Life Threatening Medical Emergencies							Totals		
	7			8					
	2016	2015	% Change	2016	2015	% Change	2016	2015	% Change
Number of Incidents	56,087	53,279	5.27%	46,998	47,094	-0.20%	357,000	346,504	3.03%
Ambulance Runs	62,323	58,511	6.52%	51,016	50,580	0.86%	418,885	400,170	4.68%

EMS Response Times			
Segment	2016	2015	Change
1	5:48	6:01	(:13)
1 to 3	7:12	7:31	(:19)
1 to 8	8:11	8:58	(:47)

	Cardiac Arrest and Choking			Life Threatening Medical Emergencies			Non Life Threatening Medical Emergencies		
Year	2016	2015	% Change	2016	2015	% Change	2016	2015	% Change
Number of Incidents	7666	7470	2.62%	103,720	100,425	3.28%	245,614	238,609	2.94%
Ambulance Runs	16210	15593	3.96%	133,823	126,061	6.16%	268,852	258,516	4.00%

Department of Sanitation

The Department of Sanitation is currently the world's largest, collecting over 10,500 tons of residential and institutional refuse and 1,760 tons of recyclables per day. The City's businesses, whose waste is collected by private carting companies, generate another 13,000 tons of refuse each day. The Department ensures that our communities are clean and livable, and protect our quality of life.

Agency Financial Plan (\$ In Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$959,615	\$987,517	\$27,902
Other Than Personal Service	\$717,286	\$688,245	(\$29,041)
TOTAL	\$1,676,901	\$1,675,762	(\$1,139)

Budget Overview

The Fiscal Year 2018 Preliminary Budget forecasts a \$1.68 billion budget for the Department of Sanitation, \$1.14 million less than the Fiscal Year 2017 Adopted Budget.

Borough Overview

Acceptable Streets				Acceptable Sidewalks		
Community Board	FY15	FY16		Community Board	FY15	FY16
1	89.6%	93.2%		1	96.9%	97.0%
2	87.6%	93.4%		2	93.0%	94.1%
3	93.7%	93.6%		3	94.4%	96.1%
4	88.9%	92.6%		4	98.0%	98.2%
5	93.6%	96.8%		5	98.0%	97.5%
6	97.4%	98.7%		6	99.9%	99.3%
7	98.2%	98.5%		7	98.8%	99.2%
8	98.1%	98.7%		8	98.1%	98.3%
9	93.3%	94.2%		9	97.7%	97.3%
10	94.8%	96.3%		10	97.4%	98.8%
11	99.2%	98.9%		11	99.9%	99.8%
12	93.8%	94.5%		12	95.0%	95.5%
13	96.3%	96.4%		13	98.2%	97.5%
14	95.3%	95.6%		14	95%	94.8%
BOROUGH TOTAL	95.0%	96.2%		BOROUGH TOTAL	97.3%	97.5%

Overall, the percentage of acceptable sidewalks is relatively the same. Acceptable streets saw a slight uptick year over year.

Sanitation personnel in Cleaning and Collection throughout the city changed minimally with a total of nine employees added into the preliminary budget. Queens Sanitation Personnel at the district level saw no changes.

Total Department of Sanitation Personnel by Borough			
Borough	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Bronx	816	816	0
Manhattan	1,084	1,089	5
Brooklyn	2,006	2,010	4
Staten Island	537	537	0
Queens	1,815	1,815	0

Queens Sanitation Personnel by District		
Sanitation District	Fiscal Year 2017 Adopted	Fiscal Year 2018 Preliminary
Queens Sanitation District 1	132	132
Queens Sanitation District 2	90	90
Queens Sanitation District 3	99	99
Queens Sanitation District 4	87	87
Queens Sanitation District 5	144	144
Queens Sanitation District 6	81	81
Queens Sanitation District 7	173	173
Queens Sanitation District 8	140	140
Queens Sanitation District 9	113	113
Queens Sanitation District 10	121	121
Queens Sanitation District 11	138	138
Queens Sanitation District 12	179	179
Queens Sanitation District 13	188	188
Queens Sanitation District 14	100	100
TOTAL	1785	1785

Recommendations

Increase cleanup of major commercial corridors – The Borough Board recommends more funds be dedicated to the cleanup of major commercial corridors in Queens, including more street sweepings, particularly those that do not have a dedicated Business Improvement District.

