

CITY COUNCIL  
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON GENERAL WELFARE JOINTLY WITH THE  
COMMITTEE ON HEALTH

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November 17, 2016  
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HELD AT: 250 Broadway -Committee Rm.  
16<sup>th</sup> Fl

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Chairperson

COREY D. JOHNSON  
Chairperson

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## A P P E A R A N C E S (CONTINUED)

Daniel Tietz, Chief Special Services Officer New  
York City Human Resources Administration,  
Department of Social Services, Department of  
Homeless Services

Dr. Fabienne Laraque, Medical Director  
NYC Department of Homeless Services

Julie Brandfield, Attorney & Associate Director  
Legal Health, New York Legal Assistance Group

Dr. Rosa Gil, President and CEO  
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Bobby Watts, Executive Director  
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Chief Medical Officer  
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Beth Hofmeister, Attorney  
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Barbara Conanan, Program Director  
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Dr. Miranda Bundoran, Internist

Noah Berland, First Year Medical Student  
New York University School of Medicine, NYU

Kelly Doran, Emergency Physician  
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Luke Paolantonio, Community Outreach Worker  
Immigrant Health and Cancer Disparity Service  
Memorial Sloan Kettering Cancer Center

Wendy O'Shields, Safety Net Activist

Joh Betts, Program Director  
Living Room Drop-In Center & Safe Haven  
Bronx Works

[sound check, pause]

CHAIRPERSON LEVIN: Good morning,  
everybody. My name is Stephen Levin. I'm Chair of  
the Council's Committee on General Welfare. Today,  
we are joined with the Committee on Health to hold a  
hearing on medical health services in the DHS Shelter  
System. We will also be considering Intro No. 929, a  
local law to amend the Administrative Code of the  
City of New York in relation to requiring information  
on health services in shelters, sponsored by my co-  
chair for today Council Member Corey Johnson, Chair  
of the Health Committee. I want to thank Chair  
Johnson for holding this important hearing together  
with the General Welfare Committee, and I'd also like  
to acknowledge other council members who are here,  
Barry Grodenchik of Queens, and that's it right now.  
We hope to have others join us throughout the course  
of the morning. Given the complexities of  
homelessness, there is an added layer to the  
challenges that homeless individuals face,  
individuals and families face, and that's access to  
medical health services. The detrimental impact of  
homelessness on the health and individuals and health  
of individuals and families has been widely

1 documented. People experiencing homelessness  
2 encounter high rates of physical and mental illness,  
3 increased mortality and frequent hospitalizations.  
4 Homeless persons are three to four time more likely  
5 to die prematurely than their housed counterparts.  
6 While families in shelter may be more likely to be  
7 connected to a primary care provider, entering the  
8 shelter system may make it more difficult to access  
9 that care. One of the major topics that we want to  
10 address today is the issue of individuals being  
11 discharged from hospitals and nursing homes, and  
12 ending up in the shelter system or on the streets.  
13 When individuals no longer require the services of  
14 one of these in-patient facilities, these entities  
15 are able and in certain cases required to discharge  
16 that person regardless of the fact that they may have  
17 no other housing options other than the shelter  
18 system. This means in real terms that individuals  
19 may—who may be recovering from surgery receiving  
20 dialysis, receiving chemotherapy, on oxygen, having  
21 extenuating med-medical needs with regard to  
22 refrigeration of medication or other serious medical  
23 issues may be place in the regular shelter system or  
24 go back on the street. That is unacceptable in our  
25

1 city. Other than those fortunate enough to access  
2 one of those limited medical respite beds available  
3 in the city, and they are limited, homeless adults  
4 with serious health issues are forced to go through  
5 the regular system starting at intake, then to an  
6 assessment shelter with hundreds of beds in  
7 congregate—in a congregate facility, and finally to a  
8 general or a program shelter for adults. These  
9 locations are generally not appropriate for  
10 individuals with serious health needs because they are  
11 communal, require individuals to leave during daytime  
12 hours, and typically do not have on-site medical  
13 staff. Today, we hope to have a productive  
14 conversation with the agency in attendance about how  
15 we can work together to better develop a solution.  
16 Families in the shelter system also face difficulties  
17 in accessing healthcare services. While some  
18 families may be placed in a Tier II Shelter run by  
19 one of the providers who are able to offer residents  
20 robust services including on-site healthcare, many  
21 families do not have that opportunity. With the  
22 ongoing capacity crisis in the DHS system on a  
23 nightly basis, the city must turn to commercial  
24 hotels to fill its legal and moral obligation to  
25

1 provide shelter to every individuals and family in  
2 need. I believe we can all agree that the use of  
3 these hotels while necessary at the moment is not a  
4 sufficient option for families. Families placed in  
5 locations without on-site services like commercial  
6 hotels and cluster sites, often end up living far  
7 from their communities. In addition to these  
8 problems that this creates that—that others have—that  
9 are often discussed such as difficulty maintaining  
10 education continuity for children, these families may  
11 no longer be able to access their existing healthcare  
12 providers as well. Today, we want to speak on these  
13 issues and ask how we as a city are ensuring that  
14 families are not losing access to healthcare. You  
15 know, on a side, you know, on a side note, I—I look  
16 a—there's testimony from New York Legal Assistance  
17 groups, legal health program that they'll be  
18 delivering later, but they identify a client of  
19 theirs whose name was Demetrius and I forget his last  
20 name. Demetrius Davis, who's suffering from  
21 pancreatic cancer, and had to go through the system  
22 with the assistance of NYLAG and that experience was  
23 harrowing for anybody especially for somebody with an  
24 advanced stage cancer, and they'll be detailing his  
25

1  
2 ordeal, but Mr. Davis passed away before he was able  
3 to testify, and I know that he—he wanted to testify  
4 at this hearing, and we need to look at this problem  
5 as how it affects individuals, and how it affects  
6 their—their experience through life. We have an  
7 obligation as a society to make sure that those that  
8 are in need are having their needs met to the best of  
9 our collective ability, and I believe the right now,  
10 we are not meeting that obligation, and—and I'm eager  
11 to work with the Administration with DHS with the  
12 Department of Health with HHC, with our state  
13 partners to make sure that we are truly creating a  
14 fuller safety net for those that all too often fall  
15 through the cracks. With that, I'm going to turn it  
16 over to my co-chair, but I also want to just  
17 acknowledge our committee staff who have prepared for  
18 today's hearing Counsel Andre Vasquez; Policy Analyst  
19 Tonya Cyrus; Finance Analyst Samara News-Hutton  
20 (sic); Finance Unit Head Dohini Sompura as well as my  
21 Legislative Director Julie Barrow, Communications  
22 Director Ed Paulino, and Chief of Staff Jonathan  
23 Boucher, and with that I'll turn it over to my  
24 colleague Corey Johnson.



1  
2                   CHAIRPERSON JOHNSON: Thank you, Chair  
3 Levin. Good morning everyone. I'm Council Member  
4 Corey Johnson, Chair of the Council's Committee on  
5 Health. I want to thank you for joining us for  
6 today's hearing on medical health services in the DHS  
7 Shelter System. We'll also be hearing legislation  
8 that I'm proud to sponsor, Introduction 929, which  
9 would require DHS to provide an annual report on  
10 health services provided to individuals and families  
11 in the shelter system. It seems to be common  
12 knowledge now, at least I hope, that housing and  
13 healthcare go hand in hand. Homeless persons are  
14 three or four times more likely to die prematurely  
15 than their housed counterparts. Homeless exacerbates  
16 health problems, complicates treatments and disrupts  
17 the continuity of care. Unfortunately, it is often a  
18 cyclical process where homeless individuals lack  
19 access to many basic medical services and cannot  
20 adequately control chronic illnesses, which can lead  
21 to hospitalization. Then upon discharge without a  
22 support system and a stable home, patients often find  
23 themselves unable to adhere to their medications,  
24 physicians' instructions and follow-up appointments  
25 increasing the chances of ending up in the hospital

1  
2 once again. It is our responsibility as a city to  
3 end this cycle, and ensure that housing instability  
4 does not continue to negatively impact the health of  
5 our fellow New Yorkers. My bill would add  
6 transparency to the complicated system of providing  
7 medical services to those in the DHS Shelter System  
8 so we can have a full picture of what health issues  
9 are there to address, who is being served and where  
10 they're being served or not being served. Only then  
11 can we see holes in our system, and track progress.  
12 I would like to thank my friend and co-chair of  
13 today's hearing, Council Member Steve Levin, Chair of  
14 the General Welfare Committee for co-sponsoring this  
15 important legislation with me, and for joining me in  
16 chairing this hearing today. I want to thank my  
17 Legislative Director Louis Cholden-Brown, the counsel  
18 for the Health Committee David Seitzer, the Policy  
19 Analyst for the Health Committee Crystal Pond, and  
20 now I—we've been joined by Council Member Annabel  
21 Palma from the Bronx, and I would like to swear in  
22 the folks that are here from the Administration. If  
23 you could please raise your right hand. Do you  
24 affirm to tell the truth, the whole truth, and  
25 nothing but the truth in your testimony before this

committee, and to respond honestly to Council Member questions?

DANIEL TIETZ: Yes.

DR. FABIENNE LARAQUE: Yes.

CHAIRPERSON JOHNSON: Thank you very much. You may begin.

DANIEL TIETZ: Good morning Chairman Levin and Chairman Johnson, and distinguished— distinguished members of the General Welfare and Health Committee. Thank you for inviting us to appear before you today to discuss medical health services in the DHS Shelter system. My name is Daniel Tietz, and I am the Chief Special Services Officer for the New York City Human Resources Administration in the Department of Social Services, which includes the Department of Homeless Services. Since the start of the 90-Day Review of DHS that was conducted earlier this year, I have assisted in oversight of programs at DHS. I am joined today by my colleague, Fabienne Laraque the DHS Medical Director, who started in early September after a distinguished career at DOHMH. As you know, DHS is responsible for providing shelter and other services to homeless New Yorkers, which includes those who are

on the street and those seeking or residing shelter.

In my testimony today, I will provide an overview of the DHS system, which provides temporary and transitional housing and serves as a place of last resort for those in need of shelter. I will also update the committees on the progress of relevant reforms following the completion of the 90-Day Review of the Homeless Services system in New York City.

More specifically, I will provide an overview of the programs and services for families with children as well as for single adults and adult families to address clients' medical needs while in shelter and the associated outcomes. First, I'd like to provide some context and note several ways in which HRA and DHS work closely to serve our shared constituents, most especially to prevent homelessness. HRA has always provided homeless prevention services, but we have now consolidated all of the HRA homelessness prevention programs into a single unit called the Homelessness Prevention Administration. Most recently, Home Base, which had been administered by DHS has been moved to HRA. In addition to Home Base, the HRA early intervention outreach team receives early warning referrals from Housing Court and from

1 NYCHA for tenants arrears cases, Adult Protective  
2 Services referrals and referrals from the New York  
3 City Marshals. This team also works closely with the  
4 City's Tenant Support Unit to refer low-income New  
5 Yorkers to legal service providers under contract  
6 with HRA to help them avert eviction, displacement  
7 and homelessness. Another key component of HRA's  
8 homeless prevention work is rental assistance.  
9 Rental assistance programs to keep families and  
10 individuals in their homes, and to help those in  
11 shelter exit to permanent housing are both better for  
12 families and individuals and more cost-effective for  
13 taxpayers. After Advantage, the City-State rental  
14 assistance program supporting thousands of families  
15 was ended by the State and City in 2011, the city's  
16 shelter population increased exponentially from about  
17 37,000 in 2011 to nearly 51,000 in 2014. Over the  
18 past two years the new Rental Assistance Programs and  
19 other permanent housing efforts have enable 4,540  
20 children and adults in 13,806 households to avert  
21 entry into or to move from DHS and HRA shelters.  
22 Further, from January 2014 through June 2016, about  
23 131 households, including approximately 390,000  
24 people received emergency rental assistance to help  
25

1  
2 them stay in their home averaging about \$3,600 per  
3 case, which is much less than the \$41,000 it costs  
4 each year to shelter a family. And finally, within  
5 HTA, the HRA Office of Civil Justice oversees the  
6 city's Civil Justice Services and monitors the  
7 progress and effectiveness of these quality free  
8 legal assistance programs, a key component of the  
9 Administration's plan for addressing the needs of  
10 low-income New Yorkers and reducing poverty and  
11 income inequality.

12 CHAIRPERSON LEVIN: And I'm sorry, can  
13 you speak a little bit closer to the microphone?

14 DANIEL TIETZ: [pause] Providing  
15 coordinated homeless prevention programs homelessness  
16 prevention programs including legal services and  
17 rental assistance is much less expensive than the  
18 cost of a homeless shelter. This Administration has  
19 increased funding for legal services to prevent  
20 evictions, harassment and homeless tenfold from \$6.4  
21 million in FY13 to \$62 million in this fiscal year  
22 when the program is fully implemented. We are seeing  
23 results even before full imple-implementation  
24 including a 24% decrease in evictions by city  
25 marshals over the past two years, and an increase in

1  
2 legal representation of tenants in Housing Court from  
3 1% as reported by State Office of Court  
4 Administration for 201 to 27% this year. With this  
5 tenant legal services program—I'm sorry. When this  
6 tenant legal services program is fully ramped up, the  
7 funding will enable legal services organ-  
8 organizations to provide legal assistance to 33,000  
9 low-income households including some 113,000 New  
10 Yorkers. [coughs] Those most at risk of homelessness  
11 are affected by high rates of poverty, family  
12 conflict and domestic violence and poor health  
13 including high rates of chronic disease and low  
14 access to care. At DHS the intake point, which I  
15 will identify shortly, clients arrive with a host of  
16 complex and interrelated challenges, but have one  
17 thing in common: A lack of safe and affordable  
18 permanent housing. It is both our legal and moral  
19 obligation to shelter those New Yorkers who are found  
20 to be eligible for and in need of shelter. In  
21 collaboration with--[coughs]--with HRA, DHS works to  
22 prevent homelessness when possible, to provide  
23 temporary emergency shelter when needed and to help  
24 individuals and families transition to permanent  
25 affordable housing. DHS achieves this through

1 providing coordinate compassionate and high quality  
2 services and supports in our homelessness prevention  
3 work, street and subway outreach, sheltering  
4 individuals and families, and moving clients to  
5 housing permanency and supporting their transitions  
6 with aftercare services. We do this in furtherance  
7 of our system wide collective efforts to reduce  
8 homelessness and to improve the lives of all the  
9 clients we serve. [coughs] As of November–November  
10 15, 2016, DHS is sheltering 60,588 individuals  
11 including 23,760 children and 36,828 adults. These  
12 individuals and families are housed across DHS'  
13 system at facilities for single adult families with  
14 no minor children and families with minor children  
15 being left in shelters, cluster units and commercial  
16 hotels. Among the facilities that constitute the DHS  
17 portfolio, 47 single adult shelter and 23 families  
18 with children shelters have access to on-site  
19 healthcare. The facilities with on-site healthcare  
20 are operated through contracts with non-profit  
21 organizations including Care for the Homeless, Home  
22 United, Project Renewal, Bowery Residents Committee,  
23 A Floating Hospital, Montefiore's Children–Children's  
24 Program, ICL HHC, William F. Ryan, Help PSI, Housing  
25



1 Works, Lutheran Family Health Services, Interfaith  
2 Medical Center, and Genuine (sic) Health. The  
3 remainder of facilities within the DHS portfolio  
4 secure and maintain connections to neighborhood and  
5 community healthcare providers to which clients are  
6 referred. Consistent with city and state law gov-  
7 governing the rights to shelter and the Americans  
8 with Disabilities Act, reasonable accommodations are  
9 made available to all clients either at the same  
10 shelter or via transfer to a more suitable facility  
11 upon demonstration of need. Reasonable accommodation  
12 may include modification to a facility's policies and  
13 practices addressing architectural communication or  
14 transportation barriers and the provision of the-of  
15 auxiliary aids such as refrigerators or  
16 accommodations for service animals. Additionally,  
17 [coughs] many shelters have art therapists,  
18 occupational therapists and recreational activities  
19 such as outings, Yoga and health classes. Further,  
20 all shelters follow the New York City DOHMH food  
21 standards and dietary guidelines, and all single  
22 adult shelters provide three nutritious meals per day  
23 and snacks. In addition, special diets are provided  
24 as needed. As a result of the 90-Day Review, DHS is  
25

1 implementing a series of 46 reforms in order to  
2 address gaps in service delivery, inadequate  
3 programming, and the safety and security of shelter  
4 clients. This includes significant improvements in  
5 how DHS delivers and ensures its healthcare for those  
6 seeking or residing or residing in shelter.  
7

8 Improvements, for example, including—include adding  
9 appropriately licensed and experienced clinical staff  
10 to DHS Medical Director's Office. These individuals  
11 will assist the Medical Director in designing  
12 evidence based standards of care, planning and  
13 implementing new—newly expanded program monitoring  
14 and oversight and will conduct evaluations of  
15 existing programs and services. [coughs] Currently,  
16 in addition to the existing licensed medical  
17 director, there is one social worker with a MFW, one  
18 Administrator/Deputy to the Medical Director, three  
19 administrators, clerical staff, and one staff  
20 analyst. As part of the findings at the 90-Day  
21 Review, we are adding experienced and qualified  
22 licensed clinical staff. These funded positions will  
23 include a deputy medical director/clinical director.  
24 There will be an MD or Nurse Practitioner or a  
25 Clinical Psychologist or a clinical or a clinic or

1 licensed clinical social worker, a licensed  
2 nutritionist, an MPH or PHD health service analyst  
3 and a registered nurse or MPH. These addition stall  
4 will allow DHS to better respond to those in shelter  
5 with medical and behavioral health needs, and to  
6 design, plan and oversee such services. Among the  
7 improvements identified as part of the 90-Day Review  
8 that began in December 2015, we are presently  
9 improving the hospital and nursing home referral  
10 process by revising an automated referral system and  
11 centralize—and centralizing review of the referrals  
12 including addressing the need to allocate additional  
13 qualified staff. DHS is consulting with shelter  
14 providers and with selected hospitals as well as  
15 hospitals and nursing home associations to obtain  
16 input to optimize the process. With the improvement  
17 of the referral process from medical facilities, we  
18 intend to reduce the number of inappropriate  
19 referrals. Developing and revising medical and  
20 mental health standards for the screening of intake  
21 and comprehensive assessments in the assessment  
22 shelters to ensure that such assessments are  
23 completed, clients are transferred in a timely manner  
24 to program shelters, and all data is entered into the  
25

1  
2 DHS client database so as to ensure that clients'  
3 clinical information needs are available to providers  
4 in shelter or via referral. This will include  
5 revising and reissuing the RFP for the medical  
6 provides at intake and assessments for adults and  
7 families. Reviewing the possibility of requiring  
8 providers to conduct or refer for regular medical  
9 assessments of residents in the system for more than  
10 six months. Enhancing the assessments for families  
11 with children to obtain a more thorough profile of  
12 the health of each family member so as to identify  
13 issues early and to better facilitate linkages and  
14 coordination of care. Developing standards of care  
15 for medical and mental health care, which is underway  
16 on site at shelters or via MOU and linkage agreements  
17 and strengthening—and strengthen linkage with medical  
18 providers in the community. Using newly developed  
19 standards of care including the use of evidence based  
20 tools and interventions to inform open-ended requests  
21 for proposals to solicit shelter and services  
22 providers. Revising program monitoring and quality  
23 of management tools and assistances including adding  
24 regular site visits by appropriately trained and  
25 skilled DHS staff. This includes trained DHS program

1  
2 staff that monitor the shelters in performance based  
3 program monitoring related to health services and  
4 provide them with tools and data to inform the  
5 review. Having data analysts and epidemiologists to  
6 create nine life (sic) indicators and create a  
7 quality of management program hiring a nutritionist  
8 to improve food services and outcomes for those who  
9 require special diets due to illness and establishing  
10 a mortality review program to review all deaths and  
11 identify those that could have been prevented and  
12 develop interventions to prevent such deaths.  
13 Collaborating with providers of healthcare for the  
14 homeless and public and not-for-profit providers to  
15 create a seamless system of care for the homeless,  
16 capitalizing on the existing care systems in New York  
17 City, and using shelter providers as points of  
18 clinical assessment entering into care, coordination  
19 of care and health and wellness promotion for medical  
20 preventive care and nutritional education and  
21 services. Expanding on health education and health  
22 promotion and to increase self-sufficiency and  
23 examining effective ways to measure improvements.  
24 And working closely with hospitals and other  
25 providers who are also focusing on the need for a

1 modest group of chronically homeless persons who are  
2 high utilizers of Medicaid paid services and have  
3 significant health and/or behavioral health  
4 conditions so as to better coordinate the care and  
5 services including facilitating their transition to  
6 appropriate housing and services.  
7

8 I will now describe our families with  
9 children system followed by our single adult system.  
10 Families with children—I'm sorry. Families with  
11 minor children enter DHS shelters through the Central  
12 Intake Center called the Prevention Assistance and  
13 Temporary Housing or PATH Center. Many families have  
14 existing medical and mental health care providers and  
15 thus not all families at PATH are referred to the on-  
16 site medical provider for comprehensive assessment.  
17 At PATH each woman of child bearing age in a family  
18 is asked about pregnancy, the presence of infant  
19 under four months of age, any acute medical needs or  
20 the presence of a communicable disease. If any of  
21 these are present, the family is referred to the  
22 Floating Hospital, which is the on-site clinical  
23 providers. The on-site clinician is going to conduct  
24 a more in-depth screening and offer indicated and  
25 necessary emergency services, referrals for follow up

1 in the community and health education as well as  
2 coordination with the client's existing healthcare  
3 provider. Once in shelter, clients are encouraged to  
4 and assisted in seeking care from their primary care  
5 physicians or a local clinic of their choice. In-in  
6 families with children's shelters, the Clinical  
7 Services Unit was launched in the winter of 2015 and  
8 consists of a team of social workers who serve the  
9 Families of Children Shelter system. At full scale,  
10 the unit will include 24 social workers, MSWs and  
11 LMSWs plus two supervisors, one deputy director and a  
12 director. Through referrals from DHS colleagues,  
13 staff in the Clinical Services Unit work with  
14 families to provide support and guidance as families  
15 search for permanent housing. The social worker is  
16 also to connect the family to secure services and  
17 resources in the community so as to better ensure  
18 that they remain permanently housed once they leave  
19 shelter. The social workers do this by completing a-  
20 I'm sorry. The social workers do this by completing  
21 a comprehensive bio-biopsychosocial family assessment  
22 to learn the family's history, to understand their  
23 social context and risk factors for poor outcomes,  
24 and assess their services needs. Using the Family  
25

1  
2 Assessment, which guides the provision of short-term  
3 counseling, making referrals to community services  
4 such as behavioral health treatment, preventive  
5 services or other resources as-as identified,  
6 obtaining consent from the family to speak-to speak  
7 with any existing service provider in the community  
8 to determine if such services meet the family's  
9 needs. If not, they will present alternative  
10 services to the family. Following up with the family  
11 to ensure that services to which they were referred  
12 are satisfactory in addressing the family's needs.  
13 Again, the social workers also obtain consent to  
14 directly coordinate with the service provider as  
15 needed. Serving as a liaison with New York City  
16 Administration for Children's Services, if the family  
17 has ACS involvement and assisting ACS in determining  
18 services needs, and serving as a mediator with our  
19 shelter staff if there are tensions and conflict  
20 among staff and the family. Service planning is an  
21 integral part of case management. The staff assists  
22 the clients in creating an independent living plan,  
23 and making the right referrals of finding the needed  
24 resources that will have the greatest impact on a  
25 family's success in achieving housing permanency



1  
2 goals. As part of our family's permanent housing  
3 plan, family shelters are required to establish  
4 linkage agreements with health clinics and providers  
5 in the community for convenience and ready access to  
6 medical services. Additionally, the provider at PATH  
7 delivers its health education for new parents  
8 including counseling on safe sleeping such as placing  
9 their infant on his or her back to sleep and keeping  
10 the crib free of clutter and soft bedding, and never  
11 placing or sleeping with an infant on an adult bed or  
12 sofa. Families are counseled on other relevant house  
13 subjects such as the danger of second hand smoke, and  
14 referrals are made to the Nurse Family Partnership  
15 Program, if applicable. The Nurse Family Partnership  
16 that's a nurse home visiting program for women who  
17 are having their first baby. When they enroll in the  
18 program, a specially trained nurse will visit the  
19 mother throughout the pregnancy until the baby is two  
20 years old. To summarize, in city year '15 there were  
21 9,453 health related visits among 4,608 patients who  
22 sought services from the on-site medical clinic,  
23 PATH. For single adult men and adult families,  
24 shelter intake occurs at the 30<sup>th</sup> Street site in  
25 Manhattan while single adult women access shelter at

1 the Help Women's Shelter in Brooklyn or the Franklin  
2 Shelter in the Bronx. Some of these individuals and  
3 adult families are under established care with  
4 private or hospital based clinicians. For me,  
5 however, entry into the DHS system may be the first  
6 contact they've had with the healthcare system in  
7 several years. As such, DHS has comprehensive  
8 screening services for clients with medical or  
9 behavioral health conditions at six assessment  
10 shelter and require that shelter medical providers  
11 offer each client the opportunity to engage in the  
12 medical history and physical as well as a brief  
13 psychiatric assessment within five to ten days  
14 respectively under client's arrival. The medical  
15 history and physical includes routine laboratory  
16 testing and preventive care including pap smears,  
17 screening for colon and prostate cancer and referrals  
18 for mammograms. The physical examination is solved  
19 by a screening for communicable or infectious  
20 diseases such as TB and HIV. The brief psychiatric  
21 assessment includes, but is not limited to any chief  
22 complaints, history of present illness, past  
23 psychiatric history, substance use history,  
24 medication, family and social history and a full  
25

1 mental status examination. In addition to the  
2 medical behavioral and social health assessments,  
3 each client's financial and housing history are  
4 obtained at intake. This comprehensive screening is  
5 used to determine the needs of each applicant and to  
6 select the shelter that may best meet their needs as  
7 available. Clients with medical needs are where  
8 possible assigned to shelters closer to their medical  
9 providers or with elevators for those with limited  
10 mobility. Currently, there are two shelters that  
11 house adults with medical needs with Home Care on  
12 site. Unfortunately, these beds are quite limited.  
13 If the client remains in the shelter system beyond  
14 the initial assessment period, the client may receive  
15 medical and psychiatric-psychiatric care as  
16 appropriate. At shelters without on-site healthcare,  
17 clients are able to take advantage of a clinic close  
18 to their assigned shelter through linkage agreements.  
19 At those shelters with on-site clinics medical  
20 providers can complete medical histories and physical  
21 examinations for all clients. In addition, the  
22 medical provider is able to provide the following  
23 services: Annual history and physical examinations;  
24 episodic care and first aid; limited ongoing primary  
25

1 care as needed; TB skin testing; specimen-specimen  
2 collection for laboratory testing; writing a  
3 prescription or directing, facilitating and obtaining  
4 medications for their clients; HIV counseling and  
5 testing; gynecological examinations; monitoring of  
6 chronic diseases; medication administration  
7 management and supervised self-administration for  
8 select clients who are unable to consistently  
9 medicate themselves; and referrals to specialty  
10 medical care. The Permanency Unit is currently  
11 working with the top 200 clients with the longest  
12 lifetime length for stay in the Adult Service Shelter  
13 System. These clients present significant barriers to  
14 housing permanency. Among the most common barriers  
15 are mental illness, substance use disorders,  
16 immigration status or a combination of these factors.  
17 Our team partners with shelter staff to use client  
18 centered approaches to address these barriers and  
19 explore additional services or resources for the  
20 clients. We coordinate all services to create the  
21 best path out of the shelter for these clients.  
22

23                   Outreach Programs and Facilities: Among  
24 the 24 Safe Havens and Drop-in Centers all have  
25 clinical services on site save for one Safe Haven.

