

CITY COUNCIL
CITY OF NEW YORK

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TRANSCRIPT OF THE MINUTES

Of the

COMMITTEE ON EDUCATION

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Start: 1:15 p.m.
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HELD AT: Council Chambers - City Hall

B E F O R E: Daniel Dromm
Chairperson

COUNCIL MEMBERS:

Vincent J. Gentile
Daniel R. Garodnick
Margaret S. Chin
Stephen T. Levin
Deborah L. Rose
Ben Kallos
Andy L. King
Inez D. Barron
Chaim M. Deutsch
Mark Levine
Alan N. Maisel
Antonio Reynoso
Ydanis A. Rodriguez
Helen K. Rosenthal
Mark Treyger
Rafael Salamanca, Jr.

A P P E A R A N C E S (CONTINUED)

Phil Weinberg

NYC DOE Deputy Chancellor for Teaching and Learning

John Widlund

Executive Director of CTE at DOE

Moses Ojeda

Principal of Thomas A. Edison High School

Stanley Litow

IBM Vice President for Corporate Citizenship and Corporate Affairs

Sterling Roberson

United Federation of Teachers

Michael Simas

Partnership for NYC

Julie Samuels

Tech:NYC

Ayisha Irfan

Manhattan Borough President Gale Brewer's Office

Chantella Mitchell

Jobs First NYC

Sam Streed

Advocates for Children

A P P E A R A N C E S (CONTINUED)

Jack Powers
Graphics Industry Advisory Commission

Tara Bellevue
NAF

Diane Jenkins
Committee of Concerned Educators

CHAIRPERSON DROMM: Okay, good afternoon.

Thank you very much and welcome to the Education Committee's Oversight Hearing on Career and Technical Education Programs. Today, we will hear testimony on two bills, Intro Number 1099 sponsored by Council Member Treyger and Intro Number 1193 sponsored by Council Members Levine and Menchaca. I'll talk more about these bills shortly after some opening remarks, and then we'll move on to hear from the sponsors of the bills. What we refer to now as career and technical education, or CTE, used to be called vocational education. Historically, the purpose of vocational education was to prepare students for entry-level jobs at occupations requiring less than a college degree. By the middle of the 20th century as our economy began to shift away from manufacturing, there was a transition in education towards more academic programs. Suddenly college had become not just for the few elite, but the preferred path for students while vocational education developed a stigma as a "dumping ground" for slow learners. CTE programs today, however, prepare students for both college and career, and in recent years there has been growing interest in CTE at the national, state

1 and local levels as a promising approach to improve
2 student's college and career readiness and prepare
3 them for high-demanding 21st century jobs. At the
4 national level, the Obama Administration laid out a
5 blueprint for transforming CTE in 2012. At the state
6 level, in an effort to raise the quality of CTE
7 programs, New York adopted a new CTE program approval
8 process in 2001 that became a national model.

9 Additionally, in 2014 the state approved a
10 groundbreaking new CTE pathway to graduation that
11 allowed students to substitute a CTE technical exam
12 for one of the five required Regents exams. New York
13 City has also been a leader in CTE adding 33 new CTE
14 dedicated high schools between 2003 and 2015.

15 Further, in 2010 the city and partners IBM and CUNY
16 created the first CTE Early College High School,
17 Pathways and Technology Early College High School,
18 known as PTEC, which was visited by President Obama
19 and has since become a model for school districts
20 across the country. National research has shown many
21 positive effects from CTE program, including higher
22 rates of on-time graduation and credit accumulation.

23 New York City's CTE students also appear to have
24 higher graduation and attendance rates than their
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1 non-CTE peers. In addition, CTE programs have helped
2 American businesses with efforts to fill employment
3 gaps and build a 21st century workforce. High
4 quality CTE programs clearly have tremendous
5 potential to prepare a broad spectrum of students
6 including the most disadvantaged for college as well
7 as high-demand paying careers. A prime example of
8 such a high quality CTE program is PTEC, the
9 innovative grade nine to 14 school that offers
10 students both a high school diploma and an
11 Associate's Degree as well as a path to lucrative
12 jobs in the field of information technology. PTEC, a
13 non-selective school that admits students of all
14 ability levels is only in its sixth year of operation
15 but has already graduated a number of students early
16 with an Associate's Degree in just four to five years
17 according to an industry partner, IBM. We are also
18 informed that several PTEC graduates are now working
19 at IBM. In spite of such success stories, there are
20 numerous challenges to expanding high-quality CTE
21 programs in New York. For example, state regulations
22 require every approved CTE program to have at least
23 one industry partner, but developing and maintaining
24 the relationship takes time and effort on both sides.
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2 It's difficult to engage businesses to help plan
3 curricula, mentor students and provide work
4 experience opportunities, especially since most
5 schools don't have dedicated staff to work with
6 industry partners. Meeting workspace learning
7 requirements has also been difficult. According to a
8 2015 survey by the Partnership for New York City,
9 less than two percent of all City CTE students
10 completed internships in 2014. New York State
11 regulations also require every approved CTE program
12 to maintain a formal articulation agreement with one
13 or more two-year or four-year post-secondary
14 institutions. These agreements specify benefits to
15 students such as college credits, advanced standing
16 or reduced tuition at post-secondary institution.
17 Building and maintaining these relationships are also
18 time consuming and difficult for schools without
19 dedicated staff or other resources. The highly
20 regarded New York State CTE program approval process
21 which has succeeded in raising the quality and rigor
22 of approved CTE program has also created some
23 problems. The approval process can take as long as
24 four to six years, which is a huge obstacle for
25 emerging industries and occupations that need to get

1 up and running quickly to meet growing needs. Many
2 CTE programs in the City are not state-approved, but
3 without state approval they have greater difficulty
4 securing federal funding and cannot provide their
5 students with a CTE-endorsed diploma. Finding enough
6 teachers for CTE programs has also been difficult,
7 leading to a statewide shortage. CTE teachers are
8 required to complete specific coursework for
9 certification which means that those who work at tech
10 companies often have to go back and take extra
11 classes to earn their certification. Private sector
12 positions in CTE fields generally pay more than most
13 teachers make, often requiring interested individuals
14 to take a pay cut as well. Even the highly praised
15 new CTE graduation pathway which allows students to
16 substitute a technical test for one of the five
17 required Regents exams has been problematic for some
18 CTE programs. The state has an approved list of
19 technical exams, but those exams do not cover all
20 careers and do not always match school-specific
21 programs. We hope to find out today how many City CTE
22 student have been able to take advantage of the new
23 CTE graduation pathway thus far. Finally, since
24 State Law requires school districts to provide career
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1 education programs for adults as well as high school
2 students, we hope to learn more about CTE programs
3 for adults today. In addition to basic literacy,
4 English for speakers of other languages and high
5 school equivalency preparation, DOE offers adult CTE
6 program courses in health careers, information
7 technology, construction, and other trades. These
8 programs can serve as an important gateway to good
9 jobs for adults currently without a high school
10 diploma. Recently, the state relaxed licensing
11 requirements so that citizenship status is no longer
12 a barrier to obtaining a license as a nurse, for
13 example. So these adult CTE programs are more
14 valuable than ever for immigrants. We'd also like to
15 learn a little more about expansion of computer
16 science under the Computer Science for All Initiative
17 since computer science courses like CTE courses teach
18 students the specialized skills needed for future
19 careers. At today's hearing, the Committee will
20 examine DOE's current CTE programs and policies as
21 well as the Department's plans for and challenges to
22 expanding and improving CTE. The Committee also
23 looks forward to hearing testimony from the business
24 community, parents and advocates regarding the City's
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1
2 efforts to expand and improve CTE. As I stated
3 earlier, we will also hear testimony on Intro 1099
4 and Intro 1193 today. Intro 1099 would require the
5 DOE to submit to the Council and post on the DOE's
6 website an annual report by March 31st of each year
7 with information of career and technical education
8 programs in New York City schools from the preceding
9 school year. Intro 1193 would require the DOE to
10 submit to the Council and post on the DOE's website
11 an annual report by March 31st of each year with
12 information on computer science education in New York
13 City schools from the preceding school year. I'd
14 like to remind everyone who wishes to testify today
15 that you must fill out a witness slip which is
16 located on the desk of the Sergeant of Arms near the
17 front of the room. If you wish to testify on Intro
18 1099 or Intro 1193, please indicate on the witness
19 slip whether you are here to testify in favor or in
20 opposition of the bills in question. I also want to
21 point out that we will not be voting on either of
22 these introductions today. To allow as many people
23 as possible to testify, testimony will be limited to
24 three minutes per person. And now I'd like to turn
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1
2 the floor over to my colleague Mark Treyger for his
3 remarks on Intro 1099.

4 COUNCIL MEMBER TREYGER: I'd like to start
5 by thanking Chair Dromm for convening this hearing on
6 an incredibly important part of our educational
7 system. My bill, Intro 1099, would require the
8 Department of Education to report data about the
9 availability of high-quality career and technical
10 education instruction in our high schools. Dedicated
11 CTE high schools, CTE programs and certified CTE
12 instructors all provide vital educational flexibility
13 for our high school students. While growing numbers
14 of students do choose to pursue four-year post-
15 secondary degrees, we also need to support the
16 educational goals of students who may not see four-
17 year college as part of their immediate post-
18 secondary career and educational plans, particularly
19 given the increasingly prohibitive costs of college
20 tuition. CTE done right supplements, supplements not
21 substitutes, traditional academic coursework,
22 providing high school students with meaningful skills
23 and pathways to high-wage in-demand jobs. John
24 Hopkins University found that offering CTE alongside
25 academic curriculum increases student motivation and

1 school attachment, decreasing drop-out rates.

2 Moreover, CTE covers a broad spectrum of program
3 options, including STEM, IT and health science. These
4 are not marginal dead-end fields. These are high-
5 growth sectors where labor demand is outpacing the
6 supply of qualified candidates. Employers planning
7 for future needs, public school parents and other
8 stakeholders deserve greater transparency around the
9 state of career and technical education in our
10 school. We need to know the number of specialized
11 high schools and high schools with CTE programs
12 whether it's CTE certified faculty are present in all
13 of our high schools and most importantly what student
14 demand is for CTE programs as indicated by their high
15 school application preferences. Intro 1099 would
16 ensure that all interested members of the public have
17 access to this information. And on a personal note,
18 before serving New York City Council as many of my
19 colleagues know, I was a public school teacher, and I
20 was very much moved by a story that I heard where
21 under the previous Administration former Deputy
22 Chancellor Mark Sternberg visited a high school in
23 South Brooklyn called Grady High School, and where
24 the school leader showed him a room in the school
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1 where students who were labeled as IEP as if, you
2 know, they had special needs were actually building a
3 home with their hands, remarkably everything,
4 foundation and all, and he completely disregarded
5 what he saw and rather focused on telling the school
6 leader about the needs, the great needs about for
7 standardized exam improvement and just called the
8 school failing. And I would love to ask the Deputy
9 Chancellor if he knew where to begin on building a
10 home with his hands, because those are kids in my
11 opinion that are not special needs; those are kids
12 with special talents that our system never brought
13 out in all the years of their schooling. So, I
14 believe that the data that we can collect from this
15 bill is a starting point for further advocacy,
16 further transparency and furthermore policy action to
17 make sure that we are bringing out all of the talents
18 of our young people that we are actualizing their
19 full potential and all of their abilities, and
20 hopefully we can change the system where we're
21 calling kids with talent special needs, and really
22 measure the full fullness of our students' ability
23 and potential. So, again, I want to thank the Chair
24 for convening this very, very important and timely
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2 hearing, and I look forward to hearing from the
3 Administration and the public as well. Thank you.

4 CHAIRPERSON DROMM: Thank you very much,
5 and before we move to the other speakers, I just want
6 to announce to all the Council Members who are here
7 we've been joined by Council Member Helen Rosenthal,
8 Council Member Carlos Menchaca, Council Member
9 Antonio Reynoso, Council Member Mark Levine, Council
10 Member Treyger who just spoke, Council Member Vinnie
11 Gentile, and Council Member Andy King. And with
12 that, I'd now like to turn it over to Council Member
13 Levine who is going to speak on Intro 1193 followed
14 by Council Member Menchaca.

15 COUNCIL MEMBER LEVINE: Thank you, Chair
16 Dromm, and thank you for your remarks, Council Member
17 Treyger. You know, the fastest growing professional
18 sector in New York City is IT technology. There's
19 estimates that it's 300,000 jobs and growing, up 50
20 percent in less than a decade. Sadly, far too many
21 of those jobs are being filled by people who are not
22 from New York City. And there are many more jobs in
23 the 300,000 that probably could be filled if we had
24 enough talent here in New York City that was prepared
25 for these careers. These jobs pay well, median

1 salary of 100,000 or more. We know our kids are
2 capable of succeeding in tech. We've got to give the
3 skills to do it, and right now our schools are not
4 yet there. It's estimated that only one percent of
5 our kids are computer science education today. The
6 numbers on the AP Computer Science Test I believe
7 it's 738 a year in the entire system, and something
8 like only 10 percent of schools are currently
9 offering computer science. So, many kids who
10 undoubtedly could succeed who have the smarts to be
11 successful in the sector are simply not getting the
12 opportunity to build their skills. There's also an
13 unfortunate demographics mismatch in this field where
14 if you look at graduate schools and computer science,
15 only 14 percent of students are women, and only five
16 percent are African-American and Latino. We can do
17 better. We know we must do better for our kids and
18 for our city's future, and I am thrilled that the
19 Mayor and his team at DOE have identified this as a
20 priority and have launched an initiative called
21 Computer Science for All that sets ambitious but
22 absolutely necessary goal of reaching every child
23 with computer science. My understanding is that they
24 are hitting their early goals in that process. I know
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2 I look forward to hearing an update on that today.
3 The reality is this is about more than just getting
4 good job in tech. Sector after sector after sector
5 from journalism to design to medicine, almost any
6 part of the business world, tech is going to give you
7 a leg up in any job you apply for. And more than
8 that, to make your way in the modern world, you need
9 to understand technology. You know, we teach every
10 kid in the city chemistry, not because every kid's
11 going to be a chemist. Some will. That's great.
12 But to understand the modern world, you got to know
13 the difference between H2O and CO2, and the same can
14 be said about understanding cloud computing,
15 understanding how to manage your personal data online
16 and protect your privacy. This is basic competency
17 that we want every child in New York City to have.
18 So, I'm proud to be introducing a bill today that's
19 going to track our progress towards giving this
20 critical training to every kid in New York City.
21 Thank you, Mr. Chair.

22 CHAIRPERSON DROMM: Thank you. Council
23 Member Menchaca?

24 COUNCIL MEMBER MENCHACA: Thank you.
25 Thank you, Chair Dromm, and the prime sponsors of

1 both these pieces of legislation, Treyger and Levine.
2 I want to-- I'm not going to repeat some of the
3 statistics that brought us here today. I think
4 Council Member Levine kind of said it right. We have
5 urgency here today. What I am remembering even just
6 in my own experience, in my own high school
7 experience, the magnet program that I was in growing
8 up in El Paso, Texas was called the Curriculum
9 Opportunities for Science and Math-Oriented Students.
10 I loved my science class. I loved my physics class.
11 I'm not a physics teacher. I'm not a physics
12 professor or a scientist, but I remember those, and
13 those are very, very integral parts of my education
14 program. When I think about the kids that are in our
15 districts right now, when I think about Sunset Park
16 and the kids, what they're experiencing is actually a
17 real wall. We have on the other side of Third Avenue
18 a robust manufacturing district where technology is
19 at the core of so many of these businesses that are
20 there and on their way there, and so when they see
21 that I want them to also experience that in their
22 education experiences across the curriculum that
23 we're hoping this bill gives us some light about
24 where we are in this progress. What I also want to
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2 mention is that we have organizations in our
3 neighborhoods. All of us Council Members could
4 really point to nonprofits. Mine, for example, is
5 called Sunset Spark in Sunset Park. This is a wife
6 and husband team, and they go into schools and they
7 are challenged often about how to integrate their
8 experiences in the robotics and the computer science
9 related curriculum into the schools. We want to make
10 that easier, and where it is blossoming are in
11 relationships within the nonprofits outside of our
12 schools. We want this to be in our schools with a
13 real mandate. We know that the Mayor and the
14 Department of Education is connected to this vision.
15 This bill will help us understand where we are and
16 how we get there. Thank you so much.

17 CHAIRPERSON DROMM: Thank you, Council
18 Member Menchaca. We've also been joined by Council
19 Member Debbie Rose and Council Member Alan Maisel,
20 and I want to thank some of my staff and announce
21 some changes that have been made in the staff as we
22 start off this year. Our new Senior Legislative
23 Counsel for the Committee is Smita Deshmukh. Thank
24 you and welcome, and thank you for all the work that
25 you did to prepare today. I see we've also been

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2 joined by Council Member Salamanca as well. Thank
3 you for being here. Jan Atwell, of course, is over
4 here. Joan Povolny, I believe she is right here
5 somewhere with us. Kalima Johnson, I know she's over
6 there. She's our new Policy Analyst. Elizabeth
7 Hoffman is the Principal Legislative Financial
8 Analyst. Elizabeth is here over there as well. So,
9 thank you all for preparing for this hearing today,
10 and I look forward to working with you as the year
11 progresses. And with that, I'm going to ask our
12 first panel, that is Jill Weinberg from the New York
13 City Department of Education Deputy Chancellor, John
14 Widlund from the New York City Department of
15 Education as well, and Moses Ojeda, New York City
16 Department of Education to give testimony. But
17 before we do, we do swear you in. So if you'd raise
18 your right hand. Do you solemnly swear or affirm to
19 tell the whole truth-- the truth, the whole truth and
20 nothing but the truth and to answer Council Member
21 questions honestly? Thank you very much. And
22 Deputy Chancellor, would you like to begin?

23 PHIL WEINBERG: Good afternoon Chair
24 Dromm and members of the New York City Council
25 Education Council Committee. My name is Phil

1
2 Weinberg and I'm the New York City Department of
3 Education's Deputy Chancellor for Teaching and
4 Learning. I'm pleased to be here today to discuss
5 Career in Technical Education or CTE and Intro Number
6 1099 in relation to reporting on CTE and Intro Number
7 1193 which would require DOE to report on Computer
8 Science instruction. As you've noted CTE is a top
9 priority for Mayor de Blasio and Chancellor Farina
10 and a key part of our vision around equity and
11 excellence for all of our students by ensuring that
12 they graduate from high school, college and career
13 ready. We know Speaker Mark-Viverito and the City
14 Council share our commitment to ensuring that
15 students have access to high-quality CTE programs.
16 We would like to thank you for your continued
17 leadership and generous support in these efforts.
18 The career and technical education of the 21st
19 century is not akin to what we traditionally thought
20 of as vocational education. It's a college and career
21 readiness strategy that prepares students for a
22 future and often requires training and formal
23 education well beyond regular high school. Today's
24 CTE programs prepare students with the skills and
25 with rigorous academics to both graduate with a

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2 valuable skill and to be college ready. Our students
3 will use their CTE experiences in high school to make
4 college and career plans of their own choosing. The
5 evolution of CTE began under the last administration,
6 and we are proud to continue taking this work to the
7 next level by investing a total of 113 million
8 dollars over the next four school years, beginning
9 with more than 17 million dollars in Fiscal Year 17
10 growing to 26 million dollars in Fiscal Year 20 in
11 order to support 40 new high-quality programs and to
12 continue to support existing CTE programs. The new
13 programs are going to be aligned for labor market
14 needs and will open over the next three school years.
15 All 40 programs will have at least one strong
16 industry partner and will include at least three nine
17 through 14 programs where students can earn an
18 Associate's Degree for free. Some of these programs
19 will be highlighted with our other CTE high schools
20 at our CTE High School Fair on October 29th at
21 Westinghouse High School in Brooklyn. Additionally,
22 for the first time this year, CTE programs in
23 traditional academic high schools are receiving
24 additional funding per student for their CTE
25 programs. In previous years, only fully CTE high

1 school received the first student funding we're
2 talking about. Funding will be allocated to support
3 work-based learning, including new apprenticeships
4 and internships. So, today, I'm delighted to be
5 joined by John Widlund, a New York City CTE graduate
6 and a committed educator with 30 years of experience.
7 He currently heads our CTE work in the Office of
8 Post-secondary Readiness, and I'm also proud to be
9 here today with Moses Ojeda, the Principal of as well
10 as a graduate of Thomas A. Edison High School. Mr.
11 Ojeda is responsible for turning Edison into one of
12 our Flagship CTE schools. Both these men were part of
13 our Success Via Apprenticeship CTE teacher training
14 program and have distinguished themselves in our
15 field. They will share additional information on our
16 work to strengthen CTE throughout New York City. Let
17 me turn it over to John first.