Increase garbage and recycling pickup throughout the borough – The Borough Board recommends additional funds be dedicated to increasing the number of garbage and recycling pickups throughout the borough. The Borough Board further recommends the budget include funds to combat illegal dumping found prevalent throughout parts of the borough.

Proportion funding to each sanitation district to support the districts responsibility to Citywide sanitation service – The Borough Board recommends additional funds be dedicated to those sanitation districts in Queens that share a greater responsibility to Citywide sanitation service, including those that contain more than residential cleaning and street sweeping services.

Department of Buildings

The Department of Buildings is tasked with regulating the lawful use of over one million buildings and construction sites across the five boroughs. With a focus on safety, service, and integrity, the Department of Buildings enforces the City's Construction Codes, Zoning Resolution, and the New York State Multiple Dwelling Law.

Agency Financial Plan (\$ in Thousands)			
	Fiscal Year 2017 Adopted Budget	Fiscal Year 2018 Preliminary Budget	Difference
Personal Service	\$126,834	\$128,297	\$1,463
Other Than Personal Service	\$45,235	\$29,328	(\$15,907)
TOTAL	\$172,072	\$157,628	(\$14,444)

Budget Overview

In the Fiscal Year 2018 Preliminary Budget, the Department of Buildings budget is forecast at \$157.6 million, \$16.4 million more than the Fiscal Year 2017 Adopted Budget. There is a substantial drop in the Agency's Other Than Personal Services budget of \$18.44 million; \$15.72 million of these cuts step from cuts in its contractual services. This is offset by a \$1.42 million increase in the Agency's Personal Services budget including Quality of Life/Illegal Conversation Inspection Unit, Boilers Unit, Elevators Unit and support for staff to examine each borough's Plan Examination.

Borough Overview

In Fiscal Year 2015, the Department of Buildings performed a total of 67,781 inspections and issued a total of 19,801 violations. Of those, 18,444 inspections and 13,396 violations were in Queens. In the same fiscal year, a total of 60,192 complaints were registered with the Department of Buildings, of which 43,003 complaints were responded to, a response rate of 71.44%. Of those, 20,907 complaints were registered in Queens, with 13,396 complaint responses.

Fiscal Year 2016 Borough Construction Inspection Summary		
Borough	Inspections Performed	Violations Issued
Bronx	4,260	913
Brooklyn	24,240	3,331
Manhattan	15,375	1,478
Staten Island	5,462	683
Queens	18,444	13,396
TOTAL	67,781	19,801

Fiscal Year 2016 Borough Construction Complaint Summary			
Borough	Complaints Registered	Complaints Responded to	Response Rate
Bronx	5,967	3,272	54.83%
Brooklyn	20,834	15,714	75.42%
Manhattan	8,915	7,438	83.43%
Staten Island	20,907	13,396	64.07%
Queens	3,569	3,183	89.18%
TOTAL	60,192	43,003	73.39%

Recommendations

Increase the number of Building Inspectors for Queens – In Fiscal Year 2017, the Agency Budgeted for 268 construction inspectors and only hired 229. The Borough Board recommends that the City ensures that all of the budgeted position are filled.

Ensure funding for Building Inspectors is proportional to number of complaints – In Fiscal Year 2016, Queens had 13,396 violations, the highest amount of all the Boroughs. In order to ensure quality of life in each Borough, the Borough Board recommends that funding for inspectors are distributed to each Borough based on the number of complaints received according to most recent data.

Department of Transportation

The Department of Transportation is tasked with providing a safe and efficient environment for people and goods to travel throughout New York City through the maintenance and enhancement of the City's transportation infrastructure.

Agency Expense Summary (\$ In Thousands)			
Budget Function	FY 2017 Adopted Budget	FY 2017 Preliminary Budget	Difference
Bridge Engineering and Administration	\$35,282	\$33,863	(\$1,419)
Bridge Maintenance, Repair, & Operations	\$71,033	\$71,479	\$446
DOT Management & Administration	\$62,580	\$57,183	(\$5,397)
DOT Vehicles & Facilities Mgmt & Maintenance	\$55,303	\$56,769	\$1,466
Ferry Administration & Surface Transit	\$4,344	\$4,350	\$6
Municipal Ferry Operation & Maintenance	\$87,498	\$87,756	\$258
Roadway Construction Coordination & Admin	\$17,211	\$17,536	\$325
Roadway Repair, Maintenance & Inspection	\$259,615	\$265,194	\$5,579
Traffic Operations & Maintenance	\$324,460	\$332,624	\$8,164
Traffic Planning Safety & Administration	\$28,937	\$29,725	\$788
TOTAL	\$946,262	\$956,478	\$10,216

Budget Overview

The Fiscal Year 2018 Preliminary Budget forecasts a \$956.48 million budget for the Department of Transportation, \$10.22 million more than the Fiscal Year 2017 Adopted Budget.