1  
2 DHS' outreach teams provide emergency and crisis  
3 intervention, counseling, case management, assistance  
4 with entitlements, benefits, housing and other  
5 resources, and provides referrals and linkages to  
6 healthcare services as necessary to individuals  
7 choosing to live on the street. All clients are  
8 provided a clinical assessment upon intake to a Drop-  
9 in our Safe Havens. These initial assessments do not  
10 include psycho-social or psychiatric evaluations.  
11 They are straightforward risk assessments. In FY16,  
12 9,365 Drop-in clients and 1,482 Safe Haven clients  
13 received clinical assessments and were connected to  
14 care at intake.

15           Supportive Housing: Late last year the  
16 Administration made the largest ever investments in  
17 expanding stock supportive housing units by  
18 committing to funding 15,000 new or converted units  
19 in the next 15 years. These units are critical to  
20 reduce—to reducing the DHS census by making available  
21 permanent affordable housing with behavioral health,  
22 and supportive services for those who require such  
23 support in order to live in the community.

24           In FY16, DHS submitted a total of 6,824  
25 HRA 2010 E-applications for supportive housing. The

1 need for supportive housing far outpaces the current  
2 supply. As such, these new units are vital to  
3 addressing that need.  
4

5           Referrals from Acute Care Hospitals and  
6 Long-Term Care Facilities: Referrals from acute care  
7 hospitals and nursing homes often include individuals  
8 with acute and chronic medical conditions. DHS has  
9 established a standard referral process to ensure  
10 only those who are medically appropriate for shelter  
11 and to the system pursuant to 18 New York Codes,  
12 Rules and Regulations Chapter 2, Part 491. In FY16,  
13 there were 1,843 referrals from acute care hospitals  
14 for single males entering the shelter system for the  
15 first time and 65 for nursing homes. Of those, 33  
16 and 14 were inappropriate respectively. Families  
17 with a household member with significant medical-  
18 medical needs may gain entry to shelter if they can  
19 be assisted by another family member and/or Home Care  
20 services as they are afforded—afforded a private room  
21 or unit while in shelter. Single adults must be able  
22 to care for themselves in what are usually congregate  
23 settings, and our shelters are not skilled care  
24 facilities nor will Home Care providers deliver  
25 services on site to those not being sheltered in

1 private units. To ensure that only persons medically  
2 appropriate for shelter are admitted. DHS screens  
3 hospital and nursing home referrals to a standard  
4 questionnaire in use since 2010, offers the placement  
5 of homeless single adults after hospitalization or a  
6 stay in another skilled care facility. Did I say  
7 that right? No, and oversees the placement of  
8 homeless single adults after hospitalization or stay  
9 in another field care facility. DHS also facilities  
10 appointments for medical and behavioral health  
11 follow-up and can provide limited medication  
12 management support during business hours at those  
13 shelters with onsite medical clinics. For the  
14 remainder of the system, we offer safe-storage  
15 and supervised self-administration of medications.  
16 All hospitals and nursing homes are required to  
17 complete and submit a standard DHS referral package  
18 at least 24 hours prior to the individual's-  
19 individual's anticipated discharge from the key care  
20 other medical facilities. At present, for single  
21 male clients who are new to DHS or returning to  
22 shelter after more than one year, the Medical  
23 Director's Office reviews and approves the referrals.  
24 For women who are new or returning after one year,  
25

1 the referral is reviewed and approved by the  
2 providers at the Women's Assessment Shelters. For  
3 those clients already in shelter and returning after  
4 a hospitalization, the referral is reviewed by the  
5 client to assigned shelter. Because clients  
6 returning to their shelter after a hospitalization  
7 are not screened by a centrally located medical  
8 providers, DHS create the Shelter Referral Line that  
9 medical providers can call to request information on  
10 their patients assigned a shelter and  
11 their fax number to forward the hospital materials.  
12 DHS then reviews the materials and provides a  
13 response with 24 hours. It is worth noting that  
14 during the 90-Day Review, we found the system to be  
15 inadequate. Dr. Laraque is quickly working to  
16 improve this process, and the related systems to  
17 better ensure client's discharged from acute-from  
18 acute and other skilled care things are medically  
19 appropriate for shelter.  
20

21 Connection to Insurance: DHS  
22 collaborates with numerous city agencies as well as  
23 state agencies in order to connect clients to  
24 appropriate medical insurance. For example, in 2012  
25 through a collaboration with New York State DOH and



1  
2 Maximus, which brokers' Medicaid enrollment for the  
3 New York State Department of Health, homeless clients  
4 were assisted with enrollments in the Medicaid  
5 Managed Care Program via facilitated enrollers at  
6 single adults and family shelters. Currently, upon  
7 entry into shelters, staff will call the New York  
8 Medicaid Choice Hotline to enroll clients in case  
9 management's further assistance and refer interested  
10 clients for enrollment in health insurance. Because  
11 of their high level of need, homeless individuals may  
12 also benefit from enrollment in the Health Home, a  
13 care coordination and case management model for those  
14 with chronic illnesses in which providers coordinate  
15 care and services to effectively address a patient's  
16 needs. Health Home Services are provided through a  
17 network of organizations, Direct Health, Mental  
18 Health and other care providers' health plans in the  
19 community based organizations. Since 2013 in  
20 collaboration—in collaboration with State DOH-DOHMH  
21 and Health and Hospitals, DHS enrolls eligible  
22 clients to in Health Homes as available.  
23 Additionally, since 2013, we've been pairing Pacific  
24 Health Homes with designated single shelters based on  
25 geography, population type, availability of

1 healthcare services on site, and the capacity of each  
2 individual Health Home to accept new enrollees. Case  
3 managers call the identified Health Home, which then  
4 dispatches an enroller.  
5

6 I would now like to respond to the bill  
7 before this committee, Intro 929, which would require  
8 the Department of Homeless Services to submit to the  
9 Council and post on its website annually a report  
10 containing information healthcare services in  
11 shelter. We support the intent of this legislation  
12 on health—we support the intent of this legislation  
13 and agree with this body on the importance of  
14 reporting to promote transparency and accountability.  
15 We welcome working with the Council on potential  
16 modifications in order to develop reporting metrics  
17 that will be clear and useful, and which will  
18 accurately capture the work of DHS as it relates—as  
19 it relates to healthcare services in shelters. Thank  
20 you for the opportunity to testify today, and to  
21 respond to the bills before each committee. We  
22 welcome your questions.

23 CHAIRPERSON LEVIN: Thank you very much,  
24 Mr. Tietz. We've also been joined by Council Members  
25 Cabrera and Gibson of the Bronx. So I want to—so

1  
2 I'll thank you very much for your testimony, and—and  
3 for the work that this administration has done over  
4 the last—particularly over the last year with regard  
5 to really taking a deep dive look at the DHS system  
6 and really you're looking at ingrained systems of 20  
7 years or more that have to be updated and brought in.  
8 You know, brought into a more modern era, and that's  
9 not an easy job. So I appreciate the work that  
10 you've done so far and—and also, you know, appreciate  
11 the limitations that—that are—are there for those. I  
12 want to ask first off, does—does DHS within the  
13 continuum of services that DHS provides, do—does DHS  
14 see a medical respite as defined by kind of national  
15 practices as—as part of the continuum of services in  
16 the DHS portfolio? I mean is it—it is seen as a—a  
17 core functionality of—of DHS?

18 DANIEL TIETZ: No. So, it's a shelter  
19 system. It's—you're not, you know, in the business  
20 of licensed healthcare. So it's not—they're not  
21 licensed care facilities. They're shelters. We  
22 obviously folks with substantial needs come to the  
23 front door. Under current State Regs in Part 900, we  
24 are free to reject shelter for those who are deemed  
25 medically inappropriate, whose medical needs are too

1  
2 great to be handled in shelter, and then they're  
3 referred to hospitals for services and then  
4 appropriate placements. I will say, though, that we  
5 certainly have had conversations with our city  
6 partners about what we can do to serve folks who need  
7 a certain level of care and services that may be less  
8 than, you know, acute care hospital level of care and  
9 services maybe aren't particularly fitting for a  
10 skilled nursing facility, and so I think that it's a  
11 fair question about where should these folks go, and  
12 we're working with our city partners on-on just that.

13 CHAIRPERSON LEVIN: Because there are  
14 models out there, and it's—have you seen there's a  
15 report by the—the National—National Healthcare for  
16 Homeless Report from just last month that lays out  
17 best practices for establishing medical respite and,  
18 you know, their—they've listed it, and also in the  
19 report from 2009, of the Healthcare for the Homeless,  
20 Respite Care Providers Network June 2009 Report  
21 Medical Respite Services for Homeless People.  
22 They've—they've laid out—obviously their facilities  
23 from across the country every, you know, most states  
24 have—have some facility, and, you know, there are—

25

1 there are best practices out there. Do you know  
2 with---throughout the country--

3  
4 DANIEL TIETZ: [interposing] No, I don't  
5 know there.

6 CHAIRPERSON LEVIN: -does everybody see  
7 this as purely a--do--do the other systems look at this  
8 and say this is not a--a homelessness question. This  
9 is a health question, is--is--or how--I mean California  
10 has got, you know, it looks like over a dozen medical  
11 respite programs for homeless people. How--what model  
12 are they looking at?

13 DANIEL TIETZ: Well, I--as I noted in my  
14 testimony, we have a couple of facilities as well  
15 that essentially do this. I think that--

16 CHAIRPERSON LEVIN: [interposing] How  
17 many beds in those facilities?

18 DANIEL TIETZ: I don't know off hand.  
19 It's limited. It's very little.

20 CHAIRPERSON LEVIN: [interposing] It's  
21 limited. It's like, you know, less than 100.

22 DANIEL TIETZ: Yes, so I--I--it's a very--I  
23 think it's a very challenging circumstance in that  
24 again it's--you know, we aren't--DHS shelters are  
25 licensed care facilities. They're shelters--

CHAIRPERSON LEVIN: [interposing] In the-  
like in--

DANIEL TIETZ: --and--and I think that  
there's a--there is a--a limited opportunity to offer  
something in this regard in addition to what we  
already have, what we already do, and part of this  
conversation is happening with Health and Hospitals  
and with the Department of Health and Mental Hygiene  
on what that should look like, and where it should  
be.

CHAIRPERSON LEVIN: And it would--  
something like that does--like for instance BRC or  
Comunilife (sic) Program would those--are those under  
State Department of Health framework? Is the  
specific licensure for that type of facility or--?

DANIEL TIETZ: [interposing] Not that I  
know of. Those--those programs aren't licensed.

CHAIRPERSON LEVIN: Okay, so they're--  
they're--they're regular DHS programs that are  
utilizing Medicaid?

DANIEL TIETZ: Well, so I--I don't know--I  
don't know to what degree they may bill for some of  
their services. There's no billing in shelter. So--  
so for example you could have--it's conceivable that

1  
2 you could have a licensed clinic connected to a  
3 shelter or to which, you know, the—the shelter refers  
4 that then bills Medicaid for those services, but it's  
5 not—it's not the service in shelter that's being  
6 billed to Medicaid.

7           CHAIRPERSON LEVIN: So, you know, I want  
8 to read something from the opening of—of that  
9 National Healthcare for Homeless Council Report. It  
10 says imagine—or this is the one from 2009 I believe.  
11 It says, Imagine a person who is homeless with a  
12 fractured leg who also suffers from a type of disease  
13 such as diabetes. This person leaves the emergency  
14 shelter early in the morning and wanders the street  
15 all day with no place to rest, take medication or  
16 bathe. He struggles to find a meal, a bathroom and a  
17 place to sit. Exhausted, weak and believing there's  
18 no other option, he seeks the nearest emergency room  
19 for support. Once discharged from the emergency room  
20 or after an in-patient stay at the hospital, he's  
21 back on the street where his health is again put at  
22 risk. Medical respite care offers him a safe,  
23 nurturing alternative environment from the rigors of  
24 the street in which he—in which to recover and  
25

1 receive medical and nursing care while keeping him  
2 out of the emergency room and safe from harm. It's--

3 DANIEL TIETZ: [interposing] I suggest  
4 now you—you had in your opening remarks you noted  
5 that folks must leave the shelter during the day,  
6 which is not correct. So, folks don't actually have  
7 to leave shelter during the day.

8 CHAIRPERSON LEVIN: And that's—that's a  
9 new—that's new from--

10 DANIEL TIETZ: Yeah, I want—I—I don't  
11 know what the rule was before, but I—we made clear  
12 several months ago that there's no—there's no putting  
13 folks out during the day. Now, in single shelters,  
14 for example, in the, you know, dormitory settings,  
15 those—the dorms themselves have to be clean. So, if  
16 folks aren't put out of shelter they can—we just, you  
17 know, ask them to leave their rooms long enough for  
18 them to be cleaned, and they can remain in the  
19 shelter if they wish.

20 CHAIRPERSON LEVIN: Fair enough, but I  
21 think that it—it speaks to kind of that there are--  
22 there is a—a—a number of people within the shelter  
23 system, single adults and—and—and adults without—your  
24 parents without children and—and—and families.



1  
2 There--there is a certain number that fall into this--  
3 fall into this set of circumstances where their  
4 medical needs are greater than really what would be--  
5 what is appropriate, and I--I'll ask about how we--how  
6 we define appropriate. But--but just from a--a  
7 practical perspective the--it--they fall into the  
8 category where there--it's not appropriate for them to  
9 be in a congregate setting, and that they have--  
10 whether--whether it's having to go to dialysis,  
11 chemotherapy. I mean nobody would think--no medical--  
12 nobody with any medical background, I would believe,  
13 would think that it's appropriate for somebody  
14 receiving chemotherapy or dialysis to then go home to  
15 a congregate setting where they're sleeping on a cot  
16 in a dormitory without any--without any privacy or  
17 anything like that. So do you have a sense of--I  
18 guess the first question is do you have a sense of  
19 how many people fall into that category within the  
20 shelter system? Like how many--do we know--I think the  
21 first quest is can we quantity those--the number of  
22 people that are I need in need of that type of  
23 service?

24 DANIEL TIETZ: We can--we can try. I'll  
25 say that it isn't--it mean it's self-evident it isn't

1 a tidy bright line between, you know, on this side of  
2 the line are folks who need more than we could  
3 provide, and then on the other side of the line not  
4 so much. So, it's very difficult to say from data  
5 today moment to moment there are folks in shelter who  
6 when they arrive, just to maybe use your example,  
7 they didn't have a broken leg, but now they do. And  
8 so, there are plenty of folks frankly in shelter who  
9 had some acute care service who were in shelter  
10 previously and returned to shelter, and can largely  
11 manage on their own with a modest level of assist-  
12 additional assistance from the shelter staff. There  
13 are other folks who come with far greater needs, and  
14 who as we know to a limited degree we say aren't  
15 appropriate for shelter and refer back to a hospital  
16 and other facility because we believe that the  
17 shelter doesn't have what they need in order to be  
18 adequately managed. I noted in the—for families with  
19 children and adult families they're in units, and so  
20 to the degree that they can be assisted via, you  
21 know, licensed Home Care, that can be actually  
22 offered to them in that instance. So we can arrange  
23 for that or their provider can arrange for that  
24 because Home Care will actually deliver services in  
25

1 shelter. Where there a private unit. Home Care  
2 won't deliver services in shelter in congregate  
3 settings. So, in some instances we have moved  
4 individuals into those private units, but it's a—you  
5 can see the problem we'll have with that with regard  
6 to capacity. So there is limited capacity for this  
7 at present.

9 CHAIRPERSON LEVIN: Right. I think, you  
10 know, I—I—I don't know what level of conversation DHS  
11 has had with—with the—the legal help from—from NYLAG  
12 and, you know, that—that organization that's—that  
13 affiliation has been put together. But it's—it's—  
14 it's a consortium of groups including hospitals. So  
15 Montefiore, Memorial, Sloan Kettering and, you know,  
16 they've brought it to our attention that there is—  
17 there is this—there isn't this deep need for people  
18 with chronic, acute, post-acute healthcare that are  
19 not—should not be in—they--they should not be in  
20 their—in the hospital any longer. They—they really  
21 ought not be in the hospital. It's—it's a bad system  
22 for us to have extended stays because there's no  
23 other—there's no other place for these people to go.  
24 And so there's—I mean do—do you agree that there is—  
25 that there's a—a real need based on what we're

1 hearing from practitioners on the ground in our  
2 hospitals that they don't have—they don't have a  
3 place that they feel—they feel comfortable  
4 discharging people to. I mean is that—I mean is—do  
5 you agree that there is a need there?  
6

7 DANIEL TIETZ: Right. So, as I said,  
8 yes, I—earlier that we recognize that there's a need,  
9 and that, as I said, we're working with our City  
10 partners for sure on—so how to meet that need and  
11 where best to meet it. I think there's a—there's a—a  
12 good argument to be made that it maybe ought not be  
13 met in DHS shelter, but in some other setting. So  
14 we—we're not disputing that there's a need, we're  
15 only working on to where best and how best to meet  
16 that need. And I'll note that State Regs—the State  
17 Department of Health requires all licensed  
18 facilities, and that includes hospitals and skilled  
19 nursing facilities, nursing homes, to do discharge  
20 planning for their clients, and that doesn't equal  
21 simply referring folks to DHS. They actually have to  
22 do more than that. So if somebody needs more than  
23 what can be provided in shelter, it is actually for  
24 that discharging facility to—to address that need. I  
25 think we can all agree that there is a gap in terms

1 of settings. So what--so if not hospital and if not  
2 shelter then where exactly, and so I think that's the  
3 challenge we're working on addressing.  
4

5 CHAIRPERSON LEVIN: So in your testimony  
6 you said that in FY16 there were 1,843 referrals from  
7 the acute care hospitals for single males entering  
8 the shelter system and for the first time and--and 65  
9 for nursing homes. Of those, 33 and 14 were  
10 inappropriate respectively. So--

11 DANIEL TIETZ: [interposing] A very--so a  
12 very modest number. We took most of them.

13 CHAIRPERSON LEVIN: Right and that's--so I  
14 don't know how to interpret that because I don't  
15 whether--I guess the first question is what is the  
16 definition of appropriate? Because, you know, does  
17 that mean that DHS is taking individuals into the  
18 general single adults--

19 DANIEL TIETZ: [interposing] It's in many  
20 disciplines, many disciplines.

21 CHAIRPERSON LEVIN: --system that they  
22 ought not be taking now?

23 DANIEL TIETZ: Well, I don't think the  
24 same way. I mean I'll just say that--that--that we're--  
25 as we noted in in--in the reforms going forward, we're

1  
2 changing some of that system both to centralize it in  
3 the Medical Director's Office, and then to get I-Io  
4 would say more--a more detailed look at who's being  
5 referred. Many folks leaving--many of those folks  
6 leaving acute care hospitals don't need ongoing  
7 skilled care services. So, that's why most of them  
8 would have been taken. The same could probably be  
9 said for the referrals for nursing homes. In many  
10 instances, it was a matter of payment that the--the  
11 nursing home resident, the insurer, probably long-  
12 term care--managed care insurer has decided that that  
13 facility is no longer going to get payment for that  
14 person because they're not in need of skilled of  
15 care. So and--and probably in most of those  
16 instances, we took someone some because they were no  
17 longer in need of skilled care, and they could manage  
18 in shelter.

19                   CHAIRPERSON LEVIN: But of--so of those  
20 referrals, the 1,843 referrals, if 1,810 of them  
21 were--DHS is saying yes it's an appropriate setting  
22 for a DHS congregate care facility for that  
23 individual, I can't imagine that none of those 18-  
24 1,810 people have--have debilitating diabetes, cancer,  
25

1  
2 renal failure. Certainly those conditions apply to  
3 some of those 1,810 people.

4 DANIEL TIETZ: Yeah, without looking at  
5 the details of each of them, I couldn't say, but I  
6 think what we could genuinely say is that upon review  
7 by DHS it was believed that they could be managed in  
8 shelter. So in—I—I'm fairly confident that in most  
9 every instance these are folks who could largely  
10 self-care or we could connect with the on-site or  
11 referral resources to manage them in shelter.

12 CHAIRPERSON LEVIN: I think that there  
13 needs to be a broader conversation with our  
14 healthcare providers. If we're hearing from  
15 Montefiore and Memorial Sloan Kettering that their  
16 cancer patients believe that this is not right, that  
17 they're not—it's—it's not—it's not—it's a—it's not a  
18 good practice to have—that some of their—some of  
19 their patients are being—are among those 1,810 people  
20 ae just in demand that, you know, they—they've—  
21 they're concerned enough from their perspective that  
22 they've brought it to our attention that there's a  
23 gap here. There's a gap in care.

24 DANIEL TIETZ: Yeah, as I noted--  
25

CHAIRPERSON LEVIN: [interposing] A gap  
in the continuum of care.

DANIEL TIETZ: --as I noted, as I noted  
we're having, as part of these reforms that we've  
announced, as part of the new hiring in the Medical  
Director's Office, as part of the new systems, is a  
look at all of this.

CHAIRPERSON LEVIN: And I just--and I'll--  
I'll turn it over to my co-chair, but I just want to  
point out that in this--have--have you seen the--the  
2000--the October 2016 report?

