COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 1 CITY COUNCIL CITY OF NEW YORK ------ X TRANSCRIPT OF THE MINUTES Of the COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH

TRANSPORTATION AND INFRASTRUCTURE

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April 3, 2024 Start: 1:20 p.m. Recess: 3:29 p.m.

HELD AT: COMMITTEE ROOM - CITY HALL

B E F O R E: Amanda Farías, Chairperson of Economic Development

> Selvena N. Brooks-Powers, Chairperson of Transportation and Infrastructure

COMMITTEE ON ECONOMIC DEVELOPMENT COUNCIL MEMBERS: Alexa Avilés Erik D. Bottcher Jennifer Gutiérrez Inna Vernikov

COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE COUNCIL MEMBERS:

Joann Ariola Chris Banks Carmen N. De La Rosa Farrah N. Louis Mercedes Narcisse Carlina Rivera

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH

COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 2

OTHER COUNCIL MEMBERS ATTENDING: Susan Zhuang COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 3

A P P E A R A N C E S

Jennifer Sun, Executive Vice President of Planning for the New York City Economic Development Corporation.

Mikkel Adgate, Senior Vice President of Government and Community Relations for the New York City Economic Development Corporation

Rabbi Garth Marchant, Queens Jewish Community Council

Bernard Garrett, Queensbridge Cleaning

Raul Rivera, Taxi and Limousine Commission driver and a TLC driver advocate

Assembly Member Khaleel Anderson

Evidelia Boyd, Rosedale Civic Association

Felipe Ventegeat

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 4 1 2 SERGEANT-AT-ARMS: This is a microphone 3 check for the Committee on Transportation and Infrastructure joint with the Committee on Economic 4 5 Development, recorded on April 3, 2024, located in 6 the Committee Room, by Nazly Paytuvi. 7 SERGEANT-AT-ARMS: Good afternoon and welcome to the New York City Council hearing of the 8 9 Committees on Transportation and Infrastructure 10 jointly with Economic Development. 11 At this time, can everybody please 12 silence your cell phones. 13 If you wish to testify, please come up to 14 the Sergeant-at-Arms desk to fill out a testimony 15 slip. At this time and going forward, no one is 16 17 to approach the dais. I repeat, no one is to approach 18 the dais. 19 Thank you for your cooperation. 20 Chairs, we are ready to begin. CO-CHAIRPERSON FARÍAS: Good afternoon and 21 welcome to this joint hearing of the New York City 22 23 Council's Committees on Economic Development and 24 Transportation and Infrastructure. I am Majority 25 Leader Amanda Farías, Chair of the Committee on