Borough Overview

The Borough of Queens has the largest landmass of the five boroughs. The borough is serviced by 12 subway lines, with 81 subway stops that reach from Western Queens to Flushing/Jamaica, and down into the Rockaways. Of these stops, Flushing-Main St. had the highest annual ridership in 2014 at 19.1 million rides, 12th highest in the city and the highest outside of Manhattan, followed by 74th St Broadway/Jackson Heights-Roosevelt Avenue at 17.2 million rides, 14th highest in the city and the second highest outside of Manhattan, and Jamaica Center/Parson Blvd/Archer Avenue at 12.6 million rides, 25th highest in the city and the fourth highest outside of Manhattan⁴³.

The borough is also serviced by 81 local route buses and 30 express route buses run by two different bus companies, the MTA Bus Company and New York City Transit. The local buses Q58, Q44, and Q27 had the highest ridership at 9.6, 8.9 and 7.6 million respectively.

There are numerous transportation issues in Queens, but they all stem from the inadequate transit infrastructure of both mass transit and the roadways. Queens' transportation infrastructure was designed piecemeal over time to meet burgeoning needs and its capacity has now been surpassed. The highest trafficked subway and bus stations are regularly overcrowded, and large parts of the borough, particularly eastern Queens, remain public transit deserts.

At the same time, there is a growing need to make the streets safer for pedestrians. Between 2012 and 2014, 132 pedestrians in Queens were killed in traffic related accidents, highest in the city, with Queens Boulevard, Northern Boulevard, Rockaway Boulevard, Jamaica Avenue, and Roosevelt Avenue indicated as having the highest number of fatalities⁴⁴. A conscientious effort must be made to make these specific high-traffic volume streets safer for travel.

Additionally, bicycle fatalities fell from 5 in 2015 to 2 in 2016; Community Board 1 had two bicycle related fatalities in 2015 but saw none in 2016. Motorist injuries went up from 8,254 in 2015 to 9,180 in 2016 while the number of speed bumps installed across Queens increased from 253 to 993 respectively; the Borough saw an additional 12 miles of speed bumps installed from year to year.⁴⁵

Recommendations

Increase the number of slow zones, install more pedestrian countdown crosswalk signals, and increase police presence – Queens had one of the highest numbers of pedestrian fatalities and hit-and-run instances in past several years. In order to mitigate this dangerous trend, the Borough Board recommends the increase of capital funds in order to expand the number of slow zones, install additional pedestrian countdown crosswalk signals, and increase police presence on high traffic corridors.

Increase capital funds to resurface streets, sidewalks and curb cuts – The Borough Board recommends increasing and including capital funds dedicated to resurfacing and repaving the borough's key thoroughfares, streets, sidewalks and curb cuts.

Reform MTA Access-A-Ride to better serve the borough – The Borough Board recommends policy reform for the MTA Access-A-Ride program, and asks that the Mayor and the City Council evaluate the program so that it can better serve residents.

Queens Fatalities and Injuries by Mode of Transit from January 2015 through January 2016 ⁴⁶																
Community Board	Pedestrian Fatalities		Pedestrian Injuries		Bicycle Fatalities		Bicycle Injuries		Motorist Fatalities		Motorist Injuries		Speed Humps Installed		Neighborhood Slow Zones (in miles)	
	2015**	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016
Year																
1	2	4	192	191	2	0	108	77	1	0	600	620	29	111	7	7.29
2	1	0	132	137	1	0	102	93	0	1	541	593	43	84	21	21
3	2	3	99	141	0	0	75	81	0	1	446	492	30	77	24	24.8
4	1	2	173	153	0	1	89	94	0	0	226	238	4	44	7	7.25
5	2	2	133	123	0	0	91	64	1	2	431	450	18	80	3	3.39
6	1	0	102	105	0	0	30	20	1	1	306	284	9	33	11	10.6
7	5	5	241	318	0	0	67	62	2	1	597	683	17	81	2	1.56
8	0	0	93	116	0	0	14	28	2	1	506	538	20	63	1	1
9	2	0	122	154	0	0	52	36	1	0	475	480	21	70	0	3.48
10	2	4	113	158	1	0	40	42	2	2	787	832	3	30	2	2.48
11	0	0	87	79	0	1	24	15	3	0	367	347	20	82	3	0
12	5	1	335	354	0	0	76	71	3	0	1,448	1,820	9	91	0	6.64
13	1	3	140	161	0	0	37	27	4	1	1,257	1,486	26	108	0	3.72
14	0	2	66	88	1	0	28	18	3	0	267	317	4	39	0	0
TOTAL	24	26	2,028	2,126	5	2	833	728	23	10	8,254	9,180	253	993	81	93