DANIEL TIETZ: No.

CHAIRPERSON LEVIN: Okay, and have you  
seen the--the June 2009 Report?

DANIEL TIETZ: From?

CHAIRPERSON LEVIN: From--it's--it's--it's  
from--it's Medical Respite Services for Homeless  
People, Practical Planning and Healthcare for  
Homeless, Respite Care Providers Network. This is a  
report that was June 2009?

DANIEL TIETZ: No.

CHAIRPERSON LEVIN: Okay. It's from--it's  
put out by National Healthcare for the Homeless  
Council. They're the--they're the--the ones that put



1  
2 it out. They identify steps in planning a medical  
3 respite program. So they put out—this is Best  
4 Practices a National Program. They—in their report  
5 they identify every program in the United States,  
6 which identifies the two here in New York City,  
7 Comunilife and BRC, but also then identifies all the  
8 ones throughout the country, of which in California  
9 alone there are probably over a dozen. Those two are  
10 the only two in New York State, by the way. But they  
11 identify—so it's—it's—it's pretty clear-cut in terms  
12 of best practices here. First, identify the need,  
13 and when it's appropriate. Second, identify the  
14 stakeholders. Third, scope—define the scope of care  
15 and range of services. Fourth, identify a model.  
16 Fifth, design the program. Sixth, determine costs and  
17 identify funding sources. Seventh, market the  
18 program. Eighth, implement the program. Ninth,  
19 collect data and outcomes and tenth, continuously  
20 evaluate market and refine the program. And I think  
21 that—I think we need to—I think what would be great  
22 is if we start to really get going on the first two  
23 steps there, which is identify the need and identify  
24 the stakeholders. We should all be talking to one  
25 another. DHS should be talking to the hospitals,

1 should be talking to the advocates, should be talking  
2 to the New York City Council and this committee, and  
3 so that we kind of close the loop there on  
4 identifying the needs and identifying the  
5 stakeholders. So I think that will be a good place  
6 to start. With that, I'll turn it over to my  
7 colleague.  
8

9 CHAIRPERSON JOHNSON: Thank you, Steve  
10 and thank you Dan and Dr. Laraque (sic) for being  
11 here. So you know, your testimony was very thorough  
12 and clearly DHS is doing quite a bit when it comes to  
13 trying to provide services, enacting some reforms,  
14 looking towards the future and trying to figure out  
15 how to best handle this--this difficult population. I  
16 don't want to--you know, today is not about--my goal  
17 for this hearing is not about hammering DHS and--

18 DANIEL TIETZ: [interposing] I'm pleased  
19 to hear it. [laughter]

20 CHAIRPERSON JOHNSON: It--it is more about  
21 I think trying to understand what the real plans are  
22 for the future, and how you all think you're going to  
23 be able to expand these type of services and better  
24 meet the needs of your clients and the most  
25 vulnerable New Yorkers who really need this help.

1  
2 And so, just to go back to Chair Levin's point on the  
3 number of referrals from acute care hospitals and  
4 long-term care facilities, 1,843 referrals from acute  
5 care hospitals jut for single males. That's just  
6 that population entering the shelter system for the  
7 first time. Sixty-five from nursing homes. Of  
8 those, 33 and 14 are inappropriate respectively. It  
9 is hard for me to believe that with a 60 plus  
10 thousand population right now in the shelter system,  
11 and does that number include the--the street homeless?

12 DANIEL TIETZ: No, I think that's just in  
13 the shelter. That--that doesn't include the Safe  
14 Haven and Drop-in.

15 CHAIRPERSON JOHNSON: And how many people  
16 right now is the city estimating are Safe Haven,  
17 Drop-in and chronically street homeless?

18 DANIEL TIETZ: I don't have that number  
19 in front of me. It's--I--I--let me get it for you.

20 CHAIRPERSON JOHNSON: So, I would think,  
21 and--and I could be wrong here. I'm not the expert  
22 on this. I'm sure there are folks here that would  
23 have a good answer, advocates and healthcare  
24 providers, and folks that are actually doing street  
25 outreach, and have been contracted to do that type of

1 work. But a lot of the chronically street homeless  
2 not just—we're not even talking to you about mental  
3 health services, but a lot of the folks that are on  
4 the street are people that—who are refusing to go to  
5 shelter have very serious healthcare problems. I  
6 mean I'll give you one example. [coughs] On 9<sup>th</sup>  
7 Avenue in Hells Kitchen in my district, there is a  
8 gentleman who is confined to a wheelchair who is  
9 chronically street homeless, refuses to—to go into  
10 shelter, who on a very regular basis, if not daily,  
11 weekly, and Breaking Ground has gone out multiple  
12 times to try to work with him. His legs and feet are  
13 completely scabbed over. I mean it's very hard to  
14 even look at the condition that he's in, and he cuts  
15 himself and picks the scabs everyday and he's  
16 bleeding all over the place, and when they go out he-  
17 -at this point he is, you know, not wanting to engage  
18 in services. For me I'm sort of thinking that's sort  
19 of a clear and present. He's a danger to himself and  
20 he should be probably against his will put in the  
21 hospital so he gets the care that he needs. But I  
22 think that's sort of one of many stories of people  
23 that are out there that are chronically street  
24 homeless that have very serious medical problems and  
25

1 aren't getting the help that they need. And so, my  
2 question is you talked a little bit about supportive  
3 housing. You know, the Governor and the State  
4 Legislature still haven't signed the MOU. Hopefully,  
5 that happens pretty soon. Is the hope that if we're  
6 able to get supportive housing off the ground in a  
7 substantial way that the supportive housing is going  
8 to be a place where people can get some of these  
9 services or be connected to care? Is that one of the  
10 pieces of the puzzle?

12 DANIEL TIETZ: Oh, for sure. So in the  
13 Mayor's 15,000 units, that's across 15 years. You're  
14 going to see 1,000 units a year. We expect to make  
15 awards for the first 500 before the end of this  
16 calendar year. So there will be some scattered site  
17 awarded soon in the Mayor's Plan. It will definitely  
18 make a difference. It's certainly part of the  
19 equation. There are some folks whose—whose needs  
20 are, you know, too great to be managed in shelter or  
21 at—at—or too great to be managed in the community in  
22 private market apartment without any services. And so  
23 supportive housing is—is exactly what's needed here.  
24 In other instances, of course, we, you know, rapidly  
25 get folks permanent housing and then as I mentioned

1 earlier, Home Care Housekeeping Services because they  
2 don't need to be in-in acute care or a long-term care  
3 facility. They could actually manage in the  
4 community if given the right supports, and so-so some  
5 of the answer for the folks with substantial medical  
6 needs in particular is to frankly use our rental  
7 assistance, use the supports we have to quickly get  
8 them housing in which case they can then also obtain  
9 Home Care and other supports.  
10

11 CHAIRPERSON JOHNSON: So, you know--

12 DANIEL TIETZ: [interposing] And I'll  
13 just note that, you know, of course, for folks who  
14 are on the street, huge challenges just to get them  
15 to come into a space for a meal or come into a space  
16 for a few hours to talk to someone. Without coming  
17 and not necessarily on the gentleman you mentioned,  
18 you know, it's not an unusual picture, and folks who  
19 are otherwise deemed confident and-and are free to  
20 make choices with which we disagree. And so, I, too,  
21 would like to see someone that you've just described  
22 in care and services. Under existing stat state and  
23 federal law, there are limitations to how much we can  
24 push on that without getting-without necessarily  
25 commenting on that particular case, you know, there

1 are folks who are—who are involuntarily taken to  
2 hospital emergency rooms with regularity and our—our—  
3 our greatest hope is that we can actually compel a  
4 hospitalization and then while they're in the  
5 hospital getting the treatment that's been ordered  
6 for them, you know, that—that a judge essentially  
7 imposes that we can quickly move to get them into  
8 housing rather than let them go back out. Now, some  
9 of that, you know, even with an order, you know, as a  
10 practical matter requires their cooperation but, you  
11 know, somebody is not going to stay in an apartment  
12 for example if they don't want to stay in an  
13 apartment. So it wouldn't matter who orders it. So  
14 our goal here is—is if you can get someone  
15 involuntarily hospitalized, is then to do all that we  
16 can to—to—you know, get them the services they need  
17 connected to housing, and then persuade them to  
18 remain in it.

20 CHAIRPERSON JOHNSON: I mean this may be  
21 an unpopular thing to say especially in front of—in  
22 front of the—in front of the advocates but, you know,  
23 there are many people on the street who—who I think  
24 should—and I know the police aren't allowed to  
25 actually ask for the order to involuntarily commit

1 them. It has to be from a relative or-or someone  
2 along those lines, but there are a lot of people that  
3 I see. I mean my district the Village, Chelsea,  
4 Hells Kitchen--the New York Times did a map. I have  
5 the most number of street homeless in the entire city  
6 of New York currently. I see them on my block that I  
7 live on. I see them on nearly every block in my  
8 district. A lot of these people I do not think are--  
9 and I don't want to sweeping generalizations, but are  
10 in a very bad state physically and mentally and I  
11 sort of think to myself how can this person be deemed  
12 that they're taken care of themselves in some ways.  
13 And I know it's a complicated tricky issue because we  
14 want to respect people's constitutional rights, but  
15 at the same time, there are instances where I'm  
16 wondering to myself how are these people not being  
17 compelled to be in the medical system and to try to  
18 get them stabilized in some way? So just a few  
19 questions and then I'm going to turn it over to my  
20 colleagues. The most recent number, by the way, that  
21 we have from the last census is approximately 2,700  
22 people living on the streets. I think that number is  
23 actually very low. I think it's probably  
24 significantly higher than that. There's a bill in  
25



1  
2 the Council that Council Member Espinal has to  
3 actually do the whole count of different points  
4 during the year, not just during the cold months. So  
5 that we can actually see especially during the warm  
6 months what the population is. But-but what I wanted  
7 to-what I wanted to ask is how much money is spend on  
8 medical services annually for the homeless  
9 population?

10 DANIEL TIETZ: By-by DHS? I don't have a  
11 number in front of me, but we can get it for you.

12 CHAIRPERSON JOHNSON: And how is DHS  
13 working with to foster relationships between an  
14 individual's primary care providers if they have a  
15 primary care provide and, you know, to continue the  
16 individual's existing medical relationships?

17 DANIEL TIETZ: You just note that, you  
18 know, we do the-the -the street homeless count now  
19 quarterly. It was part of the 90-Day Review.

20 CHAIRPERSON JOHNSON: So was-when was the  
21 last one done?

22 DANIEL TIETZ: [off mic] I think it was  
23 last month. [on mic] I think it's last month I  
24 think.

1  
2 CHAIRPERSON JOHNSON: And what was the  
3 number?

4 DANIEL TIETZ: I don't have the number in  
5 front of me, but we can get it for you.

6 CHAIRPERSON JOHNSON: Is there anyone  
7 here who has the number? I would like it.

8 DANIEL TIETZ: I just don't. I don't  
9 want—I don't want to misstate, but—so we—we can get  
10 it for you.

11 CHAIRPERSON JOHNSON: Okay. Regardless  
12 of what the number is?

13 DANIEL TIETZ: I'm sorry, ask your  
14 question again.

15 CHAIRPERSON JOHNSON: Regardless of what  
16 the number is, I think it's probably an inaccurate  
17 number, but I'm glad to know—I'm glad the survey is  
18 happening. It's just an imperfect way of--

19 DANIEL TIETZ: [interposing] Yeah, I  
20 don't know really think--

21 CHAIRPERSON JOHNSON: --of trying to  
22 capture homeless people--

23 DANIEL TIETZ: [interposing] I don't think  
24 anybody is going to dispute that—that it's a  
25 challenge to try and count street homeless. I think

1 we've—we've largely followed the guidance from HUD on  
2 this. So at least it's—so there's a consistent, you  
3 know, comparator from, you know, period to period.

4  
5 CHAIRPERSON JOHNSON: So, the question  
6 was how is DHS working to foster relationships with  
7 an individual's primary care provider if they have  
8 one to continue to an individual's existing medical  
9 relationships?

10 DR. FABIENNE LARAQUE: Hi. Good morning.  
11 Thank you for your question. So, DHS has caseworkers  
12 and case managers and also staff on the provider's  
13 side that are supposed to fasten that link between  
14 the care that they receive at the shelters and their  
15 primary care providers. If they have a primary care  
16 provider, then the preference is that they continue  
17 to be seen at their provider—primary care providers.  
18 And what we intend to do is to strengthen the scale  
19 coordination by enhancing those services and by also  
20 strengthening the exchange of information between  
21 what's going on in the shelters and the providers  
22 outside.

23 CHAIRPERSON JOHNSON: And Dr. Laraque,  
24 the—the question that Council Member that Chair Levin  
25 asked Dan about the two different reports that were

1 issued on medical respite care, have you had an  
2 opportunity to read those and look at those?  
3

4 DR. FABIENNE LARAQUE: I have looked at  
5 them from homeless (sic) and respite care, and—and I  
6 understand that they can be successful. I don't  
7 think we're disputing the success of this care. I  
8 think what we are talking about is who should be  
9 responsible for the medical portion of the respite  
10 care.

11 CHAIRPERSON JOHNSON: And--and who should  
12 be responsible?

13 DANIEL TIETZ: Well, that's the problem  
14 we're working on.

15 CHAIRPERSON JOHNSON: Well, who should be  
16 responsible?

17 DANIEL TIETZ: I—I don't think we've—  
18 we've actually settled yet. I can—I could see  
19 arguments in various direction on this, but  
20 certainly, this is a conversation we're having with  
21 Health and Hospitals and with DOHMH.

22 CHAIRPERSON JOHNSON: So, DOHMH besides  
23 their STD clinics isn't really involved in providing  
24 direct healthcare in New York City. I mean they're a  
25 public health agency, but the department—

1  
2 DANIEL TIETZ: [interposing] I'm not—I[m  
3 not suggesting that DOHMH be responsible for that  
4 part.

5 CHAIRPERSON JOHNSON: [interposing] Oh,  
6 no, I'm—I'm just—I'm just saying that, you know,  
7 it's—it's counterintuitive in some ways, but there  
8 are many other city agencies that provide more direct  
9 healthcare than DOHMH.

10 DANIEL TIETZ: And that's what I'm  
11 saying. I'm not suggesting that they would be the  
12 provider. So, really--

13 CHAIRPERSON JOHNSON: [interposing] Yep.

14 DANIEL TIETZ: --so really some agencies  
15 could be.

16 CHAIRPERSON JOHNSON: [interposing] No,  
17 I—I wasn't saying were.

18 DANIEL TIETZ: We're working closely with  
19 that just in terms of standards--

20 CHAIRPERSON JOHNSON: [interposing] The  
21 point--

22 DANIEL TIETZ: --and thinking about how  
23 services get delivered, et cetera. So this—I'm—I'm  
24 not suggesting that they would be that part.

1  
2           CHAIRPERSON JOHNSON: I-I wasn't  
3 suggesting that you were suggesting that. [laughter]  
4 The point I was trying to make is that in this city  
5 where the Health and Hospitals Corporation is in not  
6 the best financial shape, and I am very scared of  
7 what is yet to come in the incoming administration on  
8 Medicaid dollars and on our Medicaid waiver and on  
9 HUD money, and a potential decrease in domestic  
10 spending and all of these things but, you know, there  
11 needs to be a plan. Like what is the plan? I mean  
12 I-I-your testimony was great, Dan, and-and I-I  
13 appreciate all that you guys are doing, but, you  
14 know, so we just--

15           DANIEL TIETZ: [interposing] Right, so  
16 here's the plan.

17           CHAIRPERSON JOHNSON: Hold on.

18           DANIEL TIETZ: Yeah.

19           CHAIRPERSON JOHNSON: We-we put this  
20 hearing off for a few months because Dr. Laraque was  
21 starting and we wanted to be respectful of letting  
22 here get up to speed, and to not call you in before  
23 you were able to come and talk about what the plan is  
24 and so you're here today. So I want to know what the  
25 plan is.

1  
2 DANIEL TIETZ: Right. So in my testimony  
3 I—I listed some number of things that we're doing in  
4 terms of improving the services at—at DHS with  
5 regards to medical care. So that—that actually is a  
6 plan. It's there in that—in the testimony. I think  
7 central to that for our purposes and some of this  
8 we'll leave for Monday's hearing, but is to set  
9 standards, set requires in—in our request for  
10 proposals for self-pay providers to improve the  
11 oversight and the quality management of—of those  
12 services. We're investing a great deal of money both  
13 in the Medical Director's office in terms of new and  
14 qualified staff.

15 CHAIRPERSON JOHNSON: How many staff  
16 members?

17 DANIEL TIETZ: So the—the additional  
18 staff members, the additional funded positions now  
19 are five clinical positions in the office that will  
20 help to draft those standards and to do that  
21 oversight.

22 CHAIRPERSON JOHNSON: How many total  
23 people are in the office?

24 DANIEL TIETZ: There are—there eight  
25 heads now.

CHAIRPERSON JOHNSON: Eight people in the  
Chief Medical Officer's office?

DANIEL TIETZ: Yes, uh-huh.

CHAIRPERSON JOHNSON: Eight people for  
the whole system?

DANIEL TIETZ: Yes, but the-how the  
system works, and I-and, you know, there are  
improvements being made here as well is that we set  
standards in-in contracts, and then hold the  
providers to those standards. There will be  
performance deliverables and-and-and guidelines that  
will essentially enforced by the standards that and-  
that we set and that's the program administrators  
that essentially contract with providers to oversee.  
So we'll-we'll give those-those permanent  
administrators the power to-and the resources to, in  
fact, enforce the standards and-and conduct that  
oversight that was designed by this office. So, it's  
not as though the, you know, eight people in this  
officer are going to go from shelter to shelter in  
some, you know, every month or something. It's  
rather that the existing staff who are in the  
business of contract oversight are going to be given



1  
2 the tools to monitor performance. So we're—we're  
3 creating that system that doesn't exist right now.

4 CHAIRPERSON JOHNSON: I mean that's  
5 helpful to hear, but it—it and again this is in no  
6 way to be disrespectful to the—to the hard work that  
7 you all are engaging in, and—and coming up with a  
8 further plan. But that seems kind of small ball to  
9 me. I mean that—that seems like piecemeal short-term  
10 stuff without a broader vision on how to figure this  
11 out, and—and I don't think this is an easy thing to  
12 figure out. So I'm not saying, you know, this is  
13 easy and how come you don't have a plan, but, you  
14 know, given the challenges of Health and Hospitals,  
15 given the—how—how high the shelter population is  
16 right now, given the number of people we're seeing on  
17 the streets now that's increased over the last three  
18 years, I mean we have to have some type of plan.

19 DANIEL TIETZ: Yeah, I'm—I'm just going  
20 to refer you back to my testimony because I think  
21 it's there.

22 CHAIRPERSON JOHNSON: Okay. So, what—  
23 what kind of services are offered for those who are  
24 terminally ill in the shelter system?

1  
2 DANIEL TIETZ: Well, so in the—in the  
3 shelter system it would be limited because we would,  
4 of course, have an individual look at whether someone  
5 could be managed appropriately given their medical  
6 needs in shelter. To the degree that they couldn't,  
7 then they'd be referred to another—to another  
8 facility such as hospitals.

9 CHAIRPERSON JOHNSON: And dental and  
10 vision care? [background comments]

11 DR. FABIENNE LARAQUE: I think dental and  
12 vision care is provided to our contracted providers.  
13 If they have you, they fall in linkages not  
14 necessarily directly.

15 CHAIRPERSON JOHNSON: How many contracted  
16 providers are providing that type of care?

17 DR. FABIENNE LARAQUE: I don't know for  
18 that right now.

19 CHAIRPERSON JOHNSON: Well, we should  
20 know.

21 DR. FABIENNE LARAQUE: For that, well  
22 maybe in eight weeks or so taking the law. (sic)  
23 [background comments, pause]

24 CHAIRPERSON JOHNSON: So, we've been  
25 joined by Council Members Cornegy, Salamanca, Barron

1  
2 and Eugene and Council Member Van Bramer was here  
3 earlier as well. Are there any colleagues that have—  
4 Oh, Council Member Grodenchik.

5 COUNCIL MEMBER GRODENCHIK: [off mic]  
6 Thank you. [on mic] Good morning everybody. It's  
7 often been said that many of the people in this city  
8 are one illness away from being homeless, and I—I  
9 believe that to be true to a large extent. Do you  
10 know what the percentage of people that are currently  
11 in the—in the shelter system in the city of New York  
12 who are there because of an illness who lost their  
13 apartment or, you know, were otherwise unable to be  
14 in a—a, you know, a residential household because of  
15 illness? Do you keep those kind of statistics?

16 DANIEL TIETZ: No.

17 COUNCIL MEMBER GRODENCHIK: Okay.

18 DANIEL TIETZ: And I'll note, however  
19 that in New York in part because the Medicaid program  
20 was expansive even before the Affordable Care Act  
21 expanded it yet further that that risk is much  
22 reduced here versus other places in the country. So  
23 the—the risk that you—that you site there, I'm not  
24 suggesting it, of course, doesn't ever happen, but—  
25 but—but there is extensive care in services here.

1 There's the Medicaid program, which covers the—the  
2 vast majority of folks who are in shelter. You know,  
3 it offers a lot  
4

5 COUNCIL MEMBER GRODENCHIK: But if you're  
6 not working and you have no income, unless you have  
7 an extremely generous employer, and I'm wondering how  
8 many of those people slip form, you know-- Do you  
9 have—do we have a mechanism to prevent those people  
10 from becoming homeless? Do we—do we pay—do we have  
11 a—a certain amount of time that people are allotted  
12 to have their rent paid?

13 DANIEL TIETZ: Well, so as among the—the  
14 reforms that we've made including its rental  
15 assistance. So among the homelessness prevention  
16 efforts are—are pretty extensive in this regard  
17 including—including, if you will, one-time financial  
18 assistance to help folks not lose their housing. As  
19 I noted in my testimony, that's—that's pretty  
20 extensive. We prevented a great deal of homelessness  
21 in many—so the—the—the narrow question you're asking  
22 about the cause of their—their arrears, I may not  
23 know—I may not be able to draw out of our system data  
24 that could suggest that kind of narrow cause, but—but  
25 we could draw out the numbers that have been given

1  
2 one-time assistance to pay arrears and to retain  
3 their homes—their housing.

4 COUNCIL MEMBER GRODENCHIK: I would  
5 appreciate that. The ramping up of medical staffing  
6 at DHS, do we have a cost for that yet?

7 DANIEL TIETZ: No.

8 COUNCIL MEMBER GRODENCHIK: No, and has—  
9 is there an allocated in the New York City Budget in  
10 the F17 Budget, or are you going to take money from  
11 another place and--

12 DANIEL TIETZ: It's self-funded.

13 COUNCIL MEMBER GRODENCHIK: It's self-  
14 funded through Medicaid?

15 DANIEL TIETZ: No, not it's self-funded.  
16 It's within our budget.

17 COUNCIL MEMBER GRODENCHIK: So it's  
18 already there. We—I would appreciate a cost on that,  
19 and jut to follow up maybe not directly on what Chair  
20 Johnson said, have we—has DHS ever considered having  
21 one entity to be in charge of all the medical care in  
22 the shelter system as opposed to--? I—I know that  
23 that there are many different providers that might be  
24 let me say more affordable that way for the City of  
25

1  
2 New York, and have you had any discussions along  
3 those lines?

4 DANIEL TIETZ: No, in part because of  
5 variability from, you know, community to community,  
6 neighborhood to neighborhood in terms of-of-of what's  
7 available, and which providers are there. So, you  
8 know, many folks actually come to shelter with some  
9 connection to a provider and other that they wish to  
10 keep. So we wouldn't want to-to ever fully replace  
11 it. Admittedly in some number of shelters we have,  
12 you know, contractors, subcontracted providers on  
13 site that can provide, as we noted in my testimony,  
14 you know, limited primary care referrals and-and  
15 basic care. But our goal is still to, in fact, you  
16 know, presuming folks aren't going to remain in  
17 shelter forever is to connect them a provider in the  
18 community. And again, most have insurance, usually  
19 Medicaid that makes that possible, and then to the  
20 degree that they needed free care, they could get  
21 free care from-from Health and Hospitals among other  
22 places. So, this remains a choice for folks in-in  
23 the absence of their having made a choice or having  
24 an existing provider will provide.

1  
2 COUNCIL MEMBER GRODENCHIK: Thank you Mr.  
3 Tietz. Thank you, Mr. Chair.