19 JOHN WIDLUND: Thank you. Good
20 afternoon, Chair Dromm and members of the Education
21 Committee. I'm John Widlund, the Executive Director
22 of CTE at the Department of Education. Since this is
23 my first time before this committee, I would like to
24 share some information about my background. I'm a
25 proud graduate of Ralph R. McKee CTE High School on

1 Staten Island. I notice [sic]-- at 19 years old I
2 started teaching electrical installation at McKee
3 through the Success Via Apprenticeship program, and
4 I've been a CTE educator ever since. I've been proud
5 to teach at Chelsea Vocational High School in
6 Manhattan, become an Assistant Principal back at
7 McKee. I then served as Principal in George
8 Westinghouse High School in Brooklyn, and most
9 recently as the Principal of Co-op Tech on 96th
10 Street in Manhattan which is a unique CTE program
11 that serves overage students across the five
12 boroughs. As Deputy Chancellor Weinberg said, CTE
13 has been undergoing a decades' long transformation
14 that has moved far beyond a tracked vocational
15 sequence that limited students, leaving them with
16 minimal prospects for meaningful employment beyond an
17 entry-level and often unskilled job. During this
18 transformation we've recognized the value and
19 strength of hands-on career learning in tandem with
20 college preparatory academic courses. I cannot stress
21 this enough, in our CTE programs all students receive
22 a rigorous academic core in addition the CTE
23 sequence. There are currently 276 CTE programs and
24 schools serving over 63,000 students in full
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1 sequences across our five boroughs. This includes
2 programs at our 47 CTE high schools. Students who
3 graduate from CTE programs and schools typically have
4 over 50 high school credits, well above the required
5 44 credits, and receive training in industries
6 ranging from electrical installation to cutting edge
7 information technology. For the DOE, high-quality
8 CTE encompasses four critical components: industry
9 engagement, work base learning for students, program
10 quality, and integration of academic and CTE
11 contents. The first, industry engagement, is done
12 through eight commissions that bring high-value
13 industry partners to the table as we support our
14 schools, develop curriculum and select technical
15 assessments. We also engage these partners and look
16 at New York labor market trends as we develop new
17 programs. Through the second, work-based learning,
18 teachers are able to provide students with hands-on
19 classroom experiences as well as job-shadowing and
20 coaching. For many students, the skills that they
21 learn in the classroom turns into paid internships.
22 This year alone, my office supported over 2,000 such
23 internships. The third, program quality. This
24 requires a rigorous integrated curriculum ,industry
25

1 support as well as state approved assessments, work-
2 based learning opportunities in cooperation with
3 high-value industry and post-secondary partners at
4 the school level. Our office works to support
5 schools in offering high-quality CTE and specifically
6 as they bring these pieces together to seek state
7 program approval. Our fourth piece, academic
8 integration. We work tirelessly to support schools
9 and teachers with professional development,
10 conducting site visits, producing curricula units,
11 and they develop a more rigorous, academic and CTE
12 course instruction. Looking ahead, we're thrilled to
13 lead a multi-year initiative made possible by our
14 Mayor and our Chancellor to continue improving CTE by
15 strengthening and expanding high-quality offerings.
16 As Deputy Chancellor Weinberg mentioned, we will
17 offer direct funding and training for development of
18 40 new CTE programs, support schools to expand work-
19 based learning opportunities, develop stronger
20 industry and post-secondary partnerships, and
21 continue to integrate and strengthen academic and CTE
22 content. The first student funding for over 70
23 traditional academic high schools with CTE programs
24 will provide much needed support for these schools,
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1
2 which have previously self-funded their programs. We
3 anticipate this will help increase program capacity
4 and fund upgrades to their current offerings. The
5 City Council has been instrumental on our efforts to
6 expand CTE as you have supported schools within your
7 districts and we are happy to partner with you on
8 these important plans for program expansion. We're
9 also thrilled to be working on expansion of work-
10 based learning opportunity for students with City
11 Council. Your efforts are greatly appreciated, and
12 all of us are excited to deepen this collaboration.
13 None the less, CTE does have a set of challenges we
14 are working to address, through collaboration. With
15 our partners at the United Federation of Teachers and
16 the New York State Department of Education, we have
17 begun to see shifts in policies regarding teacher
18 certification. We continue to work towards a more
19 permanent solution to ensure we can provide
20 instruction in new and innovative CTE fields.
21 Another challenge requiring a policy shift is the
22 lengthy NYSED, New York State Department of Education
23 Program Approval Process. The approval process is
24 rightly intended to ensure high-quality CTE programs
25 by requiring schools to document and provide evidence

1
2 of key benchmarks. However, while my office has made
3 changes recently to better support schools through
4 the process, some still do not pursue the approved
5 program route. Lastly, we hope to work with the
6 State to create more formally recognized
7 apprenticeship programs beginning in the public
8 sector. We thank the Chair and the Education
9 Committee for your work to support our efforts, and I
10 thank the Committee for this opportunity. I would be
11 remiss if I did not ask for your advocacy on behalf
12 with your colleagues in Albany. These challenges can
13 be overcome with your support for the policy shift
14 [inaudible]. Finally, I would like to briefly
15 address the proposed legislation Intro Number 1099
16 which requires the Department of Education to report
17 on CTE programs in New York City schools and Intro
18 Number 1193 in relation to reporting on computer
19 science instruction. Both pieces of legislation will
20 be an important resource to the Department of
21 Education as well as school communities, elected
22 officials and other stakeholders, and we'll continue
23 to increase our transparency, something which the
24 Mayor and Chancellor as well as the Council strongly
25 support. We support the goals of both Intro Number

1
2 1099 and Intro Number 1193 and look forward to
3 working with the City Council to ensure that the
4 reporting requirements in these bills align with our
5 instructional framework and what we track in our data
6 systems. Thank you.

7 PHIL WEINBERG: Now we'll hear from
8 Principal Ojeda.

9 MOSES OJEDA: Good afternoon, Chair Dromm
10 and members of the Education Committee. My name is
11 Moses Ojeda and I am the proud Principal of Thomas
12 Edison Career and Technical Education High School
13 located in Jamaica, Queens. I am thrilled to be here
14 today, especially because our Mayor and chancellor's
15 vision for equity and excellence for all includes
16 strengthening and expanding CTE. I'm also grateful
17 for the support of the City Council. As an educator
18 for over 20 years, I believe CTE is critical for the
19 success of our city. Personally, CTE laid the
20 foundation for my own success. I graduated from
21 Edison back in 1993. A CTE teacher of mine pushed me
22 to persevere through tough moments as a teenager and
23 inspired me to become an educator, but the reality,
24 when I graduated high school was that CTE was
25 strictly vocational. The narrow focus on solely

1
2 technical skills led me to graduate behind in reading
3 and writing. My degree in Business Equipment Repair
4 was antiquated, because much to my surprise, no one
5 was using typewriters. When I came back to teach at
6 Edison I was determined to make sure all students
7 could pursue their dreams. First, we got rid of our
8 typewriters. Then, we created a partnership with
9 Xerox and updated our technology. We began to
10 reimagine how we could strengthen both technical
11 education and academic instruction, to merge the two
12 and provide our students with the seamless transition
13 to multiple post-secondary educational pathways
14 and/or workforce. Our students can graduate high
15 school on Friday and go to work the following Monday.
16 Through hard work I pursued this vision and was
17 promoted to become Assistant Principal, and
18 eventually the Principal of the school. I share this
19 vision with our Chancellor and CTE educators across
20 the City to give all students as many options as
21 possible for their future by preparing them for
22 college and careers. Twenty-first century CTE has to
23 combine rigorous academics with real work career and
24 technical instruction. As a Principal, we receive a
25 wide range of supports from New York City Department

1 of Education, ensuring our students have access to
2 meaningful work-based learning opportunities and our
3 teachers receive excellent opportunities for
4 professional development. They support us in
5 developing strong industry and higher education
6 partnerships such as the Automobile and Transport
7 Commission. This particular partnership led us to
8 develop externships or intensive trainings as auto
9 dealerships for our educators. The externships help
10 our educators learn direct experience about trends,
11 skill requirement and opportunities in the industry.
12 This allows our students to successfully compete in
13 auto tech competitions, and they are consistently
14 recognized as one of the top teams nationally,
15 recently even gaining international recognition.
16 Commissions also serve as the network help for school
17 to school collaboration. Teachers at Edison have
18 successfully trained fellow CTE educators in topics
19 that range from advanced networking to cyber
20 forensics. At Edison we work tirelessly to ensure
21 our young people graduate as problem solvers and
22 critical thinkers. Students can choose from 12
23 different tracks, from more traditional work like
24 auto technology and medical careers to new and
25

1 innovative CTE programs such as robotics,
2 biotechnology, visual and art design, and cutting
3 edge internet technology programs. As we've sought
4 to strengthen both academics and CTE instruction, our
5 graduation rate has increased, and our college
6 readiness and post-secondary enrollment have
7 increased as well. Our students are exposed to
8 rigorous academic work including AP course, College
9 Now and honors courses. I'm particularly proud about
10 our wide range of clubs and sports as well as our
11 popular Model UN program which reinforces rigorous
12 academics and helps our students become the global
13 leaders of tomorrow. Our students are learning about
14 real world issues while trying to resolve them using
15 their CTE skill sets. Last year, our Chancellor made
16 is possible for our students to go see Hamilton.
17 This opportunity wasn't just about CTE. It was about
18 a well-rounded education for all students that gave
19 them cultural capital. Our English and Social
20 Studies teachers taught lessons around Hamilton that
21 brought together history, critical reading and
22 writing and the arts. Through the City's new singing
23 musical initiative our students are now creating a
24 spin-off titled "Edison versus Tesla." Technical
25

1 skills and the arts are weaved together. Our visual
2 arts students are making all of the props and the
3 flyers and our electrical installation students are
4 creating the lighting. I am proud to work hand in
5 hand with the New York City Department of Education
6 to ensure equity and excellence for all students
7 through career and technical education. I am proud of
8 Edison's work shaping the next generation of New
9 Yorkers. Thank you, and we welcome your questions.

11 CHAIRPERSON DROMM: Thank you very much,
12 and let me start off by congratulating you, Mr.
13 Ojeda, as well for all the work that you have done.
14 I visited your school and everything in your
15 testimony is true. I've seen it with my own eyes.
16 You've done a fantastic job. You're a model. You
17 remind me of my old principal at PS 199 as well,
18 somebody's who deeply involved in the community, but
19 also as a power of example. Having come out of
20 Edison and then going back in as Principal and really
21 changing things around to make the school the success
22 that it is today, and I know that you've been
23 acknowledged by many community groups and education
24 organizations, etcetera, in the community as well.
25 So, thank you. Congratulations and thank you for

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2 being here today with us as well. And we'll have
3 some questions for you as we move along, but I did
4 want to say that as well. So, let me start off,
5 Deputy Chancellor, by asking a couple of questions
6 around the numbers--

7 PHIL WEINBERG: [interposing] Sure.

8 CHAIRPERSON DROMM: of programs.

9 PHIL WEINBERG: Can I ask you a favor,
10 Chair Dromm?

11 CHAIRPERSON DROMM: Sure.

12 PHIL WEINBERG: We'd love to let
13 Principal Ojeda get back to school before the day's
14 over. If we had specific questions for Moses, could
15 we start-- would it be possible to start with those?

16 CHAIRPERSON DROMM: Sure. I mean, my
17 questions actually would have been more around, but
18 you've answered some of them, about securing the
19 partnerships and the internships. How have you been
20 able to go about doing that? How difficult is that?
21 Do you have a dedicated staff person to work with you
22 on that? How have you dealt with that in your own
23 school building?

24 MOSES OJEDA: The way we've dealt with
25 that is we do have a dedicated person who looks over

1
2 our work-based learning components so they're able to
3 acquire the internships. We also have now merged our
4 college office to now be called the College and
5 Career Readiness Center, and so the work-based
6 learning and the college advisor work together to do
7 the components that are needed for CTE. I also feel
8 that the community has been a big asset for us. We
9 reach out to the community to empower the businesses
10 within our area, and that's really what we're trying
11 to teach is based on how we can help that community.

12 CHAIRPERSON DROMM: What businesses are
13 you working with?

14 MOSES OJEDA: Working with the local
15 dealerships, auto dealerships, working with the
16 hospitals across the street from Edison for our
17 Medical Assistant Program, working with graphic arts
18 stores that are on Jamaica Avenue. So those are the
19 type of-- from small businesses to big businesses we--
20 - wherever we can get our foot in the door for our
21 students to get experiences.

22 CHAIRPERSON DROMM: And how do you
23 maintain those relationships with those businesses?

24 MOSES OJEDA: We have monthly advisory
25 board meetings, and at these board meetings is where

1
2 we invite the college partners, post-secondary
3 partners, industry partners to guide us on what are
4 the changing trends in CTE or in the technical field
5 and where we should be moving forward.

6 CHAIRPERSON DROMM: And who is your
7 college partnership with again?

8 MOSES OJEDA: All 12 programs have
9 multiple partnerships. So, from Plaza College to
10 Monroe [sic] College, to Le Guardia [sic] College, to
11 Lincoln Tech.

12 CHAIRPERSON DROMM: I do remember Le
13 Guardia being one of them as well.

14 MOSES OJEDA: Yes.

15 CHAIRPERSON DROMM: And the relationship
16 with Plaza College, is there a relationship where the
17 students can go onto Plaza College upon graduation
18 from your program, or how does that work?

19 MOSES OJEDA: we have an articulation
20 agreement with Plaza College where they offer our
21 juniors six credits and our seniors also get six
22 credits. So, upon graduation our students who pursue
23 the medical track are leaving with 12 articulated
24 credits and have an option to go to Plaza College or
25

1
2 use those credits to pursue other post-secondary
3 institutions.

4 CHAIRPERSON DROMM: Now, your school is a
5 dedicated CTE school, am I right?

6 MOSES OJEDA: Correct.

7 CHAIRPERSON DROMM: So, all of the
8 students in your school, would they graduate with a
9 regular high school diploma and then additional
10 credits on top of that? How does that work?

11 Sometimes, even though I was an educator, I get
12 confused on this issue.

13 MOSES OJEDA: So, not only do they have
14 to take the academic courses to acquire a high school
15 diploma, but CTE schools like myself or schools that
16 offer CTE programs also graduate with a CTE-endorsed
17 diploma. So they're actually coming out with two
18 diplomas, one to verify the academics and the other
19 one to verify the CTE schools that they've acquired
20 over their transition, over the track of their time
21 at the school.

22 PHIL WEINBERG: And I just want to
23 reinforce what Moses is saying. All of our CTE
24 students are taking work in addition to the 44
25 credits required for graduation in order to get--

1
2 CHAIRPERSON DROMM: [interposing] Across
3 the board, even in non-dedicated CTE schools?

4 PHIL WEINBERG: Absolutely, correct.

5 CHAIRPERSON DROMM: So that actually makes
6 their coursework even more difficult than perhaps the
7 regular high school students in many ways. It's one
8 of the things that I learned through the visit, I
9 think, at your school was I didn't not understand and
10 know that, that actually had to occur. So, I think
11 I'm done with that for now, and then I think we're
12 going to move back to Deputy Chancellor Weinberg so
13 we can get some statistics on that as well.

14 MOSES OJEDA: Thank you very much. Thank
15 you.

16 CHAIRPERSON DROMM: So, Deputy
17 Chancellor, in testimony-- I think it was in your
18 testimony, you said that there were 40 programs now
19 across the City. We looked on the website, and by
20 the way, the CTE website is separate from the DOE's
21 website, is that correct?

22 PHIL WEINBERG: Linked to, yes.

23 CHAIRPERSON DROMM: It links to it, so--
24 so if you go to DOE website, you link on that, you
25 click on that and it'll bring you to it?

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PHIL WEINBERG: Correct.

CHAIRPERSON DROMM: Why is that?

JOHN WIDLUND: I think I could respond to this. So there's a lot of promotional materials, and we actually have members from our Advisory Council here that I don't want to comment on our official version, but an official version needs to have important kind of documentation attached to it, but in order to promote career in technical education properly, we need to have access to video and other types of materials, and scheduling events, and we want to highlight again October 29th, Westinghouse High School this Saturday. We'd love to invite you to that as well. That's how we get the word out.

CHAIRPERSON DROMM: When is that, October 29th, you said?

JOHN WIDLUND: October 29th.

CHAIRPERSON DROMM: I'll have to get that date into the calendar.

JOHN WIDLUND: Thank you.

CHAIRPERSON DROMM: But we did go to the website and we looked, and I think that the last time there was the data available on that website was from the 2014 to 15 school year, and one of the things

1 that we noticed which was different than the
2 testimony the Deputy Chancellor gave is that at that
3 time there were 51 dedicated CTE high schools, and it
4 seems from our testimony, Chancellor, that we have 40
5 programs now.
6

7 PHIL WEINBERG: So, we're going to be
8 growing 40 new programs. Right now we have 276
9 programs that are resident in 120 schools, and we
10 have--

11 CHAIRPERSON DROMM: Excuse me, it was 47.

12 PHIL WEINBERG: Forty-seven dedicated CTE
13 schools like Moses.

14 CHAIRPERSON DROMM: That's still down from
15 the 51, right?

16 PHIL WEINBERG: Over the course of the
17 last few years I think there has been some.

18 CHAIRPERSON DROMM: And where do those
19 losses occur? Where were those programs eliminated?

20 JOHN WIDLUND: So, a few years ago some
21 schools closed. That's not something that happened
22 in the last year, so that's--

23 CHAIRPERSON DROMM: [interposing] It's
24 been over a number of years that it happened?
25

1
2 JOHN WIDLUND: Yeah. I mean, so you
3 know, one of the challenges is career and technical
4 education that I've spent my life on since I'm a
5 teenager is a component of the high school
6 experience, and schools buy in and work three years
7 to develop this, and at least some cases they make
8 choices not to partner in that particular case. So,
9 sometimes that number fluctuated over the years. The
10 good news is, you know, we're responding to that, and
11 I think it's a fair point to have the most up-to-
12 dated information and we're working behind the scenes
13 to figure it out. If you know, you know, I'd like to
14 learn how to do some web design work myself, but I
15 can get you an answer quicker, but we're working on
16 that.

17 CHAIRPERSON DROMM: So then also I
18 noticed in the same site, I guess, that the last
19 reporting year in 2014/15 that there were 318
20 programs compared to 276 CTE programs.

21 JOHN WIDLUND: So, some of that has to do
22 with program quality and things that fall in and fall
23 out of our portfolio. We believe in robust sequences
24 throughout our city. There are many schools that
25 have course offerings, which I don't want to knock it

1
2 all. I think it's a wonderful thing that a kid could
3 get an elective experience in as little as one
4 course, but we're looking for robust sequences and
5 that accounts for some of those transitions.

6 CHAIRPERSON DROMM: So, would that be--
7 would that have occurred because of the elimination
8 of certain programs like reduction in the number of
9 schools that would offer cosmetology or schools that
10 would offer LPN licenses?

11 PHIL WEINBERG: I think there's two things
12 happening. One is exactly what you're describing.
13 And the second is John's describing a more robust
14 accounting for program right now rather than counting
15 every school that might offer a course related to
16 CTE. We're looking for program sequences that lead
17 students on a real pathway.

18 CHAIRPERSON DROMM: Just to be honest
19 with you and fair, I've heard some complaints about
20 the elimination of some of the programs, for example,
21 and then I'm going to ask you some other questions in
22 regard to adult CTE courses as well. I actually
23 spoke to a teacher just yesterday who said there was
24 a large number of people who wanted to get into the
25 LPN nursing program, but that there weren't enough

1
2 courses available, and that people were very
3 enthusiastic about that. I'm curious about that,
4 because that-- I used to be Chair of the Immigration
5 Committee in the City Council, and that seems to me
6 what the-- the fact that immigrants are now allowed
7 to secure these licenses. Undocumented folks are now
8 allowed to secure those licenses. It would be very
9 helpful in promoting those courses or having more of
10 those courses. Do you have any figures on how many
11 less of the cosmetology, the LPN courses that you
12 have brought down?

13 JOHN WIDLUND: I don't have that
14 information today.

15 PHIL WEINBERG: We could-- I'm sure we
16 can find that answer.

17 CHAIRPERSON DROMM: Okay, because
18 actually it's something-- and I understand the idea
19 of rigorousness in terms of the coursework, etcetera,
20 but those also give people opportunities I think to
21 succeed in life as well.