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QUEENS BOROUGH BOARD BUDGET HEARING TESTIMONIES	
February 6, 2017	
ORGANIZATION	COMMENTS
A Better Jamaica	Request of \$65,000 for general support for thirteen of ABJ's general programming.
Alley Pond Environmental center	Requesting \$7 million to fill the funding gap of current \$9.5 million in capital funding to repair the building
Asian American Federation	Funding is requested to support protecting vulnerable immigrants programs, preventing hate crimes, economically empowering new immigrants, increasing opportunities for Asian-led social service organizations to compete for city funding.
Birch Family Services	Organization is seeking support for an early child center helping autism kids and flushing program for age of 10-12.
Braata Productions	Funding is requested in the amount of \$12,500 for Marketing, Rehearsal room rental and Artist Fees.
Caribbean American Repertory Theatre	Requesting \$40,000 to support audience development program through ticket subsidies to impoverished youths, and seniors and website development.
Center for Women of New York	Organization is requesting \$95,000 for operating expenses .
Charles B. Wang Community Health Center	Expansion of health center. New site at 40th Road and College Point Blvd. Requesting \$5 million
Chaverim of Queens	Request for \$15,000 to support the organization's operations
CHAZAQ Organization USA Inc.	Request for general support for its programming including teen division and childrens program
Cidadão Global	Funding will be used to support Cidadao Global work in increasing civic engagement of immigrants, increasing knowledge of legal rights, and increasing the economic and leadership development of immigrants. Funds will be used to conduct legal clinics, conduct outreach, conduct bilingual design and publish materials. No amount was officially requested.
City Harvest	Organization is requesting \$125,000 in Capital funding for a new truck which will enable them to provide 1.5 m pounds of food each year.
Coalitions of United Residents for a Safer Community	Funding is requested to tear down 110th Police Precinct and rebuild with an underground parking tot. Also additional funding is needed to help pay for registrations, Insurances, and Boots.
Community Board 1	Request to construct a noise barrier between PS 85 and the train track on 31st street; expand Charybdis Playground; expanded comfort stations at Astoria Park.
Community Board 2	Increase health care facilities; additional bus routes and ferry service; reconstruction of Hunters Point sewers.

Community Board 3	Construction of a high school; support for more park space; expansion of Jackson Heights Library and new library in NW corner of CB3; increase adult day care and senior programs; funding for implementation of Army Corps of Engineers Recommendations for Flushing Bay and Creek; affordable housing; sewer and street reconstruction; conduct study to put utility wires underground.
Community Board 4	Planters, better lighting, and benches at American Triangle, possibility to implement package deal with Veterans Square across the way; upgrades to 110th Precinct building; Library for South Corona area due to SD 24 overcrowding; technological upgrades for schools in community board; fire safety education; funding for programs that destigmatize mental health problems
Community Board 5	Need for additional police officers in 104th Police Precinct; more DEP field workers to decrease sewer/water system repairs; additional staff at Buildings to reduce illegal property uses; other expense funding requests to supplement agency operations; capital funding requests include sewer system redesign to lessen flooding; reconstruction of Metropolitan Avenue bridge over the LIRR at Fresh Pond Road; reconstruct deteriorated catch basins; renovate Glendale Library; funding for replacement of the deteriorated soccer field and running track at the west end of Juniper Valley Park; concerns of FY18 budget include \$36 million in cuts for Department of Aging; \$117 million in cuts to DYCD; \$436 million in cuts at HPD; and more
Community Board 6	Fund future replacement of the Rego Park Library; increase number of local crossing guards and precinct police officers; personnel for noise abatement issues; personnel for more sanitation enforcement; increase DEP staffing levels for more frequent catch basin cleaning; capital requests include upgrading of all CB6 sewers; pedestrian timing devices; Woodhaven Blvd safety improvements; and more
Community Board 7	The Reconstruction of 20th Avenue from the Whitestone Expressway Service Road to College Point Blvd; from 14th to 23rd Avenues must be addressed; the reconstruction of Willets Point Phase #2 of a total reconstruction to include sidewalks, roadbeds, sewers and street lighting; reconstruction of Ulmer Street from the Whitestone Expressway Service Road to 25th Avenue; reconstruction of 28th Avenue from Linden Place to College Point Blvd; funding for jointly operated playgrounds
Community Board 8	Street resurfacing; support for the 210th Street Playground, Hoover Manton Playground, Vleigh Playground, and Freedom Square; additional Police Precinct staff to resolve the uptick in specific crimes; equitable funding for Libraries and seven day access; DEP construction of storm sewers on Hillside Avenue, Utopia Parkway in Fresh Meadows and areas of Kew Gardens Kills to address flooding issues; electrical wiring for PS 173 and MS