4 CHAIRPERSON JOHNSON: Council Member  
5 Palma.

6 COUNCIL MEMBER PALMA: Thank you, Mr.  
7 Chair. Good-good morning, Dan. Good morning Dr.  
8 Laraque. I-I know that in these hearings we get-we-  
9 we tend to get a little anxious with the back and  
10 forth but I-I truly want you to understand that we  
11 want to get the information that we need to be able  
12 to be helpful to the Administration because we are  
13 partners, you know, in a partnership to make sure we  
14 deliver the best services that we can to the people  
15 of the City of New York, and I don't have to convince  
16 you of that because I know that you know that.

17 DANIEL TIETZ: Thank you.

18 COUNCIL MEMBER PALMA: And I-I want to-I  
19 want to get specifics in how-if you-if you know how  
20 many individuals that are being discharged from  
21 hospitals are actually being discharged from the  
22 hospital into the shelters, and-and both hospitals  
23 and nursing homes?

24 DANIEL TIETZ: Yes, so we have-we have  
25 some-some numbers. So I'm going to note that one of

1  
2 the things that we found as part of the 90-Day Review  
3 is the inadequate data collection by the existing  
4 system in the Medical Director's Office. So, I'll  
5 note that we have better data on them than on others,  
6 which I frankly can't explain how that came to be for  
7 something we're changing. So we have—we have some—I  
8 don't have numbers that I could give you right here,  
9 right here on men, women, families. If—if you were  
10 to break out, you know, families with children or  
11 adults and I don't have that. We can certainly try  
12 to pull that from the system that we have as present,  
13 and that we're changing.

14 COUNCIL MEMBER PALMA: I—I would  
15 appreciate that. If share that with—with the  
16 committee, and I—I would raise do you—do you think  
17 that you have better data on men because tend to have  
18 a more visible time connecting maybe—maybe to other  
19 family members or—or families with children or women  
20 being discharged and going to a friend's house before  
21 they go back to the shelter or--?

22 DANIEL TIETZ: I—I couldn't—I have no  
23 idea how that came to be. We—it is what we found,  
24 and I recognized, of course, quite promptly that that  
25 was inadequate and we're changing it.



1  
2 COUNCIL MEMBER PALMA: Okay, I—in regards  
3 and I know that Chair Levin raised it in regards to  
4 making sure that we have all those stakeholders at  
5 the table. I—I think that—that is crucial to make  
6 sure that there's a direct communication with—with  
7 nursing home staff and hospital staff when we face,  
8 you know, when we face these individuals right, they  
9 need to know where they're coming from. Are they  
10 coming from permanent housing? Are they coming from  
11 the shelter? What's going to be—what's going to be  
12 the discharge plan? I think at that point, the city,  
13 DHS definitely needs to be part of that discussion.  
14 We know that when someone is in a safe haven, that  
15 there cannot be help for them—the reason—while  
16 they're in the hospital, but then there needs to be a  
17 plan when they discharge. They're probably—they're  
18 going to have permanent housing, right?

19 DANIEL TIETZ: Well, first as I noted,  
20 from number of folks, our, you know, particularly—so  
21 I'll just use your last example. So someone who—who  
22 has been street homeless and was being served by a  
23 Drop-In or a Safe Haven and then went to a hospital,  
24 our goal is to try and keep them there long enough to  
25 come up with an alternative plan for them. There is

1 no interest in returning them to the street or for  
2 that matter even—even to a shelter. It's like to get  
3 the—we want to take the opportunity while they're in  
4 care of—of working with them to get into appropriate  
5 permanent housing. In many instances that could be  
6 supportive housing, but to quickly—to keep them where  
7 they are long enough to be able to work with then to  
8 something permanent.  
9

10 COUNCIL MEMBER PALMA: Right, and then in  
11 regards to the individuals who are—who are terminally  
12 ill or need further treatment but don't require that  
13 treatment suddenly, (sic) by staying in—in the  
14 hospital. Is there any discussions with HPD, NYCHA  
15 to have them as priorities to make sure then that  
16 part of the discharge plan is to identify a place for  
17 them to be helped individually so then they can  
18 continue their treatment.

19 DANIEL TIETZ: Yeah, there are priority  
20 populations for some number of housing options. I  
21 mean NYCHA certainly has a set of priority  
22 populations and works closely with us on that. We've  
23 also prioritized them for some other housing on our  
24 own. So for example some referrals to supportive  
25

1 housing are prioritized for folks who have the most  
2 urgent need.  
3

4 COUNCIL MEMBER PALMA: And—and then I  
5 would—I would just leave it with this, I again want  
6 to emphasize the need for the collaboration before  
7 discharge from nursing homes to hospitals. There are  
8 many individuals who may enter the—the—the hospital  
9 because of an illness and require them to go to re—to  
10 a rehab facility before they're sent home because  
11 they don't have anyone who takes care of them. These  
12 individuals may have a Section 8 voucher, or some  
13 sort of subsidy, and live on—on fixed incomes, right,  
14 which then are in danger of being taken away from the  
15 because of the requirements that the nursing homes  
16 have in terms of payments and this—that's how these  
17 individuals end up becoming homeless. So I—again  
18 the—the collaboration and—and the work that needs to  
19 be done among the stakeholders to make sure this  
20 population who fall into this category, right,  
21 continue to have their permanent housing and not end  
22 up in the shelter system. I think it's really  
23 crucial, and will definitely help alleviate a lot of  
24 the challenges that the DHS sees there.

1  
2 DANIEL TIETZ: Yeah, we completely agree.  
3 I mean I'll note that—that when we say no, for  
4 example, to a nursing home for some—for some case or  
5 another, it isn't a flat no. It's the—here so what—  
6 who do you have? What is it that they need? We  
7 would prefer them not to be in shelter or we believe  
8 we can't serve them in shelter. But we can, you  
9 know, this is now, you know, they become part of the  
10 reforms and part of the—having combined DHS and HRA  
11 as here we can help with other rental assistance,  
12 with other—other resources to get them from—to—from  
13 that nursing home into an appropriate permanent  
14 housing that has no part of a—a stop in—in DHS.

15 COUNCIL MEMBER PALMA: So—so I'm glad to  
16 hear that, and I—and I look forward to continuing to  
17 work with the department to make sure, and with my  
18 colleague, Council Member Levin, and—and Johnson to  
19 make sure that we're truly partners to makings sure  
20 that we alleviate the challenges that are being  
21 faced.

22 CHAIRPERSON LEVIN: Thank you very much,  
23 Council Member Palma. Mr. Tietz, I just want to  
24 follow up on that for a second. How—how many  
25 instances are there of people going directly form a

1 hospital stay into permanent housing? How often does  
2 that happen?

3  
4 DANIEL TIETZ: I don't that--the data in  
5 front of me, but we could certainly try and get it.

6 CHAIRPERSON LEVIN: I'm guessing it  
7 doesn't happen very much. Of the--of the--of the--so  
8 there would be--that would be of that university. You  
9 mentioned 1,844 men I mean and then there's women and  
10 families, but--but of--

11 DANIEL TIETZ: [interposing] Some of  
12 those is--

13 CHAIRPERSON LEVIN: --of those men, I  
14 imagine that it's a very low number that are actually  
15 skipping over the--just because I know how challenging  
16 it is to get into supportive housing. I mean we've  
17 tried to help constituents do this for ten years.  
18 It's not easy, and--and so, I imagine that--that just  
19 going right into that permanent housing from a  
20 hospital stay happen very infrequently.

21 DANIEL TIETZ: Yeah, that's right. So,  
22 I--I have no doubt that it is very infrequent. I  
23 think that's one of our goals in terms of changing  
24 how this works, which is so it's--it's--it's a  
25 different circumstance when someone is long-term care

1 because often times you can—you've got a longer lead  
2 in terms of planning. And I didn't—didn't wish to  
3 mislead. I'm not suggesting that all go from some  
4 other institution into supportive housing, just into  
5 some kind of affordable housing. So, maybe all they  
6 need is a private market apartment and—and Homecare  
7 or housekeeping assistance, which they can get, which  
8 we can arrange for as well, and they're fine. So  
9 it's not—it's not that everybody who's leaving some  
10 other—other, you know, licensed healthcare  
11 institution needs to go into supportive housing. I  
12 think the challenge particularly for hospitals and  
13 acute care settings is the lead time is far shorter.  
14 You don't—we don't—we don't have enough—enough time.  
15 They don't—we don't get enough notice, if you will,  
16 for someone that's—that's possibly never known to us  
17 before to actually plan with them on those  
18 discharges. So that's a real challenge.

20 CHAIRPERSON LEVIN: Right, I mean, but  
21 for affordable housing, supportive housing the same  
22 problem, which is the extreme shortage of units, and  
23 so I mean, you know, I just realistically like people  
24 sit on waiting lists for like ten years to get into a  
25 202 apartment, and it's—it's—it's real—it's not—I-if-

1  
2 if I wasn't clear before, I mean I—I believe strongly  
3 that there is a need for medical respite programs  
4 within the DHS system because there has to be a stop  
5 gap. Ideally, we could live in a—you know, we could  
6 say in a perfect world that people are going to  
7 straight from—from a hospital stay to an appropriate  
8 permanent housing setting, but realistically we all  
9 know that is an aspiration. It is not reflecting  
10 reality. So we do—we do need that—that place where  
11 people could be on a temporary basis that is—that is  
12 truly appropriate. Anyway, moving onto Council  
13 Member Gibson.

14 COUNCIL MEMBER GIBSON: Thank you very  
15 much. Good morning and thank you to our chairs.  
16 Thank you, Chair Levin and Chair Johnson, and good  
17 morning. Thank you for being here. I appreciate  
18 your presence, your detailed testimony and certainly  
19 the work you're doing on our partnership. Moving  
20 forward is extremely critical. So I just have a few  
21 questions, and I like Council Member Palma, Cabrera  
22 and Salamanca represent the Bronx where we have the  
23 PATH Center, which is the only intake for New York  
24 City's shelter system. So I wanted to ask--

1  
2 DANIEL TIETZ: [interposing] For  
3 families—for families with children.

4 COUNCIL MEMBER GIBSON: For family and  
5 children, yes. Let me stand corrected, and now we  
6 have another Council Member joining us from the  
7 Bronx, Council Member Torres as well. I wanted to  
8 ask about the continuity of services for shelter  
9 families when they begin at PATH and they're assessed  
10 in terms of their health needs. There's an  
11 evaluation that is done, and during that time frame  
12 when they're determined to be eligible or not, and  
13 they move onto a Tier II or any other shelter, how is  
14 that healthcare continued as they're in the shelter  
15 system because on average many families are in our  
16 shelter system between eight months and a year. And  
17 so during that time what do we do to ensure that they  
18 are consistently getting healthcare as they're moving  
19 in the shelter system?

20 DANIEL TIETZ: So as I noted in my  
21 testimony at—at PATH at the Floating Hospital is the  
22 first opportunity. It's the outside clinical  
23 provider. There are handful of questions we ask some  
24 related to pregnancy, some related to communicable  
25 disease, if they've got insurance then there's—



1 there's, you know, additional offers in that regard.  
2 So—so if they have any of those four things that I  
3 noted, then they are automatically referred to the—  
4 the clinical provider at PATH to be seen. And then,  
5 of course, any others who wish to be seen can be seen  
6 by the Floating Hospital at PATH. From there, any  
7 number of things could happen. So if they have  
8 ongoing needs, and they don't have an existing  
9 provider, often times, the Floating Hospital will, in  
10 fact, make the connection. So then—then they may  
11 refer them to their own clinics. They may refer them  
12 to other clinics. They—they'll usually handle the  
13 initial referral. If they have existing providers  
14 the Floating Hospital will also offer to arrange. So  
15 they'll—they'll collaborate and coordinate with an  
16 existing provider that the family has. If while in  
17 shelter that family has a new need, has something  
18 come up?

19  
20 COUNCIL MEMBER GIBSON: [interposing]  
21 Which is very likely.

22 DANIEL TIETZ: Yes, then the—the shelter  
23 provider's obligation is to connect them to services  
24 in the community, and again there's choice involved  
25 here. They could go to a provider that's—that's

1 known to them already. They can go to a provider  
2 that is—is already linked to their shelter provider  
3 on referral. So essentially they're—the shelter  
4 provider's obligation is to connect them to care and  
5 services if they don't have those care and services  
6 on site.  
7

8 COUNCIL MEMBER GIBSON: Okay, and in  
9 terms of—now all of the shelter providers obviously  
10 have a contract with the city whether—whether it's  
11 DOHMH, DSS. How do you ensure that during their stay  
12 at a particular location the service providers are  
13 actually giving the level of healthcare needs that  
14 are essential for that particular family? So in  
15 terms of the ongoing conversation within that  
16 contract period, what types of—of reporting and  
17 information do you receive from the providers, and  
18 how is that relationship?

19 DANIEL TIETZ: It's a very sharp  
20 question, Council Member.

21 COUNCIL MEMBER GIBSON: I know my stuff.  
22 I have a lot of shelters in my district so I—I learn.

23 DANIEL TIETZ: I'm sure. So—so as I  
24 noted, among the reforms is this, which is we have  
25 upon coming in have some of the same concerns that

1 there wasn't enough oversight of the—of the existing  
2 relationships with—with contracted providers.  
3

4 COUNCIL MEMBER GIBSON: Uh-huh.

5 DANIEL TIETZ: Now, in some instances the  
6 providers are directly contracted with DHS. So for  
7 example the Floating Hospital is contracted with DHS.  
8 It's on site at one of our own, you know, directly  
9 operated facilities, which is intake for families at  
10 PATH. In other instances, the providers are  
11 contracted with a shelter provider. So they're a  
12 subcontract, but because, you know, that—that they're  
13 on site at a shelter then, you know, it's the—the—  
14 deal isn't directly with DHS. Either way, our—our  
15 intention is to set standards that didn't previously  
16 exist, and then to carefully monitor their  
17 performance, and conduct oversight in the way—in the  
18 way that previously didn't exist. And so that's—  
19 that's in process now.

20 COUNCIL MEMBER GIBSON: Okay. So I just  
21 have two final questions. In the district I  
22 represent I have two single adult women shelters.  
23 One is for women that have a number of mental  
24 illnesses, and the other is the Franklin Avenue  
25 Women's Shelter. Both of those shelters, and I know

1 with the announcement several months ago that  
2 Commissioner Banks made about providers not telling  
3 clients that they have to leave by 9 o'clock because  
4 that's what was happening and come back by curfew.  
5 During the day and that eight-hour timeframe that  
6 many of those clients are out, you know, that's very  
7 critical, and I guess, you know, I want to understand  
8 in terms of the healthcare needs what we're doing  
9 with these particular clients, these single adults.  
10 Because if you travel to Franklin Avenue right now,  
11 if you go to my other location, which is in the West  
12 Bronx, you will see a number of clients languishing  
13 outside at any given time. Across the street from my  
14 office I have a park, and many of the residents that  
15 sit on my benches all day are not street homeless,  
16 but they're in a program, and I know that because I  
17 talk to them. And during the course of the day,  
18 they're there, but in the evening they leave because  
19 they have to make curfew. But the next day they're  
20 back again. So what many of us don't simply  
21 understand all the time is what are we doing with  
22 that time that clients are spending outside of the  
23 shelters as—as well as their medical needs? Like how  
24  
25

1 is that--in terms of oversight from the agency, how  
2 is that--that addressed?  
3

4 DANIEL TIETZ: We'll certainly take a  
5 look at what you--at what you raised. I mean I'll note  
6 as I--as I did earlier that they're not required to  
7 leave shelter.

8 COUNCIL MEMBER GIBSON: Right.

9 DANIEL TIETZ: We only for the--for the  
10 dormitory setting we, of course, just have to clean  
11 them, but they don't have to leave the shelter  
12 entirely. We just need to be able to clean--clean  
13 each dorm during the day. So, we've also added  
14 programming, and as part of the 90-Day Review we  
15 recognized that there was a need for programming  
16 during the day. So, of course, folks need both, you  
17 know, to be engaged to--and, you know, Franklin is a--  
18 is a--an assessment shelter. So folks don't say long.  
19 So part of the purpose here for Franklin is to figure  
20 out so what is it folks need? What's going on with  
21 them, you know, in the medical sense and the mental  
22 health sense, social service--social services wide?  
23 What's--what's their housing circumstance? Where do  
24 they go from here? So part of that is to--is to be  
25 engaging folks, and so--so we've added that

1 programming as part of the 90-day—the 90-Day Review,  
2 and I would say that we're far from done with that.  
3 I think that we're still looking at—at what else we  
4 ought to be doing particularly with assessment  
5 shelters to—to quickly get folks what they need.

7 COUNCIL MEMBER GIBSON: Okay, great and  
8 I—I certainly inject myself in terms of helping you.  
9 I work with both of those providers of those shelters  
10 very closely because I want to make sure that while  
11 clients are outside, their time is productive. I  
12 don't want them languishing outside. I want them to  
13 have services, and in addition to health, many other  
14 services that the 90-Day Review was called for. So I  
15 appreciate that. My final question is another topic  
16 that I talk about all the time, and Commissioner  
17 Banks knows very well cluster and scatter sites. I  
18 don't like them. I am happy that we're phasing them  
19 out. I have a high concentration of cluster and  
20 scatter in the district I represent, and I'd love to  
21 know in terms of healthcare services these are  
22 families that are living traditional buildings. So  
23 there are no on-site services. How are we assessing  
24 the level of healthcare that this cluster and scatter  
25 site families are receiving.

1  
2 DANIEL TIETZ: Well, so I want to draw a  
3 distinction between those two things. So what's  
4 being phased out are—are cluster shelters for  
5 families. So we--

6 COUNCIL MEMBER GIBSON: [interposing] In  
7 traditional buildings?

8 DANIEL TIETZ: Yes, that's right.

9 COUNCIL MEMBER GIBSON: Okay.

10 DANIEL TIETZ: So over the next couple of  
11 years we're—we're going to wind down those—those  
12 cluster shelters. To the greatest degree possible we  
13 prefer that the family stayed in place that they were  
14 given--

15 COUNCIL MEMBER GIBSON: [interposing] I  
16 do, too.

17 DANIEL TIETZ: --they were given leases.  
18 You know, in—in many of these buildings the shelter  
19 units, the cluster units are a minority of the  
20 building.

21 COUNCIL MEMBER GIBSON: Yes.

22 DANIEL TIETZ: And so, you know, one of  
23 the—one of the things we started with first in terms  
24 of the 90-Day Review and the improvements was in  
25 repairs. So the shelter repair squad has done

1 yeoman's work over the last year to quickly address  
2 violations, to make improvements especially in-in  
3 clusters, and those improvements aren't just for the  
4 families who are being sheltered and, you know, let's  
5 just say, you know, 10 out of 50 units, it's for all  
6 50 units. So those-those-addressing those violations  
7 improved the housing of everybody in that building.  
8 So we'd prefer that they stay, and I think we're-  
9 we're getting actually some traction with that in  
10 terms of working with building owners to-to permit  
11 families to stay, and giving them the rental  
12 assistance and other support they need to stay. So,  
13 of course, in those instances, you know, they're  
14 living in an apartment in the community. The-our  
15 goal here is to have, as with all folks in shelter,  
16 which is have the shelter provider connect them to  
17 healthcare and services, whatever they need. So, it  
18 could be Health Home if they've got some chronic  
19 illnesses. It could be a local clinic for just some  
20 primary care needs. It could be mental health,  
21 substance use related services, whatever they need.  
22 That's the obligation and ideally you're giving folks  
23 choices with regard to where they want to go for  
24 those services, and-and our-as I said earlier, part  
25



1 of our task with—with folks who don't have health  
2 insurance is to connect them to health insurance.  
3 Often because they're low-income enough that's  
4 Medicaid. So our goal is to get folks that coverage  
5 and then connect them to services, and then they can  
6 take that wherever they would like to go with it, and  
7 our—our—our work is to help them with that. With—  
8 with regard to scatter sites, the scatter sites are  
9 supportive housing. I hear what you're saying. You  
10 know, do I think that there are better and worse  
11 supportive housing providers? Yes. That is certainly  
12 a—a goal of ours to improve oversight with regard to—  
13 to supportive housing. You know, the—as I noted  
14 earlier, before the end of the year, we expect that  
15 there'll be, you know, 500 additional units, scatter  
16 sites, supportive housing awarded—announced. But I  
17 think it's a valuable resource, and done right,  
18 serves folks who are in need, and who can generally  
19 do well in community settings with the right supports  
20 from well qualified and experienced providers.

22 COUNCIL MEMBER GIBSON: Okay, thank you  
23 very much, and I look forward to working with you  
24 even outside of the hearing. You guys know that I'm  
25 happy to help. I have lots of cluster in the

1  
2 district I represent. So, I want to make sure we can  
3 return those apartments to affordable units, and also  
4 make sure that there's a continuity of healthcare  
5 services. So thank you so much, and thank you, Chair  
6 Levin.

7 CHAIRPERSON LEVIN: You're welcome.

8 COUNCIL MEMBER GIBSON: Thank you, Chair  
9 Johnson.

10 CHAIRPERSON LEVIN: Thank you very much,  
11 Council Member Gibson. Council Member Inez Barron of  
12 Brooklyn.

13 COUNCIL MEMBER BARRON: Thank you. I  
14 want to thank the Chairs for calling for this  
15 hearing, and thank the panel for coming. I represent  
16 the East New York section of Brooklyn, and to my  
17 knowledge we have 13-13 shelters, and four beds. I  
18 think that classification is the sites that are  
19 designated beds like Safe Haven.

20 DANIEL TIETZ: It is.

21 COUNCIL MEMBER BARRON: And any number of  
22 cluster sites. So, Community Board 5 is  
23 oversaturated with providing shelter for the  
24 homeless. We have been very vocal in expressing our  
25 displeasure in that regard, but we want to focus

1  
2 today on the health of the individuals that are in  
3 the shelters. My colleague Vanessa Gibson asked the  
4 question that I was going to ask about oversight of  
5 the providers, particularly of those who are  
6 operating these cluster sites. And there's a  
7 particular provider whose name escapes me who was in  
8 the newspapers for how he was engaged in widespread  
9 ongoing fraud in terms of having people go to a place  
10 and getting stamped. Okay, you got the health  
11 services you're entitled, but they had not, in fact,  
12 gotten them. But he used the threat of displacing  
13 them to have their cooperation in that regard. So  
14 what type of measures are being put in place to make  
15 sure that that doesn't happen, and once those persons  
16 are found to have engaged in that, are they  
17 eliminated? Are they put out of the program or do  
18 they morph and get their cousins who now come behind  
19 and continue to operate those programs?

20 DANIEL TIETZ: Well, as I noted, we're--  
21 we're ending, of course, the Cluster Program over the  
22 next few years.

23 COUNCIL MEMBER BARRON: But I heard you  
24 say clusters for families. So, are--

25

1  
2 DANIEL TIETZ: [interposing] No, there  
3 are--

4 COUNCIL MEMBER BARRON: --clusters only  
5 for families?

6 DANIEL TIETZ: Only for families.

7 COUNCIL MEMBER BARRON: Okay.

8 DANIEL TIETZ: Right there are no  
9 clusters for--families with children so there are no--  
10 -

11 COUNCIL MEMBER BARRON: [interposing]  
12 Okay.

13 DANIEL TIETZ: --clusters for any other  
14 population. So, I-I think I know which provider  
15 you're referring to. That is--we--we have ended that  
16 relationship earlier this year with that provider,  
17 and--and are winding down those clusters. The--we are  
18 also moving quickly I'd say with some number of other  
19 cluster shelter providers to--to transition their  
20 units, you know, back to the affordable housing  
21 market. We have no interest in working with  
22 providers that are--are--are doing a poor job of  
23 sheltering folks. And so with the individual you're  
24 referring to we have no further business with him.