22 JOHN WIDLUND: Oh, and we don't disagree.
23 I'm talking about rigorous reporting in terms of
24 calling something a program.

25 CHAIRPERSON DROMM: I see.

1
2 JOHN WIDLUND: Meaning a sequence of
3 courses rather than a single course.

4 CHAIRPERSON DROMM: Okay, okay. How many
5 are in dedicated CTE schools and how many are in
6 traditional academic high schools?

7 PHIL WEINBERG: We've got 47 CTE high
8 schools.

9 CHAIRPERSON DROMM: So that's-- okay.

10 PHIL WEINBERG: And we have 276--

11 CHAIRPERSON DROMM: [interposing] So
12 that's the difference?

13 PHIL WEINBERG: programs.

14 CHAIRPERSON DROMM: Yeah, okay. Alright,
15 good. How many students are currently taking
16 classes? Is that 63,000?

17 PHIL WEINBERG: Sixty-three thousand two
18 hundred--

19 CHAIRPERSON DROMM: [interposing] And what
20 is the-- what would be the percentage of that
21 compared to the overall population? We have what, a
22 million two students?

23 PHIL WEINBERG: For the most part we're--
24 the denominator would be our high school students.

25 CHAIRPERSON DROMM: I'm sorry?

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2 PHIL WEINBERG: The denominator wouldn't
3 be a million point one. It would be our high school
4 students which would probably be--

5 CHAIRPERSON DROMM: [interposing] So it'll
6 be a percentage of that total.

7 PHIL WEINBERG: Yeah.

8 CHAIRPERSON DROMM: Okay. What
9 percentage of students request CTE programs or
10 program as their first or second choice in the high
11 school application process?

12 PHIL WEINBERG: Do we have that number?
13 Just a moment. Get back to you on that one.

14 CHAIRPERSON DROMM: Okay, we'll come back
15 to that. Yeah, okay. And you know, I've been to
16 some of the high school fairs, etcetera. Do you
17 advertise these programs at those fairs, high
18 schools? CTE's are represented there as well?

19 PHIL WEINBERG: Absolutely.

20 JOHN WIDLUND: Yeah, so CTE schools and
21 programs are represented at all high school fairs.
22 The larger one at Brooklyn Tech early-- at the end of
23 September, and we decided that, to tell you the
24 truth, a year ago, to your point about getting the
25 word out, we decided to have our own in addition to

1
2 that, and we show up and invite as many folks as
3 possible to sing the tale of career and technical
4 education.

5 CHAIRPERSON DROMM: Okay. And do you
6 have a demographic breakdown of the students in
7 dedicated CTE high schools?

8 PHIL WEINBERG: Yes. Fifty-five percent
9 male, 45 percent female, 39 percent Hispanic, 25
10 percent black, 19 percent Asian, 50 percent white,
11 about 14 percent of the students are students with
12 disabilities, and about five percent are English
13 language learners. And I just remembered the answer
14 to your earlier question. So, 8,700 students listed
15 a full CTE school first on their application. That's
16 about 11, a little bit, about 11 and a half percent
17 of students who submitted a high school admissions
18 application in round one. Eight thousands of those
19 students, 8,056, listed a full CTE school second on
20 their application, and that's about ten and a half
21 percent of students who submitted a high school
22 application. That gives you an idea of the kind of
23 demand we're seeing right now.

24 CHAIRPERSON DROMM: So, let me just skip
25 over to the adult education component here. How many

1
2 adult students are currently taking CTE classes
3 offered by the Office of Adult and Continuing
4 Education?

5 PHIL WEINBERG: I think we don't have a
6 representative from the Office of Adult Education
7 here today, so we'd have to get you that information.

8 CHAIRPERSON DROMM: Okay, because I had a
9 number of questions on that. Perhaps we'll follow up
10 in a letter on that then to you. I think I'll turn
11 it over to other Council Members for question at this
12 point.

13 PHIL WEINBERG: Thank you, sir.

14 CHAIRPERSON DROMM: Council Member
15 Levine? Am I right? Okay, followed by Tregyer and
16 Menchaca. Council Member Levine?

17 COUNCIL MEMBER LEVINE: Thank you, Chair
18 Dromm. You know, when I was a teacher in the early
19 days of my career I taught science, physics to be
20 specific, at Junior High School 149 in District Seven
21 in the Bronx, and I pushed some of my students really
22 hard and was giving them high school level physics
23 and some even beyond that to middle schoolers, and so
24 many of them just absorbed it like a sponge. They
25 had talent for it and more importantly a passion for

1
2 it, and one of my take-aways from that experience is
3 that there are-- there are students out there who in
4 the technical field if just given a chance they're
5 going to thrive, but they just need the opportunity
6 to shine, and they need to have the educational
7 context to learn. And I think that is so relevant
8 for computer science training, and it's why I know
9 the Administration is rightly thinking about computer
10 science not just as a specialty the few kids who
11 already are into computers can pursue, but something
12 that could touch every child in the City. Doesn't
13 mean every one of them ends up as a computer science
14 engineer, but it's going to give many an opportunity
15 to succeed in that field and others to be better at
16 whatever they do. And so this bill that we're
17 introducing, 1193, looks to track our progress not
18 just in serving those kids who are inclined to
19 computer science, but touching every kid. It looks to
20 track over a dozen data points. I won't read all of
21 them, but I just want to give the public a sense of
22 the kind of information we're looking to gather, and
23 some of it, it's focused on the school, and we're
24 looking for the number of schools that are offering
25 computer science. Some of it is focused on the

1 educator. Looking for the number of teachers who are
2 certified [inaudible] computer science. Some of it is
3 focused on the kids, on the students. How many are
4 graduating with some specialized program in computer
5 science, and that more broad question of how many
6 kids in every grade in any given year are receiving
7 computer science? So that was a rather long
8 introduction, but I wanted to talk about the bill.
9 I'd love to hear your thoughts on how you measure the
10 success of our work in teaching computer science in
11 the schools?
12

13 PHIL WEINBERG: There's a couple
14 different answers, and your intro gave us the best
15 answer which is we're looking to create a space to
16 push our students to think more broadly about the
17 world in which they live. So, both you and the
18 Chairman Dromm talked about our students having to
19 enter the 21st century with skills necessary to live
20 well. We believe as you believe that computer
21 science education is a way that seems can better
22 integrate themselves into the modern world and can
23 demonstrate their ability to think with and around
24 the ideas and practices that are helping us to form
25 the world. At the most basic level as an educator, I

1 know that computer science is a way to challenge our
2 students to think about problem solving, to think
3 about working collaboratively, to think about
4 building things on their own, not just answering
5 questions. It's an exciting space for us as
6 educators. It's an exciting place for us to begin to
7 press our students forward. It's also always we're
8 really grateful to have a way to work with our
9 students in an area that intersects with the places
10 that they're interested in, and of course, we know
11 that our young people are interested in the advent of
12 computing and computer science and the ways in which
13 we're all carrying around small computers in our
14 pockets now and how that changes how we think and how
15 we access information and how we live our lives.
16 Giving our young people the chance to work with and
17 around and about computers in their schools will
18 only, much like CTE, will only increase their
19 engagement in schools and will make them better
20 thinkers. We're really thrilled this happening.

22 COUNCIL MEMBER LEVINE: And specifically,
23 are you gathering metrics on a grade by grade basis?
24 Are you looking at subjects where computer science
25 can be woven in? Obviously math being an obvious one,

1
2 but almost any field probably could be enhanced by
3 some computer science. Are you getting that level of
4 detail looking grade by grade, subject by subject?

5 PHIL WEINBERG: You are, again, providing
6 me with the answers, yes. I mean, we are-- we are in
7 the beginning stages of expanding this work, but what
8 you've identified is both the excitement and the
9 challenge to gathering information. Because we want
10 to weave this in and out of lots and lots of
11 different subject areas, you talked about design
12 already in your remarks, science and math, but also
13 as an ex-English teacher, in the 90's we were
14 starting to do this in my classroom. I think that we
15 are going to challenge ourselves to find the best way
16 to capture the information which is not going to be
17 as simple to capture as it might be around a CTE
18 program because it has a clear definition. We're
19 building this definition with you as we build the
20 program.

21 COUNCIL MEMBER LEVINE: Traditionally,
22 high school has been the venue for most computer
23 science training-- just very quickly-- but the truth
24 is a child at any age can absorb this. There's even
25 great content for preschoolers. Am I correct that

1
2 your vision is really a K to 12 vision for computer
3 science or maybe even a pre-k to 12?

4 PHIL WEINBERG: You are absolutely
5 correct, and I think with your support New York
6 City's very proud to be one of the first localities
7 that's investigating how a pre-k through 12 or pre-k
8 through 14 even curricula around computer science
9 education can benefits all of the students.

10 COUNCIL MEMBER LEVINE: Okay. Thank you
11 very much. Thank you, Mr. Chair.

12 CHAIRPERSON DROMM: Council Member
13 Treyger? But just before we go there, I just want to
14 announce that we've been joined by Council Members
15 Chin, Levin and Deutsch.

16 COUNCIL MEMBER TREYGER: Thank you, Chair
17 Dromm, and just very quickly, the Principal Ojeda, I
18 appreciated his comments. He mentioned he took his
19 students to see Hamilton, and I just I like to remind
20 people that one of the starts of the great show was a
21 student of a school that I taught in Utrecht, Anthony
22 Ramos, and his story actually is very relevant to
23 this hearing, because Anthony Ramos who I know
24 personally and a big fan, and no I cannot help with
25 tickets. I can't get tickets to the show myself. But

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2 he was in-- he was not a big fan of standardized
3 exams, and he did not really have a background in
4 theater. He was a baseball player, and his teacher
5 and the Utrecht High School had a theater program run
6 by a great teacher named Ms. Steinweiss, and his
7 teacher really inspired him and encouraged and
8 motivated him to try out and just audition for a role
9 in a play. He gave it a shot, and he excelled, and
10 she helped him with a scholarship to a theater
11 program post high school, and now he is a star in one
12 of the biggest hits on Broadway. And so again, when
13 you give students and opportunity, they take off.
14 Deputy Chancellor, I just want to quickly ask a
15 couple questions. Is there-- it's my understanding
16 that there is a funding difference between certified
17 CTE schools and non-certified CTE schools that have
18 CTE programs. Is that correct, and can you elaborate
19 on that?

20 PHIL WEINBERG: There is. We're-- in my
21 testimony I pointed to a change that we're making to
22 ensure that the schools that have certified CTE
23 programs but are not certified CTE schools can
24 receive funding to support those programs, and that's
25 the change this Administration has made which I think

1
2 will be revolutionary for many of our schools. But
3 the traditional CTE funding formula really dedicated
4 funds only to those schools that were fulltime
5 schools.

6 COUNCIL MEMBER TREYGER: But those are
7 City funds, am I correct? Because sometimes there
8 are federal programs that come out from Washington,
9 D.C., but are they earmarked only for certified--

10 JOHN WIDLUND: [interposing] So, schools
11 we-- programs that we recognize as "in good standing"
12 that often there's one element potentially lacking,
13 which is through no fault of the school or the
14 program itself, like a teacher credential or an
15 assessment isn't online, so they receive those
16 funding supports. I did want to just mention about
17 some of the schools, because I want to keep the theme
18 Hamilton alive. So I want to commend you for your
19 support of Dewey High School. The Principal is
20 Connie Hamilton, and also Grady High School with Tara
21 Montobono [sp?]. They really appreciate your work
22 and effort, and we expect to be in those places. So,
23 thank you.

24 COUNCIL MEMBER TREYGER: I appreciate
25 that. I thank you for your partnership and we had a

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2 great meeting together, and I appreciate all your
3 efforts. And for those watching and those in the
4 room, when we think about the impact, and this
5 Chairman has done a phenomenal job of really pressing
6 the issue of a campaign for fiscal equity issue from
7 the lack of state funding. My concern is the upkeep
8 and the maintenance of these CTE programs because
9 these are extraordinary expensive equipment's and
10 infrastructure that we're investing in in these
11 schools, and they're not cheap to build and they're
12 not cheap to maintain, and this is a direct, one of
13 the direct impacts of not having enough resources
14 from Albany to make sure that we meet the needs of
15 our kids today. If you could speak on that.

16 JOHN WIDLUND: Sure. So, one of the
17 strategies, and you and I spoke about this, and also
18 Council Member Rose, we spoke also about the
19 possibility of campus-wide programming just to be as
20 efficient as possible in our expansion and delivery
21 of programs. You have to get schools to agree, and
22 it's a little bit of time to get it off the ground,
23 but as a concept it sort of solves for x, which is
24 how do I guarantee that this program is viable in the

25

1
2 future, and that's a solution that we kind of worked
3 on together, Council Member Treyger.

4 COUNCIL MEMBER TREYGER: Deputy
5 Chancellor, if you could also elaborate, what is the
6 total cost per student for CTE programs now? Do you
7 have that data with you?

8 PHIL WEINBERG: So, it would be impossible
9 to answer that question well, because as you just
10 described--

11 COUNCIL MEMBER TREYGER: [interposing]
12 Right.

13 PHIL WEINBERG: each program has a
14 different kind of expense. A culinary arts program is
15 going to be very different than an electrical
16 engineering program.

17 COUNCIL MEMBER TREYGER: Right.

18 PHIL WEINBERG: And we have 276 different
19 programs across them.

20 COUNCIL MEMBER TREYGER: Okay, last point
21 and--wow, I kind of went within time. The last point
22 is where are we at with efforts on state assessment
23 reforms, on making sure that we are-- you know, that
24 what is happening in our schools is reflected on
25 state report cards and assessments? As I mentioned

1
2 to you before, the story of Grady that I was very
3 moved by and really frustrated by. If students are
4 creating amazing things at schools, but there's no
5 category for that to be captured on a assessment
6 report, that is really, really frustrating, and it's
7 just not right. And so where are we at with in
8 conversations with NYSED on capturing the student
9 talent?

10 PHIL WEINBERG: So, let me start out with
11 my answer being yes. We really do need to be able to
12 find more categories, more assessments that will
13 capture the work happening in our schools. The
14 difficulty with CTE and with NYSED is that as we
15 create programs that reflect the modern workforce
16 needs of our city, the assessment review process in
17 Albany is not as quick as we'd like it to be. Your
18 advocacy here would be much appreciated.

19 COUNCIL MEMBER TREYGER: Count me in.
20 Thank you, Chair.

21 CHAIRPERSON DROMM: Thank you. Let's go
22 to Council Member Menchaca followed by Rose.

23 COUNCIL MEMBER MENCHACA: Thank you, Chair
24 Dromm, and where I want to pick up and dive in a
25 little bit deeper in the DOE's planning of schools,

1
2 not just locations but districts, thinking about 15
3 and 20 in Sunset Park again, and the anticipation of
4 the boom. I failed to mention earlier that the State
5 Comptroller just released a report-- I don't know if
6 it landed on your desk yet; it's fresh-- about the
7 number of jobs that have come to that district area
8 in Sunset Park and Third Avenue to the water. More
9 manufacturing jobs have been created in this
10 neighborhood than any other manufacturing
11 neighborhood in the City. And so when you lay that
12 over the kind of educational district, what does DOE
13 do with that information, and how do you plan with
14 those kind of synergies?

15 PHIL WEINBERG: I mean, speaking as
16 someone who spent the bulk of my career standing on
17 the corner of 67th and Fourth, I have watched what's
18 happened in Sunset Park for a great deal of time and
19 what's happening in the city right now. I would be
20 remiss to speak about a specific area of our city,
21 and instead to say that our goal is to track the
22 workforce needs and the growth and development of the
23 City and to make sure that we are using that
24 information to serve our schools and our city as well
25 as we possibly can as we develop new programs.

1
2 COUNCIL MEMBER MENCHACA: How? So, I
3 hear you're doing, but how and what's the result of
4 that?

5 JOHN WIDLUND: So, we have research
6 conducted by the CUNY graduate centers, ALNIS [sic],
7 and they give us key sectors, and we have-- we can
8 forward you information on that that kind of glean
9 out what direction the City's heading in year over
10 year, and you know, real numbers and percentages is
11 where the growth is. In addition to Sunset Park, my
12 mom grew up on 60th Street below Third Avenue, and
13 when I was the Principal of Co-op Tech we started a
14 program at Sims Recycling. So, I'm very familiar
15 with that happening, and but when you look at five
16 boroughs and how large our city is from where I sit,
17 and I was a school guy for 28 of my, you know, years,
18 you have to realize that there are many sectors
19 happening and many of these zones and opportunities,
20 and our eight industry sector commissions assist us
21 with that kind of thinking. So, we're able to figure
22 out what direction we're heading in, and if I could
23 just use the Culinary Arts Commission as an example,
24 we now have curriculum across all of our programs
25 because of our leader in that particular area, Phil

1
2 DeMilo [sp?]. He made sure of that. So we're
3 becoming stronger curricula-wise, sector-focused-wise
4 and the instructional, and programmatic choices we're
5 making is based on that.

6 PHIL WEINBERG: And the Sunset Spark
7 program has been a STEM provider for us and has been--
8 - is part of the [inaudible] extension because
9 they're doing a wonderful job.

10 COUNCIL MEMBER MENCHACA: Yeah, they're
11 definitely doing a good job, and again, I think their
12 vision is just a little more grand of a vision to
13 have this kind of curriculum in every Sunset Park
14 School. So, unlike I think where we're kind of
15 touching upon is creating these hubs around the City,
16 but I still want to push for a kind of district level
17 attention, not just oen or two schools that we kind
18 of pepper in a neighborhood, but really all the
19 schools just because of the proximity of the
20 district, and I guess that's what I'm trying to push.
21 And I think-- or kind of dig deeper. But all I'm
22 hearing right now is that as a result of districts,
23 not just Sunset Park, but other places where you are
24 getting information, it's affecting curriculum right
25 now. How else is it affecting it? How else is this

1
2 kind of relationship within a neighborhood and a
3 manufacturing zone affecting? Is it just curriculum
4 that we're seeing as an affect, or are there other
5 things that you're working on or planning to work on
6 that will see changes in actual programming or
7 whatever?

8 PHIL WEINBERG: John can speak with more
9 detail, but the intersection of the growth of the
10 industry, the willingness of the industry partners
11 who are a huge part of this growth and development.
12 We can decide where we do want to grow, but we do
13 need a hand in terms of making sure the industry
14 partner wants to receive our students and wants to
15 help us grow the curricula and our ability to ensure
16 that there's space to do the work that we want to do
17 that allows us to-- that's the-- the intersection of
18 those things allow us to decide where we're going to
19 grow and develop. Is there more that you want to
20 say?

21 JOHN WIDLUND: Sure. So, to go a little
22 deeper than that. So we start out with this Advisory
23 Council through our Industry Commissions where our
24 schools are invited to participate, and these high-
25 value industry partners then go out to schools and

1
2 support them at the school level, because-- and as
3 much as I sit in one position, my interest is in
4 transforming the lives of children, and children live
5 in schools. So, I'm always thinking about that
6 individual seat for that individual kid in a
7 particular career cluster and what's happening at
8 that school level. So, the real work happens that
9 when they walk through their door, when they look at
10 their program offerings, when they offer work-based
11 learning activities. There are many more types of
12 work-based learning activities than simply paid
13 internships, although that seems to be the Holy Grail
14 of it, so to speak, but there are externships. There
15 are job shadows. There's so many other things
16 happening that high-value industry partners provide
17 at the school level.

18 COUNCIL MEMBER MENCHACA: Thank you.

19 CHAIRPERSON DROMM: Okay. Thank you.

20 Council Member Rose?

21 COUNCIL MEMBER ROSE: Thank you. Thank
22 you, Deputy Chancellor, and it's good to see you,
23 John. I really-- I was really excited to hear that
24 there are going to be 40 new CTE schools, three of
25 which are going to be nine through 14, and I think

1
2 you should be applauded for such a stellar graduation
3 rate. I think the Deputy Chancellor said 93 percent
4 graduation rate?

5 PHIL WEINBERG: I don't think we said 93
6 percent, but the CTE school graduation rate is very
7 high.

8 COUNCIL MEMBER ROSE: Is very high, okay.
9 Well, and I think that's more than justification for
10 how well our monies are being spent. And with the
11 fact that there are going to be three nine to 14
12 schools, how will you determine which schools will
13 either-- are they existing schools that will become
14 nine to 14, or are they going to be new standalone
15 schools that will be nine to 14?