	216; Increase in New Building and Alteration 1 applications; dedicated basket pick up for district and regular center mall cleaning
Community Board 9	Fund senior centers throughout Community Board 9; increase police manpower and mounted unit to 102nd Precinct; additional crossing guards; funding for Universal Pre-k Programs in all public elementary schools; fund Beacon Program at MS 210
Community Board 10	Hardening the coastline where city owned roadways to protect against flooding; support planned improvements at Nicholas DeMuttius Playground; ARGUS cameras; additional officers at the precinct to support calls to Resort World; support for additional forestry services, park staff, and sidewalk repairs; projects put forth by Howard Beach Rising Committee that will require city's involvement to implement them
Community Board 11	Fund curb repair and the traffic island malls especially along Union Turnpike and along 42nd Avenue; a capital project is needed at Marathon Parkway and Commonwealth Blvd; Reconstruction of 223rd Street between 37 and 41 Avenues; new library; on the expense side, continue to advocate for increased funding for street tree pruning, dead tree and stump removal; various improvements for the PS 811 Challenge Playground, PS 130 Francis Lewis Playground and Underhill Park ball fields; Buildings must be funded for fully trained plan examiners and inspectors; more senior services for seniors who still live in private homes and more funding for Naturally Occurring Retirement Communities
Community Board 12	Funding to mitigate flooding issues; funding to relieve overcrowding issues in schools; additional resources allocated to NHS Jamaica to provide outreach for foreclosure issues; camera installation to mitigate dumping issues; daily enforcement at Parsons and Archer Avenue, as well as Sutphin Blvd and Archer Avenue to address and manage transportation issues; PEP officers in Rufus King Park and Baisley Park; funding for cultural programs
Community Board 13	Traffic calming measures; better bus service and a meeting with the MTA and district managers to discuss so the Agency can respond to questions; city should identify abandoned properties and rehabilitate them to accommodate the homeless to reduce the amount of homeless housing in hotels in the area; new technology; funding for a multi-agency task force that mitigates "street mechanics," who fix/store cars in residential areas; map that would show the date of the last sewer inspection for locations around the borough and the city; a truck tow truck for illegally parked trucks; Breininger Park needs its spray shower repaired; and Detective William P Gunn Park needs the MPAA repaved and adjacent property purchased during the land swap made available for parks expansion

Community Board 14	Build it Back continues to be problematic, people are still displaced; boardwalk construction is on track for finishing this May; Community is awaiting the final draft of an Army Corps plan that is detailing where groins and jetties will be secured; earlier first time for the ferry from Rockaway to Manhattan; funding for the last two phases of HWQ 631; City Hall and City Council work with us to improve the downtown Far Rockaway plan
Conrad Poppenhusen Association	Request for capital funding (\$2 million from Queens Borough President's Office, \$600,000 Councilman Vallone; \$500,000 from Department of Cultural Affairs) for restoration of Mansard roof, restoration of three fire escapes; Brownstone sills, window hoods and belt cornices. Request for expense funding (\$3,500 from Queens Borough President's Office, \$20,000 from Councilman Vallone, \$20,000 from Queens Delegation)
CUNY Law	Request for \$650,000 to upgrade construction, design and audio visual technology in the large room, accessible to a kitchen, and seating up to 100 for Community Room.
CURES	Funding is requested in the amount of \$5,000 to fund research, outreach, and operational support to improve the quality of life in communities through cleaner, greener freight rail operations
Dominico-American Society of Queens	Funding is requested in the amount of \$40,000 to assist participants to learn or improve English Language skills and cultural understanding. In addition to assist participants to obtain computer/job skills in order for them to improve their employment possibilities, to assist immigrants to become US Citizens by providing Civics Classes.
Eastern Queens Alliance	Organization is requesting \$92,500 for operational support for additional staff, \$800,000 for design and construction of the interactive, hands-on exhibit in the Idlewild Environmental Center, \$1m for the trail system and \$150 million for a modular space to replace the dilapidated trailer
Elmhurst Hospital Center	Funding for two additional CT scanners at \$1.6 million; \$3.6 million for a biplane angiography suite to improve the quality of stroke care at the facility
Exploring the Metropolis	Organization is requested for operational support which will include seven composers and choreographers in Jamaica and two more in Flushing
Farmers Boulevard Community Development Corp.	Organization is requesting \$11,000 to continue operations of community business incubator program entitled Seed Capital Café.