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 5 1 2 Economic Development. I would like to thank my 3 Colleague and Co-Chair, Council Member Selvena Brooks-Powers as well as the other Council Members 4 5 present today, Banks, Louis, and Council Member De La Rosa on Zoom. I also want to extend my appreciation 6 7 to the New York City Economic Development Corporation and other stakeholders for participating in this 8 9 important meeting. Today's hearing will examine the progress 10 11 of the JFK Redevelopment Program, a 19-billion-dollar investment aimed at transforming JFK Airport into a 12 13 modern, world-class facility. While this massive infrastructure project has the potential to create 14 15 thousands of jobs and expand business opportunities, it is crucial that we ensure transparency, equity, 16 and accountability throughout the process. We will 17 18 pause this hearing for a second. Sergeant, should I re-gavel in, start 19 20 from the beginning, and we are confirmed good to go? [GAVEL] Good afternoon and welcome to 21 this joint hearing of the New York City's Council 2.2 23 Committees on Economic Development and Transportation and Infrastructure. I'm Majority Leader Amanda 24 Farías, Chair of the Committee on Economic 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 6 1 Development. I'd like to thank my Colleague and Co-2 3 Chair, Majority Whip Selvena Brooks-Powers as well as 4 the other Council Members present today, Council Members Banks, Louis, De la Rosa on Zoom, and Ariola. 5 I also want to extend my appreciation to 6 the New York City Economic Development Corporation 7 and other stakeholders for participating in this 8 9 important hearing. Today's hearing will examine the progress 10 11 of the JFK Redevelopment Program, a 19-billion-dollar investment aimed at transforming JFK Airport into a 12 modern world-class facility. While this massive 13 infrastructure project has the potential to create 14 15 thousands of jobs and expand business opportunities, 16 it is crucial that we ensure transparency, equity and 17 accountability throughout the process. A key issue we 18 will be exploring today is the terms of the City's lease agreement with the Port Authority for JFK 19 20 Airport. We need to understand how the funds 21 generated by the airport are being used and to what extent they are being reinvested in the communities 2.2 23 most impacted by its operations. We will also be examining efforts to meet the 30 percent M/WBE 24 contracting goal for the redevelopment project. EDC 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 7 1 plays a critical role in holding the Port Authority 2 3 accountable and ensuring equitable access to these 4 opportunities. We want to know what specific steps are being taken to support and empower local M/WBEs. 5 Additionally, we want to hear that meaningful 6 7 community engagement is part of the redevelopment 8 process. The neighborhoods surrounding JFK have long 9 borne the brunt of the airport's impacts, from traffic congestion to air and noise pollution. We 10 11 need to ensure that their voices are being heard and their needs are being met throughout the airport's 12 13 redevelopment. We will also plan to discuss the Port 14 Authority's enforcement of quality-of-life issues for 15 local residents, such as illegal truck parking and 16 idling in residential areas near the airport. While 17 we recognize the vital role the JFK Airport plays in 18 the city's economy, we must find ways to mitigate the 19 negative impacts on surrounding communities. 20 Finally, we will be requesting a 21 comprehensive progress report on the redevelopment 2.2 program. The JFK Vision Plan outlines a range of

23 challenges facing the airport from inefficient 24 terminals to limited transit access. We need to 25 understand how each of these issues is being

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 8 1 addressed and whether the project is on track to meet 2 3 its goals. Council Member Brooks-Powers' bill before the Committee today, Intro. 134, would do just that. 4 Intro. 134 would require biannual reports to the City 5 Council from EDC regarding the JFK Airport 6 7 Redevelopment Project and related Community Benefit Agreements. I'll let my Co-Chair discuss her bill in 8 9 more detail in a moment. Before we begin, I would like to remind 10 11 all those present today to please maintain decorum 12 throughout the hearing. 13 If you're here to testify, you will have three minutes to speak when your name is called. 14 15 Please keep responses concise so that everyone has a 16 chance to be heard. If you are unable to finish, 17 please submit your complete written testimony to 18 testimony@council.nyc.gov. 19 Finally, I would like to thank the 20 Economic Development team here at the Council, Senior 21 Counsel Alex Paulenoff, Senior Policy Analyst William 22 Hongach, and Finance Analyst Glenn Martelloni for all 23 their hard work preparing for this hearing. 24 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 9 1 2 I will now turn it over to my Colleague, 3 Majority Whip and Chair Brooks-Powers, for her 4 opening remarks. 5 CO-CHAIRPERSON BROOKS-POWERS: Good afternoon and thank you for attending this joint 6 7 hearing of the Committees on Transportation and Infrastructure and Economic Development. 8 9 Today, we will be focusing on the JFK Redevelopment Program to better understand the 10 11 progress that has been made on improving and revitalizing one of the busiest airports in the 12 13 country and the effects these changes are having on 14 the surrounding communities. In addition, the 15 Committee will hear Intro. number 134, sponsored by 16 myself, in relation to requiring regular reports on 17 the redevelopment plans at JFK International Airport. 18 I would like to thank my fellow Co-Chair, Majority 19 Leader Amanda Farías, for her support on today's 20 hearing. 21 JFK is a major economic engine for the region that supports hundreds of thousands of jobs 2.2 23 and generates tens of billions in annual sales and

25 to the airport, primarily black and brown

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wages. However, for years, the communities adjacent