1  
2 COUNCIL MEMBER BARRON: But is he banned?  
3 Is there a list that says, you know, X you cannot be--  
4 you can no longer be considered? Are you  
5 disqualified? Is there anything in place to prevent  
6 him--

7 DANIEL TIETZ: Yes.

8 COUNCIL MEMBER BARRON: --from coming  
9 into--

10 DANIEL TIETZ: So--so, you know, there's  
11 Vindex.

12 COUNCIL MEMBER BARRON: Okay.

13 DANIEL TIETZ: So he would get, I'm quite  
14 confident, poor remarks--poor remarks on a Vindex--

15 COUNCIL MEMBER BARRON: [interposing]  
16 Okay.

17 DANIEL TIETZ: --and then can't another  
18 City contract.

19 COUNCIL MEMBER BARRON: Okay and then the  
20 other question that I have is it gets to--again to the  
21 issue of fair share. We know that there is  
22 supposedly a formula, which has not been implemented  
23 appropriately, but as we're talking about the health  
24 needs of persons who are located in these shelters,  
25 is there any consideration of the geographic

1 obstacles that occur because there are no healthcare  
2 facilities nearby in the facility, and they're not  
3 provided on site. So is there any consideration? Is  
4 that being factored into how we're going to locate  
5 the services that we're going to provide?  
6

7 DANIEL TIETZ: I think, you know, as you  
8 know, it's challenging starting a shelter for a whole  
9 host of reasons. You know, communities often don't  
10 want a homeless shelter. Our-our, you know, very  
11 clear and, you know, stated goals as a result of the  
12 90-Day Review is that we must actually site purpose-  
13 built shelters because frankly the quality of  
14 services, the assistance that folks would get in such  
15 shelters is far better than they would get in other  
16 settings such as clusters or commercial hotels. No  
17 one here is saying that that's, it's, you know, are  
18 sheltering folks in-in commercial hotels is a good  
19 idea. But in the absence of other shelters to  
20 address the immediate need for folks who have nowhere  
21 else to go, then we're left to use those. So, it's  
22 challenging to site shelters. Our-our goal in every  
23 instance is to look carefully at the neighborhood, at  
24 the fair share issues that you raised, to the level  
25 of saturation at the proximity of community services

1 such as, you know, grocery stores, other community  
2 services at proximity and accessibility via  
3 transportation including transportation to things  
4 like health services. So these are all  
5 considerations. I-I'll note that in many instances  
6 we're pressing on shelter providers to-whose  
7 facilities may be a bit more isolated to provide  
8 anywhere-providing support for van services. So that  
9 if someone needs assistance getting to and support  
10 getting to appointments for example, it could be  
11 appointments for social services or mental health  
12 services or other health services, and we're saying  
13 here, we're going to give you the resources to make  
14 that happen.

16 COUNCIL MEMBER BARRON: And my final  
17 question I noticed in some of the literature that I  
18 was reading that when families come, they go to the  
19 Bronx to the PATH that there's a health questionnaire  
20 that they complete. What kind of assessment tool is  
21 there for individuals that may be coming into the  
22 system? [coughs]

23 DR. FABIENNE LARAQUE: Sorry, if-and the  
24 majority you mean singles I believe.

25 COUNCIL MEMBER BARRON: Yes.

1  
2 DR. FABIENNE LARAQUE: So, actually those  
3 get a more extensive assessment compared to families.  
4 So they have a medical assessment, a mental health,  
5 and substance abuse assessment that is based and set  
6 on tools. (sic) And based on that, that is used to  
7 refer for services, and also to place them into  
8 single shelters.

9 COUNCIL MEMBER BARRON: Thank you. Thank  
10 you to the Chairs.

11 CHAIRPERSON LEVIN: Thank you very much  
12 Council Member Barron, Council Member Salamanca.

13 COUNCIL MEMBER SALAMANCA: Thank you, Mr.  
14 Chair, good morning. [coughs] So I represent the  
15 South Bronx. I know many of us have heard stories  
16 about families that are in the shelter system in a—in  
17 a borough, and they have to travel to another borough  
18 to take their children to school there, and it's my  
19 understanding that some families also have to travel  
20 long distance to see a primary care provider. What  
21 is DHS doing to ensure that families are within their  
22 boroughs where their children are going to school,  
23 and they have the healthcare providers there as well?

24 DANIEL TIETZ: Well, admittedly in a—in a  
25 system as large as ours [coughing] with limited



1 capacity, it-it is difficult to make-to make those  
2 arrangements work for all. Our goal certainly is to-  
3 is to shelter folks closest to their resources, and  
4 supports. So that could be family. It could be job.  
5 It could be their schools that their children are  
6 currently in. It-it could be their healthcare  
7 providers. When there's a particular need, you know,  
8 for someone to be close to a care provider, we make  
9 every effort to make transfers within the system to  
10 put them closer to their provider. You know, as I  
11 noted earlier the-to the degree that we are having  
12 challenges siting purpose-built shelter, and having  
13 greater capacity to make those transfers from within,  
14 then this is more difficult to do. But it frankly  
15 happens with great regularity that a family or an  
16 individual raises a particular need with regard to,  
17 you know, education or healthcare supports, and then  
18 we'll make the transfer.

19  
20 COUNCIL MEMBER SALAMANCA: Does your  
21 agency have a percentage of families in which their  
22 children are going to school in other boroughs, or  
23 there are--

24 DANIEL TIETZ: [interposing] Yes.  
25

1  
2 COUNCIL MEMBER SALAMANCA: --there are  
3 providers in other boroughs?

4 DANIEL TIETZ: Yes, we can get you the  
5 data. I don't have it with me.

6 COUNCIL MEMBER SALAMANCA: Alright. In-  
7 in my council district I have many shelters, cluster  
8 sites, but two that really always come to mind I have  
9 the Living Room in Hunts Point that's run by Bronx  
10 Works is the only Drop-in Center in the Borough of  
11 the Bronx, and I also have the Pyramid as a safe  
12 haven where we're holding, well, not holding, but  
13 they're providing services for 75 single males. What  
14 I want to know is in terms of your contracted  
15 providers, these are--these sites for example Bronx  
16 Works with the Living Room and the Pyramid, what is  
17 your requirement for a healthcare provider, a  
18 contracted provider to--to be on site? How often do  
19 they need to be on site per week?

20 DANIEL TIETZ: Yeah, I don't--I'm afraid I  
21 don't know off hand the requirement in those  
22 particular contracts for their presence on site. I  
23 know that there is presence on site. I just don't  
24 know the--

1  
2 COUNCIL MEMBER SALAMANCA: [interposing]  
3 And so, that's just in general. How often does DHS  
4 require a provider to have an on-site healthcare  
5 provider?

6 DANIEL TIETZ: Yeah, it's at least a few  
7 times a week. So I know then in other ones, and it--  
8 and again I can get you the specifics. But I know  
9 that there's a--there's a minimum requirement to be at  
10 least a few times per week of providing services on  
11 site. I'll note also though, that there--that so  
12 whether it's Bronx Works or it's BRC or it's another  
13 like Breaking Ground, it's another Safe Haven or  
14 Drop-in provider on--on staff. So daily on staff they  
15 have social workers, you know, MSWs. They've got  
16 clinical staff on--on-site. So there is certainly  
17 mental health and substance use related services  
18 regularly. But I don't know--I don't know off hand  
19 those sites in terms of I think the medical care on  
20 site.

21 COUNCIL MEMBER SALAMANCA: Can you speak  
22 to me a little bit on the quality assurance  
23 component? How are--what quality--quality assurance  
24 methods are put in place to ensure that these

1 providers that are on site are actually providing  
2 good quality care? [background comments]

3  
4 DR. FABIENNE LARAQUE: So one of the  
5 plans that we are going to implement is going to be a  
6 quality management program. I don't believe it  
7 exists at this point reporting as then mentioned  
8 before. It's actually pretty limited. So that's also  
9 why it's hard for us to know what is going on at this  
10 point, but--

11 COUNCIL MEMBER SALAMANCA: [interposing]  
12 Would--wouldn't you consider that a problem that  
13 you're not--

14 DR. FABIENNE LARAQUE: [interposing]  
15 Absolutely.

16 COUNCIL MEMBER SALAMANCA: --you're not  
17 monitoring the quality of care that these providers--

18 DR. FABIENNE LARAQUE: [interposing]  
19 Absolutely--

20 COUNCIL MEMBER SALAMANCA: --are giving  
21 our families.

22 DR. FABIENNE LARAQUE: --which is why we  
23 are staring this.

1  
2 DANIEL TIETZ: Right, which is why we  
3 noted in the 90-Day Review that there is a gap here.  
4 Hence, we're making these changes.

5 COUNCIL MEMBER SALAMANCA: I-I-I-I'm-I  
6 find that unacceptable--

7 DR. FABIENNE LARAQUE: Absolutely.

8 COUNCIL MEMBER SALAMANCA: --that you are  
9 providing a healthcare program and services and  
10 there's no quality assurance.

11 DANIEL TIETZ: Right, we did, too, which  
12 is why we made or we're making the change.

13 COUNCIL MEMBER SALAMANCA: Aright and  
14 finally I just want to give you one of my  
15 experiences. I was able to get a gentleman from my  
16 community into the Bronx Works Living Room. He was  
17 there for a couple of weeks, and we made arrangements  
18 to get him into St. Vincent de Paul, a nursing home  
19 there. The nursing home required that he--his primary  
20 care provider or a provider fill out the necessary  
21 documents so that he can get into this nursing home.  
22 His sole provider three week went by, and his  
23 documents were still not filled out. So I called  
24 Bronx Works to follow up, and they said that there  
25 was a backlog. So I really hope that we can really

1  
2 look into this quality assurance component, and to  
3 see what backlog there is in terms of getting these  
4 client' paperwork filled out so that we can get him  
5 into one of the service treatments such as a nursing  
6 home, which he was approved for, and they were  
7 holding a bed for him for. Thank you, Mr. Chair.

8 CHAIRPERSON LEVIN: Thank you very much,  
9 Council Member Salamanca. Council Member Ritchie  
10 Torres. [pause]

11 COUNCIL MEMBER TORRES: Thank you, Mr.  
12 Chairman. Good to see you, Den, as always. I guess  
13 I'll see you tomorrow--

14 DANIEL TIETZ: Yes.

15 COUNCIL MEMBER TORRES: --and  
16 announcement. I have been informed that that I have  
17 the highest concentration of cluster sites in the  
18 city, and so I'm curious to--I'm proud that the Mayor  
19 has a commitment to phasing it out over a three-year  
20 period.

21 DANIEL TIETZ: [off mic] Two years.

22 COUNCIL MEMBER TORRES: Two years? Okay,  
23 what's--what's the progress that's been made thus far?

1  
2 DANIEL TIETZ: I don't have those numbers  
3 in front of me. I know we've—we've wound down  
4 several hundreds.

5 COUNCIL MEMBER TORRES: Yes.

6 DANIEL TIETZ: So, yes.

7 COUNCIL MEMBER TORRES: And in the place  
8 of cluster siting, I think the approach that you're  
9 taking is one of a master lease?

10 DANIEL TIETZ: Well, so there are a  
11 variety of things. Of course, for the families who  
12 are in the clusters, as I noted, we prefer to the  
13 greatest degree possible that they remain and—and -  
14 and obtain a lease themselves in those units. For  
15 others, we'll find permanent housing for them  
16 elsewhere. So our goal is to not move them into  
17 other shelter, but move them from those units to  
18 other permanent housing. In some instances, they'll  
19 be transferred from within. There are—there are some  
20 limited instances in which we're contemplating master  
21 leasing. So—so just for context it's a not—a not-  
22 for-profit. The lease is an entire property and  
23 provides and limited on-site and referral services  
24 for—for the folks who reside there. We've used that  
25 most notably with regards to single adults. So, for

1 example, veterans as well as to-to some adult  
2 families. I might be misremembering, but I don't  
3 know that we've used it yet with families with  
4 children. So our-our approach is mostly to-to get  
5 from those clusters if they're going to leave that  
6 cluster because they won't be renting the units that  
7 they're in with our assistance then to other  
8 permanent housing.  
9

10 COUNCIL MEMBER TORRES: Do we know the  
11 number of people who are living in shelter units  
12 under a mater lease?

13 DANIEL TIETZ: I can get it. I don't  
14 have it before me.

15 COUNCIL MEMBER TORRES: Alright and are  
16 these units typically for those with mental health  
17 needs or a variety?

18 DANIEL TIETZ: Yeah, so I-I-it's-I would  
19 describe it as supportive housing light. So folks  
20 who aren't in need of genuine supportive housing,  
21 but-but, you know, and I'll use the veterans context  
22 maybe because it probably is most relevant. Where it  
23 may have been homeless at some length, it may have  
24 some mental health, substance use or other needs that  
25 could be manage in the community with modest on-site



1  
2 and referral services from our not-for-profit  
3 providers. So, those are the kinds of folks we're  
4 thinking about in terms of the master leasing  
5 situations. If-if folks can-can manage in a private  
6 market apartment without any on-site services then  
7 we'll aim to do that with them rather than placing  
8 them in a master lease. So, we're-I think we're  
9 looking at the mater leasing as somewhere in between  
10 a private market apartment and supportive housing.

11 COUNCIL MEMBER TORRES: But obviously the  
12 need exceeds the supply of affordable housing. So I  
13 imagine that there are-there's a subset of the  
14 homeless population that might be best suited to  
15 supportive housing that you might have redirected for  
16 the master lease.

17 DANIEL TIETZ: Yeah, not-I wouldn't say  
18 that necessarily because the supportive housing is-is  
19 really for folks who have that level of need. It's-  
20 it's expensive, and there are plenty of New Yorkers  
21 who-who, as we noted earlier, who have been improved  
22 for supportive housing, but due to a lack of  
23 availability aren't in it. So, I would-I would be  
24 loathe to actually place someone in supportive  
25

1 housing who didn't actually need that level of  
2 service.

3  
4 COUNCIL MEMBER TORRES: So-so since-since  
5 the supply far exceeds the demand, where are those  
6 families? If-if there's an individual who needs  
7 supportive housing, where do they tend to be in the  
8 meantime? Where do you place them in the meantime?

9 DANIEL TIETZ: Well, and they're in  
10 shelter, and I think, you know, in some instances,  
11 they can be managed in private market apartments with  
12 additional services. So for example, homecare but,  
13 you know, often times then they're in shelter.

14 COUNCIL MEMBER TORRES: Is it comparable  
15 to the services that one would receive in supportive  
16 housing?

17 DANIEL TIETZ: You mean the shelter  
18 services?

19 COUNCIL MEMBER TORRES: Yes.

20 DANIEL TIETZ: Yes, so, I mean I guess  
21 we'll discuss in Monday's hearing, you know there are  
22 mental health shelters, for example, just to use the  
23 mental health population as an example that provide  
24 quite a bit of service.

1  
2 COUNCIL MEMBER TORRES: Any dollar  
3 amounts that you—like how much are you investing in  
4 social services for shelters compared to supportive  
5 housing?

6 DANIEL TIETZ: Well, shelter is  
7 definitely more expensive. So our—our—the cost for  
8 us for an, you know, an average, you know, family  
9 staying in a shelter is \$41,000 a year. That's more  
10 than we spend on supportive housing.

11 COUNCIL MEMBER TORRES: I have a question  
12 if—if the State has an initiative DSRIP, which is  
13 aimed at preventing avoidable—reducing the avoidable  
14 hospitalizations, then it would seem to me the  
15 neglect of the healthcare needs of those who are  
16 chronically homeless is one of the main drivers of  
17 repeat hospitalizations. So is there—is there  
18 collaboration between DHS and the public and private  
19 hospital system around proactively addressing the  
20 needs of the chronically homeless?

21 DANIEL TIETZ: Yes. So we're—as I noted  
22 in my testimony, we're having conversations certainly  
23 with Health and Hospitals in particular around our  
24 shared population so that the high need, high  
25 utilizers of Medicaid paid services particularly in—

1 in Health and Hospitals emergency rooms, but also in-  
2 patients that—and the folks who just go back and  
3 forth among the hospital emergency rooms or in-  
4 patients at the street shelter. And finding a way  
5 to—to target services to them to sort of break that  
6 loop, and figuring out where best to serve them and  
7 how best to serve them. So there's very active work  
8 on that as part of the reform.

10 COUNCIL MEMBER TORRES: And just one  
11 quick question about cultural confidence. If I'm  
12 setting aside tomorrow's announcement on LGBT youth  
13 in a DHS similar adult shelters, how do you see to it  
14 that I'm receiving culturally competent care, right,  
15 that addresses that my—

16 DANIEL TIETZ: So, in the last year or  
17 so, year and a half, HRA has trained virtually all of  
18 its staff, almost all 14,000 in a new curriculum on  
19 LBGTQI about cultural confidence, and how to serve  
20 the LBGTQI community. We're getting that training as  
21 well for DHS for both DHS' own staff and then for the  
22 contracted providers. Many of the contracted  
23 providers certainly the better providers already have  
24 some of this in their curriculum. So a bit of this  
25 will be mixing and matching among their existing

1 programs, and what we would like to see the content  
2 be. But I expect over the next year that that  
3 training will be completed among all of them.

4  
5 COUNCIL MEMBER TORRES: And as far as  
6 connecting them to the mental health care, how do we  
7 ensure that that's culturally competent apart from  
8 the training of the HRA working role.

9 DANIEL TIETZ: So, right. So I think  
10 that that's a--a big part of our goal here in terms of  
11 this particular reform, which is to ensure that not  
12 just that it's--you know, in the kind of the services,  
13 if you will, linked like the-- provider has some  
14 connections that they have thoughtful referrals.  
15 That they--that those--that the services that they're  
16 connecting their clients to actually meet their  
17 individualized needs. A part of those individual--  
18 individualized service plans is to--is to examine just  
19 what it is they need, and how they can get it for  
20 them. So part of our training includes so what are  
21 the resources in the community that are in--in fact  
22 targeted to the LGBTQI community, and now do you make  
23 connections to them.

24 COUNCIL MEMBER TORRES: Thank you, Mr.  
25 Chairman.

1  
2 CHAIRPERSON LEVIN: Thank you very much,  
3 Council Member Torres. So I just have a couple of  
4 more questions. We want to get to public testimony.  
5 WE do have to be out of the room by 1:00 p.m. So I'm  
6 just going to have a couple more questions for you.  
7 So I just wanted to—and I sound like a broken record  
8 here. So, does DHS consider individuals with serious  
9 chronic long-term health problems such as  
10 chemotherapy, dialysis, severe diabetes with issues  
11 around open wounds and—and things of that sort. Does  
12 DHS consider those conditions to be appropriate for  
13 the DHS support?

14 DANIEL TIETZ: So there isn't—there isn't  
15 a tidy one answer to that. I—you know, the—the  
16 referral process is genuine. Like we actually—they  
17 have to send us the detail in—in the system that we  
18 have, and then we review it. So there's no one  
19 answer. I would—in some instances where we have  
20 concern that they couldn't adequately be—be managed  
21 in the existing system, then we would reject them.

22 CHAIRPERSON LEVIN: And what happens to  
23 those people that are rejected

24 DANIEL TIETZ: Then they remain, I  
25 presume where they are. As I—as I noted earlier, in

1  
2 some instances depending again, it's going to be very  
3 fact based. You know, if they're in a long-term care  
4 facility and what they really need is housing and  
5 most bit of service, that could potentially be  
6 provided by Home Care, we're—we're not going to do  
7 just a—a no and, you know, thank you, good-bye. This  
8 is here. They can't come here, but we're going to  
9 connect you to the right folks at HRA and DHS to help  
10 that person get the resources they need to get out of  
11 your facility and into the community. So that I  
12 don't—there's just been a tight—it's—it's very fact  
13 based. It will turn on—on the condition of the  
14 person that's in need--

15 CHAIRPERSON LEVIN: [interposing] And  
16 it's always the intent of this determination between  
17 the referring agency and DHS?

18 DANIEL TIETZ: [off mic] Go ahead.

19 DR. FABIENNE LARAQUE: Actually, yes.  
20 So, for example two days ago I was on the phone with  
21 a medical provider who—in a hospital who wanted to  
22 discharge a patient who we all thought wasn't  
23 appropriate, and I personally spoke to the hospital,  
24 and the hospital agreed to move the patient to a step  
25 down. So like you—you need for a few weeks or how

1 many time to have that patient become stronger. So,  
2 this discharge referral process is a two-way  
3 conversation between the hospitals and the medical  
4 officers. Our questions are very straightforward,  
5 and address whether their individual is able to take  
6 care of themselves.  
7

8 CHAIRPERSON LEVIN: What if there's a  
9 disagreement?

10 DR. FABIENNE LARAQUE: If there is a  
11 disagreement, we—we will think the patient will not  
12 fare well in shelters, and if it's fine for them to  
13 be in--

14 CHAIRPERSON LEVIN: [interposing] Right,  
15 but only--

16 DR. FABIENNE LARAQUE: --shelters then we  
17 will tell the hospital that they have to look for a  
18 nursing home placement. We have placements at some  
19 other places.

20 CHAIRPERSON LEVIN: What about the other  
21 way around, which is that DHS is saying no that this  
22 is appropriate, and the—and the hospital referring is  
23 saying no it's not. The hospital--



1  
2 DR. FABIENNE LARAQUE: [interposing]  
3 That--that doesn't really happen because the hospital-  
4 -

5 CHAIRPERSON LEVIN: [interposing] There's  
6 only--but there's only 30--these are really, but  
7 there's 30 people are determined to be--

8 DANIEL TIETZ: [interposing] We--that's  
9 what you were asking then, Council Member. So you're  
10 asking if we think we should take them, and they  
11 don't want to send them to us?

12 CHAIRPERSON LEVIN: Correct.

13 DANIEL TIETZ: That never happens.

14 DR. FABIENNE LARAQUE: That doesn't  
15 happen. So the hospital initiates the process. They  
16 send over for all of the callers and they say hey a  
17 patient is ready for discharge, and then we say okay,  
18 let's look at the information, and see if we agree.  
19 If we agree, then 17,010 of those we agreed, but they  
20 were well enough to come to shelters because they are  
21 able to walk. They're able to take their medication.  
22 They're able to get on that.

23 CHAIRPERSON LEVIN: What about people who  
24 can't walk, they can't take any of the--

25

1  
2 DR. FABIENNE LARAQUE: [interposing] We  
3 don't-

4 CHAIRPERSON LEVIN: --I mean people that  
5 won't--let me ask about what if they require  
6 medication that needs to be refrigerated? Is that--  
7 that would addressed--

8 DR. FABIENNE LARAQUE: [interposing] Yes,  
9 absolutely.

10 CHAIRPERSON LEVIN: --every single adult  
11 that would be addressed?

12 DR. FABIENNE LARAQUE: If they request--if  
13 they request a refrigerator, we will give it to them.  
14 If they request to be transferred some place with  
15 elevators we will try that. If they request an  
16 elevator because there are no wheelchair, we will--

17 CHAIRPERSON LEVIN: [interposing] Put a  
18 bed is accessible by a wheelchair because a single  
19 adult shelters, congregate facilities sleep on cots,  
20 is--are people able to get--

21 DR. FABIENNE LARAQUE: [interposing] They  
22 have a bed.

23 CHAIRPERSON LEVIN: --from a wheelchair  
24 to a cot?

25 DR. FABIENNE LARAQUE: Yes.

1  
2           CHAIRPERSON LEVIN: Or if there's—I mean  
3 it—it—it—this one of the recommendations from one of  
4 the providers that we'll hearing from in ten minutes  
5 says that one of the challenges that they have is  
6 that people are—are not able to—that it's not an easy  
7 transition from a wheelchair to a low cot. So is—  
8 does—does DHS ensure that they have a bed that is  
9 accessible by a wheelchair?

10           DANIEL TIETZ: So we meet, as I noted in  
11 my testimony, we meet the requirements of the  
12 Americans with Disabilities Act in state and federal  
13 law with regards to—to reasonable accommodations. So  
14 if among those we can reasonably accommodate them,  
15 then we will.

16           CHAIRPERSON LEVIN: We've heard that  
17 single adults are bussed to Brooklyn in order to get  
18 a health screening. Is that correct?

19           DANIEL TIETZ: I would need more context.

20           CHAIRPERSON LEVIN: That when a single  
21 adult goes in the intake at 30<sup>th</sup> Street, their—a  
22 health screening is actually physical done in  
23 Brooklyn, they're bussed Brooklyn, is that correct?

24           DR. FABIENNE LARAQUE: So, yes. There is  
25 no clinic currently at the 30<sup>th</sup> Street Shelter, but

1 we are working on starting a clinic again at 30<sup>th</sup>  
2 Street Shelters.

3  
4 CHAIRPERSON LEVIN: Because just if  
5 anybody doesn't know, 30<sup>th</sup> Street Shelter is  
6 literally in between NYU Hospital and Bellevue on  
7 side of the street and the other side of the street.  
8 So, they're—they're bussed—where—where are they  
9 bussed in Brooklyn?