16 PHIL WEINBERG: I think that as hard as
17 it is to get Hamilton tickets, this will be-- I think
18 we need to-- a similar investigation needs to happen
19 so that we make the best choices possible for the
20 City. Nine through 14 programs are extraordinarily
21 valuable programs for our students. We want to make
22 sure that they exist in the places where there's the
23 most reason [sic] where they can best serve our
24 students. Again, there's a necessary confluence of
25 an industry partner, a university partner who will be

1 willing and able to work with our schools and a need
2 in the community, and we have to determine that.

3
4 COUNCIL MEMBER ROSE: And what really--
5 what is the requirement that you're looking for in
6 terms of industry partners? How do you find them?
7 Do you go out and seek them? Is there an RFP, or do
8 they have to indicate to you a desire to participate?

9 PHIL WEINBERG: I believe that begins
10 with a community-wide discussion, and I-- there's a
11 state RFP for money for seed money, but I'm not sure
12 if that's what we're-- the process we're going to
13 engage in going forward yet. I'd have to get back to
14 you on the exact process.

15 COUNCIL MEMBER ROSE: So, if I had an
16 industry that I thought would have expressed an
17 interest in participating, what would the process be?

18 PHIL WEINBERG: We'd love to know about
19 that so we can align the resources we think are
20 available to us so we can make the best possible
21 choices. So, if-- the more information we have from
22 you, from members of the community, the better.

23 COUNCIL MEMBER ROSE: So, you have stated
24 qualifications and requirements that define an
25 industry that you're looking for? What drives it?

1
2 There are emerging, you know, technologies. There
3 are all kinds of things. What's driving who and
4 where you're looking for these partners?

5 PHIL WEINBERG: So, John's description of
6 what makes an exemplar CTE program is the definition
7 of the industry partner that we're looking for. Do
8 you want to describe that more deeply?

9 JOHN WIDLUND: So, to ensure that they're
10 at the table in the planning phases, to ensure that
11 there are work-based learning opportunities, that
12 they have intimate knowledge of what it is that we
13 would like to be taught over that particular period
14 of time, and I know a nine through 14 model looks a
15 little differently than CTE, but it's offering a
16 high-quality curriculum to kids. It's just embedding
17 [sic] college unit. In addition to that industry
18 partner, you need a college partner and a college
19 that quite frankly is affordable to the mix, and they
20 have to invest in this process as well. So, there
21 are many steps to getting to that choice as there are
22 many steps to walking through the door of a high
23 school and giving, you know, giving a school some of
24 your attention and free time as you did when we met
25 in McKee High School, and the reality is that there

1
2 are seven nine to 14 schools at the moment with plans
3 to expand three. A lot of work has to be done to
4 find out where the right mix of those elements are
5 going to be present.

6 COUNCIL MEMBER ROSE: You know, I want to
7 thank you because we did bring the maritime
8 businesses to McKee and this is the first year that
9 we have the electrical engineering technol-- class,
10 right? So, I'm excited about that, and I've heard
11 from other of my waterfront industries that they
12 would be willing to also invest. And so I was really
13 wondering what that process was, the timeframe, and I
14 appreciate that you know, we can do that. We can
15 talk about that offline I'm sure, right?

16 JOHN WIDLUND: I'm always willing to not
17 have to get on the ferry to go to work and I can meet
18 with the industry partners and expand opportunities
19 for youngsters at McKee and beyond.

20 COUNCIL MEMBER ROSE: And I know my
21 time's up, Chair, but I just want to ask how do you
22 decide what programs are viable and which ones to
23 discontinue? Because as you know, in McKee several
24 were discontinued and the community perceived them as
25 being viable. Thank you chair.

1
2 JOHN WIDLUND: So, part of that decision-
3 making process is the-- resides at the school level.
4 I mean, again, as I stated a little bit earlier about
5 labor market data and showing areas of growth, we get
6 really excited about new and innovative programs, but
7 sadly that also means other things might not be as
8 viable, and schools, you know, really get to make
9 those decisions, and some of them are unpopular, and
10 I was a principal for 12 years and I had many
11 decisions I made that I thought was in the best
12 interest of children. They usually worked out to be
13 correct, and I'm interested in seeing us move forward
14 and find ways to maybe reconnect to things or
15 demonstrate a real possibility to resurrect something
16 down the road, but the reality is, you know, we are
17 moving forward. There are jobs that will exist in
18 five years that do not exist now, and if we hold on
19 too much to things from the past, we'll never get to
20 our bright future.

21 COUNCIL MEMBER ROSE: Thank you. My
22 time's up.

23 CHAIRPERSON DROMM: Thank you, Council
24 Member.

25 COUNCIL MEMBER ROSE: [inaudible] job.

1
2 CHAIRPERSON DROMM: Thank you, Council
3 Member Rose. But along the same line a little bit, I
4 think in the beginning in my introduction as well I
5 mentioned that two percent of the CTE students in
6 2014, I believe was the year, actually got
7 internships. Do we have a figure on how many got
8 internships last year, and what are the projections
9 for the coming year, and how are we building upon
10 establishing those internships?

11 JOHN WIDLUND: Thank you. Thank you for
12 that. That's all based on the Partnership for New
13 York Report that they had by Deloitte and Touche
14 which is a wonderful opportunity for us to examine
15 our practices closely. So, although it's difficult,
16 it's a difficult truth that we faced, I'm happy to
17 tell you that at that time there less than 1,500 paid
18 internships who are now over 2,000, and we continue
19 to push for numbers like that, so over 2,000. The
20 number two percent is a little bit misleading because
21 that number, that's two percent of all students who
22 happen to be in all grade levels, and as we know,
23 most employers are not going to allow anyone under
24 the age of 16 through the door, and in construction
25 and auto they're not going to allow anyone under the

1
2 age of 17 or 18 through the door. In addition, work-
3 based learning experiences go way beyond just paid
4 internships. Those figures are what we find.
5 Schools like Edison High Schools and others, and I
6 did myself in District 79 at Co-op Tech, fund
7 hundreds of internships that we don't count because
8 we don't manage the payroll. So we literally manage
9 the back office work of over 2,000 youngsters. There
10 were many more experiences happening though, and some
11 paid and others unpaid.

12 CHAIRPERSON DROMM: So, with that two
13 percent number, though, what would the total number
14 of internships been under the two percent? Do you
15 know what that would have--

16 JOHN WIDLUND: [interposing] Well, at the
17 year it was less than 1,400. So we're steadily
18 increasing, and year over year if you-- you know, if
19 I-- I'm going to do my math quickly. It's close to
20 30 percent, and that's a significant gain in that
21 area. By the way, I value it, and I-- in addition to
22 that I know we're going to have more resources for
23 that because City Council has been very gracious in
24 awarding us funding to expand work-based learning,
25 and I just-- I think I mentioned that in my

1
2 testimony, but if I wasn't clear, how thankful we are
3 that your commitment to see youngsters earn on top of
4 what they learn, so I do thank the Committee for
5 that. Thank you.

6 CHAIRPERSON DROMM: Absolutely. And I do
7 think that the value, the relationship-- the value of
8 the relationship with the Partnership for New York is
9 very important as well, and I've met with Kathy Wilde
10 [sp?] as well, and I really like to see that
11 partnership expanded--

12 JOHN WIDLUND: [interposing] I absolutely
13 agree, and I visited schools with her in the past.

14 CHAIRPERSON DROMM: Very good. Alright,
15 I want to get to Council Member Helen Rosenthal, and
16 if we still have a little bit of time, because I do
17 also want to get up our former Deputy Chancellor
18 who's here today to speak about his successes when he
19 was in that position. So, Council Member Rosenthal?

20 COUNCIL MEMBER ROSENTHAL: Great. I'll
21 make it quick. I'm going to-- can we-- is it-- I'd
22 like to take a deep dive into one particular
23 industry. I was really interested when you said we
24 have to look five years ahead and see what's coming
25 down the road and what we need to train our young

1
2 people to do. Are there any programs having to do
3 with design and installation of solar panels?

4 PHIL WEINBERG: We have a couple of
5 schools that are focused on green careers.

6 COUNCIL MEMBER ROSENTHAL: Yes, one is in
7 my district.

8 PHIL WEINBERG: Yes, and they are
9 extraordinarily interesting places, and I mean,
10 you're talking about the cutting edge of what we
11 would consider modern curricula. I would be-- I
12 would have to look more deeply to know whether solar
13 panel installation is what's happening at the school.
14 I've been in classrooms where I've seen students
15 constructing solar panels. So, it is part of what we
16 do teach throughout the City.

17 JOHN WIDLUND: I'd like to add to that.
18 So, the jobs we're looking for in the future and even
19 wind, to tell you the truth, technology, so,
20 alternative energies and renewable sources of energy.
21 There's the installation of solar panels and then
22 there's the work that the electrician performs. So,
23 you can go visit School of Cooperative Technical
24 Education. John Izaza's [sp?] is the premier teacher
25 in New York City in that particular arena. We work

1
2 closely with Solar One which is an amazing
3 organization that is promoting alternative energy,
4 and we're looking to infuse that into existing
5 programs because the jobs are well-defined. So,
6 sometimes when we mention green careers, it's still a
7 carpenter. It's still a plumber. It's still an
8 electrician. It's just they have to have those
9 enhanced skills.

10 COUNCIL MEMBER ROSENTHAL: So, tell me
11 about the partnership with Solar One.

12 JOHN WIDLUND: So, Solar One provided
13 training for our teachers. As a matter of fact, at
14 that time, this is going back a couple years with me
15 personally, all of our construction and building
16 trade's teachers were trained by Solar One. So, we
17 did activities as little as building a solar panel
18 that was, you know, the size of that it could operate
19 your phone and a little light to be constructed
20 multiple mini houses and did the entire installation.
21 So, roof installation and the electrical systems that
22 go with this are incredibly complicated. So, kids
23 work from low-voltage work to line voltage, and
24 although it looks nice and to say solar energy is a
25 wonderful thing, it's quite dangerous. It's always

1
2 working. There's no off switch. So, it's a lot to
3 it, but I'm very pleased that you mention that
4 because that is an area where I don't think you can
5 get on a subway car or a bus and not see some-- see
6 an ad or have someone ask you if you want to switch
7 to solar energy. So, thank you.

8 COUNCIL MEMBER ROSENTHAL: So, I know a
9 little bit about what you guys are working on, and I
10 think it's fantastic. I think it's great. I think
11 we should be doing more of it. I would ask that you
12 guys do a little-- if you could get back to me about
13 whether or not you were part of a city contract where
14 the city has-- whether or not you're going to be part
15 of a process going forward or part of it originally.
16 The City is putting up solar panels on all city
17 buildings, and we just contracted with a firm in
18 Pennsylvania, Tangent, that will be responsible for
19 installation, design and installation of a solar
20 panels. My concern-- and I told you this was going to
21 be totally out of left field, so I know it's not the
22 total exactly on point, but I don't-- I guess I'm
23 saying I don't think the City is enough aware of the
24 good work that you're doing, because there's no place
25 in the contract as its currently written for the City

1 contractor to take advantage of our students when
2 they put solar panels up on those roofs.

3
4 PHIL WEINBERG: We appreciate the heads
5 up, and it's something for us to look into. One of
6 the 40 new programs we're starting is at the High
7 School of Energy and Technology, and it's going to be
8 an electrical installation program focused on solar
9 energy. So, it's a great investigation for us.
10 Thank you.

11 COUNCIL MEMBER ROSENTHAL: Great, I'd
12 love to follow up with you on it. Thank you.

13 CHAIRPERSON DROMM: Thank you. And
14 Council Member Rosenthal and Deputy Chancellor, I
15 believe the contract that you're talking about
16 actually is through DCAS, am I right? So, it would
17 involve--

18 COUNCIL MEMBER ROSENTHAL: [interposing]
19 Through DCAS.

20 CHAIRPERSON DROMM: coordination between
21 [sic]--

22 COUNCIL MEMBER ROSENTHAL: [interposing]
23 Yep, and they're in the midst of still finalizing it.
24 I think they have a dollar amount, but I don't think
25 all the T's have been crossed, I's been dotted. I

1
2 think there's real opportunity there that I hope the
3 City can take-- can veil [sic] itself.

4 PHIL WEINBERG: Thank you.

5 CHAIRPERSON DROMM: Thank you. And we're
6 going to wind up here now with Council Member King.

7 COUNCIL MEMBER KING: Good afternoon,
8 gentleman. Thank you for today's testimony, and I
9 appreciate your position on understanding the
10 importance of transparency and reporting and making
11 sure that we're all on the same page about we can't
12 fund support if we don't know, and these two pieces
13 of legislation will allow us to continue to stay in
14 the know so we can continue to offer our support in
15 every way we can. But I want to reach out to you in
16 regards to the pilot program. I know last year, 2015,
17 that the Chancellor wanted to roll out being able to
18 have pilot program of CTE's in about 10 different
19 schools, sponsored by the General Electric
20 Corporation and Foundation and money that they were
21 providing. So, I just wanted to get an idea, have
22 these 10 schools been selected yet, and if so, how
23 were they selected? What's the status? What's the
24 progress of them, and if they really are-- really
25 successful? I'm counting on a successful remark from

1
2 you both. How do we expand on that to continue to
3 build on CTE programs across the City and into new
4 schools?

5 PHIL WEINBERG: It's a great question. The
6 program for us is called the GE Skills Lab, and John
7 has a lot more detailed information about it, but
8 it's a wonderful, wonderful program.

9 COUNCIL MEMBER KING: Excellent.

10 JOHN WIDLUND: So, I'm an old school CTE
11 guy who learned a lot through this process, and I
12 have to tell you that essential skills which is
13 really the premise behind it, that not to be trained
14 just for one area, but to be trained in all areas
15 that are required, communication, written, oral,
16 being able to communicate, being able to take
17 direction, to give direction, work in a team, access
18 to technology. So, I don't want to run down the list
19 of those things. Civic engagement, it's also
20 responsibility. Like, they're wonderful attributes
21 and skills. So, there was an application process,
22 and schools were asked to, you know, apply. There
23 had to be interest at the administrative level,
24 capacity from the school to be able to be a part of
25 this work, and to demonstrate how they would

1
2 incorporate the work into the school. I have a list
3 of the schools. I could read them, read the names of
4 the list.

5 COUNCIL MEMBER KING: I like to hear
6 because I want to know where they are located.

7 JOHN WIDLUND: Sure. Fannie Lou,
8 Hammacher, Hudson High School for Learning
9 Technologies, Brooklyn International High School,
10 Bronx Arena High School, School of the Future, Isaac
11 Newton Middle School, Health Opportunities High
12 School, Bronx Academy for Software Engineering High
13 School, Business Technical High School, it might have
14 been Brooklyn Technical High School, Energy Tech,
15 Epic [sic] South High School, and those are the early
16 adopters, and they had a whole variety of things.
17 When you have a new initiative, and this is something
18 that, you know, to be honest with you, I-- it was
19 revolutionary to me, because I, again, I probably
20 focus too much on technical skills, but these real
21 world 21st Century essential and applied [sic]
22 ability skills translate to all areas. Like,
23 everyone needs to be able to work as a team
24 regardless of the industry. So--

1
2 COUNCIL MEMBER KING: [interposing] I'm
3 sorry to interrupt.

4 JOHN WIDLUND: Yeah.

5 COUNCIL MEMBER KING: Out of that list--

6 JOHN WIDLUND: [interposing] Yes.

7 COUNCIL MEMBER KING: I heard a few in
8 the Bronx. I heard some in Manhattan. I heard some
9 in Brooklyn.

10 JOHN WIDLUND: Yes.

11 COUNCIL MEMBER KING: Any in Queens or
12 Staten Island?

13 JOHN WIDLUND: I didn't see a Staten
14 Island school on the list, and I know they're adding,
15 and so-- oh, actually South Brooklyn in South
16 Brooklyn Community High School is also--

17 COUNCIL MEMBER KING: [interposing] No, I
18 said I heard Brooklyn, Manhattan and the Bronx. I
19 wanted to know about Queens and Staten Island.

20 PHIL WEINBERG: I-- we'd have to go back
21 and check the DBN's, but they didn't jump out to me
22 as Queens type [sic] school.

23 JOHN WIDLUND: The good news is-- the
24 good news is that--

25 COUNCIL MEMBER KING: [interposing] Okay.

1
2 JOHN WIDLUND: I personally value this,
3 and I would love to see opportunities expand. So,
4 the grant itself was for a year, and now I believe
5 we're involved in funding and keeping those moving
6 forward, because it, I think, works in tandem with
7 some of the technical skills that our programs would
8 certainly offer. It's vital. It's vital.

9 COUNCIL MEMBER KING: Are you finding
10 them as successful? And I know we got to wrap up
11 soon--

12 JOHN WIDLUND: [interposing] Right.

13 COUNCIL MEMBER KING: so I'm just trying
14 to get to the meat and potatoes.

15 JOHN WIDLUND: Right.

16 COUNCIL MEMBER KING: Have there been an
17 assessment over the year? Have they been implementing
18 work? Have you rated them yet? Are they effective?
19 If they're not effective, are we moving them out and
20 going someplace else? That's where I'm trying to
21 get.

22 JOHN WIDLUND: I think a lot of training
23 is happening and it takes time to determine all of
24 those things, and you know, when a school enters into
25

1
2 something simply because, you know, they might not be
3 a particular leader, and you don't abandon if it's--

4 COUNCIL MEMBER KING: [interposing] Is
5 there a time clock on the assessment?

6 PHIL WEINBERG: As a pilot, we found the
7 learning from the GE still left to be very valuable
8 for us, and we are translating it to other schools
9 this year.

10 COUNCIL MEMBER KING: Okay.

11 PHIL WEINBERG: We do believe the
12 curricular aspect that John was talking about which
13 are sometimes referred to as non-academic, which is I
14 think a bad way to talk about it, have been really
15 valuable for our students in terms of promoting their
16 employability skills, and it's becoming part of the
17 package that we want to deliver to all schools.

18 COUNCIL MEMBER KING: I agree with
19 everything. The word "academic" is so misleading at
20 times, because--

21 PHIL WEINBERG: [interposing] Right.

22 COUNCIL MEMBER KING: learning is
23 learning.

24 JOHN WIDLUND: Yes, that's right.
25

1
2 COUNCIL MEMBER KING: No matter what it
3 is. So, but thank you. You've asked-- answered that
4 question. I just wanted to get an idea of where we
5 are, and thank you for your time today. Thank you.

6 JOHN WIDLUND: Thank you, Councilman.

7 CHAIRPERSON DROMM: Okay, thank you, and
8 with that I want to thank the panel for coming in
9 today and for giving testimony. We look forward to
10 continuing to work with you on this topic. Thank you
11 very much.

12 PHIL WEINBERG: Thanks.

13 JOHN WIDLUND: Thank you.

14 CHAIRPERSON DROMM: Okay. Our next
15 panel, Stanley Litow, now at IBM, Sterling Roberson
16 with the United Federation of Teachers, and Michael
17 Simas with Partnership for New York City. Okay, I'd
18 like to ask you to raise your right hand so I can
19 swear you in. Do you solemnly swear or affirm to
20 tell the truth, the whole truth and nothing but the
21 truth and to answer Council Member questions
22 honestly? Okay. We've now been joined by Stanley
23 Litow, and I'm going to ask him to start us off,
24 because I know you also have some time limitations
25 today.