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 10 1 2 environmental justice communities, have endured the 3 pollution, noise, and traffic that JFK has produced. 4 Overall, 37 zip codes directly surround the airport so we must ensure that JFK acts as a better neighbor. 5 JFK is leased by the City of New York directly to the 6 7 Port Authority. Thus, it is critical that we 8 understand how our land is being redeveloped. As such, last year, we held a hearing on JFK airport, 9 but the Port Authority declined to testify before the 10 11 Council. Today, yet again, the Authority has declined to sit for questions before the City's democratically 12 elected Council. I am once more disappointed in the 13 Port Authority for willfully ignoring the city and 14 15 communities in which it directly affects. We intend 16 to revisit this topic regularly, and it is my sincere 17 desire that the Port Authority joins us in the 18 future. With that said, I would like to thank the New York City Economic Development Corporation for 19 agreeing to testify before the Committees today on 20 21 their role as lease manager for JFK. 2.2 At today's hearing, we will be examining 23 the environmental and community impact of this redevelopment. For decades, the airport has placed 24 burdens on the surrounding airport communities. 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 11 1 Noise, pollution, and traffic all have negative 2 3 consequences on health and quality of life of residents. JFK is a beneficial asset to the entire 4 metropolitan region so it is imperative that the 5 negative effects of the redevelopment do not fall 6 7 solely on the airport's neighboring communities. 8 Next, we will be inquiring about the use 9 of local workers on the redevelopment program. The JFK Redevelopment Program is a 19-plus-billion-dollar 10 11 investment that will add more than 15,000 jobs to the area with 9,600 direct jobs coming from the 12 redevelopment. As Chair of the Committee on 13 Transportation and Infrastructure, I have focused on 14 15 the importance of looking at infrastructure through 16 the lens of equity. As such, it is vital that the 17 substantial economic benefits that will come from JFK 18 Redevelopment Program are equitably dispersed to the 19 workers and businesses living near the airport. In 20 addition, JFK redevelopment program has a goal of 30 percent M/WBE utilization across all redevelopment 21 projects. As an advocate for increased utilization of 2.2 23 M/WBEs, I believe businesses across the city owned by women and New Yorkers of color deserve the 24 opportunity to obtain major government contracts. 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 12 1 2 Ensuring diverse businesses have equitable access to 3 those opportunities, strengthen communities, and 4 extends economic opportunity across the city. The Committee will be checking in to ensure that 5 redevelopment contracts and projects are being made 6 7 accessible to M/WBEs. 8 Finally, the Committees will be 9 addressing how City agencies are engaging local communities surrounding the airport. Given the vast 10 11 investment in the airport and its effects on local 12 jobs, businesses, and traffic, we want to make sure 13 the local communities are kept in the conversation with redevelopment policymakers. 14 15 Before we begin, I would like to thank my 16 Staff and Committee Staff for their hard work, Kevin 17 Kotowski, Senior Policy Analyst; John Basile, Senior 18 Policy Analyst; Mark Chen, Senior Counsel to the Committee; Connor Mealey, Counsel to the Committee, 19 20 Adrian Drepaul, Senior Financial Analyst; Jack 21 Seigenthaler, my Policy and Budget Director; Kierra 2.2 Powell, my Communications Director; and Renee Taylor, 23 my Chief-of-Staff. I will now ask the Committee Counsel to 24