10 DR. FABIENNE LARAQUE: Probably at that—  
11 the Atlantic Shelter, the assessment.

12 MALE SPEAKER: [off mic] Greenpoint  
13 Green Point, or the Greenpoint Shelter.

14 CHAIRPERSON LEVIN: So BRC and  
15 Greenpoint?

16 MALE SPEAKER: [off mic] The Robert  
17 Clyman Shelter.

18 CHAIRPERSON LEVIN: Excuse me.

19 DANIEL TIETZ: Robert Clyman.

20 CHAIRPERSON LEVIN: Oh, I'm sorry, you're  
21 going to have to speak into the—into the—into the  
22 microphone.

23 DR. FABIENNE LARAQUE: It's the Robert  
24 Clyman Shelter.

1  
2 CHAIRPERSON LEVIN: Okay. So, obviously  
3 that doesn't make a whole lot of sense. So that's  
4 going to be rectified soon.

5 DANIEL TIETZ: We're working on a--on a--an  
6 answer to that as part of the reforms for examining  
7 having a clinic on site at 30<sup>th</sup> Street.

8 CHAIRPERSON LEVIN: With adult families  
9 how many adult family shelters have on site medical  
10 health services?

11 DANIEL TIETZ: I--I don't off hand.

12 CHAIRPERSON LEVIN: In your testimony you  
13 spoke to--

14 DANIEL TIETZ: [interposing] Yeah.

15 CHAIRPERSON LEVIN: --a single adult and  
16 families, but adult families.

17 DANIEL TIETZ: Yeah, I don't know off-off  
18 hand. I would have to get it to you.

19 CHAIRPERSON LEVIN: And then is there  
20 medical services at that intake center?

21 DANIEL TIETZ: So that's co-located at  
22 30<sup>th</sup> Street. So, no, not yet.

23 CHAIRPERSON LEVIN: Okay. So, I believe  
24 that we have a lot more work to do on this issue, and  
25 I look forward to working with--with you all to

1 advance the standard of care for individuals that are  
2 in great need of stable housing, and appropriate  
3 medical care. The—I think that one thing that we  
4 need to take away and keep in the front our minds is  
5 the health outcomes of people that homeless. They're  
6 so drastically worse than they are for the rest of  
7 us, and that's by every measure. And that is—those  
8 are—those are challenges that we can address, and we  
9 can have an impact, and we have an impact for  
10 improving people's lives, for improving their—the  
11 length of, you know, for extending the length of  
12 their life, or improving the quality of their life,  
13 and I really encourage DHS and HHC and Department of  
14 Health to work very closely with the provider  
15 community on policy that we can establish by a  
16 consensus that will advance these issues in a  
17 meaningful way, and I personally don't have a whole  
18 lot of patience. I want to see things done while we  
19 have the opportunity to do them. I don't want to  
20 wait for the state to act. I don't want to wait for  
21 the feds to act. We have it within our ability to  
22 act, and we should be doing everything with a—a—a  
23 great sense of urgency. Council Member Johnson.

1  
2 CHAIRPERSON JOHNSON: Thank you for being  
3 here. I—I think there's a lot of work that we still  
4 have to do, and I think the questions that you heard  
5 today from the members of these two committees and  
6 the—I don't mean this in a—in an adversarial way.  
7 The questions that you weren't able to answer are  
8 important to us, and we hope to get answers to the  
9 questions that Council Members ask specifically about  
10 the different programs, and what the plans are. So  
11 we look forward to engaging and working together  
12 [coughs] and my hope is that we can actually come up  
13 with a plan that is going to serve the needs of the  
14 most vulnerable with the most difficult healthcare  
15 needs to get them the outcomes they need so that we  
16 don't see people dying at four times the rate that  
17 they're counterparts are who are not homeless. So I  
18 look forward to working together and having this  
19 conversation moving forward, and having the Council  
20 support any efforts that the department thinks will  
21 expedite this process in a meaningful way.

22 CHAIRPERSON LEVIN: Thanks.

23 DANIEL TIETZ: Thank you.

24 CHAIRPERSON LEVIN: And if you guys could  
25 leave staff here to hear public testimony that tends

1 to be very informative. Thank you very much. Okay,  
2 first panel Julie Brandfield of NYLAG; Li Yoon of  
3 NYLAG and Diedra Sedgwick (sp?) of Montefiore, and  
4 just for everybody to know, we're going to—we're  
5 going to have people on the clock for three minutes.  
6 If you have to speed read, if your testimony is a  
7 little longer, but we do have to be out of the room  
8 by 1 o'clock maybe give or take a couple minutes, but  
9 we want to keep it as close to 1 o'clock as possible.  
10 I think we have 13 people to testify in 35 minutes.  
11 So maybe 1:04 we're right on time. [pause] Go  
12 ahead. [pause] Press—press the button, and make  
13 sure the light is on.

14  
15 JULIE BRANDFIELD: Thank you, Council  
16 Members Levin, Johnson, Co-chairs Johnson and Levin,  
17 and Council Members and everyone. Thank you and good  
18 afternoon. My name is Julie Brandfield, and I'm an  
19 attorney and Associate Director of Legal Health, a  
20 division of the New York Legal Assistance Group. In  
21 the interest of time, I'm going to refer you to my  
22 full printed testimony especially since Council  
23 Member Levin highlighted our work and our coalition,  
24 which is known as the Coalition for Housing and  
25 Health. It's a multi-disciplinary coalition of legal



1 groups, medical providers and housing advocates.

2  
3 First, I commend the bill your committees introduced  
4 in August for medically appropriate shelters for the  
5 medically frail. I'd like to move onto discussing my  
6 client's experience Demetrius Davis, who you referred  
7 to. Demetrius plainly illustrates the need to create  
8 shelters for the medically frail. His case arose at  
9 the same time the Coalition for Housing and Health  
10 was gaining momentum, and in essence became the face  
11 of the need within our group. Demetrius had been in  
12 the shelter system for over four years, and the  
13 city's help to find him permanent housing had been  
14 completely unsuccessful. In September of 2015, he  
15 was rejected from the last place he had interviewed.  
16 No surprise. When he went to that interview he had a  
17 high fever, chills and was sweating profusely. The  
18 panel interviewing him grilled him on whether he was  
19 on drugs. No doubt because—because of his  
20 presentation. A few days later, he became so sick  
21 that he went to the emergency room, and where he was  
22 diagnosed as severely jaundiced, septic and having  
23 stage 3 pancreatic cancer. He was admitted  
24 immediately. I became involved when a social worker  
25 called to ask what type of housing was available for

1  
2 homeless individuals who needed to start aggressive  
3 chemotherapy. The social worker knew returning to a  
4 200-bed barrack style shelter was not appropriate. I  
5 explained that Demetrius fell into the category of  
6 medically homeless, too sick to be in the barrack  
7 style drop-in shelter, but no longer needing acute  
8 care hospitalization. He was exactly the person the  
9 Coalition for Housing and Health was advocating to  
10 help. As a stage 3 pancreatic patient, Demetrius was  
11 immune compromised and had at an increased risk of  
12 contracting infections. Therefore, in his doctor's  
13 own words it was "imperative that he have limited to  
14 no exposure to anyone with a communicable disease,  
15 and not—and—and be allowed accommodation in a  
16 separate room, an accommodation that would allow him  
17 to rest and space to convalesce. Despite being  
18 cleared for medically stable discharge on October 28,  
19 2015, Demetrius remained hospitalized until January  
20 19, 2016. That was only after a denied reasonable  
21 accommodation request I made to DHS [bell] for a  
22 private room shelter placement. Interventions at the  
23 City Council level and wait times to be visited in-  
24 patient by a homebased provider, and negotiations  
25 with the housing that had previously turned down

1 Demetrius until they agreed as an accommodation to  
2 offer him a second interview at which point he was  
3 accepted as a tenant, and received permanent housing.  
4 Over the course of those three months, I spent over  
5 25 hours of attorney time advocating for Demetrius'  
6 housing rights, and that does not include the  
7 countless hours spent by his in-patient social worker  
8 and his power of attorney. The process was stripped  
9 of any dignity that an individual with cancer should  
10 have. DHS' response was that he should go to a  
11 nursing home. Demetrius felt intense pressure to  
12 leave the hospital, and he also had to accept a lower  
13 dose of chemotherapy so that he would not be  
14 susceptible to hospital-borne illness. The effort to  
15 provide medically appropriate shelter to medically  
16 frail homeless individuals will directly and  
17 positively impact patients like Demetrius allowing  
18 them to be discharged from hospitals, be placed in a  
19 shelter environment where they can have care  
20 coordination, accessible—accessibility to beds at all  
21 times for rest and convalescence; easy access to  
22 medications and access to medical support staff;  
23 medically appropriate meals so their treatment plan  
24 can move forward in the—in the same aggressive means  
25

1  
2 it would for a patient who has a home. A system that  
3 is dependent on having a lawyer, advocate, savvy  
4 social worker and a caregiving team cannot be the  
5 answer. I am not sure Demetrius or those with  
6 similar situations would care what agency or branch  
7 of government was to provide an appropriate place for  
8 him to live, but he knew as well as we all do that  
9 the street and the hospital were not the answer.  
10 Demetrius knew he had become a part of the movement,  
11 and he had always hoped to testify publicly about the  
12 need, and unfortunately as Council Member Levin  
13 mentioned, he passed away recently is in his honor,  
14 and I thank you for the opportunity to share his  
15 story. Before I finish, I also want to add that I  
16 appreciate Council Member Grodenchik's question and  
17 comment that individuals are one ill-many individuals  
18 are one illness away from homelessness. I wish I  
19 could count the number of times myself and my  
20 colleagues have had to clients in the throes of  
21 eviction that there is cancer defense. The time it  
22 takes for SSI or SSD benefits to be approved often  
23 does not equal the numerous adjournment we can get  
24 for tenants so their evictions can be prevented.  
25 Even when we do, so often the benefit does not cover

1  
2 the full rent, and eviction becomes impossible to  
3 prevent. Thank you.

4 CHAIRPERSON LEVIN: Thank you very much  
5 for your testimony.

6 DEIDRE SEDGEWICK: Good afternoon.  
7 Thank you Chair Levin and Johnson for this  
8 opportunity. My name is Deidre Sedgwick(sic). I'm the  
9 Assistant Director of Social Work at Montefiore  
10 Medical Center in the Bronx, and I became responsible  
11 and over the past nine years to work on housing  
12 programs that Montefiore has created to address the  
13 health needs of homeless patients coming into  
14 hospital. We work with Dr. Gil who's here from  
15 Comunilife (sic) and Montefiore has a respite  
16 program, which I oversee that would contract for four  
17 beds annually with Dr. Gil. Over the past, we have  
18 developed that Montefiore system to alert us to  
19 homeless individuals in our ED can our Emergency  
20 Department, and unfortunately, we have found as well  
21 as the rest of the city an increase in our numbers.  
22 In the last year we found that 1,704 ED alters, and  
23 these are emails that go off to our shelter-social  
24 worker staff in the ED to alert us that there is  
25 somebody with a housing issue. These 1,700 alerts

1 they were crated by 930,000 (sic) people. It was up  
2 11% from the previous year. So through our housing  
3 program and through the—our collaboration with the  
4 Bronx Housman Housing Consortium we've been working  
5 to identify community partners, and to go back to  
6 what I think it was Mr. Levin said earlier about how  
7 many people have we housed from a hospital. I can  
8 tell you how many Montefiore has had for a hospital.  
9 In the past maybe two—two years, we've actually  
10 housed 20 people not from hospitals. We have housed  
11 20 people from moving them from the hospital to our  
12 Respite Program and working with the staff of the  
13 Respite Program to then move them on. We have done—  
14 my staff is a small staff, but we have 20 tiny  
15 applications, and I'm sure everybody in this room is  
16 aware of the lengthy process, and you cannot live in  
17 a hospital while you wait for supportive housing.  
18 And for the collaboration that we are working with,  
19 with patients with cancer diagnosis, it's often a  
20 disqualifier for supportive housing because what  
21 we're finding is the majority as—as you said earlier,  
22 it—it—cancer is a catastrophic illness, and if you're  
23 the head of household and you lose your income, your  
24 whole family is destabilized, and you—you can very  
25

1 easily end up in a shelter. And unfortunately if  
2 that's your only illness is cancer, it doesn't qual-  
3 qualify you for the New York/New York Three, and I'm  
4 not sure if it's going to qualify you for New  
5 York/New York Four housing when it comes out. The  
6 results are now currently for street homelessness to  
7 get you in as a priority. Some of the issues that  
8 we've had with dis-discharging people safely, and a  
9 hospital never wants to discharge somebody that  
10 doesn't really need to be in shelter. In the last  
11 month I have sent two people to Respite, but they  
12 came in from the shelter. So they're actually DHS  
13 clients. [bell] They're not Montefiore clients.  
14 One of them is a young woman 38 years of age who has  
15 already gone through chemotherapy, and came in and  
16 got a double mastectomy and has drained. And, of  
17 course, we didn't want to send her back to her  
18 shelter, and we have her in respite until we can-  
19 hopefully she recovers. Another person is a shelter  
20 client that came in with chronic diabetes, and she  
21 has a chronic life ulcer that just won't heal in the  
22 shelter system. So we-we're fortunate at Montefiore  
23 to have respite, but it just proves that we need more  
24 step down, more respite care throughout the city.  
25

1 We're contracted for four beds a months. I currently  
2 have seven people with Dr. Gil at Comunilife, and I  
3 have probably a waiting list of four more people that  
4 really need to get in, and housing--housing it's not  
5 just that--that it's a social determinant of housing,  
6 it's--it's life threatening. What we have found  
7 through our Transplant Center at Montefiore is you  
8 cannot get on a transplant list unless you are stably  
9 housed. So we have people with chronic end stage  
10 renal disease that could need a kidney transplant,  
11 and if we can't prove that they're stably housed if  
12 they're in the shelter system, they can't get on a  
13 list for transplant.

14  
15 CHAIRPERSON LEVIN: Thank you. Sorry,  
16 who's--who--your contract is with Comunilife is that  
17 right, or is it an informal arrangement with  
18 Comunilife?

19 DEIDRE SEDGEWICK: No, we have--we have  
20 four-month contract, but Montefiore actually pays for  
21 the bed--

22 CHAIRPERSON LEVIN: Right.

23 DEIDRE SEDGEWICK: And it's a respite  
24 program with Comunilife that allows homecare services  
25 on site, allows visiting nurses on site. It's not--



1  
2 it's not a licensed medical facility, and it's not  
3 part of DHS, and we—we have—we're fortunate enough to  
4 allow people to stay there. Montefiore will pay for  
5 them to stay there on a nightly rate until we can move  
6 them onto permanent housing.

7 CHAIRPERSON LEVIN: Okay, thank you.

8 LEAH YOON: Hi. Thank you, Chairman  
9 Levin and Johnson, Council Members. My name is Leah  
10 Yoon. I'm a staff member at NYLAG's Legal Health  
11 Division, and we're very grateful for this  
12 opportunity to talk about the medical health services  
13 at DHS Shelter System and specifically the amendment  
14 to the Administrative Code, the city of New York  
15 requiring information of the health services and  
16 shelters. So the amendment before you calls for a  
17 comprehensive report, and access to health services  
18 in the shelter system. However, while we commend the  
19 introduction of this amendment, the report itself  
20 does not address the fundamental issues for the  
21 medically homes. It alleges that there is no shelter  
22 system---

23 CHAIRPERSON LEVIN: [interposing] Can you  
24 speak a little bit closer. They're having trouble  
25 hearing over the live transfer. [pause]

1  
2 LEAH YOON: The report itself does not  
3 address the fundamental issues for the medically  
4 homeless, which is that there is no shelter system in  
5 New York City providing adequate care for the fragile  
6 health commissions. Among the amendment's requests  
7 for information, we would like to focus specifically  
8 on the requirement for information on the number of  
9 individuals discharged from a hospital to a shelter.  
10 So the report will base its—the report is based on  
11 SPARCS(sic) which is a New York State Department of  
12 Health Statewide Planning and Research Cooperative  
13 System, and we do not think that the data from SPARCS  
14 will actually capture the plight of the medically  
15 homeless. Often times these individuals are street  
16 homeless when they enter the hospital, or they're in  
17 a single adult shelter, and lose their spot because  
18 of an extended hospitalization. And because  
19 discharge back to the street is not what I call a  
20 safe discharge. These patients remain hospitalized  
21 well beyond the point of their medically stable hard  
22 discharge. Similarly, patients remain hospitalized  
23 for extended stays when the shelter system is not—is  
24 not able to provide reasonable accommodations for  
25 these medically frail single adults, which in our—in

1  
2 our experience is often the case. However, SPARCS  
3 does not collect data on the patient's reason for a  
4 length of stay in the hospital. Therefore, it would  
5 not be able to distinguish between a homeless person  
6 who can be discharged back to shelter when medically  
7 stable, and those who cannot be discharged even after  
8 becoming medically stable for a discharge because  
9 they have ongoing needs for medical attention that  
10 does not have to be addressed by the hospital. This  
11 gap in the shelter system means that there are always  
12 likely to be homeless patients stuck in hospitals.  
13 It also means that that SPARCS data would not reflect  
14 the small but vulnerable population. Secondly, there  
15 is the basic issue of accuracy of the data. Our  
16 research found that the data in SPARCS is only as  
17 good as what is put into it. But we have been told  
18 that the hospital staff frequently use a SPARCS  
19 homeless code 99 for anyone who does not provide a  
20 home address. Hence, a report created by the  
21 legislation on completion is likely to—likely to  
22 misrepresent the homeless population to their  
23 detriment. So our coalition actually crated a survey  
24 that requested information from legal hos-hospital  
25 partners. Twelve hospitals have responded [bell] to

1 our surveys, and at the completion of the survey  
2 hospitals reported having between one to three  
3 medically homeless patients that they were unable to  
4 discharge to shelter on a given day. These people  
5 were all medical stable, ready for discharge, but for  
6 the fact that the shelter would not accept them or  
7 accommodate them. These patients did need extensive  
8 medical—did not need medical—extensive medical care.  
9 All they needed was care coordination, private rooms  
10 or access to their bed at all times, medically  
11 appropriate meals, access to medication and medically  
12 support staff. The medically homeless is a  
13 relatively small [bell] population, but failing to  
14 address their critical needs, their health is put in  
15 jeopardy by unnecessarily lengthy stays in the  
16 hospital where they are susceptible to contracting  
17 hospital borne illness or where they may need to  
18 alter their treatment plan given their risk for  
19 infections when they're hospitalized. Thank you.

21 CHAIRPERSON LEVIN: Thank you very much  
22 to this panel. I just have one question. Julie, Mr.  
23 Davis was—he was determined to be—it was appropriate  
24 for him to be discharged to the shelter system, is  
25 that correct?

1  
2 JULIE BRANDFIELD: Well, it--the doctor  
3 requested that he be--have a single room, and he  
4 didn't get that accommodation. So he was not the--he  
5 couldn't be accepted back into the shelter system  
6 because he--he couldn't be put into a single room.

7 CHAIRPERSON LEVIN: So according to Mr.  
8 Tietz's testimony, there's 1,843 discharges and the  
9 vast majority I mean like 98% were--were deemed  
10 appropriate. Is that in--is that consistent with what  
11 you're seeing, or are you seeing that--that a greater  
12 number are--are inappropriate for discharge back into  
13 the shelter system, or is it just a question of  
14 definition of appropriate?

15 JULIE BRANDFIELD: I would thank it's a  
16 question of definition. It's also a question of the  
17 hospital's at this point whether they continue to  
18 present these patients when they know that they're  
19 not going to be accepted. When we did our survey,  
20 there were 21 patients in total who were on the day  
21 that the hospitals filled out the survey--

22 CHAIRPERSON LEVIN: [interposing] On that  
23 one day?

24 JULIE BRANDFIELD: On that one day.  
25

1  
2 CHAIRPERSON LEVIN: Right. So, that  
3 doesn't jibe with the--with the idea that there are--

4 JULIE BRANDFIELD: [interposing] Not at  
5 all.

6 CHAIRPERSON LEVIN: --30 single males in a  
7 year--

8 JULIE BRANDFIELD: Right.

9 CHAIRPERSON LEVIN: --that are not  
10 appropriate to--to be discharged into the shelter  
11 system, and that does not jibe, right?

12 JULIE BRANDFIELD: No, it doesn't and I  
13 think, you know, our group would have many, many case  
14 examples that would contradict what we heard today.

15 DEIDRE SEDGEWICK: Well, I can tell from  
16 Montefiore it's--for us what people with that are on  
17 daily chemo or radiation, we've had patients go back  
18 to congregate settings that have STEM cell transplant  
19 for muscle melanoma and leukemia, and it's quite easy  
20 for us to--we don't get any pushback when they send in  
21 their shelter packet, and it goes in. The most  
22 pushback we get from a shelter packet going into DHS  
23 is that--that if the patient is on oxygen or if  
24 they're in a wheelchair because then we have to prove  
25 that they're able to transfer from bed to chair, and

1 they can do that in a hospital because the hospital  
2 bed is an appropriate size bed--

4 CHAIRPERSON LEVIN: Right.

5 DEIDRE SEDGEWICK: --but if you're  
6 transferring from a wheelchair into a small cot on  
7 the floor, it's very difficult.

8 CHAIRPERSON LEVIN: Thank you very much  
9 to this panel. We have [background comments]. Okay,  
10 actually never mind on that. We have the room past  
11 1:00. They moved the other hearing. So I do thank  
12 you very much for your testimony. I look forward to  
13 working with you and this group in the future, and  
14 it's my hope, and I'm going to insist upon this that  
15 there's a close coordination between the work that  
16 you've been doing, you know, over the last year or  
17 two that you've been doing this in earnest, and the  
18 Department of Homeless Services and HHC and DOH and  
19 there needs to be--there needs to be a much closer  
20 relationship so that we can I think get on this here.  
21 Looking at those steps that it said, you know, it's  
22 identifying the need and then identifying the  
23 stakeholders. I think we--we--we're going to have to  
24 start at square one there. Thank you very much.

25 JULIE BRANDFIELD: Thank you.

CHAIRPERSON LEVIN: The next panel Dr. Rosa Gil, Comunilife; I'm sorry, Dr. Regina Olson-Olson, Care for the Homeless and Bobby Watts, Care for the Homeless. [pause]

DR. ROSA GIL: Good afternoon, Chairman—both Chairmen, Steve Levin and Johnson, and distinguished members of the City Council who are members of this committee, which is—these two committees are extremely important for the subject that is being discussed today. Comunilife, I'm the President and CEO of Comunilife, Inc., and our mission is to improve the quality of life for persons living with special needs particularly in the Hispanic community but, of course, in communities, the brother community in New York City, and we provide culturally competent services including mental health services and social services, and we also provide a continuum of supportive housing and affordable housing. Actually, we have over 1,600 units of supportive housing and affordable housing throughout the city of New York. I am delighted to be able to present testimony on the Medical Respite Program that we have developed jointly with Montefiore since 2011, and later on in 2012 the Bronx



1 Lebanon Hospital also approached Comunilife to be  
2 part of the rescue program. We have provided the  
3 Respite Program to over 96 patients that have  
4 discharged either from Montefiore or from Bronx  
5 Lebanon since we opened the Respite Program, and  
6 based on the discussion that we have had here before  
7 the Respite Program is just a short stay until a  
8 patient can recuperate and then we can place them in  
9 the appropriate housing venue. The population that  
10 we have served in the Respite Program are primarily  
11 men who are age 45 and—and older. They re Latinos.  
12 They are African-American and they come to us with  
13 multiple health, mental health and substance abuse  
14 issues, and highly unstable housing situations. And  
15 prior to their hospitalizations, some of us—these  
16 patients were living with families. Others were  
17 basically living on the street, and some others were  
18 living in—in the shelters. There Respite Program we  
19 offer comprehensive care coordination and document  
20 and documentation support, which is critical for the  
21 length of stay. If the patient does agree and  
22 there's sufficient documentation to be able to move  
23 them to the next level of care. It takes longer for  
24 them to move out of the Respite Program. We do  
25

1 provide medication management. We provide three  
2 meals a day. We provide assistance with  
3 transportation to medical appointments, ongoing  
4 medical coordination with hospitals and coordinate  
5 today's nursing and medical facilities [bell] and  
6 assist them with housing search and transition to  
7 long-term care housing. We also work hard to create  
8 cognitive verification (sic) because in some cases  
9 that's what's important, and we make sure to have a-  
10 well, what we call checking that off because we want  
11 to be sure that two months, three months afterwards  
12 that there are continuing to be living independently,  
13 that they are not back in shelters or on-on the  
14 street. And the length of stay varies. It's between  
15 four weeks to twelve weeks in-in the program, and I-I  
16 believe that we-and this was one of the questions  
17 that I heard before in this testimony. For example  
18 of the 96 patients that we have served, 38 have been  
19 discharged to supportive housing. Some of them  
20 within our own system since we have 1,600 units of  
21 supportive housing, but obviously to other  
22 colleagues. We have discharged 19%, 38% to  
23 supportive housing, 19% to families, 12% to nursing  
24 homes, 8% to assisted living, 6% to independent  
25

1 living, 4% to shelters, and 6% to rent the room, and  
2 3% to substance abuse treatment facilities. I—I have  
3 to say to the committee that I am often called by  
4 other hospitals. Actually, I'm in discussion now  
5 with a hospital for Brooklyn who has really begged  
6 and asked for us to also help that Brooklyn Hospital  
7 to create their respite near their hospital, and even  
8 they're saying if you have extra beds in the Bronx,  
9 we are willing to provide the transportation to the  
10 patients to come to the Bronx. Although, we would  
11 prefer to develop this program in—in Brooklyn. I  
12 just wanted to—to say that I think it's extremely  
13 important to have medical services, too, in the  
14 shelters because we know what happens. I'm delighted  
15 that we're able to help with the Medial Respite  
16 Program. This is just not the total answer to this  
17 problem. I think that we have to create almost like  
18 a continuum of medical services for the homeless  
19 population in New York City, and I know that it  
20 doesn't have all the colleagues representing so I  
21 should here. Thank you very much for inviting me to  
22 present here.