1
2 STANLEY LITOW: [off mic] I appreciate
3 very much the opportunity to come before the
4 committee. As you said earlier, I used to be the
5 Deputy Chancellor of Schools in New York City, but I
6 work for the IBM Company. I'm Vice President for
7 Corporate Citizenship and Corporate Affairs, and I
8 run the IBM Foundation. Back in 2010, we came to the
9 school system with the City University and the City
10 with the idea of creating a nine through 14 school in
11 New York City and creating it as a model for the
12 country. The first school operated in what had been
13 Paul Robeson High School in Crown Heights across from
14 Albany Houses. The school began in September of
15 2011. It's called P-Tech. The model basically
16 includes several core components. First of all, we
17 back-ended all of the skill requirements that were
18 needed for nine different job categories at IBM, and
19 without changing the curriculum we embedded those
20 workplace skills directly in how the curriculum is
21 taught. We guaranteed every student a mentor from IBM
22 and built a portal called Mentor Place that would
23 allow students and their mentors to work on a regular
24 basis together electronically as well as in person.
25 We created a workplace learning curriculum taught in

1
2 the school. We provided paid internships for all of
3 the students in the school at salaries between 13 and
4 15 dollars per hour, and we guaranteed that students
5 would have the opportunity to take their college
6 courses the minute that they passed Regents
7 requirement as being college-ready as early as grade
8 10. And finally, we guaranteed that students who
9 successfully completed an Associate's Degree in
10 Computer Science or Engineering would then be first
11 in line for any available job at the IBM Company.
12 The first school is now entering into its sixth year.
13 So they haven't completed the full six-year program
14 yet, but 25 percent of the students have already
15 completed their AAS degrees in four, four and half or
16 five years. The drop-out rate is virtually zero. Not
17 one student has ever taken a remedial course. The
18 students who have completed successfully were offered
19 jobs at IBM. Many of them took those jobs. We have
20 now 10 students who are working at IBM. Their
21 starting salaries are 50,000 dollars a year or more.
22 Every student who has started at IBM is also
23 continuing to take their Bachelor's Degree while
24 working at IBM, and we are paying their curriculum
25 costs as part of their employee cost. The first

1 school, as I said, operated beginning in 2011, 2012.
2 There are now 60 P-Tech schools across six states in
3 the United States. There are over 200 employers who
4 are following the IBM model. They all have free
5 access to the skills mapping process that we created.
6 They all have free access to the mentoring platform
7 that we created, and this has formed the basis of the
8 new federal legislation which passed the House of
9 Representatives by a vote of 405 to five two weeks
10 ago. We put together a coalition of 500
11 organizations advocating for that, and it received at
12 wide range new [sic] support, and the next step is
13 the Senate where the mark-up will take place probably
14 next week, and hopefully the new Perkins Act will be
15 into effect in 2017, pretty much following the model
16 of P-Tech which was created in New York City. So we
17 think that there's great opportunity to expand this
18 model. It expanded outside the US in Australia, the
19 first P-Tech schools following the Prime Minister's
20 visit to Brooklyn were created in January. There are
21 12 more following, and this afternoon we will be
22 launching P-Tech in Morocco with the Minister of
23 Education this afternoon, and there are at this point
24 six other states and four other countries that are
25

1 willing to follow the model that was created in New
2 York. So, if I was to finish the clear opportunity
3 with the Federal legislation, with the leadership of
4 the Governor that has done three rounds of RFP's for
5 P-Tech schools across New York State is for New York
6 to really continue to take the lead and start more P-
7 Tech schools. There are many industries that are
8 involved in grade nine to 14 P-Tech schools, advanced
9 manufacturing, healthcare, Tel Co's [sic],
10 environmental programs, business and finance. So, if
11 you look at the skill requirements they are pretty
12 consistent across a variety of different industries.
13 The thing that is critically important here is there
14 a scope and sequence to a very specific degree. This
15 is not about just taking college courses. It's about
16 completing with a credential, a post-secondary
17 degree, and the opportunity is to create great
18 economic savings. US-wide last year we spent two
19 billion dollars on college remedial courses with no
20 credit attached to them. Not one P-Tech student
21 takes one remedial course. In 1970, only six percent
22 of young Americans had a college degree, and in 2013
23 it only went to nine percent. Those are low income
24 Americans. If you look at the numbers for upper
25

1
2 income Americans, it went from 40 percent to 77
3 percent. So, if we're looking for a way to close that
4 gap, P-Tech is the way to do it.

5 CHAIRPERSON DROMM: Thank you very much.
6 Thank you for coming and for giving testimony and for
7 all the work that you've done with Department of
8 Education. The first thing that comes to mind for me
9 is why IBM? How did-- what motivated them to want to
10 get involved in this? Because it seems to me that
11 there remains some difficulty in terms of recruiting
12 businesses to want to get involved. Was it the
13 technology factor? Was it just the commitment from
14 IBM, the corporate responsibility idea? What was the
15 motivation here?

16 STANLEY LITOW: It's a clear intersection
17 between business and society. We have a skills
18 crisis. We need people with the right skills. We
19 felt that if we could develop a program that would be
20 customized to incorporate workplace skills and strong
21 academics, that we would make a commitment to hire
22 every single student who came through that program,
23 and we have consulted with all of our clients. There
24 is hardly any other business that's not a client of
25 the IBM Company. They all have the same problem. So

1 we committed to create this opportunity. We're
2 getting the benefit out of it. We're hiring young
3 people with exactly the skills that we need, and I
4 think the same is true of the other companies. There
5 was a survey done of Fortune 500 companies two years
6 ago, and 70 percent of them said that their entry-
7 level hires lacked writing skills. Writing skills
8 are a critical component of the P-Tech program. So
9 are planning skills, collaboration skills, problem
10 solving skills. This is not about, you know, what you
11 used to call vocational education. When President
12 Obama visited P-Tech after he featured it in two
13 State of the Union Addresses in a row, he went into
14 the math class and saw how math was being taught, and
15 he walked out into the hallway, and he told our CEO,
16 "I've never seen a math class like that." IT
17 incorporated the essential skills along with the
18 academic skills, and I don't think that businesses
19 will not raise their hands to participate in a
20 program like this because they get the benefit out of
21 it.
22

23 CHAIRPERSON DROMM: So, I've heard your
24 complaint about writing skills in so many different
25 ways from so many people, and actually probably have

1
2 even experienced it in my decision-making regarding
3 hiring people to even work for me in the City
4 Council. When kids are getting-- is it the
5 instruction that the kids are getting in the P-Tech
6 High School that's leading to this successful writing
7 skills and math skills, etcetera, so forth and so on?
8 Is it the combination and the idea that they're going
9 to have this internship? Why is it successful there?

10 STANLEY LITOW: Well, it's successfully
11 because if you go into the classroom, the curriculum
12 is taught whether it's Algebra or physics, it's
13 taught in the context of demonstrating your writing
14 skills. So if you went into a classroom, it was a
15 math class for example, you'd see writing examples
16 all over the wall, because part of the way the math
17 curriculum was taught was to have writing exercises
18 on a regular basis. So, the writing skills were
19 regularly stressed. They're stressed in the paid
20 internship at IBM. They're stressed by the mentors.
21 They're expressed during the days that they spend in
22 the IBM research lab working in teams. So writing is
23 a core component of how the curriculum is taught.
24 It's still a strong academic curriculum, but it's
25 taught in the context of those critical writing

1 skills and presentation skills. I had the
2 opportunity to bring the Lieutenant Governor of New
3 York State to the P-Tech school in Newburgh, and the
4 ninth grade young lady told the Lieutenant Governor
5 that she was very excited about learning how to do an
6 elevator pitch. The Lieutenant Governor said,
7 "What's an elevator pitch?" And the girl turned to
8 her and said, "Well, sometimes you have an important
9 concept you have to get across, you only have three
10 to five minutes. You have to prepare to deliver it.
11 You don't know what an elevator pitch is?" And
12 that's part of the essential skills that are being
13 stressed in the curriculum on a regular basis, and
14 that's what makes the students valuable employees.

16 CHAIRPERSON DROMM: Is an elevator pitch
17 similar to a sound bite? I'm just kidding. Anyway,
18 the internships begin in senior year, is that when
19 they begin?

20 STANLEY LITOW: No, actually the
21 internships begin in the summer between junior and
22 senior year of high school, and we did an evaluation
23 of 150 internships and we asked the managers to
24 assess and evaluate the skill level of the P-Tech
25 interns, and they evaluated them comparable to

1 juniors in college, and that was because of the level
2 of preparation that was done for each internship.

3
4 CHAIRPERSON DROMM: Yeah, I'm going to
5 just-- we're going to hold off on the other two
6 panels, because I know that Deputy Chancellor has to
7 leave in a couple minutes.

8 STANLEY LITOW: Thank you very much.
9 Thank you very much.

10 COUNCIL MEMBER TREYGER: Thank you,
11 Deputy Chancellor. I'm just curious to hear about any
12 particular data about those students who have entered
13 the P-Tech or into these programs that where their
14 skills were really honed in and exposed. They were
15 exposed to new things, really went beyond the
16 extracurricular that-- were any of these kids
17 formerly labeled? For example, the kids with special
18 needs, that once they entered this type of
19 environment they just excelled, because that's
20 something that I've seen as a former educator; I see
21 now. Just curious to hear your experience.

22 STANLEY LITOW: Absolutely, the data
23 backs that up. First of all, the population that
24 goes to theirs P-Tech school has the highest
25 percentage of African-American male students of any

1 school in the City of New York, elementary, middle or
2 high school. About 85 percent of the students were
3 free lunch eligible. Fifteen percent of the students
4 had IEP's. The first cohort of P-Tech students that
5 began in September of 2011, that was after the high
6 school selection process had been completed. So
7 those were students who got not one of their top 12
8 choices. They were low income. They were all
9 children of color, and about 65 percent of them had
10 reading levels below the sixth grade. If you look at
11 the projection based upon their course completions,
12 about 65 percent of those students will get their AAS
13 degrees on time within the six year period, two years
14 post high school. And if you look at the students
15 with IEP's, 60 percent of them have already passed at
16 least one college course, and if you look at the
17 success rate in the Newburgh School-- Newburgh has
18 the highest crime and drug rate in the entire state
19 of New York, and of the students who were in the
20 first cohort, 80 percent have already taken and
21 passed college courses. If you look at the P-Tech
22 schools statewide, not just the ones in New York
23 City, but statewide, and New York has more than any
24 other state in the union, over 35 schools, the
25

1 success continues. You're talking about low income
2 students. You're talking about approximately 15 to 18
3 percent of the kid with IEP's, many of them
4 misdiagnosed, and they're succeeding at very, very
5 high levels, and again, not one students has taken a
6 remedial course. I am a trustee of the State
7 University of New York. Seventy percent of our
8 entering freshman take remedial courses. At CUNY it's
9 nearly 80 percent, not one remedial course.
10

11 COUNCIL MEMBER TREYGER: And the last
12 very quick question. What recommendations should we
13 be advocating for to the state with regards to
14 assessment reform to make sure that we're capturing
15 this talent on assessment, that it's just not solely
16 reliant on standardized exams?

17 STANLEY LITOW: Well, what I would say is
18 all of the students in the P-Tech schools have been
19 evaluated based upon those standardized exams, and
20 they're doing better than all the other schools even
21 though they're open enrollment. There's no admission
22 requirement to get in, and even though it's called
23 Early College, the difference between P-Tech and nine
24 to 14 and Early College is the students actually get
25 a very specific degree. You know, we are now hiring

1 large numbers of the students. They've been assessed
2 very well and they're getting hired at IBM, and
3 they're doing very well in their performance. I also
4 have many states where we have the largest number of
5 early college high schools. Two states, Texas and
6 North Carolina-- I checked with our HR people on how
7 many graduates of early college programs did we hire
8 across those two states. Two. In P-Tech in New York
9 City, one school, 10 already, and that's not even the
10 end of the six-year period. So, I think that giving
11 the student the clear pathway to a very specific
12 degree, getting the commitment from the employer of
13 first in line for hiring guarantees that the largest
14 number of students are going to complete.

16 COUNCIL MEMBER TREYGER: Thank you.

17 CHAIRPERSON DROMM: Okay, thank you very
18 much, and we wish you luck with the opening of
19 Morocco.

20 STANLEY LITOW: Thank you.

21 CHAIRPERSON DROMM: And good luck with
22 all of that. Thank you.

23 STANLEY LITOW: I appreciate it. Thank
24 you for your time.

25 CHAIRPERSON DROMM: Mr. Roberson?

1
2 STERLING ROBERSON: Good afternoon,
3 everyone. My name is Sterling Roberson, Vice
4 President for Career and Technical Education High
5 Schools for the United Federation of Teachers, and
6 obviously at the UFT we represent 200,000 of our
7 members, in particular when it comes to the CTE
8 space, and that's approximately a little over a
9 thousand, close to 1,200 members in career and
10 technical education. With that being said, let me
11 just say, on behalf of Michael Mulgrew and all the
12 officers of the union to Councilman Dromm, the
13 Education Chair, and all of the Education Committee,
14 thank you. Thank you for your advocacy when it comes
15 to championing for students as well as educators. We
16 know this is important, and as a union it's near and
17 dear to us. Now, with respect to the conversation
18 around career and technical education, we know that
19 it is very important when it comes to how do we
20 prepare our young folks for the necessary skills to
21 compete in today's knowledge economy. When we talk
22 about the CTE schools without-- and I'll preface my
23 comment based on the testimony that's written, but
24 I'm not going to go over it in detail, but in
25 thinking about high-quality CTE, we know the

1 expansion the UFT has advocated in working with the
2 Department of Education and for expanding the
3 opportunities for students in CTE as well as
4 expanding programs outside of just the designated CTE
5 space. With that being said, let's think about three
6 different things that I could highlight. Number one,
7 the delivery of high-quality CTE, what does that
8 really look like? Obviously, the first thing when we
9 know that there's high-quality CTE there's an
10 authentic [sic] pathway for students to go from
11 college or career. It has to be there and it has to
12 be reflective in the program. There's a recognized
13 credential. Not only does a student receive their
14 academics. They also receive a credential as well.
15 Through partnership with industry, the Deputy
16 Chancellor as well as the Executive Director has
17 moved towards that in terms of the partnership
18 through a higher Ed, as well as Moses Ojeda who
19 mentioned it. And also, how do we ensure that our
20 teachers are technically trained? As a 32-year CTE
21 educator, I'm a graduate of the program that John
22 Widlund and Moses Ojeda. I was in the inaugural
23 class of the Success Via Apprenticeship program, and
24 I oversee it now with respect to the United
25

1 Federation of Teachers. So, one of the things that
2 we need to really think about the road blocks. We
3 talk about streamlining the process. We also talked
4 about what we needed to do with the state level as
5 well as creating pathways for folks to become
6 certified to become CTE teachers. As much as we talk
7 about expansion, we need to make sure that we have
8 the facilitators of that learning and a pipeline for
9 them to be into the system. Now, also doing more
10 around CTE. One of the roadblocks that we have to
11 really tackle with the Department of Education is how
12 do we guidance for schools? When we think about
13 employability profiles and what students need and
14 what schools need, number one, we have multiple
15 systems. When you talk about streamlining, some
16 folks record data to-- it's like we have SESUS [sic]
17 to record work [sic] for students with disabilities,
18 but we don't have a streamline system to talk about
19 employability skills that students need. For example,
20 some that are using Google documents. Some are using
21 Excel Spreadsheets, e-portfolios. We have to come up
22 with a system that follows the student as they
23 progress through their CTE courses of study. It works
24 for the parents. It works for the students,

1 administrators, and it works for the system overall.
2 Also, one of the things that we need to be able to do
3 is go back to basics on "how-to" guides. CTE, as we
4 talked about in many of these discussions, it's very
5 challenging and complex in many ways. And each one of
6 them can be broken out into various nuances, and it
7 can be challenging. How do we create "how-to" guides
8 so that CTE is not an elective for a school or the
9 either-or, but it's also aligned with the
10 Comprehensive Education Plan so that the goals that
11 you have for CTE and the students that are in it, is
12 aligned with the academics? When you talk about
13 academic integration, those goals at the school level
14 have to be aligned and we have to make sure that the
15 funding, as much as we're expanding funding, that
16 those funding streams are aligned as well. That's
17 number one. Number two, how do we think about work-
18 based learning? We talk about internships and work-
19 based learning. There's two distinct differences.
20 Ever student should have an internship opportunity,
21 but work-based learning is specific to CTE, specific
22 to the alignment of the curriculum, specific to
23 ensure that the students are having an authentic work
24 experience that's aligned to what they're learning
25

1 every single day. And how do we match that to the
2 labor market trends? How do we match that to what we
3 know that students need to know and know how to do?
4 Following that, also the advisory board. We talked
5 about the industry partners. Moses articulated what
6 he did at the flagship school, but for those that are
7 expanding CTE programs, how do we provide them with a
8 guide to it? But you want to start an advisory board.
9 What does that look like? What should you be asking?
10 How should you engage your industry partners with
11 respect to that as well? Also, when it comes to not
12 just the advisory board, when it also comes to
13 engaging parents in this work. We don't always talk
14 about how do we engage parents, but they become an
15 important piece. Many parents and many folks are
16 still thinking of the old vocational model that if
17 you can't deal with the academics, they haven't
18 necessarily moved over to the integration academic.
19 Understanding and getting parents to understand
20 through engagement that the DOE is talking about with
21 parent engagement. How do we share with them the
22 information on how do you explain the career pathway
23 approach. If my son or daughter wants to get into
24 computer science education, what does that look like?
25

1
2 How should that work to engage them in that process
3 as well with the schools? So, there's a lot of
4 things that we can do understanding the challenge and
5 being able to move forward with that. Also, for
6 schools to make sure that we can account for what
7 students have learned in the classroom, we have to
8 think about student's organizations. Student
9 competition that's a reflective of how do we show
10 students what they need to know and know how to do.
11 That is reflected through completion. We have Skills
12 USA. There's all kinds of competition, robotics
13 competitions that sells [sic] at the Javits Center.
14 This allows teachers, schools and everyone as well as
15 industry partners not just to be engaged, but to
16 celebrate the students, but also ensure that they are
17 a intricate part of the students' everyday life as
18 they start to make their educational choices and
19 increase their-- and engage in their pathway. So,
20 these are just some components, understanding that we
21 celebrate the idea of the expansion of CTE. We
22 understand that those things re important. We
23 celebrate the fact that the legislation that's being
24 proposed to having annual reporting so that the City
25 Council and others and the public has an accounting

1 of where we are and where we need to go is important.
2 And as we talk about computer science education, how
3 that legislation allows us to be able to have-- on be
4 front and center of where we are and where we need to
5 go. These are all in our opinion some of the things
6 that we need to be able to do. But last, but not
7 least, one of the things that is hugely important
8 that I touched on is the teacher preparation. Teacher
9 preparation becomes an important facet, an how do we
10 unsure that the teachers not only have the skills
11 that they need to become the facilitators of learning
12 in a classroom that's if; today. But also, how do we
13 ensure that they keep up with the currently
14 technology and work if they're automotive, if they're
15 in computer science. So that industry changed
16 rapidly. It's not as though things should change
17 every seven years, we have monumental changes that
18 are happening every three years. But how do we just
19 in our collective bargaining agreement, we put in
20 externships, so the teachers cannot just learn, but
21 hey could actually work on the job to be able to
22 provide them with the opportunity to refine their
23 skills. So these are some of the things that as much
24 as we celebrate and partnership with the Department
25

1
2 of Education as well as the Partnership for New York
3 and other advisory Council Members and the CTE
4 Advisory Council. One of the things that we want to
5 be able to do is ensure that as we celebrate and as
6 we've come so far, we also understand that there's so
7 much more that we have to do. And how do we engage
8 and provide the guidance for the schools for the
9 teachers, for the parents, and the entire community
10 for us to do that. And so thank you once again for
11 putting on this hearing, and on behalf of the United
12 Federation of Teachers and the members we represent.
13 We are proud to provide testimony in that account.
14 Thank you.

15 CHAIRPERSON DROMM: Thank you. And before
16 we go to Mr. Simas, I just want to say we've been
17 joined by Council Member Dan Garodnick. He was here
18 but he left. And that we have received testimony
19 from the Council of Supervisors and Administrators
20 which will be on the record. And with that, I think
21 we'll go to Mr. Simas, and then we'll go to
22 questions.