go over some procedural items and swear in the

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 13 1 representatives from EDC, but first I'd like to 2 3 acknowledge that we have been joined by Council Members Gutiérrez, Avilés, Narcisse, and Bottcher. 4 Thank you. 5 COMMITTEE COUNSEL PAULENOFF: Alex 6 7 Paulenoff, Senior Counsel. Will all members of the Administration 8 9 today please raise your right hand? Do you swear or affirm to tell the truth, 10 11 the whole truth, and nothing but the truth in your testimony today and to respond honestly to Council 12 Member questions? 13 14 EXECUTIVE VICE PRESIDENT SUN: Yes. 15 SENIOR VICE PRESIDENT ADGATE: Yes. 16 COMMITTEE COUNSEL PAULENOFF: Thank you. 17 You may begin when ready. 18 EXECUTIVE VICE PRESIDENT SUN: Good 19 afternoon, Chairs Farías and Brooks-Powers and 20 Members of the Economic Development and the 21 Transportation and Infrastructure Committees. My name is Jennifer Sun, and I serve as the Executive Vice 2.2 23 President of Planning for the New York City Economic Development Corporation. I'm joined by my colleague, 24 Mikkel Adgate, Senior Vice President of Government 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 14 1 2 and Community Relations. We are here to testify about 3 EDC's role in the JFK Redevelopment Program. The John F. Kennedy International Airport 4 is critical to New York City's economy and the 5 aviation industry, is one of the largest employers in 6 7 Queens. JFK supports tens of thousands of direct and indirect jobs and generates over 40 billion dollars 8 in economic activity while connecting city residents 9 to the world and bringing the world to us. According 10 11 to the Port Authority of New York and New Jersey, JFK 12 directly employs nearly 40,000 workers and generates 13 more than 16 billion in wages and nearly 300,000 jobs across the region. As you may recall from our January 14 15 2023 testimony, the City of New York owns the land on which both LaGuardia Airport and John F. Kennedy 16 17 International Airport are located. Through the 18 maritime contract between New York City's Department of Small Business Services and EDC, the City retains 19 EDC to perform services including the promotion and 20 21 administration of leases for certain City-owned 2.2 properties which includes publicly owned aviation 23 facilities. As part of this arrangement, we at EDC are the lease administrator for the City's lease 24 25 agreement with the Port Authority of New York and New

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 15 1 2 Jersey for both airport sites. The Port Authority is 3 a financially self-supporting bi-state agency that is tasked with building, operating, and maintaining 4 critical transportation and infrastructure assets in 5 New York and New Jersey. Port Authority is the lessee 6 7 of JFK through a triple net lease agreement in which 8 the tenant is responsible for the payment of all expenses related to the site, such as rent and 9 utilities, insurance, and maintenance costs. The 10 11 purpose of a triple net lease is to make the tenant 12 responsible for everything related to the site and 13 remove the landlord from any involvement in the operations of the tenant at the site. Under these 14 15 terms, the Port Authority has complete operational 16 control of JFK Airport. Through its operational 17 control, the Port Authority oversees capital 18 planning, such as renovations, as well as the current JFK Redevelopment Program. The Port Authority is also 19 20 responsible for all aspects of airport functions, 21 including airside operations, asset management, 2.2 maintenance, customer service, capacity utilization, 23 environmental stewardship, safety, security, and community relations. Many of these activities, it 24 carries out through sub leases, vendor agreements, 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 16 1 2 and concessions. The Port Authority has leased, developed, and operated JFK from the City through 3 4 various leases and amendments dating back to 1947. The current lease agreement for JFK began in 2004 and 5 was set to expire in 2050. However, a lease amendment 6 7 facilitated by the City in 2021 extended the lease expiration to 2060. As lease administrator, EDC 8 9 participates on the Airport Board with Port Authority staff. The Airport Board was created in the 2004 10 11 lease to assist with and inform the administration of 12 the lease. To be clear, the Airport Board is not a 13 reporting, oversight, or enforcement body. Rather, it is tasked to review municipal air terminal operations 14 15 against certain financial, operational, and performance standards that were established by the 16 17 City and the Port Authority at the time. With respect 18 to the 2004 lease, the performance metrics shared by 19 the Port Authority at the Airport Board include 20 market share, passenger and cargo service, 21 operations, capital spending, quality of service, and 2.2 community relations. As part of the 2021 lease 23 extension, the Port Authority agreed to share additional metrics related to environmental 24 sustainability and community initiatives associated 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 17 1 with the JFK Redevelopment Plan. In addition, EDC on 2 3 behalf of the City can use Airport Board meetings to 4 raise topics that advance shared goals. For example, at an Airport Board meeting last year, EDC echoed the 5 community's concerns regarding overnight truck 6 7 parking in residential neighborhoods in South and East Queens. As a member of the Deputy Mayor of 8 Operations Multi-Agency Task Force to Address 9 Inadequate Overnight Truck Parking Throughout the 10 11 City, EDC was able to use its participation in the 12 Airport Board to support the community's calls for 13 the Port Authority to identify potential acreage for this use. In collaboration, the Port Authority was 14 15 able to negotiate with its private operator and, in 16 November 2023, received Port Authority Board approval 17 to provide approximately 100 additional spots and 25 18 EV chargers at JFK Airport for overnight truck 19 parking. Although much work remains to address 20 chronic overnight truck parking in residential areas, the expanded-on airport truck parking provided by the 21 2.2 Port Authority is supporting the City's effort. 23 In 2018, in anticipation of a JFK redevelopment effort, the Port Authority convened the 24 JFK Redevelopment Community Advisory Council, Co-25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 18 1 2 Chaired by U.S. Congressman Gregory Meeks and former 3 Queens Borough President Melinda Katz. The Community 4 Advisory Council has representatives from the New York State Legislature, New York City Council, New 5 York City Community Boards, as well as local non-6 7 profits and community-focused organizations. The 8 Community Advisory Council convenes regularly and 9 currently receives information regarding the JFK redevelopment and works with the Port Authority to 10 11 support community outreach efforts and develop community-focused programs to provide meaningful 12 13 opportunities for local and diverse businesses, M/WBE 14 students, and jobseekers. 15 Between 2018 and 2020, the Port Authority 16 was in negotiations with multiple terminal operators 17 to advance various work streams related to the JFK 18 redevelopment effort. Amidst these efforts, the 19 global COVID-19 pandemic hit, restricting 20 international travel, disrupting global supply 21 chains, and precipitating a chilling effect on the