24 CHAIRPERSON LEVIN: Thank you very much,  
25 Dr. Gil.

2 BOBBY WATTS: I'd like to say  
3 congratulations to Committee Chari Johnson, Committee  
4 Chair Levin and all the esteemed members of the City  
5 Council's Health Committee and General Welfare  
6 Committee for this important—important hearing. I'm  
7 going to—you have my prepared remarks. I'm going to  
8 truncate them. So I'm going to detour to say a few  
9 things that were not there, but were raised today,  
10 but first, I'm Bobby Watts, the Executive Director of  
11 Care for the Homeless, which is a federally qualified  
12 health center that specializes only in serving  
13 homeless people. We do that in clinics in—in 26 soup  
14 kitchens, shelters, drop-in centers in four boroughs.  
15 Ten of those sites are funded by DHS, not the clinics  
16 in all cases but the sites. So we were—we are very  
17 familiar with—with DHS regulations. We also operate  
18 a shelter under contract with DHS for 200 mentally  
19 ill and medically frail women in the Bronx. So I  
20 want to bring that perspective of working with  
21 homeless people and for 30 years as a health provider  
22 and also a shelter provider to say what you're doing  
23 is so important. What you're doing is important  
24 because you're saying City Council wants to have a  
25 say in setting the philosophy and the framework for

1 what should be the city's approach and stance to  
2 meeting the medical needs of homeless people in  
3 shelters and in New York City. Over the years the  
4 outlook of the administrations have changed. Some  
5 administrations have been very supportive of having  
6 clinics in shelters and medical services in shelters.  
7 Some have been actually very resistant even to the  
8 point of telling some providers they should return  
9 federal funding. I should point out that all of the  
10 clinics in family shelters are not funded by DHS. The  
11 federally qualified health centers use their grant  
12 and what they bill for Medicaid. So it's not costing  
13 the city or it's costing DHS anything, but it does do  
14 is that it prevents people from—it meets their  
15 healthcare needs very quickly so that they can—we  
16 prevent it from becoming catastrophic illness. It  
17 also when people are sick it keeps it from—their  
18 health conditions from deteriorating. One thing I  
19 will also point out is that Care for the Homeless for  
20 12 years has been providing medical services to  
21 people on the street. It's been working with street  
22 outreach programs, began with the Bronx, with the  
23 Bronx Works Street Outreach Program where we sent  
24 first a nurse practitioner, and now a doctor on the  
25

1 street providing care to people. Over the years, we  
2 have been very successful as part of that consortium  
3 that has resulted over a nine-year period in a 72%  
4 drop in street homelessness in the Bronx. Medical  
5 services reached some people who would not go into  
6 the shelter, but after the doctor treated them, they  
7 would come into our clinic and that became link for  
8 them to get other services and get housed. The last  
9 thing I will say is I share committee chair Levin's  
10 urgency about medical respite. It-it is  
11 heartbreaking the medical conditions of some people  
12 in shelters and shelters, many shelters even with the  
13 clinic were not designed to serve the medically frail  
14 people not from an architectural point of view, not  
15 from a staffing point of view, and we need to do  
16 that. With Dr. Gil, we are both on the Governor's  
17 Interagency Council on Homelessness. We are co-  
18 chairs of the health committee and that is the area  
19 that we are looking at OTDA [bell], with New York  
20 State DOH, and I am convinced that right now, there  
21 are many models that will work for medical respite,  
22 but according to the National Healthcare for the  
23 Homeless Council I'm glad you cited that. I'm former  
24 president of their board. So I'm truly honored.  
25

1 Shelter is the most efficient place to—to provide  
2 medical respite. So there needs to be a number of  
3 ways including in shelters, and I think under  
4 existing licensure it can be done, and certainly  
5 there is an appetite to change the licensure if it's  
6 needed. But there is an urgency and a crying need.  
7 So thank you.

9 CHAIRPERSON JOHNSON: Thank you.

10 DR. REGINAL OLSON: Good afternoon.

11 Thank you--

12 CHAIRPERSON JOHNSON: Just get--speak a  
13 little bit closer to the microphone. This is being  
14 webcast. So we have to get it.

15 DR. REGINA OLSON: Thank you Chairman  
16 Levin and Chairman Johnson for recognizing the  
17 importance of providing comprehensive care for a  
18 special vulnerable population with significant  
19 disparities namely the homeless. As Chief Medical  
20 Officer of Care for the Homeless and a Board  
21 Certified Internist and Pediatrician, I am painfully  
22 aware of the importance of providing comprehensive  
23 healthcare to this most vulnerable group. As you're  
24 aware, homelessness in New York City has reached the  
25 highest level since the Great Depression. The

1  
2 September estimates of over 60,000 homeless  
3 individuals with 24,000 children have been published.  
4 Providing care to the homeless population is  
5 distinctly different from conventional primary care  
6 due to the complex nature of the social and medical  
7 issues facing this population. A medical home with  
8 one-stop shopping model of support in place is needed  
9 to address the addiction, behavioral health  
10 conditions and medical conditions in the homeless  
11 population. This model can address ongoing  
12 overlapping conditions and prevent the frequent  
13 decompensation resulting in this population being a  
14 high utilizer of expensive acute care services. The  
15 high cost associated with the lack of care  
16 coordination for this population has been documented.  
17 In a public study of homeless patients discharged  
18 from Bellevue Hospital 70% were readmitted within a  
19 30-day period. The lack of effective coordination  
20 speaks for itself. Unfortunately, there are many  
21 stories I've witnessed that can illustrate the  
22 different paradigm for homeless individuals and their  
23 healthcare. Due to their social circumstances,  
24 healthcare is not the top priority for most homeless  
25 individuals until a situation becomes urgent. They



1 live with discomfort, disability and pain often  
2 unnecessarily. I'll tell you a story about a 47-  
3 year-old woman I saw. She came to one of our clinics  
4 because of a draining ulcer. Review of her chart did  
5 indicate that she had seizure disorder due to  
6 domestic violence induced head trauma, was on  
7 medication. In asking her about her current  
8 medication needs, she said she usually waits until  
9 she has a seizure, then she goes to the emergency  
10 room and receives medication at that point. Lack of  
11 access really precluded her ability to have a  
12 proactive approach to her medical care. Engaging her  
13 care in the clinic setting enabled her to have better  
14 care coordination, and to decrease emergency room  
15 visits. Accessible, which usually means on-site  
16 care, can reduce acute care interventions  
17 dramatically. Most homeless people in shelters are  
18 families with children. The tragic life long effects  
19 of early childhood adversity have been well  
20 documented in medical literature. Children in  
21 shelters miss twice as many school days compared to  
22 non-homeless children, and are at increased risk for  
23 childhood depression, obesity and being the target of  
24 bullying. Conditions resulting from trauma attest to  
25

1 the long-term impact upon an individual's health, a  
2 single event or a traumatic period may have many  
3 chronic conditions, have retention diabetes and  
4 depression. Among them are outcomes [bell] of  
5 trauma, adversity and social toxicity. There are  
6 solutions to this problem. Your commitment to meet  
7 the medical needs of homeless people is essential to  
8 address the acute and long-term health conditions  
9 that otherwise would accompany the increasing  
10 epidemic of homelessness in New York City. Thank you  
11 for your support. Attached to my testimony are the  
12 top conditions presenting for evaluation in the  
13 clinic operated by Healthcare for the Homeless in the  
14 past year.

16 CHAIRPERSON JOHNSON: Thank you to the  
17 three of you for your—no, no, stay, please—for your  
18 testimony today. Extraordinarily helpful and thanks  
19 for being patient, and—and staying to—so that we  
20 could hear your testimony. Dr. Olson, the statistic  
21 that you had mentioned in your testimony a published  
22 study of homeless patients discharged from Bellevue  
23 Hospital, 70% were readmitted within 30 days. That  
24 is like a not surprising, but shocking number, and—  
25 and that in many ways speaks to me, and then you said

1 a lack of effective coordination seeing the result.  
2 That like screams failure to me, that it's an  
3 outright failure of the system. If the is the  
4 readmission rate, clearly people are not getting  
5 connected to the care that they need, and I mean it's  
6 not just horrible for the individual, inhumane in  
7 many ways, but it's horrible for the system and for  
8 the finances of the system, and creating a greater  
9 strain on the system. And so, if you could just talk  
10 a little bit more about that, or any—all of you, if  
11 you'd like.

13 DR. REGINA OLSON: We can talk about and  
14 we also have—have resources in the audience who are  
15 intimately familiar with the—with the information.  
16 I—I think what this looked at is, you know, what  
17 happens with individuals who present for an emergency  
18 room evaluation and are admitted, and exactly what's  
19 been described that because of lack of respite care,  
20 the ability for individuals to effectively recuperate  
21 from conditions, which were appropriately treated in  
22 a hospital setting, makes their decompensation occur  
23 very frequently, and—and quickly following discharge.  
24 I mean part of this study also showed that—that  
25 another group of individuals who maybe didn't get

1 admitted again were—were re-evaluated in the  
2 emergency room, and there's a—a technicality that  
3 hospitals have developed for decreasing re-admission  
4 rates, called observation where people can come back  
5 and for a period of time not be readmitted  
6 officially, but be observed meaning that there is  
7 reimbursement for diagnostic services provided, but  
8 not the day rate in the hospital. I—I think it—it  
9 speaks for itself that there—you know, is—is a need  
10 for recuperation following acute illness, and a  
11 healthy person who has a pneumonia generally is going  
12 to be discharged after possibly three to five days of  
13 intravenous antibiotics and hydrations at home, and  
14 not go back to work immediately. And, you know, have  
15 tender loving care and maybe, you know, chicken soup,  
16 which is the equivalent of non-prescription normal  
17 saline for hydration, and—and have a period of time  
18 when they are not back to the baseline. And why  
19 somehow that recuperative period is denied to an  
20 entire population is—is confusing at best, and a  
21 significant disparity more commonly.

22  
23 CHAIRPERSON JOHNSON: It's immoral.

24 BOBBY WATTS: I would also just like to  
25 add, you know, Dr. Kelly Doran, (sic) who wrote the

1 article that was cited is in the audience and is a  
2 great resource and—and colleague and friend to many  
3 of us, but you mentioned it's hard for the  
4 individuals, immoral. It's costly for the systems,  
5 it's bad for the systems, it's bad for the healthcare  
6 system. I also just want to say it's—it's bad for  
7 the shelter system. I'm putting on now my shelter  
8 operator hat. When you don't—when you have people  
9 who are sick, whose needs are not being met, who are  
10 going back and forth to the hospital or just  
11 decompensating, it's harder for them to complete  
12 their independent living plan. It's hard for them  
13 to get their 2010 Es (sic) finished, and—and then  
14 it's hard for them to move out into appropriate  
15 housing. So it lengthens the length of stay, the  
16 average length of stay in shelters. It makes it  
17 harder for the other residents if there is not  
18 appropriate on-site medical care for—for people. And  
19 it's not just—the last thing I'll say, it's not just  
20 people coming from the hospitals who get sick, you  
21 know, who don't get—don't get well, your every day  
22 resident in the shelter can start to decompensate,  
23 and they are not sick enough to be admitted to the  
24 hospital. So you need to—Respite can also address  
25

1 that need, to get them—have a place where they can  
2 recuperate and get better so that you can prevent  
3 hospitalizations.  
4

5 CHAIRPERSON LEVIN: I just have one  
6 question for this panel. If you were to—one thing  
7 that seems a little bit confusing to me is that there  
8 does not seem to be a great coordination between  
9 systems here, agencies and systems or systems as—as—  
10 as exemplified by our city agencies. How would you  
11 characterize qualitatively the coordination of  
12 systems, the medical system, the homeless system,  
13 and—and the provider system in general? How would  
14 you—you know, if you were to give it a grade, what  
15 kind of a grade would you give it.

16 DR. ROSA GIL: I think that this is a—a  
17 great concern where the systems are overwhelmed,  
18 Chairman Levin and I'm—but I would say, and my  
19 colleagues can agree or disagree with me, but I would  
20 say that in the last five years around the issue of  
21 homelessness I think I do rate the lack of  
22 coordination among agencies pretty high from our  
23 experiences, and I have seen every year getting a  
24 little bit more challenging. You know, whether  
25 they're waiting for the response from HRA or whether

1 it's a response from another city agency, and I would  
2 say, you know, in—in a range between 1 and 10, I  
3 would say that we are at 8 at least.

4  
5 BOBBY WATTS: I—I don't want to be flip,  
6 but this is a—a huge problem, but it's not unique to  
7 this situation. We have problems of transfer of  
8 information within the healthcare system from one  
9 hospital from one shift to another from one  
10 institution to another, and from system to another.  
11 And this is one of the drivers of homelessness that  
12 causes homelessness and prevents it being solved  
13 quickly. I—people are working hard, and they need  
14 more resources to coordinate better, and the City  
15 Council can really help set the lead on—on both of  
16 those.

17 CHAIRPERSON LEVIN: Right. I mean I  
18 would say that in an ideal world somebody could go  
19 from a hospital stay into a supportive housing unit  
20 like, you know, in a matter of days. We don't live  
21 in an ideal world.

22 DR. REGINA OLSON: And also it's data  
23 transparency because the reality of the cost is not—  
24 and when the Sparks data was—was addressed earlier,  
25 which is perhaps the best database on a

1 hospitalization basis, but the—the real cost for  
2 increased length of stay is not being articulated in  
3 such a way that is making a compelling case from the  
4 Department of Health because there could be highly  
5 effective partnerships forged based on effective  
6 transitioning to more appropriate care level. \$2,200  
7 a day is an approximate cost for an acute care  
8 hospitalization versus about \$200 for a skilled  
9 nursing home, and in the vicinity of 150 in—in a  
10 shelter residential supportive housing, and we didn't  
11 talk about Respite.  
12

13 CHAIRPERSON LEVIN: Right.

14 DR. REGINA OLSON: So I mean that's a  
15 huge differential.

16 CHAIRPERSON LEVIN: Right.

17 DR. REGINA OLSON: And if people are  
18 being in—in extended length of stay environments for  
19 7 to 10 days, we know how to add.

20 CHAIRPERSON LEVIN: It's all tax dollars,  
21 too. I mean whether it's city or state, whatever.  
22 It's—it's all—all the same.

23 DR. REGINA OLSON: But—but it's not being  
24 trans—translated from the Department--

25 CHAIRPERSON LEVIN: [interposing] Right.



1  
2 DR. REGINA OLSON: --of Health to  
3 Homeless Services, and their--their budgetary silos  
4 are very distinct.

5 CHAIRPERSON LEVIN: Right. They ought  
6 not be. I mean again it's one, you know. I mean  
7 when we--when we look at the budget, we look at one  
8 budget. I mean we--we obviously break it down into  
9 agencies, and different categories within the agency  
10 and budget lines, but is--is at the end of the end of  
11 the day we have one city budget.

12 BOBBY WATTS: Which is why I think it's  
13 so important the City Council is addressing this  
14 issue.

15 CHAIRPERSON LEVIN: Thank you.

16 BOBBY WATTS: Really congratulations.

17 CHAIRPERSON JOHNSON: I--I don't want to  
18 get on a high horse here and--and pontificate. I just  
19 want to say I mean it's a total outrage. It's an  
20 outrage that we have 24,000 children in the shelter  
21 system. It's an outrage that we have 60,000 people  
22 that are homeless, and it's an outrage that we are  
23 not in many ways fulfilling our responsibility to  
24 those people once they have already fallen through  
25 the cracks or they're in incredibly despairing

1 situations that they're not getting the most basic  
2 are that they need to be able to recuperate, recover,  
3 and get back on their feet. And so, I'm really glad  
4 we are having this conversation, and hopefully it's  
5 going to invigorate the Council and the  
6 administration and city agencies to actually figure  
7 out a path forward so that it's not siloed, and that  
8 it's not hitting the lottery to get a respite bed in  
9 New York City. So thank you very much. Oh, Dr. Gil  
10 with that.

12 DR. ROSA GIL: Chairman Johnson, if I may  
13 say that it-it is ironic when there is such a  
14 transformation in the hospital healthcare system  
15 where we are expected to downsize by 25% of in-  
16 patient units within five years, and the question is  
17 what do we do with empty space, and what do we do to  
18 accommodate the needs of all the sister agencies in  
19 terms of utilizing? And this is part of that  
20 conversation between agencies in terms of policies.  
21 How-do we best address this issue knowing that  
22 there's another system that is downsizing that  
23 perhaps, you know, some of those beds can be  
24 converted in respite beds. I mean I'm just throwing

25

1  
2 this out because I feel that the system is in the  
3 need of transformation in many, many other areas.

4 CHAIRPERSON JOHNSON: Are you talking  
5 specifically about Health and Hospitals or are you  
6 talking generally about hospitals in New York City.

7 DR. ROSA GIL: No, in gen—in general.

8 CHAIRPERSON JOHNSON: Are you talking  
9 about DSRIP?

10 DR. ROSA GIL: No, I'm talking about this  
11 incident specifically. For example, through the  
12 DSRIP program there's only one respite program that  
13 was approved, which in Upstate New York. The rest of  
14 the system in the hospital system did not approve any  
15 request for a respite bed. I did through the Health  
16 and Hospital Corporation, but that was not funded.  
17 But what I'm saying is not only HHC, the Bertrand  
18 (sic) Hospitals also are going down in terms of  
19 volume of beds. So there's also empty beds in  
20 Bertrand (sic) Hospital.

21 CHAIRPERSON JOHNSON: Look at—look at  
22 what Beth Israel is—is planning on doing on the East  
23 Side.

24 DR. ROSA GIL: Yes.  
25

CHAIRPERSON JOHNSON: Significant downsizing. It's going to be a miniature hospital compared to what it is now.

DR. ROSA GIL: That's right.

CHAIRPERSON JOHNSON: And—and then just lastly on the—on the Health and Hospitals point, I mean I think we have the best public hospital system in the United States, and we're lucky to have the public hospitals we have. I am, you know, I'm not trying to be Chicken Little here, by—by my statements, but I am—I am deathly afraid of what is to come with the new administration that in—in a—and a right wing congress that is probably going to cut all public hospital funding and HUD funding and homelessness funding and HIV and AIDS funding even more. And so, given the dire financial shape that Health and Hospitals is in right now, to ask them or have an expectation that they could take this on in some way when they are currently doing it for Rikers Island and the Correction system, which is a huge effort for them, is I think a bit of a stretch. And so, if there is a way to use their resources while at the same time coordinate with the Department of Health and other providers to be providing these

1 services inside the shelter system themselves instead  
2 of bussing people from Brooklyn to Manhattan or all  
3 over the place, but make this a standard model across  
4 shelter sites. I think that's the way to go. Thank  
5 you very much.

6  
7 CHAIRPERSON LEVIN: Thank you. The next  
8 panel is Beth Hofmeister from Legal Aid, Barbara  
9 Conanan of NYU Lutheran Family Health Centers and  
10 Miranda Van—I'm sorry, Van--

11 MALE SPEAKER: Doran.

12 CHAIRPERSON LEVIN: Van Doran from NYU  
13 Lutheran Medical—Community Medical. [pause] I  
14 apologize if I mangled everybody's name. [laughter]

15 BETH HOFMEISTER: Thank you, Chairs, so  
16 much for the opportunity to talk today. My name is  
17 Beth Hofmeister. I'm an attorney at the Legal Aid  
18 Society I our Homeless Rights Practice. I'm actually  
19 also here testifying on behalf of our client  
20 Coalition for the Homeless who Giselle Routhier,  
21 who's their Policy Director had to leave a little bit  
22 early. I have a feeling that some of what I might  
23 say might look—might be a little bit unpopular. I  
24 just want to remind everyone that Coalition for the  
25 Homeless is a monitor for the shelter system, and

1 that they've been around since 1981, when the right  
2 to shelter stated. Legal Aid has been around for 140  
3 years, and during that time we have also brought  
4 pretty much all of the right to shelter litigation,  
5 and remain class counsel on behalf of everyone in the  
6 homeless shelters. So, we also at Legal Aid have a  
7 lot of other units such as the Health Law Unit, and—  
8 and frankly, you know, dozens and dozens of other  
9 ways that we interact with the homeless population on  
10 a daily basis. I think that I'm not going to speak  
11 directly to the testimony, but just add a couple of  
12 things. I think that there obviously are a lot of  
13 issues that are being addressed in this hearing. The  
14 three that I—I'm hearing the most about are certainly  
15 about the medical respite needs/the medical-medically  
16 homeless. Results of the component of shelter by  
17 actual accommodations under the ADA, you know, for  
18 people who maybe need things like 24-hour 7 day a  
19 week bed rest, but aren't going to necessarily need  
20 that forever or just need, you know, certainly, you  
21 know, access to a shelter that has an elevator  
22 because of their mobility issues or whatever it may  
23 be. And then also just access to healthcare  
24 generally. I'm going to start with the last one, and  
25

1 just remind everyone, too, that, you know, a third of  
2 my adult clients are working full time. They may not  
3 need the level of medical care that we're talking  
4 about in this hearing. So that, you know, the phase  
5 of homelessness in New York City based upon the  
6 reasons that many people become homeless is very  
7 different. So I don't want us to kind of be jumping  
8 to the most extreme and assume that that is kind of  
9 the norm. I think there's obviously a significant—I  
10 mean my colleagues that spoke in the two panels  
11 before me articulated beautifully kind of what the  
12 issue is particularly with medically—the medical  
13 homelessness issue. But I just want to make sure  
14 that having—letting people have choices especially  
15 for their medical care within the community, I think  
16 is very important, and so I don't want to end up with  
17 a situation or a system that's obligated or required  
18 to be providing significant medical services when it  
19 may not be a need, and a lot of our clients prefer to  
20 either continue to be in healthcare in the  
21 communities from where they came, or they want to be  
22 not kind of having that tie to the shelter system for  
23 when they do eventually get out of shelter. That's  
24 not everyone, but that is a significant portion of  
25

1 the clients that we work with. I do want to touch  
2 base and just—I have to mention that the Legal Aid  
3 Society along with Coalition for the Homeless and  
4 CIDNY, the Center for Independence for the Disabled,  
5 did sue DHS. We do have an ongoing lawsuit *Butler v.*  
6 *City of New York* pertains specifically to individuals  
7 with disabilities in shelter. So I can't truthfully  
8 speak in great detail about that lawsuit, but I did  
9 just want to address that we are in communication  
10 [bell] and conversations with them, certainly about  
11 the myriad of issues that exist related to, you know,  
12 reasonable accommodations that exist in shelter, and  
13 will hopefully be continuing to work on addressing  
14 those. In terms of the Medical Respite need,  
15 Coalition with Homeless and the Legal Aid Society  
16 feel very strongly that the DHS shelter system is not  
17 the place to be providing medical respite care, and  
18 realize that's probably not how a lot of people in  
19 the audience feel. Certainly, you know, based upon  
20 the kind of contact that particularly the staff at  
21 Coalition for the Homeless has with the shelter  
22 system, I don't think that recommendation should be  
23 taken lightly. We absolutely agree there's a  
24 significant need for there to be respite care. We  
25



1  
2 get the same phone calls that a lot of, you know,  
3 everyday we're getting reasonable accommodation phone  
4 calls, and issues where people are being release from  
5 hospitals, clients that we've been working with for a  
6 long time dealing with all of the issues that have  
7 been laid out here. But whether or not DHS is the  
8 location or the place that those should be housed, I  
9 think is something that we probably disagree on  
10 compared to a lot of what we've heard here. Is there  
11 a need for that? Absolutely, and is that need at a  
12 critical point? Absolutely. I think we have—we also  
13 have an obligation to maintain the right to shelter,  
14 which at this time is an incredibly difficult  
15 obligation because of the nature of how many people  
16 there in shelter and as Dan Tietz touched on,  
17 frankly, the availability of citing what is like  
18 actual appropriate shelter locations in the city, and  
19 that can't be understated. So, you know, I just—we  
20 are—are going to continue to make sure that every  
21 person who shows up at the door of an intake center  
22 is able to get access to a shelter bed. I just want  
23 to end by saying I also represent a lot of clients in  
24 shelter systems that are outside of DHS and HRA.  
25 When a homeless uses a particularly dear population

1 that's close to my heart, I'm one of the attorneys on  
2 that lawsuit as well, and let alone I have those HPD  
3 and other shelter systems. By having a medical  
4 respite system that deals with the medical homeless  
5 issue only in DHS or in DSS, we might be also losing  
6 the ability for clients to run those shelter systems  
7 to have access to them, and I—I—that is a problem I  
8 deal with every single day as it relates to things  
9 like vouchers, and for like runaway homeless youth  
10 don't have access to vouchers, for example. They  
11 can't get access to LINC. It's a serious issue that  
12 if we put a system in charge of something as  
13 important as medical—medical respite like in DHS,  
14 there will be people who will just by nature of the  
15 siloing even within the homeless shelter provision,  
16 who will be left out, and I don't think that that's  
17 okay. The testimony goes into more detail about  
18 that, but I'm happy to answer any questions.