Fifth Avenue Committee/Northeastern Conference of Seventh Day Adventists	Request for support to acquire property adjacent to 131-10 Guy R. Brewer Blvd to construct an annex building with an additional 129 units next to the current project
Flushing Meadow Corona Park Conservancy	Request for \$5000 to do workshops, support publications and public projects, buy tools and equipment
Flushing Town Hall	Request for \$300,000 toward replacement of rooftop A/C units; \$50,000 in expense funding from Queens Delegation to go towards general operations
Forest Hills Chamber of Commerce	Funding is requested in the amount of \$5,000 for Jazz Thursdays outdoor concert series.
Forestdale	Filling funding gap of \$200,000 Strong Father program
Frank Sinatra High School of the Arts	Project 1: \$150,000 got sound upgrade for concert hall; project 2: \$400,000 for sound recording studio: Project 3: Live TV studio for \$250,000
GallopNYC	Funding is requested for a manure composting system for the stables. This system is responsible to manage the waste from herd of horses and covert into a valuable bedding and compost material.
Greater Bethel CDC	Organization is requesting \$30,000 for operational support. \$20,000 will be used for War on Poverty Program and \$10,000 for Queens Senior/Veteran Handyman Program.
Greater New York Councils - Boy Scouts of America	Funding is requested to support costs associated with running Soutreach meetings and events. This will include enrichment trips, local Scouting activities, recognition, marketing material and training opportunities.
Greater Ridgewood Historical Society	Request for capital support of \$982,000 and program support st \$20,000; specifically requesting \$200,000 from Queens Borough President's Office to support the restoration of the exterior envelope
Housing Court Answers	Organization is requesting \$3,500 for printing booklets and supplies to educated litigants on their rights.
India Home, Inc.	Request \$1,999,000 for a site to purchase a building to permanently house the organizations senior center programming, new programming, case management, and administrative offices, and a commercial kitchen for culturally appropriate meals.. Additionally requesting \$25,000 to support programs like Halal and vegetarian programs.
Jamaica Center BID	Requesting support for creation of a Visitors Center. Estimated to cost \$30,000

Jamaica Center for Arts and Learning	Request of \$1.9 million for to modernize JCAL's two 18th Century manual cranking elevators
Jewish Community Council of the Rockaway Peninsula	Requesting general support for its programs including career counseling, crisis intervention, housing and landlord/tenant mediation, kosher client choice food pantry and legal assistance.
Kehilat Sephardim of Ahavat Achim	Funding is requested to offset the cost related to the food pantry.
Kew Gardens Festival of Cinema	Funding is requested for support of the Kew Gardens Festival. Other needs consist of transportation for guests, additional NYPD presence for safety, and additional sanitation to keep the neighborhood in a clean and presentable state.
King Manor Museum	Request for three projects. First, support for school programs; \$84,125 total; Department of Cultural Affairs \$25,000 and City Council, \$10,000. Second, request for a concert and lecture series costs \$47,500; organization will request \$15,000 Department of Cultural Affairs and \$2,000 from Queens Borough President. Project 3 is a request for family and community programs which cost \$47,450; will request \$10,000 from Department Cultural Affairs; \$5,000 from City Council; \$2,000 from Queens BP
Korean American Family Service Center	Request for \$100,000 from Queens Borough President and City Council to operate three main services; 24 hour bilingual hotline; 24 hour staffed emergency shelter, and Self-Sufficiency Program that provides job readiness and hands-on skills training. Request \$200,000 through increased DoVE City-wide initiative allocation to fund KAFSC's Domestic Violence Intervention and Prevention Program. Request \$50,000 from Queens Delegation to support KAFSC's new anti-trafficking effort
LaGuardia Community College	Request for \$2 million in capital funding to build new labs with state of the art information technology and mechanical infrastructure
Lewis Latimer House Museum	Currently developing Korean guided tours, multi-language brochures and signage, further expanding Tinker Lab STEAM Education, outreach to an dpartnership with senior centers, and a 2018 literature series on Race and Immigration and free film screenings on social justice.
Libertas Center for Human Rights	Organization is requesting \$15,500 for operational support which provides alternative therapy healing programs to immigrants. Additioan support will be used for Exchange lessons at 2018 National consortium of torture treatment program annual conference.
Literacy, Inc.	Works with children living in poverty experiance to give them competitive reading skills