23 MICHAEL SIMAS: Thanks, Chairman Dromm
24 and members of the Committee for the opportunity to
25 be here today. The Partnership represents the City's

1 business leaders and its largest private sectors
2 employers. We consider CTE to be a critical
3 component of public education and workforce
4 development in New York. We're working with city and
5 state agencies, as been said todody, and nonprofit
6 intermediaries to expand employer engagement and
7 support for CTE programs. New York City suffers from
8 a shortage of skilled workers for a number of fields,
9 particularly in the tech and health care sectors. In
10 July, the last count we looked at there were 116,000
11 job openings that were unfilled, because of a
12 shortage of qualified applicants here in this market.
13 Last year, working with DOE we partnered with PWC to
14 do a comprehensive survey of CTE schools and the
15 employers that participate in CTE programs. We found
16 that employers and educators are largely aligned when
17 it comes to the value of academically rigorous CTE
18 experience for high school and college students and
19 also on the failures of our current approach to CTE,
20 which all agreed is fragmented, under-resourced and
21 overly bureaucratic. We also found that employers
22 and educators consider business engagement with CTE
23 to be more charitable rather than an investment in a
24 future workforce. All agreed that more regular and
25

1
2 broad-based support is needed from employers and
3 industry associations to keep up with rapidly
4 changing labor needs and skills requirements by
5 providing regular input on curriculum, professional
6 development of teachers, and to provide work
7 experience opportunities for students. There is also
8 a need to engage nonprofit intermediaries to manage
9 and significantly expand internships, mentorships and
10 relationships between educators, employers and
11 students. We are pleased that the Council and the
12 Administration have put additional resources into the
13 budget for CTE this year and that the Mayor's Center
14 for Youth Employment is working with DOE to insure
15 that CTE is a component of a broader workforce
16 development program. That program has got to be
17 integrated. It's got to be high-performing, and it's
18 got to be market-driven from our perspective. We
19 support DOE's efforts to restructure these programs
20 and ensure that they are high-quality and relevant to
21 market needs. This can only be accomplished through
22 expanded partnerships with nonprofit intermediaries,
23 as I said, post-secondary educational institutions,
24 as well as employers and industry associations. It
25 requires changing certification requirements for

1
2 degrees and for teacher certification as well. Today,
3 business and job location decisions are being based
4 more than anything else on the availability of talent
5 and a skilled labor force. Employers who are
6 committed to growing in New York are motivated to
7 invest in solid educational programs that prepare the
8 future workforce here. We need a new structure,
9 better tracking systems and real integration between
10 economic development, workforce development and
11 educational policies and programs. The Partnership
12 and our members are encouraged that CTE is a priority
13 for the Council and we are prepared to work closely
14 with you to advance our shared goals. Thank you.

15 CHAIRPERSON DROMM: Okay. Council
16 Member, thank you. Council Member Mark Levine has
17 some questions followed by Council Member Treyger and
18 then me.

19 COUNCIL MEMBER LEVINE: Thank you, Mr.
20 Chair, and thanks to the both of you for your
21 testimony. Mr. Roberson, truly appreciate having the
22 support of teachers in this important subject matter.
23 I'm interested in whether computer science educators
24 fall under your purview at CTE, or is that considered
25 a different branch of the union?

1
2 STERLING ROBERSON: So, in terms of as a
3 union, we put it in one category, right? Because
4 computer science we feel it falls--

5 COUNCIL MEMBER LEVINE: [interposing]
6 Right.

7 STERLING ROBERSON: into the level of
8 career and tech, but we do understand the ultimate
9 goal of incorporating computer science across
10 curriculum, which means that it has to be expanded.
11 But that's no different than what we talk about when
12 it comes to academic integration with other CTE
13 programs. It's just that obviously the importance of
14 computer science in the technological sense and what
15 we've done in terms of the investment that we've done
16 over the last decade in computer science in New York
17 City in preparing on a broad scope. So, we
18 understand that that overarching thing, but as a
19 union, we sort of put that category and structure of
20 computer science under my purview as in terms of
21 that.

22 COUNCIL MEMBER LEVINE: That makes
23 complete sense. Do you know how many computer
24 science teachers we have now in the schools?

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2 STERLING ROBERSON: Let me start by
3 saying not enough, and when I say--

4 COUNCIL MEMBER LEVINE: [interposing] We
5 agree.

6 STERLING ROBERSON: not enough, it's that
7 it's a handful, and the handful is-- computer science
8 is an emerging field. One of the things when we talk
9 about certification at the state level and how do we
10 ensure that at the state level when you have an
11 emerging field that the officer teaching and the
12 officer-- the certification office or having
13 conversations to ensure that if you have teachers
14 that are coming into a field, what are the-- what
15 field that's emerging and what are the qualifications
16 that we need to be able to ensure that you have the
17 teacher that you need to necessarily to address what
18 you need.

19 COUNCIL MEMBER LEVINE: And is there
20 currently state certification for computer science? I
21 thought that was lacking.

22 STERLING ROBERSON: It's lacking.

23 COUNCIL MEMBER LEVINE: Yeah, that's what
24 I thought.

1
2 STERLING ROBERSON: So, and it poses a
3 different-- the add-on to that is that what happens
4 now and how do we ensure the flexibility because when
5 you think about it across curriculum, what does that
6 look like for the science teacher? What does that
7 look like for the history teacher? How do we engage
8 in them and what does that look like from the Office
9 of Teaching when we think about the credentialing.
10 Not just the idea that the-- in the City we have the
11 ability to create a license, but what does that look
12 like at the state level to ensure that we have
13 continuity within our teaching ranks.

14 COUNCIL MEMBER LEVINE: Well, I
15 appreciate everything you're saying, and I agree, and
16 I'll just close by saying none of the audacious goals
17 we're setting on computer science education are ever
18 going to be realized unless we have a teaching force--
19 -

20 STERLING ROBERSON: [interposing]
21 Absolutely.

22 COUNCIL MEMBER LEVINE: who's ready to
23 deliver that content, and that is probably our
24 biggest challenge here, and it's got to be our top
25

1
2 priority going forward. So, thank you sir, and thank
3 you, Mr. Chair.

4 CHAIRPERSON DROMM: And just to follow up
5 on that, Mr. Roberson, too. The issue of
6 certification, I know that that's been a big issue.

7 STERLING ROBERSON: Yes.

8 CHAIRPERSON DROMM: Where do we stand on
9 that now? What are we doing about that? Are we
10 working on that? Are we trying to move forward on
11 that issue?

12 STERLING ROBERSON: So--

13 CHAIRPERSON DROMM: [interposing] Take it
14 as it relates to what I would have called shop
15 teachers--

16 STERLING ROBERSON: [interposing] Right.

17 CHAIRPERSON DROMM: in the old days.

18 STERLING ROBERSON: So, historically, the
19 United Federation of Teachers and the Department of
20 Education and City Hall through the Success Via
21 Apprenticeship program was the pipeline to address
22 the understanding concerns that we were going to have
23 a shortage in vocational teachers at that time. Fast
24 forward, we've made gains in terms of the
25 certification by opening up a number of

1
2 certifications in this-- at the state level, but that
3 process in terms of Pathway has been slow, but at the
4 end of the day there are some new pathways for folks
5 to come into the teaching profession. One of the
6 things that we advocate for is not just have a knee-
7 jerk reaction in terms of letting folks in the door,
8 as important as it is. It's also being flexible but
9 also making sure that folks remain in the profession.
10 How do we get them to come in? How do we make sure
11 that they have the proper training? So, it's the
12 recruitment, the training and the retention of those
13 teachers, and how do we do that for the long term,
14 and that's one of the things that we work with the
15 Department overtime to put forth a proposal, not just
16 to have people into the profession just to get them,
17 but how do we make sure that we have a short term,
18 mid-term and a long term range to support longevity
19 in career and technical education space.

20 CHAIRPERSON DROMM: So, I think that some
21 of the issues in terms of the recruitment centers
22 around professionals in the various fields having
23 child development courses, educational methods, what
24 I could call methods--

1
2 STERLING ROBERSON: [interposing] A
3 method, right.

4 CHAIRPERSON DROMM: type courses as well
5 so they understand how to present material to the
6 student body, and is that still an issue?]

7 STERLING ROBERSON: Yes, so the state has
8 freed up some flexibility in terms of gaining folks
9 within the Pathway to teaching as I indicated
10 earlier. One of the things that we want to ensure is
11 that as much as they come into the system, the
12 challenge that we have that we're trying to tackle
13 now is how do we ensure that the proper training
14 continues? Because it's easy to open up the door.
15 The challenge becomes how do we make sure that as
16 things change, especially in the CTE space, it
17 evolves very quickly, and ow do we make sure that the
18 teachers are prepared with that? That's where the
19 externships become important. That's where making
20 sure that those that are coming into industry and
21 also giving them the flexibility because the title
22 that the state calls the "visiting lecturer." There
23 are individuals that are attached to industry that
24 does not want to necessarily teach. They want to be a
25 part, in an intricate part of our educational system,

1 but they also need the flexibility to work with the
2 teachers to be able to provide the guidance for
3 schools whether it's via advisory boards and other
4 methods. So there is a flexibility that is opened up
5 at the state, but one of the things that we have to
6 continue to work on at the state level and with the
7 City, and we're engaged in that conversation as well.
8 I believe there's a convening next week on the 27th
9 at the state around CTE and the certification and how
10 do we shore up those pieces. So, it's not a one-
11 size-fits-all. It's flexibility, and we're working
12 with the state as well as the City on that.

14 CHAIRPERSON DROMM: Okay, good, and I
15 have another question, but I'm going to defer to
16 Council Member Treyger.

17 COUNCIL MEMBER TREYGER: Thank you,
18 Chair. Thank you, Vice President Roberson, and thank
19 you [inaudible] for New York City. Just a quick
20 question, some quick questions for the Vice
21 President, and we appreciate your support. First of
22 all, it was news to me today, I don't know if it was
23 news to you, with regard to the change in the funding
24 for certified versus non-certified CTE programs. We
25 heard from the Deputy Chancellor that now non-

1
2 certified CTE schools will receive funding from the
3 City for their CTE programs. Is that something that
4 you were aware of before?

5 STERLING ROBERSON: So, for a long time
6 we've always talked about what we do in the academic
7 schools as well as CTE schools and how do we ensure
8 that schools that have been instituting, school
9 leaders that have been instituting CTE funding
10 without any sort of funding stream from the
11 Department of Education directly to those for the
12 specific purpose of a CTE program. What does that
13 look like? I think the stars are sort of aligned in
14 terms of that it allows the DOE and others with the
15 passing of ESSA as long as with workforce needs to be
16 able to align the work. And how do we provide
17 flexibility in academic arenas to be able to provide
18 those sort of pathways for students in the academic
19 space, especially when we talk about several things
20 like applied learning, all of these different things,
21 some of the tools that we use in CTE. So, in terms
22 of the funding in which they are allocating to the 86
23 schools that they've done this year, we applaud the
24 idea that they want to make the investment, but as I
25 indicated in the testimony, it's really about also

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2 how do you guide schools so that money is accounted
3 for and that schools are being held accountable to
4 the money and provided with the guidance that they
5 need, and couple with the legislation that's being
6 proposed, an annual reporting system on that as well
7 as be an issue like computer science education comes
8 hand in hand, and it aligns perfectly with all of the
9 changes that happen educationally.

10 COUNCIL MEMBER TREYGER: And I appreciate
11 that answer because I became aware of this
12 discrepancy between the funding for certified CTE and
13 non-certified CTE when a couple years back I believe
14 President Obama announced a very ambitious program to
15 fund CTE across the country.

16 STERLING ROBERSON: Right.

17 COUNCIL MEMBER TREYGER: And when I had
18 asked the DOE to give us a report on schools in my
19 district that got a piece of that money because this
20 was across, school districts across the country. New
21 York City received a piece. They said, "Well,
22 Councilman Treyger, there's not many certified CTE
23 schools around your area." And that was very
24 frustrating and upsetting to me that only certified
25 CTE schools, and then when you speak to principals

1 and teachers they explain to you how difficult it has
2 become to become a certified CTE school. We have to
3 build capacity and all that. So, I just wanted to--
4 we heard today that now there will be some funding,
5 but of course I think we need more funding and more
6 support. Just to-- another quick point,
7 infrastructure in schools. There are some schools
8 that were built with money from the new deal.

9
10 STERLING ROBERSON: Right.

11 COUNCIL MEMBER TREYGER: That have not
12 seen new wiring since the new deal. Where if you
13 turn on a microwave in the teacher's cafeteria, the
14 Smart Board will turn off. So, one of the things
15 that we're doing in my district, we're surveying
16 schools about their infrastructure and their
17 capacity, and that's something that UFT has been very
18 vocal about, and I applaud you and I applaud the UFT,
19 and that's something that we will continue to address
20 at a school capital budget hearing. In addition to
21 teachers building up their capacity, I think that
22 this is also going to really increase the need for
23 additional guidance counselors in our schools, what I
24 call career connectors, people that will help guide
25 students through these new industries as well.

1
2 Lastly, making sure that CTE programs reach girls and
3 boys.

4 STERLING ROBERSON: Yes.

5 COUNCIL MEMBER TREYGER: Not just boys.
6 That's been an issue in the past and making sure that
7 they reach all of our kids. And lastly, just a quick
8 question to you with regards to recommendations for
9 what assessment reforms should we be advocating to
10 Albany to make sure that we're capturing the student
11 talent, and also fairly evaluating educators and
12 giving them credit for great work being produced in
13 their schools. I'd like to hear your thoughts on
14 that.

15 STERLING ROBERSON: So, in terms of the
16 state, I know Deputy Chancellor Weinberg talked about
17 the delay at the state approval around the
18 assessments. Obviously, as a union, we believe in
19 authentic assessments, not just the testing. We
20 believe testing is important. In the realm of CTE and
21 why it's important, because there's multiple levels,
22 right, and CTE is presentation, demonstration,
23 evaluation. There's three levels of testing that
24 allows you to determine how students can progress,
25 and then there's also things that we can use from

1
2 portfolios to a wide range of other authentic things
3 that can think about the progress of a student and
4 how that's reflected. So these are-- that's just one
5 example of the work that needs to be done. I'm glad
6 you made the comment around the gender equity issue
7 in CTE. Very important. Even though I didn't
8 mention it in the testimony, but we've been working
9 hard around students with disabilities. What does
10 that look like? What does that look like with CTE
11 for English language learners where students are very
12 knowledgeable in their native language, but may not
13 be reflective in the exams and things that they take?
14 So, those are some highlighted bullet points that we
15 have to tackle. The advisory council has adopted that
16 work in putting commissions together to deal with
17 those specific issues, but it's aligned with the
18 issues that you've raised, and I think it becomes
19 important for us to continue in that work.

20 CHAIRPERSON DROMM: Okay, and just before
21 we let this panel go-- Mr. Simas, in your testimony
22 you talked a little bit about bureaucratic obstacles.
23 Can you describe a little bit more fully for me what
24 some of those obstacles are and what could be done
25 about them?

1
2 MICHAEL SIMAS: Sure. I think overall we
3 want to develop a system in the City that's, as I
4 said, responsive to the market. So establishing
5 industry verticals in sectors that are going to be
6 growing in this economy that we can identify where
7 it's simpler for employers to engage, for teachers to
8 get the support they need in training from industry
9 and to understand what's coming as far as jobs needs
10 with, the 116,000 I referenced that are open today.
11 That number is likely to grow in different fields.
12 SO putting structures in place that are easy to
13 interact with, for employers, nonprofit
14 intermediaries that consider market needs, I think
15 it's an important reform that needs to happen. As we
16 develop a-- they announced more funding today for the
17 CTE programs as we heard here. So I think it's great.
18 We're on the front end of this now, and as we develop
19 these new programs we can put a structure in place
20 that's responsive to employer needs and get them more
21 engaged.

22 CHAIRPERSON DROMM: So, some of the money
23 that we did put in the budget is for some of these
24 nonprofit intermediaries. Am I right about that? To

1
2 help coordinate efforts between businesses and the
3 Department of Education?

4 MICHAEL SIMAS: Exactly, and our view is
5 that we need those in each of the key industry
6 verticals.

7 CHAIRPERSON DROMM: So, I'd be sure like
8 in the future once we see how that's working out to
9 hear your opinion on how valuable they were and maybe
10 some type of a little bit of an evaluation about the
11 funding that was provided and how that helped end
12 some of those bureaucratic obstacles that you see
13 moving down the road.

14 MICHAEL SIMAS: Sure. Happy to follow
15 up.

16 CHAIRPERSON DROMM: And you mentioned
17 that we needed new structure, better tracking
18 systems. Is the tracking system that you're talking
19 about similar to what Mr. Roberson's talking about?
20 Because I think you spoke about student evaluations
21 or different computer systems. Is it similar to what
22 you were both talking about?

23 MICHAEL SIMAS: Yeah, I think we're
24 talking about the same thing. There are different
25 systems across the entire system which is huge. So

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2 aggregating those, identifying best practices,
3 scaling programs that really work effectively and
4 investing directly in what's working is more
5 challenging if you don't have the data to analyze it.
6 So, that's what I was speaking to, I think.

7 CHAIRPERSON DROMM: So, some businesses
8 dealing with one system, other businesses dealing
9 with another. I mean--

10 MICHAEL SIMAS: [interposing] Well, you
11 have those individual schools like we heard from
12 earlier that are great actors and have their own
13 partnerships--

14 CHAIRPERSON DROMM: [interposing] Right.

15 MICHAEL SIMAS: but how do you scale that
16 system wide?

17 CHAIRPERSON DROMM: Right.

18 MICHAEL SIMAS: And have it be responsive
19 to the market?

20 CHAIRPERSON DROMM: Okay. Alright, good.
21 That's what I wanted to have clarified. I thank you
22 both for coming in. We appreciate your testimony.
23 Thank you very much.

24 MICHAEL SIMAS: Thanks for the time.
25

1
2 CHAIRPERSON DROMM: Alright, I'd now like
3 to call Julie Samuels from Tech:New York City, and
4 Aiysha Irfran from Manhattan Borough President Gale
5 Brewer's Office. And I'd also like to welcome the
6 Duke University visiting program class on New York
7 City architecture and engineering. This is one of
8 our most beautiful buildings in the city of New York.
9 I hope you like it as well. Welcome to New York
10 City. Thank you very much for being here. Okay, and
11 I have to swear you in. If you would raise your
12 right hand? Do you solemnly swear or affirm to tell
13 the truth, the whole truth and nothing but the truth
14 and to answer Council Member questions honestly?
15 Thank you very much. So, who would ever like to
16 begin may start. Toss up.

17 : I can go ahead. Sure. Good
18 afternoon, Chairman Dromm and members of the
19 Committee on Education.

20 CHAIRPERSON DROMM: Is that mic on?

21 : I think it's not. There we go. Good
22 afternoon Chair Dromm and members of the Committee on
23 Education. My name is Julie Samuels and I am the
24 Executive Director of Tech:NYC. Tech:NYC is a
25 nonprofit trade group that just launched in May of

1
2 this year with the mission of supporting the
3 technology industry in New York, by, among other
4 things, increasing engagement between our industry
5 and New York City and State government. Our five
6 founding member companies are AOL, Bloomberg,
7 Facebook, Google and Union Square Ventures. In the
8 roughly five months since we started, more than 300
9 companies have joined as members of our organization.
10 As a quick aside, today marks the first time that a
11 representative from Tech:NYC is testifying before the
12 Council. We look forward to having an extensive and
13 constructive working relationship with this body. My
14 colleagues and I have met some of you already and
15 will be scheduling meetings with many of you and your
16 staffs in the coming months. We are always available
17 if you have questions or issues related to technology
18 companies in New York. On behalf of our roughly 300
19 member companies, I am here today to testify in
20 support of Intro 1193, sponsored by Council Member
21 Mark Levine and Carlos Menchaca, which would require
22 that New York City Department of Education to track
23 and report information regarding computer science
24 programs offered to students K to 12. Representing a
25 broad collection of technology companies with a

1 significant presence in New York City, Tech:NYC is
2 particularly interested in emphasizing the value of
3 and the need for a sustained and meaningful
4 commitment to computer science education for students
5 at all grade levels in New York City public schools.
6 Without a doubt, technology is a rapidly growing part
7 of the New York City economic. The technology
8 industry in New York City is responsible for roughly
9 300,000 jobs and generates nearly 15 percent of the
10 City's total tax revenue. Between 2007 and 2014,
11 tech employment in the City grew 57 percent, nearly
12 six times faster than the overall citywide employment
13 growth. The US Bureau of Labor Statistics projects
14 more than 1.4 million computer specialist job
15 openings nationally by 2020. Our organization firmly
16 believes that in a city as uniquely diverse as New
17 York, technology education in public schools must
18 serve as a vital springboard for young workers
19 entering the workforce from a wide variety of
20 economic and cultural backgrounds. But despite the
21 clear need for computer science education to prepare
22 our students for the jobs of tomorrow, as recently as
23 last year, fewer than five percent of New York City
24 public school students have access to computer
25

1 science education. Nationwide, the statistics for
2 educating female students and students of color are
3 similarly disappointing. According to the College
4 Board, of the 30,000 students that took the 2013 AP
5 Computer Science Exam, fewer than 20 percent were
6 female, only three percent were African-American, and
7 approximately eight percent were Hispanic. As a
8 result of this and similar trends nationwide, our
9 industry is increasingly concerned that we will not
10 be able to fill these jobs, and students who will be
11 qualified to fill these jobs are less likely to
12 reflect the diversity that is so vital to New York's
13 character. This is why we must work together to give
14 all of our 1.1 million students the tools they need
15 to succeed in the technical fields where so many jobs
16 do and will exist. We applaud Mayor de Blasio's
17 Computer Science for All initiative, a 10-year, 80-
18 million-dollar public/private partnership to offer
19 computer science to every student and every school in
20 the City. This is an unprecedented effort to expand
21 a new content area inside urban schools and it will
22 train nearly 5,000 teachers across all grade levels K
23 through 12. This type of commitment is already
24 delivering on the promise of preparing our City's
25

1
2 students to thrive in the new economy while also
3 ensuring that New York City preserve its place as the
4 pre-imminent global city to locate and develop a
5 business. As part of our support for the CS for All
6 initiative, we urge the Council to pass Intro 1193.
7 Its detailed public reporting requirement will help
8 to ensure collectively as law makers and business
9 leaders we follow through on the Mayor's commitment
10 to provide computer science education for all
11 students. We offer our assistance to help move this
12 bill forward and will gladly answer any questions.
13 Thank you.