19 [background comments, pause]

20 BARBARA CONANAN: Good afternoon.

21 CHAIRPERSON LEVIN: Speak close to the  
22 mic.

23 BARBARA CONANAN: Okay.

24 CHAIRPERSON LEVIN: Thank you.  
25

2 BARBARA CONANAN: Good afternoon,  
3 Chairperson Levin, Chairperson Johnson, members of  
4 the General Welfare and Health Committees, members of  
5 the City Council, Department of Homeless Services,  
6 colleagues. Thank you for this opportunity to speak  
7 today. My name is Barbara Conanan and I am the  
8 Program Director of the NYU Lutheran Family Health  
9 Centers Community Program. The Community Medicine  
10 Program has provided medial and behavioral health  
11 services to homeless persons in New York City for 37  
12 years. [pause/background noise] Okay. Prior to us  
13 being picked up and saved by NYU Lutheran when Saint  
14 Lutheran closed, we brought the model program helped  
15 to homeless street walk. (sic) And so, I-I also want  
16 to say in addition to providing services, I also  
17 belong to a group called New York City Providers of  
18 Homeless Health Care, which Bobby Watts belongs to  
19 and, you know, 12 other agencies. They all provide  
20 health and mental health services to homeless  
21 persons. I began my career as a nurse. I used to go  
22 to the streets, to the shelters to drop-in centers  
23 and at SRO hotels to provide healthcare services. So  
24 I was one of those pioneers, and so I traveled, one  
25 of the three nurses that would do outreach, and now

1  
2 I'm really, really happy that the country has moved  
3 towards providing federal funding for healthcare for  
4 homeless people. However, not enough is-is done at  
5 this time. So agree and support the Council's bill  
6 that increases reporting and data collection  
7 unnecessary. However, this is only the first step to  
8 fully understand the scale of the problem and taking  
9 action. Today, I want to introduce you to my  
10 colleague Dr. Miranda Bundoran, a physician with the  
11 Community Medicine Program. She's a practitioner on  
12 the ground. [pause]

13 DR. MIRANDA BUNDORAN: Hi, thank you.  
14 I'm Miranda Bundoran. I'm an internist. I provide  
15 primary care at-on Wards Island that we serve two  
16 sites at, two men's shelters on Wards Island, and you  
17 have my written testimony so I'm going to truncate a  
18 little bit what I'm saying because of time. So, I  
19 really salute you for looking into this issue, and  
20 I'm happy to see that you recognize the-the issue of  
21 these medically homeless patients, and the fact that  
22 we need some better system to accommodate their  
23 needs. I see a lot of people who are either acutely  
24 or chronically ill. As you mentioned, people on  
25 dialysis, people getting chemotherapy, people who

1 just had surgery. I've had patients who just got a  
2 heart transplants the service of the shelter system.  
3 Just—you can't—you can't imagine a new—you think you  
4 can't be surprised, but then someone else gets a  
5 service even more surprising. So we really do need a  
6 better system [bell] to take care of those patients.  
7 There's another group of people that I just want to  
8 highlight very quickly, you've actually made  
9 reference to as well, people who are disabled.  
10 Whether they are in a wheelchair, blind, deaf—we have  
11 quite a number of those patients as well, and their  
12 needs are not always met. I have actually had more  
13 than one patient who is wheelchair bound, spinal cord  
14 injury patients when they go to take a shower there's  
15 a bench. They fall off onto the floor. Just simple  
16 things like that, which obviously they can be  
17 injured. It's humiliating—it's because it's a  
18 liability frankly for the shelter system, and it's  
19 just a necessary cost. It would be great to really  
20 know how many of those people are in the system, what  
21 their needs are, actually have them met. The second  
22 issue that I want to highlight was also discussed  
23 before, but it's the importance of better information  
24 share data exchange between the shelters, the  
25

1 hospitals, you know, the shelter medical providers so  
2 that we're all on the same page. It could be TB  
3 information. People get moved around. They get TB  
4 tested like six times a year because I don't know  
5 that they already had a test. I can't get their  
6 results. Maybe we had a positive case. Things like  
7 that fall through the system—through the cracks.  
8 People come out of the emergency room and we don't  
9 know what their plan is so we can't help them  
10 implement it. We can't help them get to their  
11 appointments. I do a lot of work on people and then  
12 they transferred, and I can't follow up with them and  
13 we have abnormality that we can never follow up on.  
14 And then the last thing I think is really important  
15 is just looking at the physical infrastructure of the  
16 shelters and the health centers that are inside the  
17 shelters, and making sure that they're really up to  
18 standard, putting the money in to make sure that  
19 those clinics are actually adequate, they meet—you  
20 know, they're up to DOH standards, and that people  
21 can actually get the service that they need. There's  
22 a lot of other issues we've already talked about, a  
23 lot of them, but in—sort of to summarize what I said,  
24 we just—we need much better accommodations for these  
25

1 people who are frail or sick. We need better  
2 information exchange and we really have to look at  
3 the physical infrastructure inside of the shelters.  
4 So again, I thank you so much for the opportunity to  
5 speak today, and for looking into this issue.

7 CHAIRPERSON LEVIN: Thank you very much.  
8 Thank you to this panel, and thank you very much not  
9 only for your advocacy, but obviously the work that  
10 you—that you're doing for individuals. All three of  
11 you is—that's—that's what it's really about is  
12 helping—helping these—these people with the—with the  
13 big challenges that they face in their lives. Thank  
14 you.

15 DR. MIRANDA BUNDORAN: Okay. [pause]

16 CHAIRPERSON LEVIN: Next panel Kelly  
17 Duran, NYU School of Medicine; Noah Berland, NYU  
18 School of Medicine and Luke Paolantonio, Immigrant  
19 Health and Canter Disparities. [pause] Just speak  
20 close to the mic because we've got to get it on the  
21 webcast.

22 NOAH BERLAND: Chairman Johnson and  
23 Chairman Levin, Council Members and staff, good  
24 morning and/or now afternoon and thank you for the  
25 opportunity to speak about this proposed bill, and

1 the subject of addressing the medical needs of  
2 homeless individuals in New York City. My name is  
3 Noah Berland and I'm a first year medical student at  
4 New York University School of Medicine, and what  
5 brings me here today is a passion for ensuring that  
6 most—the most vulnerable and disenfranchised New  
7 Yorkers have their unique healthcare needs met. As a  
8 first year medical student I and three other  
9 classmates began a partnership with the Department of  
10 Homeless Services, and the Department of Health at  
11 the 30<sup>th</sup> Street Men's Shelter to prevent opioid  
12 overdoses using Naloxone. We chose this because  
13 overdose is the leading external cause of death for  
14 the—all shelter residents. To date, we have two  
15 verified unreported reversals (sic) for just under 200  
16 distributed kits. But the most meaningful part of  
17 this project for me was interacting with the  
18 residents who collectively taught me invaluable  
19 lessons about who they are, at many of their  
20 meetings. On the general line I learned more than  
21 anything the pervasive feeling of disenfranchisement  
22 and being left behind. Many residents felt devalued  
23 by society and that they and their fellow residents  
24 were undeserving of our attention and care. It  
25



1 quickly became clear that residents were facing so  
2 many unique and complex medical needs all complicated  
3 by the present state of housing insecurity. We met  
4 individuals with Hepatitis C, HIV and multiple  
5 substance use disorders, numerous mental health  
6 disorders and almost any other condition you could  
7 think of from diabetes to heart disease. But unlike  
8 you and I, shelter residents not only have the  
9 poverty of economic needs, they also have a poverty  
10 of time, and resident most—and most other resources.  
11 Shelter residents many of whom are employed don't  
12 have any flexibility missing work with erratic and  
13 often unpredictable schedules making visiting health  
14 centers with long—long waits almost impossible to  
15 access—to be accessed. As a medical student, I often  
16 saw how long patients would have to wait, and while I  
17 the ED, I would see many of the same shelter  
18 residents coming to the ED for what you and I would  
19 consider routine care. As a medical student working  
20 in the wards and in the ED—ED, our most complicated  
21 discharges are always to a shelter. We would often  
22 keep patients in the hospital with a much higher  
23 level of care than they needed, at both greater  
24 expense to the city and a greater cost of freedom and  
25

1 comfort to patients because coordinating a state  
2 discharge to a shelter is at times nearly impossible.  
3 Sometimes that barrier—barrier can be as simple as  
4 transportation, and the patient's mobility having a  
5 wheelchair or complex medication needs to just throw  
6 a monkey wrench into our carefully thought out and  
7 time discharges. It's hard to express how often  
8 problems like these have come up. These problems are  
9 a lack of servicer and facilities able to meet these  
10 relatively simple needs often would lead to the  
11 patient quickly returning to the hospital, to the  
12 Emergency Department frequently being admitted to the  
13 hospital not uncommonly with complications or  
14 worsening conditions due to inadequate treatment.  
15 Something that was simple had ballooned to a worse  
16 and more complex problem not too different from what  
17 other shelter—from what shelter residents who through  
18 deferred care get inadequate access to healthcare  
19 that—that meets their specific and unique needs.  
20 These unique problems are often lost to most  
21 physicians, nurses and care providers who rely on our  
22 social workers [bell] to navigate these processes and  
23 hurdles, but the systems that presently exist are  
24 inefficient or are often purely in one direction from  
25

1 the shelters to our programs further complicating the  
2 situation. Better communication and clear  
3 understanding of the accommodation of these shelters  
4 could improve outcomes, costs and discharge  
5 efficiency, and patient safety.

7 CHAIRPERSON LEVIN: Thank you very much.

8 KELLY DORAN: Hi. Thank you to the  
9 Chairs Levin and Johnson, and to the Council. My  
10 name is Kelly Doran. I'm an emergency physician at  
11 Bellevue Hospital—emergency physician. I work for NYU  
12 School of Medicine and I spend most of my time doing  
13 research on homelessness and other social  
14 determinants of health. And I actually was not going  
15 to testify today. So I will submit full written  
16 testimony later, but--

17 CHAIRPERSON LEVIN: Great.

18 KELLY DORAN: --I--I filled out an  
19 attendance card, and sine my name was invoked and my  
20 study is invoked, I will just say one—a few quick  
21 things. I wanted to mention the study that was  
22 mentioned about the readmission rate. That study was  
23 actually connect—conducted at a hospital in  
24 Connecticut. That study was not at Bellevue  
25 Hospital, just for the record. We did find that

1 there was a—a 30-day hospital inpatient readmission  
2 rate of 50% among patients who were homeless, that  
3 compared to readmission rates at the hospital among  
4 other Medicaid patients with closer to 20%, and when  
5 you included the hospital revisits including  
6 emergency department revisits, that 30-day revisit  
7 rate was 70%. I suspect that we see similar things  
8 in hospitals throughout New York City, but I haven't  
9 studied that. That paper was published in Medical  
10 Care in 2013. I would mention that what it did was  
11 it would lead us to develop a medical respite program  
12 in Connecticut, in New Haven Connecticut given that  
13 compelling evidence and other evidence we compiled  
14 doing a systematic review of the evidence for the  
15 efficacy of medical respite programs, which was  
16 published in the Journal of Health Care for the poor  
17 and underserved. And we presented that information  
18 to the State Council in Connecticut, and ultimately  
19 they passed a bill to support a medical respite  
20 program in New Haven. So, there is a model for it.  
21 You know this revolving door between the hospital and  
22 the streets is real. I see it in my research, and in  
23 my experience as an emergency physician, and it's a  
24 big problem and I'm thankful to the committee for  
25

1 pulling together this hearing, and I hope that good  
2 comes of it.  
3

4 CHAIRPERSON LEVIN: Thank you very much.  
5 Thank you for your research, too.

6 LUKE PAOLANTONIO: [coughs] Good  
7 afternoon, everyone. My name is Luke Paolantonio,  
8 and I'm a community outreach worker at the Immigrant  
9 Health and Cancer Disparity Service at Memorial Sloan  
10 Kettering Cancer Center. So I really appreciate this  
11 opportunity to speak with you all about this really  
12 pressing issue. So as we all know, socio-economic  
13 factors are key determinants of cancer outcomes. In  
14 New York City, roughly 1.3 million people are food  
15 insecure and over 60,000 are homeless. These  
16 patients are less likely to finish cancer treatment  
17 leading to glaring disparities in cancer care, and  
18 outcomes and health inequities across the system.  
19 Our research has showing that we are lucky to be  
20 practicing and working in New York City. We have a  
21 system that does not exclude based on a patient's  
22 ability to pay on immigration status. However, for  
23 all the good work that the system accomplishes, and  
24 all of the resources that go into supporting the  
25 system, we do doom it and our patients to poorer

1  
2 outcomes by not supporting the socio-economic factors  
3 that make or break their treatment, the cure rates  
4 and their disease related quality of life. We are  
5 here today to speak specifically about the scourge of  
6 homelessness and insecure housing at it affects our  
7 most vulnerable populations. It's heartbreaking and  
8 totally unacceptable to treat a patient for cancer,  
9 and then have that patient leave his or here  
10 chemotherapy session to recuperate under a subway  
11 trestle. What are we actually doing for these  
12 individuals? We're exposing them to increased  
13 infection risk, and relegating them to battle their  
14 chemotherapy side effects while on the street or  
15 sleeping on someone's basement floor. We are almost  
16 guaranteeing the poor treatment outcome despite the  
17 availability of actual medical care. We need to do  
18 something about this. We need to ensure that there  
19 are designated and medically responsive shelter beds  
20 available for the medically frail, the unstably  
21 housed and the homeless. Eligible—eligibility for  
22 these beds should be determined by the patient's  
23 treating healthcare provider based on the patient's  
24 medical needs. These beds need to be accompanied by  
25 medical support services that step up according to

1 the patient's medical situation. Patients need to be  
2 provided with clean, single bedded rooms when  
3 medically necessary such as when one is at risk of  
4 infection like after chemotherapy to decrease the  
5 risk to the patient and to stem the expensive cycle  
6 of treatment and readmission. Our coalition has  
7 toured communal life, and—and we thought it as a  
8 successful model. We've toured the Living Room and  
9 the Pyramid, and the Safe Haven model are—are great  
10 examples. I think the Pyramid has empty single rooms  
11 that can be converted for the medically homeless to  
12 have respite. So it's again just channeling these  
13 resources that are out there. So thank you for your  
14 consideration of these vulnerable populations for  
15 whom we care, and who desperately need these  
16 services, and their health and also the fiscal health  
17 of the medical care system will benefit from the  
18 provision of—of this urgently needed housing.

20 CHAIRPERSON LEVIN: Thank you all very  
21 much for your testimony, for staying here and hearing  
22 all of the administration's testimony and—and  
23 response to our questions. I look forward to working  
24 with you in the coming months, and as I said earlier,  
25 you I have—I have a sense of urgency here, and I want

1 to see a real impact in the status quo. I mean  
2 honestly hearing your testimony makes me want to  
3 scream because I-I-I-I am viscerally angered by the  
4 status quo, and we can't really allow that to  
5 continue the way it did. Thank you. [pause] The  
6 last panel Wendy O'Shields and-from Safety Net  
7 Activists, and John Betts of Bronx Works. [pause]  
8 Go ahead.

10 WENDY O'SHIELDS: My name is Wendy  
11 O'Shields and I'm testifying as a Safety Net  
12 activist. Many times an ambulance is called for  
13 medical issues that might be easily-might be easily  
14 resolved [coughs] if medical staff were on site at  
15 DHS shelters. The cost of EMT runs taking residents  
16 to hospitals for minor illnesses could be greatly  
17 reduced. There is a definite need for medical staff  
18 on site during the evenings at DHS shelters.  
19 Possibly a general practitioner doctor, a physician's  
20 assistant and registered nurse per shelter. A  
21 medical staff could attend to the minor aches and  
22 pains of residents or assess the situation properly.  
23 Please stop the DHS staff from referring residents to  
24 an unscrupulous profit driven and Medicaid bilking  
25 small time operations immediately. Please compile a



1 list of your largest accredited medical institutions  
2 in New York City. This document should be given to  
3 DHS homeless residents at intake and by request.  
4 This will aid and safeguard residents proper medical  
5 care. Thank you for hearing my concerns.  
6

7 CHAIRPERSON LEVIN: Thank you very much,  
8 Ms. O'Shields.

9 JOHN BETTS: Chairman Johnson and  
10 Chairman Leven, Council Members and staff, good  
11 afternoon and thank you for the opportunity to speak  
12 about this proposed bill. My name is John Betts and  
13 I am the Program Director of the Living Room Drop-In  
14 Center and Safe Haven at Bronx Works. I currently  
15 oversee our 50-bed Safe Haven Transitional Shelter  
16 and the only drop-in center for homeless adults in  
17 the Bronx. Bronx Works is a large multi-service  
18 agency that has worked in the Bronx since 1972 and  
19 runs a number of programs. We currently provide a  
20 wide range of homeless services, and we are proud of  
21 our collaborative relationship with the Department of  
22 Homeless Services that has allowed us to provide  
23 innovative solutions, which have helped reduce street  
24 homeless in the Bronx by 88% between 2005 and 2015.  
25 Since we provide a continuum of care for homeless

1 individuals and families, we have an in-depth  
2 understanding of the wraparound services that are  
3 needed in order to move someone from homelessness to  
4 permanent housing. Medical care to address the wide  
5 range of medical challenges are clients face is an  
6 integral part of these services. We support this  
7 bill because it will serve as a vulner—a valuable  
8 starting point from which to drill down on the core  
9 issue at hand, which is the inability of the shelter  
10 system and the hospital to effectively collaborate in  
11 order to best meet the medical and housing needs of  
12 homeless people. At this time, DHS and the hospital  
13 system are unable to effectively coordinate and  
14 transition care from the hospital to shelter and vice  
15 versa. Homeless individuals are often discharged to  
16 a shelter and then often within days they have  
17 another medical emergency because of the lack of  
18 information sharing or proper medical respite  
19 services. One of numerous examples is a 70-year-old  
20 blind and homeless male who was chronically homeless  
21 and had been in and out of shelter for over two  
22 years. He was frequently hospitalized including six  
23 hospitalizations from his assigned shelter and  
24 another three times from the Bronx Works Drop-In  
25

1 Center either at his request or because his condition  
2 had deteriorated to a point where it required medical  
3 intervention. This elderly disabled and  
4 psychiatrically vulnerable patient went through  
5 frequent readmissions to—and discharges to facilities  
6 incapable of meeting his needs. This was effectively  
7 a Band-Aid for larger issue. Further, there is a  
8 significant population of hospital homeless  
9 individuals who will circumvent the shelter system  
10 due to the breakdown in communication. During the  
11 nights of the Hope Count, the Bronx Health and  
12 Housing Consortium conducts a parallel count of  
13 homeless individuals staying a night in the hospital  
14 waiting rooms, hallways and emergency departments,  
15 and during this year's count, the Consortium counted  
16 87 homeless individuals across nine Bronx hospital  
17 locations, which is nearly double the Hope Count  
18 number of people found on the street, and the  
19 majority of these individuals reported more than 10  
20 emergency department visits in the past year. Since  
21 March 2016, the Bronx Works Homeless Outreach Team  
22 has engaged over 500 individuals in Bronx Hospital  
23 Emergency Departments, and transported over 120 to  
24 either shelter or a drop-in center. When hospitals  
25

1 and shelters can collect—collaborate effectively  
2 [bell] and have the necessary resources we have had  
3 amazing successes in the partnership with Bronx  
4 Partners for Healthy Communities in Saint Barnabas  
5 Hospital, which was funded through Medicaid Redesign  
6 as part of DSRIP. We helped to transition a young  
7 25-year-old man into his own Safe Haven room, and  
8 prior to his engagement and placement in the Safe  
9 Haven, he had 82 ED visits at St. Barnabas in 2015,  
10 and in the four months after his placement at the  
11 Safe Haven, he only visited the St. Barnabas  
12 Emergency Room two to three times. So, I think we  
13 can all see how important this is, and one of the  
14 easiest ways to begin a collaboration is to grant  
15 hospitals access to the Cares database of record.  
16 Right now there is no really effective way for DHS  
17 and hospitals to communicate because hospitals do not  
18 have access to—to the database to be able to see  
19 whether or not a person has a shelter of origin. And  
20 so we know that the best solution is permanent  
21 housing, but there's currently a gap in transitional  
22 housing options, and that's why we are in full  
23 support of this bill. Thank you. [background  
24 comments, pause]  
25

1  
2           CHAIRPERSON JOHNSON: Thank you both very  
3 much. I mean I know you weren't able, John, to read  
4 your entire testimony, and we appreciate the work you  
5 put into it, and we'll, of course, read it all. I  
6 mean the--the--the number--a few numbers that you gave  
7 are pretty staggering. One is the night of the Hope  
8 Count, double the number of people that were counted  
9 in the vicinity actually being in the hospital  
10 waiting, and it shows the--in many ways the  
11 deficiencies in the Hope Count, and actually getting  
12 an accurate number. I mean it's important that we do  
13 it because it gives us some sample size, but again I  
14 think the Hope Count very much undercounts the number  
15 of people that are homeless and needing care. And  
16 then, too, the 25-year-old individual who went from  
17 82 ED visits to two, I mean, Steve, what were you  
18 saying the number is?

19           CHAIRPERSON LEVIN: I--I mean--if--if  
20 somebody could do the math and find out how much that  
21 saved the City of New York in terms of--

22           CHAIRPERSON JOHNSON: [interposing]  
23 Hundreds of thousands of dollars?

24           JOHN BETTS: Yes, yes, hundreds of  
25 thousands of dollars.

3 CHAIRPERSON JOHNSON: Hundreds of  
4 thousands, and that's one instance?

5 JOHN BETTS: Yes.

6 CHAIRPERSON JOHNSON: So, thank you for  
7 your testimony.

8 JOHN BETTS: Thank you.

9 CHAIRPERSON LEVIN: Thank you both for  
10 your testimony. Thank you.

11 CHAIRPERSON JOHNSON: So thank you all  
12 for coming today. We look forward to continuing this  
13 conversation with you. I'm grateful that my friend  
14 and colleague, Steven Levin, agreed to have this  
15 hearing jointly to look at these issues. It's—and I  
16 don't say this in anyway to be critical of him, it's  
17 long overdue for us to be having this conversation.  
18 And so, I'm glad we did this today, and we look  
19 forward to working with all of you and the city to  
20 try to get something in place that will take care of  
21 the most vulnerable even in the homeless population  
22 who really, really need our help.

23 CHAIRPERSON LEVIN: And thank you to my  
24 friend and colleague, Corey Johnson for co-chairing  
25 the hearing, and I'll let you--

3 CHAIRPERSON JOHNSON: [interposing] And  
4 with that-

5 CHAIRPERSON LEVIN: --I'll let you gavel  
6 out.

7 CHAIRPERSON JOHNSON: --the hearing is  
8 adjourned. [gavel]

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C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date December 10, 2016