Long Island Jewish Medical Center	Requesting \$1,643,742 in total; \$818,384 for Forest Hills Hospital, \$718,197 for Long Island Jewish Medical Center and \$107,161 for Cohen Children's Medical Center
Louis Armstrong House Museum	Request for \$4 million in capital funds to complete the Education Center
Make the Road New York	Request for support with three initiatives; first is for a commitment to ensure a robust investment in community-based adult literacy; the second initiative is titled "Too Crowded to Learn" which works to tackle overcrowding in schools; the third is an initiative called the Deportation Defense Project which works to provide outreach and legal services against deportation
Maspeth Town Hall Inc.	Request for \$25,000 for the PS110 After School Program
Met Council on Jewish Poverty	requesting \$15,000 to continue serving seniors in Queens
MinKwon Center for Community Action	Organization is requesting \$75,000 to support immigrant services, civic engagement and voter registration programs. Organization is providing legal services at JFK airport to help with the increasing naturalization.
MOMA PS 1	Request to convert roof into a community space
Muthamizh Munnettra Mandram Inc,	Organization is requesting \$25,000 to achieve assistance of 200 students from low income families, 100 newly migrated residents in Queens to learn and improve their English language, hire more professional teacher, provide immigration workshops and teach history of New York and United States for newly migrated Queens residents.
Neighborhood Housing Services of Queens CDC	Organization is requesting \$20,000 for homeowners services, financial capacity services and housing for all tenants services respectively. The total amount requested \$60,000.
New Haven Ministries	Funding is requested in the amount of \$500,000 for the expansion of the NHM Complex. The proposal will include a 2nd floor of 5,000 sq. ft. at the current building.
New York Hall of Science	Request for Great Hall Elevator Replacement at \$1.7 million; request for replacement of five air handler units at \$5 million; request for security and safety enhancements at \$2.4 million
NYC H2O	Funding is requested in the amount of \$50,000 to provide free field trips to the Ridgewood reservoir and Baisley Pond. One volunteer beach cleanup at Broad Channel American Park, one family horseshoe crab discovery walk.
P.S.31Q	Computer lab upgrade to support STEM/STEAM initiatives throughout the school in grades K-5 for \$127,886.46
Polonians Organized to Minister to Our Community, Inc. (POMOC)	Organization is requesting funding to cover personnel costs and insurance expenses.

Project Lead	Organization is requesting \$20,000 for operational support of food pantry and youth activities.
QSAC, Inc. (Quality Services for the Autism Community)	Request for \$300,000 for 17 smartboards to be used in a location in QSAC's Jamaica I location and their organizations Douglaston Preschool.
Queens Botanical Garden	New Education Center
Queens Chamber of Commerce	Organization is currently focused on member benefits; further developing MWBE assistance; increase content /presence/distribution of <i>This is Queensborough</i> ; launch new website and e-commerce platform and more.
Queens College	Request for \$2 million in capital funding to build state of the art STEM laboratories to be equipped with new IT equipment, new furniture, mechanical infrastructure, plumbing, electrical and HVAC systems.
Queens Council on the Arts	Request for \$70,000 to support the growth of artists in in Queens
Queens County Farm Museum	Request for \$7 million for construction of education center which will include a library, orientation center, exhibition hall, classrooms, climate controlled archive space, and visitor amenities such as toilets, gift shop and cafeteria.
Queens Economic Development Corporation	Requesting funding for PRIME SKILLS program which seeks to help those in NYCHA develops and the surrounding environment get the skills to start a small business.
Queens Hospital Center	Support for Interventional Radiology Suite and Pharmacy Expansion Project
Queens Interagency Council on Aging	Organization is requesting support at the maximum level feasible to sustain quality educational programming, aging advocacy and the cohesiveness of agencies.
Queens Jewish Community Council	Organization is requesting \$180,000 for family and Youth services, immigrant services, seniors, and cultural events.
Queens Library	Organization is requesting a capital need of nearly \$400 million over the next 10 years to modernize all of their facilities and bring them into a state of good repair.
Queens Museum	Minor capital needs that have been unfunded from Queens Museums expansion
Queens Theatre	Request to complete theatrical lighting and rigging project at \$250,000
Queensboro Council for Social Welfare	Organization is requesting funding be reported what was unilaterally need by DFTA as of January 2009. Organization provide free services to participants including technical assistance, training sessions from elder abuse to needs of people with disabilities to fund-raising skills
Queensborough Community College	Request for \$1 million for the Central Kitchen to allow for food to be prepared and served in the same area