financial markets. JFK traffic volumes were severely affected, and the viability of the JFK redevelopment was jeopardized. Against this backdrop, in February 2021, the de Blasio Administration signed an

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 19 1 emergency executive order to extend the Port 2 3 Authority's lease of JFK Airport from 2050 to 2060. This occurred in close consultation and coordination 4 with Congressman Meeks and Queens Borough President 5 Richards. By extending the lease, the previous 6 7 Administration was able to facilitate the viability 8 of the redevelopment projects and their associated 9 community benefits, including nation-leading minority and women-owned business goals, local business goals, 10 11 and sustainability initiatives. In closing, I wish to turn to 12 13 Introduction 134, the proposed legislation which would require EDC to produce reports twice a year on 14 15 the progress of the JFK redevelopment plans. EDC is 16 currently reviewing the legislation along with our 17 colleagues at the Law Department and the Port 18 Authority, the latter of which oversees and is 19 responsible for the JFK redevelopment. 20 Thank you for your time this afternoon, 21 and we'll now take your questions. CO-CHAIRPERSON FARÍAS: Thank you so much 2.2 23 for your public testimony today and for being here with us. 24 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 20 1 2 I'm going to start off with a couple 3 rounds of questions then I'll pass it over to Chair 4 Brooks-Powers. I'd like to go over some of the questions 5 around the lease terms. In 2004, the City and the 6 7 Port Authority signed a 50-year lease for JFK Airport. At our last hearing, EDC noted that the Port 8 9 Authority New York, New Jersey pays 153 million annually with a 3 percent escalator every year, and 10 11 that rent goes to the general fund. In addition, EDC responded that there were traditional remedies if the 12 13 Port Authority of New York, New Jersey defaults on 14 payments for rents, having done RFPs for different 15 terminal operators, but determined that the PANYNJ is 16 the best one to fulfill these goals. With that, what 17 were the most important takeaways for this negotiation for the City? 18 19 EXECUTIVE VICE PRESIDENT SUN: Although I 20 think on one hand, neither of us were a party to 21 those negotiations in 2004 or in the more recent lease extension, I think if the question is what did 2.2 23 the City of get out of the lease extension most recently from 2021, I think the City working closely 24 with the Governor's office but also with Congressman 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 21 1 Meeks and Borough President Richards together, I 2 3 think there was a concerted effort to ensure that 4 there are strong and specific M/WBE participation goals for not only construction contracts but also 5 professional services contracts, that there is 6 7 prioritization of awarding contracts to local business entities in priority zip codes around JFK, 8 9 as well as more specific environmental sustainability commitments and a series of community initiatives to 10 11 support increasing exposure for high school students to the aviation industry. 12 CO-CHAIRPERSON FARÍAS: Okay, and is this 13 the same deal for rent today? 14 15 EXECUTIVE VICE PRESIDENT SUN: As a result 16 of the 2021 lease extension, I believe the City has 17 increased the rent that is received by the City by 5 18 million dollars a year so the total rent payment to 19 the City's general fund is now 183 million dollars 20 annually. CO-CHAIRPERSON FARÍAS: Sorry, say again. 21 EXECUTIVE VICE PRESIDENT SUN: The current 2.2 23 rent payment to the City is 183 million dollars annually, and that includes the 5 million dollar 24 25 annual increase negotiated in 2021.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 22 1 CO-CHAIRPERSON FARÍAS: Will that include 2 3 the 3 percent? 4 EXECUTIVE VICE PRESIDENT SUN: We can confirm whether that includes the 3 percent 5 6 (INAUDIBLE) 7 CO-CHAIRPERSON FARÍAS: (INAUDIBLE) followup. I guess just an alignment here. I know in 8 9 section 4.10 of the lease agreement, it appears the City has the right to adjust it, at least the rent 10 11 paid by the Port Authority, and have we made any adjustments outside of the 2021 agreement? 12 EXECUTIVE VICE PRESIDENT SUN: We have not 13 made any other lease amendments since 2021. 14 15 CO-CHAIRPERSON FARÍAS: Okay, and can you 16 folks speak to what the City specifically does with 17 the funds? 18 EXECUTIVE VICE PRESIDENT SUN: It's 19 actually not our purview as EDC. Because it goes to 20 the City's general fund, OMB has authority over how 21 those funds are dispersed. CO-CHAIRPERSON FARÍAS: And do you folks 2.2 23 know to what extent any of those funds are currently redistributed to the communities impacted by the 24 25 airport?