14 CHAIRPERSON DROMM: Thank you very much.
15 Aiysha?

16 AYISHA IRFAN: My name is Ayisha Irfan.
17 I'm representing the Manhattan Borough President Gale
18 Brewer. I thank Chair Dromm and the Committee on
19 Education for scheduling this hearing on the state of
20 CTE schools in New York City. Intro 1099 would
21 require the DOE to report information on CTE programs
22 in schools, and Intro 1193 would require the DOE to
23 report information on computer science education in
24 New York City schools. I have long been an advocate
25 for giving students the adequate tools in today's

1
2 ever changing world. CTE schools do just that,
3 emphasizing small class size, experiential learning,
4 and skills acquisition. Further, CTE schools must
5 offer a sequence of classes that could lead to a
6 local, state, or national certification in a given
7 field. For example, students at Food and Finance High
8 School get ProStart, a national certification for
9 food workers that is a great career-starter for all
10 students. There are 16 dedicated CTE high schools in
11 Manhattan, and I have seen students engaged as
12 learners and acquiring field specific knowledge from
13 industry professionals. This past January, students
14 from Food and Finance High School catered my State of
15 the Borough address, attended by over 600 people.
16 Last December students from Urban Assembly Gateway
17 School for Technology participated in CS Week at
18 Civic Hall, talking about what learning CS has done
19 for them, and how it has helped them think about
20 solving some of the world's most pressing problems in
21 new ways. We are impressed by UA Gateway's civic
22 approach to learning and this year we are partnering
23 with them to implement a Data Science curriculum at
24 their school, where we will be using data available
25 in the NYC Open Data Portal to teach students about

1
2 how to solve local New York City civic problems using
3 statistics, computer coding and mapping skills. At
4 the Urban Assembly Green Careers High School on the
5 Brandeis High School campus the graduation rate has
6 gone up in the past two years, and the school has
7 gone from an "F" to the "Well-Developed" category and
8 is winning awards. The garden attached to the school
9 giving students many assets including a living
10 laboratory to learn about horticulture, sustainable
11 landscape, wildlife habitat maintenance, storm-water
12 retention, among other things. It is worth
13 mentioning, though, that New York City's CTE schools
14 are highly concentrated with low-income students of
15 color. A demographic analysis of CTE schools in
16 Manhattan indicates that on average, 82.25 percent of
17 them are on free or reduced lunch, 29 percent of them
18 are Black and 55 percent of students are Latino.
19 Parents sometimes think that CTE schools are an
20 updated version of vocational school, and that's a
21 serious problem and it's false. Some serious
22 academic-- and false. Serious academic students are
23 avoid going to CTE programs because they are
24 perceived as an academic stepchild. To address these
25 questions, we need to examine the way CTE admissions

1
2 are done. First, all CTE schools are limited
3 unscreened schools. This means there is no grade
4 requirement, and students are given preference based
5 on if they signed in at an information session.
6 Since 2004 the high school admissions process has
7 become automated, where students are handed a 600
8 page Directory of Public High Schools and asked to
9 rank 12 schools they want to attend. Using an
10 algorithm they are matched to one school. Because of
11 the intricacies of the matching system, students are
12 encouraged to include as many schools possible, and
13 often include schools they have no intention of
14 attending. So each year, there is a considerable
15 number of students in each incoming class, where
16 students have no interest in learning about the niche
17 field, and because principals also do not know how
18 incoming students have ranked their school choices,
19 they are forced to deal with students' lack of
20 interest in the field in class, and it interferes
21 with other students' learning. Because of the highly
22 specialized nature of CTE programs, it is essential
23 that principals are given some control over their
24 incoming class. Students should be asked to express
25 interest in their CTE field of study that goes beyond

1 signing in at an open house. Giving principals more
2 control over the makeup of their incoming class will
3 also help address the lack of diversity in CTE
4 schools because principals can ensure they are
5 recruiting a diverse set of learners, and are also
6 able to share the varied academic opportunities
7 available to all students. Finally, we must also give
8 CTE schools flexibility to provide intentional
9 learning opportunities for their students.

10 Currently, CTE schools must pay for necessary
11 industry specific equipment repairs out of their own
12 school budget. The DOE should identify targeted
13 funding streams, so schools do not have to use their
14 general operating budget for necessary repairs.

15 Additionally, some flexibility must be granted in how
16 students pursue outside learning opportunities. Last
17 year, the DOE implemented a new rule that students
18 could not travel out of borough for their College Now
19 classes. For Food and Finance High School, this has
20 meant students can no longer take classes at
21 Kingsborough, in Brooklyn, where the college offers
22 comprehensive culinary arts courses. If we are truly
23 invested in the success of CTE schools, we must grant
24 the schools some flexibility in how they recruit
25

1 students and operate. We are also here today to talk
2 about Intro 1193, which would require the DOE to
3 report information on computer science education in
4 schools. In today's changing economy, it is critical
5 that our schools keep up-to-date and provide students
6 with the tools to succeed. For years, my office has
7 been an advocate for STEAM in schools, and this
8 doesn't just mean putting computers in classrooms. It
9 means building pipelines to ensure that students can
10 take coursework that will help them understand and
11 shape the world they're inheriting from us. In New
12 York City, because of the Computer Science for All
13 Initiative, we are making some strides to ensure
14 every child has access to statistics and computer
15 science courses. We also need to ensure that we have
16 teachers who have the content knowledge to teach
17 these courses. In New York City, out of the 75,000
18 public school teachers, less than 100 teach computer
19 science, largely because currently there is no state
20 recognized computer science certification, and
21 teachers who are teaching computer science courses
22 are primarily math or science instructors who have
23 taught themselves CS. I know Hunter College is
24 working on creating a CS certification both for new
25

1 teachers and career professionals, but we must
2 address the numbers problem, and incentivize new
3 teachers to pursue this computer science
4 certification. I join Hunter College in urging the
5 State Department of Education to grant state
6 certification for CS teachers, so they can be hired
7 at DOE. Another hurdle that CTE schools face is the
8 arduous state approval process. Developed in 2001,
9 it takes from four to six years for programs to get
10 approved at the state level. Careers in technology
11 are evolving, and with newly emerging fields like
12 data science, it is important that our schools are
13 incentivized rather than face hurdles to keep up.
14 The CTE approval process must be streamlined. One
15 gap I see in Intro 1193 and I would like to see added
16 is information on the bandwidth capacity. From my
17 visits, I know schools need access to fast bandwidth
18 and access to faster connections to the internet in
19 the classroom. Web-based resources are essential to
20 students and teachers, and are an integral component
21 in CS lesson plans. Though this is a widely
22 discussed problem, there does not seem to be an
23 accurate and consistent measure of bandwidth speed.
24 Bandwidth data provided to me last year by the DOE
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1
2 for schools that I had given capital funding to show
3 that most schools have bandwidth provisions between
4 10 to 40 megabytes per second, which is horribly
5 slow. These bandwidth speed numbers at the schools
6 did not match what was listed in the Smart Schools
7 Bond Act Investment Plan which was brought before the
8 Panel on Education Policy earlier this year. That
9 investment plan shows schools' burstable speed
10 instead of dedicated bandwidth. Listing a school's
11 burstable speed is a misleading metric, since it is a
12 speed most schools will never achieve. In order for
13 us to address the bandwidth speed in our schools and
14 classrooms, it is of utmost importance that we obtain
15 a clear picture of what the current reality is. We
16 must understand why these discrepancies exist and
17 figure out how to achieve the most consistent speed
18 measures before allocating programmatic, technology
19 or infrastructure spending to specific schools. I
20 conclude by thanking the Committee for scheduling
21 this very important hearing, and look forward to
22 working with you all.

23 CHAIRPERSON DROMM: Thank you very much,
24 and Council Member Levine has some questions, but
25 just before we go to him, you know, I taught at PS

1
2 1990, and there were always issues about student
3 access to computers, but there were also-- and
4 bandwidth issues as well. There were also huge
5 issues with teachers who cannot access a computer
6 during the day. I was one of them. When I was out of
7 the classroom, what they call a cluster teacher. I
8 moved around, and we were told, you know, to go down
9 and ask the secretary for time that she was not on
10 the computer, to use her computer, and even with
11 laptops because of the bandwidth issue, you know, you
12 didn't have access either. So, it remains a huge
13 problem. I thank the Borough President for her
14 testimony. Thank you. Council Member Levine?

15 COUNCIL MEMBER LEVINE: Thank you, Mr.
16 Chair. Thank you both for your testimony. Julie,
17 welcome to the City Council.

18 JULIE SAMUELS: Thank you.

19 COUNCIL MEMBER LEVINE: And we look
20 forward to many, many more occasions when you speak
21 here. We're very excited about your work. I think
22 you've thrown out the number of about 300,000 jobs
23 here in the tech industries. Could you even guess
24 what portion of them are filled by New Yorkers and
25

1
2 what portion are filled by people who come to the
3 City to take those jobs?

4 JULIE SAMUELS: You know, I don't have
5 those exact figures, but I think historically we're
6 seeing a trend where there are more New Yorkers
7 filling those jobs as more New Yorkers are getting
8 educated. Of course we've Cornell Tech here which
9 will-- as it continues to grow really help with that
10 specific issue. One of the things we really want to
11 do at Tech:NYC for the City as we think about this is
12 think about how we grow a full ecosystem. So, while
13 we need to develop our own talent here, first and
14 foremost is what we're talking about. Today it's
15 crucial importance. We also think it's important to
16 bring talent in to help build that ecosystem, because
17 what we see in those instances is that we've got
18 technical talent primarily, engineers,
19 entrepreneurial people leaving the company, starting
20 new companies, and those people then need more talent
21 and create the job for this next generation of New
22 Yorkers. So, I don't actually have the answers to
23 what those numbers look like, but I think we're
24 seeing more and more. It's not just that-- I should
25 point out, the trend lines also seem to look like

1
2 you're not just seeing more New Yorkers filling those
3 jobs, but you're seeing more New Yorkers come back to
4 New York for those jobs, people who may be earlier
5 moved to the bay area a number of years ago are now
6 moving back because there are more and more tech
7 companies, more and more tech jobs here. So, that's
8 another interesting kind of piece of that trend that
9 we're watching closely and helping to support.

10 COUNCIL MEMBER LEVINE: Well, that's
11 great news that the trend is moving in that
12 direction, and I love that people, the best in the
13 world, want to come to New York City and pursue a
14 career here and live here, but I want the talent of
15 New York City public schools to have the opportunity
16 to compete for those jobs. I am convinced there are
17 thousands of kids if they just were given the tools
18 that they would make for amazing software engineers
19 and really could be the future leadership in this
20 field. Are you in touch with DOE to help them
21 understand the cutting edge skills that the main
22 employers here need? It would be a shame if we
23 weren't training kids on the skills that they're
24 going to need in the years ahead when they're
25 entering the workforce.

1
2 JULIE SAMUELS: So, since our launch just
3 a couple months ago we started rolling out those
4 conversation for starters at kind of the post-
5 secondary level, but we are starting a series of
6 conversations between educators and employers in the
7 tech sector here in the City, and those will
8 eventually get to DOE, but like I said, we're kind of
9 starting and working our way sequentially down, not
10 for any reason other than that's just where we
11 started.

12 COUNCIL MEMBER LEVINE: And finally,
13 because I don't want to go over time, can you explain
14 in language that we lay people understand just what
15 are the technical skills that are going to be most in
16 demand--

17 JULIE SAMUELS: [interposing] Yeah.

18 COUNCIL MEMBER LEVINE: by employers?

19 JULIE SAMUELS: So, I actually think this
20 is a really interesting question that could be
21 subject of many hearings on its own because you
22 really need to think of this on-- I'll be quick,
23 though. You need to think of it on a spectrum,
24 right? You're going to have all kinds of different
25 tech jobs. You got tech jobs at the highest order of

1
2 computer science, the kind of engineers who are
3 really incredibly both well-educated and well-
4 experienced, the very high-level jobs that the big
5 tech companies that you all probably think of right
6 away, but then you also are going to have at the
7 other end of the spectrum people who have basic
8 coding skills who might be able to get a job in a
9 small office that maybe isn't even a purely technical
10 job, but the ability to help with some IT in the
11 office or to help build a website makes that person a
12 more better candidate for that job. So, you know,
13 imagine someone who can build a website and also work
14 as an assistant in a small family office or
15 something. So, when you think about that spectrum
16 it's really quite interesting, because what we want
17 to do is prepare people across all of those types of
18 jobs, right? Those are all good jobs. Some may be
19 better paying than others, but all good jobs. So,
20 what we are trying to understand as an organization
21 and as a City is where most of those jobs will lie,
22 and I think that that's going to be tough question.
23 We're seeing a lot of trends, for instance, of course
24 in Syntech [sp?] there are many, many jobs based here
25 in New York. We're going to see a lot of jobs based

1 on mobile technology as more and more of the
2 infrastructure around web-based action is happening
3 on mobile. You're going to see more stuff around AI,
4 and as we think through all of these market trends
5 that are moving so quickly, it really shapes where
6 the jobs will be, but I think the most important
7 thing as we think through computer science education,
8 as we think through what these programs look like,
9 what the potential certifications look like is how
10 you teach skills that allow job candidates that allow
11 New Yorkers to adapt across. Give them the tools,
12 because technology, computer science more so than so
13 many other fields is so rapidly changing, that
14 graduating someone from a school, from a program,
15 knowing how to write code in one specific code
16 language might be useless in a couple of years. So,
17 it's giving them the kinds of tools to continuously
18 learn in this field.

19
20 COUNCIL MEMBER LEVINE: Yeah.

21 JULIE SAMUELS: So, we'll be working a
22 lot on all those things.

23 COUNCIL MEMBER LEVINE: Thank you both
24 again for your testimony and for all your work in
25 this field, and thank you, Mr. Chair.

1
2 CHAIRPERSON DROMM: Thank you, and thank
3 you both for coming in. Okay, this will be our last
4 panel, so if there's anybody here whose name I don't
5 call and you wanted to speak, you should see the
6 Sergeant at Arms now. Chantella Mitchell from Jobs
7 First New York City, Sam Streed, Advocates for
8 Children, Jack Pounce, I'm sorry. Powers, okay, from
9 Graphics Industry Advisory Commission, and Tara
10 Bellevue from NAF, NAF. Okay, so I need to swear you
11 all in. If you would raise your right hand, and do
12 you solemnly swear or affirm to tell the truth, the
13 whole truth and nothing but the truth and to answer
14 Council Member questions honestly? Very good. Want
15 to start?

16 CHANTELLA MITCHELL: Hello. Good
17 afternoon, Chairman Dromm and other distinguished
18 Council Members of the Education Committee. My name
19 is Chantella Mitchell and I'm the Policy and Program
20 Associate at Jobs First NYC, a policy to practice
21 intermediary focused on the issues of young adults
22 who are out of school and out of work. Today, there
23 are more than 184,000 New Yorkers 16 to 24 who are
24 out of school and work. This includes young adults
25 who have dropped out of high school and those who

1
2 have completed school and are unprepared to
3 successfully transition to higher education or
4 employment. Additionally, according to a 2016 report
5 from the New York City Comptroller, greater than 47
6 percent of 16 to 25 year olds work in low-wage
7 service and retail jobs. We believe that quality
8 career preparation and work experience programs
9 within the K-12 system such as career in technical
10 education or CTE are one strategy to decrease these
11 numbers. The strength of the CTE programming include
12 its focus on specific sectors. As Jobs First NYC
13 highlighted in our 2016 report Optimizing Talent,
14 when developed and resourced properly, sectoral
15 strategies can successfully prepare young adults for
16 in-demand well-paying jobs. Moreover, CTE programming
17 includes structured engagement with specific
18 businesses that is mutually beneficial for students
19 and for employers. Some CTE schools also offer
20 students college credit or even Associate's Degrees,
21 and while the seven existing nine through 14 CTE
22 schools in NYC are fairly new, they're showing
23 positive employment and college enrollment outcomes.
24 Finally, local CTE programming has proven its value
25 through some promising early outcomes. A 2014

1
2 community service society study found that graduation
3 rates for students of CTE were overall better than
4 those in non-CTE schools, especially for black and
5 Latino males. However, as the City prepares for the
6 expansion of CTE programming, it must address several
7 implementation challenges. The same 2014 CFS [sic]
8 report found that while graduation rates were higher
9 for CTE students, college readiness levels were
10 lower, and there were no available employment outcome
11 data. Moreover, an August 2016 article from Chalk
12 Beat New York reported that the slow moving and
13 inflexible bureaucracy involved with becoming CTE
14 certified was the greatest challenge to partnering
15 with schools. Finally, CTE programming should not be
16 the only programming option for students. Too much
17 focus on CTE exclusively limits investments and
18 attention for other successful models run by
19 nonprofits and community colleges. While some also
20 offer training in one specific sector, others offer
21 students flexibility to choose from an array of
22 sectors unlike CTE. It should not be either/or, but
23 both. Therefore, we urge the City to require that
24 the DOE provide more information around certificate
25 attainment, employment outcomes and post-secondary

1 enrollment related to specific CTE training, as
2 specified by Intro Number 1099. We also urge the
3 City to collect evidence related to employer
4 involvement and advisement to ensure that the
5 programs truly are market-driven. And finally, we
6 urge the city to invest in complementary three-year
7 preparation and work experience programs for
8 students. Jobs First NYC was recently commissioned
9 by the James and Judas K. Diamond Foundation to
10 examine the in-school career exploration and work
11 experience programs in the Bronx, including CTE's in
12 context of the in-demand occupations in economic
13 development in the borough. We are happy to share
14 this report with the Council upon its completion, and
15 we look forward to continue work together. Thank
16 you.
17

18 CHAIRPERSON DROMM: Thank you very much.
19 Next, please?

20 SAM STREED: Good afternoon. My name is
21 Sam Streed and I'm a Policy Analyst at Advocates for
22 Children of New York. For over four decades, the
23 Advocates for Children has worked to promote
24 educational access in New York for students who have
25 traditionally been marginalized by the education

1 system, including students who are economically
2 disadvantaged, English Language Learners, or ELLs,
3 students with disabilities, and students of color.

4 Over the past few years, Advocates for Children has
5 become increasingly involved in advocacy relating to
6 CTE's with a focus on efforts to reduce barriers to
7 access for students with disabilities and ELLs. In
8 New York City in 2015, only 38 percent of students
9 with disabilities and 37 percent of ELLs graduated by
10 the end of four years of high school, far behind the
11 citywide average. Furthermore, students with
12 disabilities drop out at almost twice the rate of
13 general education students; ELLs drop out at nearly
14 three times the rate. While CTE for high school
15 students is not a panacea, it can help address these
16 dismal outcomes. Featuring hands-on skills-building
17 with real world applications, CTE is shown to help
18 keep at-risk students, such as ELLs and students with
19 disabilities engaged and on-track for graduation.
20 Students in CTE programs are less likely to drop out
21 of high school and more likely to be engaged and
22 successful in academic coursework than their peers.
23 They are also more likely to secure employment after
24 high school. Some of the benefits for these student
25

1 groups can be seen here in New York City. According
2 to NYC Department of Education data submitted to the
3 State for the 2014-2015 school year, students with
4 disabilities who completed at least two CTE courses
5 graduated from high school at a rate of about 64
6 percent. That's 26 percent higher than students with
7 disabilities who were not CTE students. Similarly,
8 about 60 percent of ELLs who completed at least two
9 CTE courses graduated from high school, as compared
10 to only 34 percent of ELLs who did not pursue a CTE
11 program. Unfortunately, both groups are
12 underrepresented among CTE students. In 2015,
13 students with disabilities comprised about 12 percent
14 of students who took two or more CTE courses, as
15 compared to-- versus almost 17 percent of the overall
16 cohort. And only 3 percent of CTE students were
17 English language learners versus about 10 percent of
18 the cohort. This disproportionality points to a
19 disparity in access for both groups. For students
20 with disabilities and ELLs who are in CTE programs,
21 we currently cannot tell from public data whether
22 they have equitable access to the full range of
23 available programs. We are excited about the renewed
24 interest in CTE and the numerous new programs focused
25

1 on emerging STEM fields. However, we are concerned
2 that students with disabilities and ELLs will face
3 barriers to these programs and instead be tracked
4 into more traditional vocational education programs,
5 such as cooking or carpentry, essentially creating a
6 two-tiered system of CTE's. Advocates for Children
7 supports the idea behind Intro. 1099, the CTE
8 reporting bill before the Committee today. We would,
9 however, like to suggest some changes that we believe
10 would strengthen the bill, such as tracking ELL
11 participation in CTE, and we'd be pleased to discuss
12 further with the bill's sponsors. More broadly, as
13 the city continues to grow its CTE offerings for high
14 school students, we recommend closely monitoring to
15 what extent CTE programs are designed and equipped to
16 serve students with disabilities and ELLs. AFC
17 thanks Mayor Bill de Blasio and the Council for
18 including budget increases for CTE programs over the
19 next four years. In developing new programs, the DOE
20 should prioritize schools that commit to increasing
21 access for these groups. With its sheer size and
22 demonstrated commitment to CTE programming, NYC can
23 truly be a laboratory for innovation in CTE. But at
24 each step, the city should also ensure that students
25

1
2 with disabilities and ELLs have equal access to this
3 valuable educational option. Thank you for the
4 opportunity to speak today, and I'm available to
5 answer any questions.