REBECA Inc.	Organization is requesting \$10,000 to support Educational Rebeca's torch Bi-Lingual TV talk show.
Rockaway Development & Revitalization Corporation	Requesting \$10,000 for Beach 20th Street Pedestrian Plaza activities.
RPGA Studio	Organization is requesting a total of \$10,500. \$5,000 will be used for the women's construction program. Funds will be used to pay local professionals and materials, The additional funding will be used for the Youth CAD design and 3D Fabrication Program.
Samuel Field Y	Request for \$50,000 from the Queens Borough President to Samuel Field Y, and \$40,000 for Central Queens Y to address the needs of vulnerable older adults in our community. Requesting advocacy on behalf of outstanding capital awards for movement of prior allocated monies. Request for discretionary award from the City Council to provide a lifeline of services to the community including geriatric mental health, autism services and more.
Scholars Academy	Converting locker rooms into fitness facility; project will cost between \$250,000 and \$500,000
Shalom Task Force	Requesting \$9,700 to support the operation of two domestic violence hotline offices.
Socrates Sculpture Park	Request for \$5,000 for expansion of educational programming; request for capital funding on hardening the shoreline at the Park
South Asian Council for Social Services (SACSS)	Organization is requesting \$10,000 towards operational costs of the South Asian Food Pantry.
South Jamaica READS Initiative	Organization is requesting funding for operational support. Grants will be cut 50% in next year's funding. Organization will need matching funds.
St. John's Episcopal Hospital	Infrastructure renovation of the Labor and Delivery Unit for \$6,353,750 total; hospital is requesting \$3,976,875
Sunnyside Community Services	Requesting \$25,000 to hire an additional case assistance coordinator. Requesting \$25,000 for youth jobs program. Ask your advocate for more funding for ESOL classes and general immigrant services.
Swim Strong Foundation, Inc	Request for general support among all Queens council members
The Floating Hospital	Request \$271,117 to purchase equipment for the initial outfitting of a new clinic space in Long Island City. Funding to purchase new equipment for the exam rooms.
The Fortune Society	Request for \$15,000 for Fortune's Employment services program.
The Legal Aid Society	Request to continue support of Legal Aid society.
The Lifeline Center for Child Development	Request for funding \$75,000 for the initial purchase of electronic health records system.

The New York Pops	Funding is requested in the amount of \$10,000 to help to keep ticket prices down for the public for its public concerts held at the Forest Hills Stadium.
Upwardly Global	Organization is requesting \$5,000 to help train and support people to compete for competitive positions in NYC.
Willets Point United	Organization is requesting \$15 million to repair and maintain dilapidated streets throughout Willets Point, Queens
Women For Afghan Women	Request \$10,000 for general operating support in 2017 for Community Center.
Woodhaven BID	Funding is requested for the purchase of a computer to assist the office with records keeping and administration, In addition to 88 Medallions and Installation, 2 sided signs and installation and 400 store directories.
Yellowstone Park Alliance	Funding is requested for a complete playground renovation of Katzman Playground. No amount was requested.
York College	Request for \$2 million in funding to renovate the main stage theater, backstage dressing rooms and the little theater.
Young Israel Forest Hills Senior League	Organization is requesting \$7,500 to upgrade and expand health promotion and fitness programs. Requesting \$10,000 to create a new technology program, requesting \$2,500 to upgrade alarm system.