6 CHAIRPERSON DROMM: Thank you very much.
7 Next please?

8 JACK POWERS: Good afternoon. My name is
9 Jack Powers. I'm a long-time industry partner with
10 the New York City Department of Education Career and
11 Technical Education program. I'm the Vice Chair of
12 the Graphics Industry Advisory Commission and a
13 member and past chair of the Citywide Advisory
14 Council for Career and Technical Education, and is
15 serve on a number of advisory bodies in K-12 and
16 higher Ed here in the City. I've been a volunteer
17 for nearly 30 years supporting CTE students and
18 teachers and administrators. My testimony today
19 though is my own and not necessarily reflective of
20 the views of any of the groups. I want to thank the
21 Committee for paying so much careful time and
22 attention to Career and Technical Education. There's
23 a lot of happy talk about career readiness and
24 workforce training issues these days, but the hard
25 work of managing the development and delivery of

1 high-quality CTE is often pushed off the agenda by
2 squeakier wheels and more telegenic topics. New York
3 City's several hundred CTE volunteers like me,
4 employers, trade unions, colleges, community
5 organizations, and government agencies advise the DOE
6 on the development, administration and evaluation of
7 policies and programs related to Career and Technical
8 Education under law. Under the original establishing
9 State Education Law, we reported directly to the
10 Board of Education at the same level as the
11 Chancellor. Today, nowadays, we report to an office
12 in a department of the Department of Education. In
13 general, our view is that CTE represents the true
14 diversity of New York. We have a puny understanding
15 of diversity in the way we count heads, what color
16 you are, where your parents are from, what kind of
17 sex you like the most. In fact, there are different
18 kinds of people. Some people excel by taking tests
19 and reading books and studying hard. Other people
20 like to work with their hands or work with numbers or
21 build things or take things apart, or work outside.
22 That's the diversity of opportunities in New York
23 City across all the different employment areas, and
24 that's a diversity that CTE fulfills with all the
25

1
2 different levels of educational activities. These
3 days, the things are not so bad in CTE after 30
4 years. The department within the department within
5 the office has some good people doing some good
6 things, but I'm on my 12th Chancellor, and I know
7 that large organizations need some outside
8 perspective to strengthen the strategic vision and to
9 guide their tactical decision-making. I believe the
10 educational committee-- the Education Committee's
11 oversight helps with the scope and improves the
12 effectiveness of the DOE efforts. This is
13 particularly true for Career and Technical Education.
14 Programs related to the fast-changing real world
15 developments in business technology, economics,
16 government policy, the things we've heard from other
17 speakers here today. In 1987, when I first became a
18 member of the Graphics Industry Advisory Commission,
19 kids at the High School for Printing over on 49th
20 Street were making-- putting-- setting type by hand
21 with pieces of a metal and a stick just like Ben
22 Franklin. Nowadays, we've got programs in web
23 development, digital illustration, 3D package design,
24 streaming video productions. We're able to move
25 people along by having industry partners who along

1
2 the way know from firsthand experience how technology
3 changes where things are going to go and how we
4 should change the curriculum to be able to match
5 that. Imagine how hard it is, how can a teacher in a
6 classroom, an administrator behind a desk at TWEED
7 [sic] or a regulator in Albany keep up with all the
8 changes in the way work gets done. Most
9 interestingly, and it's not just technology, Council
10 Member Lander issued a insightful study on work,
11 future work in the gig [sic] economy, and Air BNB and
12 Uber and that stuff is just the tip of the iceberg
13 where machine learning and autonomous systems and
14 augmented algorithmic management are going to change
15 the way kids do work and how our children will
16 understand what it means to find a place in the
17 developing workforce. So, I urge the adoption of the
18 legislation to be able to improve the oversight of
19 the DOE, and I look forward to information that all
20 of us can use to be able to make a better Career and
21 Technical Education environment.

22 CHAIRPERSON DROMM: Thank you. Next,
23 please?
24
25

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2 TARA BELLEVUE: Chairman Dromm, I have
3 supplied a video. Is it appropriate that I share
4 with you? It's a one-minute video.

5 CHAIRPERSON DROMM: Can we do that or
6 not? Do we have a tech person? Oh, it's set up?
7 Okay. Okay.

8 [video presentation]

9 CHAIRPERSON DROMM: At least the last one
10 will be providing us with some technology.
11 Differentiated instruction, yeah. Or not the last
12 one, we do actually have one more speaker. Somebody
13 signed up.

14 TARA BELLEVUE: Good afternoon. My name is
15 Tara Bellevue and I am the New York State Director
16 for NAF. NAF saw some of the biggest challenges
17 facing education and our economy. We have a lot of
18 videos. For over 30 years, NAF has been transforming
19 the high school experience for students and teachers.
20 With the creation of the first Academy of Finance in
21 New York City, yes, I'm talking about John Dewey in
22 Brooklyn, NAF defined college and career readiness.
23 The NAF Academy, a school within a school marries
24 rigorous academic requirements with career themed
25 courses and workplace experience. Currently there

1
2 are over 30 New York City NAF academies across five
3 career themes, including finance, hospitality and
4 tourism, information technology, engineering, and
5 health sciences that services over 6,000 students.
6 Teachers collaborate across subjects to create
7 relatable lessons for students while galvanizing
8 local business leaders to serve as advisory board
9 members. Schools in districts that use NAF
10 educational design are transforming and revitalizing
11 high school education. Students have access to
12 professional mentorship, build career networks and
13 gain exposure to business environment. When students
14 are able to apply their learning outside the
15 classroom and interact regularly with business
16 professionals, academic achievement and graduation
17 rates rise. Students who display risk factors for
18 dropping out learn to trace a solid line from what
19 takes place in the classroom to its application in
20 the workplace. Their NAF Academy experience ignites
21 their passion for learning and paves the way for
22 future success. As you saw on the video, those are
23 students from New York City that are featured there.
24 Whether you come to NAF as a student, a parent,
25 teacher, principal, superintendent, business

1
2 professional, or community member, you have the
3 ability to strengthen our city's educational and
4 economic future. Therefore, we support the law.
5 Thank you for your time and consideration.

6 CHAIRPERSON DROMM: Thank you very much.
7 Thank you all for coming in. Council Member Treyger?

8 COUNCIL MEMBER TREYGER: I just want to
9 note for the record, Chair, that the educators have
10 remained throughout this duration of this committee
11 hearing, and I thank the Chair for holding this very,
12 very important hearing, and I certainly heard the
13 very helpful feedback with regards to making sure
14 that we are making sure that all students have access
15 to these programs. That's a very, very important
16 point. I look forward to working together on that.
17 Thank you.

18 CHAIRPERSON DROMM: Yes, and Mr. Powers,
19 12 Chancellors, I had 12 Chancellors, too. So that
20 means you've probably been around since like 1984?

21 JACK POWERS: Yeah, 1987, actually.

22 CHAIRPERSON DROMM: Okay.

23 JACK POWERS: Actually, I pushed it. I
24 counted Kathy Black.

1
2 CHAIRPERSON DROMM: Oh, well. Short-
3 lived. Thank you all for coming and providing
4 testimony today. Thank you very much.

5 JACK POWERS: Thank you.

6 CHAIRPERSON DROMM: And our last panelist
7 today will be Diane Jenkins, the Committee of
8 Concerned Educators. And Ms. Jenkins, I need to
9 swear you in. So if you'd just raise your right
10 hand? Do you solemnly swear or affirm to tell the
11 truth, the whole truth and nothing but the truth and
12 to answer Council Member questions honestly?

13 DIANE JENKINS: Yes.

14 CHAIRPERSON DROMM: Okay, and you may
15 begin.

16 DIANE JENKINS: Okay.

17 CHAIRPERSON DROMM: And just turn that
18 mic on. I think the red light has to be on.

19 DIANE JENKINS: Okay. Can you hear me?

20 CHAIRPERSON DROMM: Yeah, okay, yeah.

21 DIANE JENKINS: I'm here to speak about
22 Office of Adult and Continuing Education. We teach
23 the parents of the children of the City of New York.
24 I want to thank you for having this committee
25 meeting. I would just like to talk about some things

1 that I look at as my-- my committee and I look at as
2 infrastructural problem that need to be corrected
3 before we see adults being able to correctly income
4 into this field. Now, I won't speak so much about
5 computer education. I'm not speaking about that. I'm
6 speaking about the fact that the New York City
7 Department of Education Office of Adult and
8 Continuing Education has been in existence for over
9 50 years, and they've been doing what you call
10 vocational training all of that time. We have taught
11 [sic] programs that related to computer readiness,
12 basic computing. We have had other programs, but
13 many were cut. I don't know why. The thing we're
14 looking at is the fact that students come back to our
15 program after they've been out of school for a long
16 time. The average age of our student is 40 plus.
17 Okay? We have very few lower 20's coming in, and
18 they go up until 84, 83, 84. Alright. The state
19 report card for many programs is based largely on
20 students moving to the next NRS [sic] level.
21 Students are given test preparation instead of what
22 their goals, such as certified nurse assistant,
23 computer application and high school equivalency.
24 Current goals are top-down and benefit the
25

1 administrators and programs that provide education.
2 They do not benefit students seeking training,
3 employment and/or having a high school equivalency
4 credential. Many students test lower in one area
5 than another. Students coming into our program test
6 either in-- both in reading and math. They are looked
7 to as having progressed based on them progressing in
8 their lower level. For example, if you came in and
9 your lower level was math, then if your math level
10 increases, you moved up. However, students can come
11 in and their reading level can go up tremendously,
12 but it's not looked at. Alright, so that's the
13 problem, because many times that leads to a lot of
14 testing. We have too much testing in [inaudible].
15 New York State is using a test called the TAS [sic]
16 Test. This is instead of the GED test that had been
17 administered up until 2013. The TAS Test is beyond
18 difficult compared to the GED test. For example,
19 they put Trig back in. I mean, come on. Who here--
20 raise your hand-- knows Trig? Okay. So, it's beyond
21 difficult, alright. And because of that, there's
22 been a great decrease in the number of students who
23 are getting their TAS diplomas. For example, a
24 student when he came, let's say, 2014, okay, about
25

1
2 12,000 students received their TAS test. Now, I
3 mean, the GED test it ended in 2013. Twelve-thousand
4 students received their GED. However, with the TAS
5 test, that was cut in half to something like-- I
6 mean, from 12-- from 36,000 for the GED, sorry, down
7 to 12,000 for the TAS Test. Alright? Some other
8 problems that we have here at OACE. While the battle
9 cry of politicians across the country is about jobs
10 and employment, New York City's Office of Adult and
11 Continuing Education is cutting successful programs
12 which the fastest growing field in the 21st Century,
13 healthcare. As everyone knows, someone turns 65
14 about every five minutes, if I'm not mistaken, in
15 this country, and many like me will need healthcare
16 as they progressively get older. However, those
17 programs have been cut. In many cases, we have things
18 like medical billing, coding specialists, CNA, and we
19 used to have the LPN's, but that was not fund--
20 that's not funded any longer, so we cut that out.
21 But we're looking at a career program, but what you
22 have to look at essentially is when you're talking
23 about COT [sic], how many students do you have, older
24 students coming back to school, are really familiar
25 with technology, computer technology? So what do you

1
2 have to do? You have to have enough infrastructure
3 within your program in which to appoint the students
4 with that. Alright? In many cases, students in
5 Adult Education do not have regular and frequent
6 contact with CTE. We don't have enough computer
7 classes. In many cases when I was teaching, I'm--
8 I'm sorry, I'm recently retired. In many cases when
9 I was teaching, students got computers once a week.
10 Now, this is an adult returning to school. How
11 effective is that? Alright. The next thing, the
12 demand for the CNA classes is huge. We have hundreds
13 since we-- hundreds of students are waiting to come
14 into the program, but if you're coming into a CNA
15 program where you have to certification, you have to
16 have the student have other parts, infrastructure
17 within the program, to make certain that the basic
18 education is firmly in place and able to handle
19 something like that. In many cases, again, it is
20 not. Alright? There's a huge demand for the CNA and
21 the LPN. We have a waiting list of hundreds of
22 people wanting to come into the program. We don't
23 have enough classes open for them, and the classes
24 that are open to them many times don't have the--
25 enough materials and things that they need in order

1
2 to get the job done, for example, books and things
3 like that. Many cases they're not there. The
4 students have to go out and buy the books or the
5 teacher goes and copies the book and brings that in.
6 Okay? Most of the funding from the OACE programs
7 comes from the Government Workforce Investment Act
8 funneled through the state's Employment Preparation
9 Education. That's the EPE fund. For a student
10 that's coming into a COT program, if they're reading
11 on 9.0 or above, they're not given-- they're not paid
12 EPE funds for that student. I don't know how much
13 sense that makes. To me, it just makes none. I'm
14 going over this kind of fast, because I know that
15 y'all have to go. Okay. Some other things: students
16 who have high school diplomas or equivalencies
17 required for the PCA [sic] and other COT programs are
18 not eligible for EPE funding if they score too high
19 on both subjects, math and reading, and are no longer
20 admitted to the program even if they're unemployed or
21 on public assistance. How much sense that makes to
22 me? None at all. The PCA program which requires
23 higher scoring gets absolutely no reimbursement from
24 EPE, even though the employment rate of its graduates
25 is higher than at other vocational programs. Staff

1
2 at the BALC, Brooklyn Adult Learning Center, BTA
3 [sic] program are extremely dismayed about the
4 situation. They have offered to work on raising
5 outside funds to keep the programming going.
6 However, these suggestions have been dismissed by the
7 Administration. Other OACE classes have been closed
8 due to waning attendance. Many of the adult students
9 have complicated lives juggling various appointments
10 and childcare responsibilities, and attrition rate is
11 high. However, in spite of this and knowing this,
12 teachers are held accountable for the average daily
13 attendance, and the testing rate and educational gain
14 benchmark. Case managers are supposed to help with
15 these issues and many other dues [sic] that they
16 have, but with the caseloads of over 400 students and
17 sometimes multiple locations, they aren't able to.
18 One of the things that has happened over the past
19 three and a half years is that we've had a new
20 superintendent of OACE. Her name is Ms. Rosemarie
21 Mills [sp?]. She's a former middle school
22 administrator and has been charged with bringing the
23 program back from a serious budget deficit. Now, she
24 brought in her own staff. We have had teachers--
25 I've taught in Adult Ed for 27 years. The average

1 length of time for someone teaching there is 30 plus.
2 However, she never brought in people who are very
3 experienced in Adult Ed. She brought in her own
4 staff, the K through 12. K through 12 [inaudible] is
5 quite different from [inaudible], and people come in
6 with their own ideas, but it's not what adults need.
7 So, the students are not really being serviced as
8 they should. In addition to phasing out a lot of
9 community events, we had talked about going in and
10 partnering. You have to go in the community. You
11 have to partner with the community. You have to be
12 friends with the community so people know and people
13 can have the input. She's alienated a lot of that,
14 okay, through the way that she diminished the
15 program. Several of our senior staff-- when I say
16 seniors I mean people who have been teaching on
17 average 35 years-- have been getting "U's." The "U"
18 is unsatisfactory. A first "U" when you've been
19 teaching for 30 plus years is quite disheartening,
20 and one of the things that this administrator has
21 done has made a big-- created a big gap between the
22 administration and the staff. There's no cohesion.
23 Also, she alienated a lot in the community. I could
24 go on and on and on and on about this, but one of the
25

1 things that we have to remember that the purpose of
2 education is to help a person to become one who sees
3 the reality of the situation, who sees the reality of
4 their lives, and be able to cope with it. If we want
5 that to happen, we have to have the proper
6 infrastructure, unification, bonding that needs to be
7 done so that person who's coming back to school in
8 maybe the first time in 15 to 20 years has that
9 foundation. Are we looking to achieve that? I don't
10 see that happening in OACE. I'm very sorry. Thank
11 you for your time.

12
13 CHAIRPERSON DROMM: Well, thank you very
14 much, and to be honest with you, some of the issues
15 that you've raised have been brought to my attention
16 prior to this hearing, and what was the 299 number?
17 That's the number of people that have graduated?

18 DIANE JENKINS: No. The program was
19 funded like four million dollars and for high school
20 [inaudible] GED preparation, alright. And the
21 program is supposed to with that four million dollars
22 be getting diplomas [sic]. However, what happened
23 was the way the program was being administered, there
24 were only 299. Again, with the TAS testing
25 implemented. Oh, one other thing about that TAS

1
2 test. There's not adequate preparation in terms with
3 teachers. Many teachers were unfamiliar with
4 trigonometry, and to have to teach it, you have to
5 know it. There wasn't enough preparation with that.
6 I'm talking about professional development. It was
7 lacking, and other parts of the TAS test. So, I
8 can't teach what I don't know. So, the students,
9 like I said, 36,000 at the end of GED; 12,000 with
10 the TAS test, and that might have been overrating
11 even. In my opinion, even less than that.

12 CHAIRPERSON DROMM: Well, thank you,
13 because you know, like I was saying, it's not the
14 first time I've heard it. And they didn't-- they
15 were not prepared today to answer questions about
16 Adult Ed. So we did have some questions based on the
17 information that has been told to me, but what we're
18 going to do is follow up with a letter, and then
19 we're going to request a meeting with the
20 superintendent as well to find out some of the number
21 and the facts and figures as to what is happening to
22 Adult Ed. And I'm very interested in it also because
23 of how it affects our immigrant community. Because I
24 would imagine that a number of the students are

1
2 recent immigrants and are depending on these courses
3 to enhance their lives and their livelihood as well.

4 DIANE JENKINS: Definitely. We have many
5 ESL classes. However, again, the ESL classes,
6 they're usually very well attended, but there's an
7 attrition rate going on there too because of the fact
8 that students have things going on in their lives.

9 But many times we don't have enough material. Let me
10 just give you one example. This administrator, Ms.

11 Mills, went and spent 250,000 dollars on books for
12 children. These were not for adults. These were

13 children's. In the back of the book they had CD's,

14 but the students didn't have access to a computer,

15 and even if they had, the CD's were in English, okay.

16 Someone in a B, I mean, ESL One or ESL Literacy would

17 not have been able to do anything with that

18 particular program. If they had access to the COT

19 they would have been able to understand it. Instead

20 of taking into consideration the teacher's

21 recommendation, the case managers and the IS, she and

22 her administration ordered those books and it was a

23 big waste of time. They're still sitting up in the

24 basement of Brooklyn Adult Learning Center, 250,000

25 dollars.

1
2 CHAIRPERSON DROMM: Alright, so I really
3 want to thank you for coming in and for providing us
4 with this testimony, and we will follow up on that
5 issue very, very soon.

6 DIANE JENKINS: Thank you.

7 CHAIRPERSON DROMM: Thank you very much,
8 and I'm glad that you were here today. And with
9 that, this meeting is adjourned at about 4:22 in the
10 afternoon. Thank you very much.

11 [gavel]

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COMMITTEE ON EDUCATION

C E R T I F I C A T E

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date September 27, 2016