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 23 1 2 EXECUTIVE VICE PRESIDENT SUN: We do not. We would have to speak with our OMB colleagues to get 3 4 a fuller accounting. CO-CHAIRPERSON FARÍAS: Could you go into 5 more detail the remedies EDC has in regards to if the 6 7 PANYNJ defaults on payments for rents? 8 EXECUTIVE VICE PRESIDENT SUN: The remedy 9 through the lease is to default the Port Authority if it's not performing in accordance to the lease terms. 10 11 What that would mean practically if we were to default the Port Authority is that either the City or 12 13 a private operator would need to step into the Port Authority's role in taking over the contracts to 14 15 operate the airports. CO-CHAIRPERSON FARÍAS: Okay, and what 16 17 types are ... 18 SENIOR VICE PRESIDENT ADGATE: Chair, I'm sorry to interrupt. If I could just add onto that. 19 20 One thing to keep in mind is that EDC is not a 21 signatory to the lease. The City signs the lease, the 2.2 SBS Commissioner signed it, and so questions about 23 default and like what the practical reality of that would be would be a City decision and not a New York 24 City Economic Development Corporation decision. 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 24 1 CO-CHAIRPERSON FARÍAS: Got it. Thank you 2 3 for that comment. Any type of RFPs have been done for terminal operators before? 4 5 EXECUTIVE VICE PRESIDENT SUN: Because the Port Authority is responsible for operations and 6 7 capital planning for JFK, RFPs to support its 8 redevelopment and any capital investment would be 9 happening through the Port Authority, not through EDC. 10 11 CO-CHAIRPERSON FARÍAS: Okay, great. Thank you. I'd like to talk a little bit about the Airport 12 13 Board. The lease states that the quarterly updates from the Port Authority to the Airport Board are 14 15 supposed to include updates with regard to potential 16 collaboration with EDC and the City to foster 17 development opportunities. Has the Port Authority 18 discussed those areas for collaboration with EDC? 19 EXECUTIVE VICE PRESIDENT SUN: Since I 20 assumed my role at EDC in 2022, we have held two 21 Airport Board meetings last year, in May and in 2.2 December and, in those meetings, the Port Authority 23 has shared reports that they have also shared with the Community Advisory Council that has provided 24 information about the progress of each of the 25

1COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE22terminal projects, M/WBE awards and payments as well3as community outreach initiatives.4CO-CHAIRPERSON FARÍAS: Jst from my5knowledge, quarterly updates are, in 2022, you're6saying you've had two meetings. Does that mean7they've presented you with two reports each of those8meetings so there's four reports for the year.9EXECUTIVE VICE PRESIDENT SUN: So to10clarify, we've only had two meetings last year so,11even though in the lease, it does talk about12quarterly meetings. In reality, we have had two	
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12 quarterly meetings. In reality, we have had two	
13 meetings.	
14 CO-CHAIRPERSON FARÍAS: Okay.	
15 EXECUTIVE VICE PRESIDENT SUN: Part of it	
16 is because we're building up our capacity on our tea	m
17 to be able to engage more regularly with the Port	
18 Authority but, in each of those meetings, we receive	d
19 I think at least one report that again was shared	
20 with the Community Advisory Council, and then at a	
21 recent meeting in December, we also received an	
22 annual air traffic report that is also available on	
23 the Port Authority website.	
24 CO-CHAIRPERSON FARÍAS: Okay. I guess for	
25 us here in the Council in terms of accountability as	

1	COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 26
2	holding the Port Authority to what they're mandated
3	to do in the lease, why are we not pushing harder,
4	one, for the meetings which I know calendars can be
5	complicated so sometimes that's more difficult, but
6	if they're mandated to present us quarterly reports,
7	why isn't that just being sent in an email to the
8	EDC?
9	EXECUTIVE VICE PRESIDENT SUN: We were
10	eager to meet with the Port Authority more regularly.
11	I will I think highlight that this has begun to
12	establish a more regular line of communication.
13	Because of staff turnover at the EDC Transportation
14	Department, we're building back that capacity and
15	establishing a set of working relationships with the
16	Port Authority so our goal is to ramp up towards
17	quarterly meetings this year, and the reports are
18	actually shared with us in advance of the meetings,
19	and then we review them together at the Airport Board
20	meeting so there's a basis for conversation and for
21	EDC to be able to ask questions and followup.
22	CO-CHAIRPERSON FARÍAS: Okay, I mean we
23	would, and I'm sure my Co-Chair will go into this a
24	bit more as well, but quarterly meetings obviously
25	need to happen but, at the very least, quarterly

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 27 reports should be happening to the Economic Development Corporation, especially if we're only able to schedule twice a year when we know there are four quarters in a year. SENIOR VICE PRESIDENT ADGATE: Chair, if I

7 could just follow up on that. I think one thing to 8 keep in mind is that the 2004 lease and the creation 9 of this Airport Board at the time didn't really contemplate the massive JFK redevelopment effort 10 11 that's underway now nor did it really contemplate 12 extensive external engagement so to reiterate 13 something that Jennifer said, all of the materials that have been shared with the Airport Board are also 14 15 made available to the Community Advisory Council in 16 an external setting in public meetings, I believe 17 Chair Brooks-Powers attends those meetings with her 18 colleagues as well, and those materials are available 19 on the website, and so I think that with the 20 establishment of the Community Advisory Council, it 21 created an additional mechanism of oversight with the 2.2 community directly in a way that wasn't contemplated 23 in 2004, and I think is reflective of an effort to have more robust engagement with the community on 24 25 these critical topics.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 28 1 CO-CHAIRPERSON FARÍAS: Sure. No, thank 2 3 you for that. I think I mean for myself, even before 4 this hearing, I went to the website to see what the reports look like. I was only really able to see a 5 PowerPoint that had some of the data analysis and 6 7 some of the data points but didn't necessarily 8 produce a blanketed report that may be, I guess in my 9 brain, it comes out more so in a document that has all of the data that they're computing and trying to 10 11 analyze to move forward on their progress or the metrics. If possible, would you folks be able to 12 13 provide those reports or the report that you've been giving, both the annual and the quarterly? 14 15 EXECUTIVE VICE PRESIDENT SUN: Yes, we can 16 provide the reports that have been shared with us. 17 You'll see that it's the same reports that are shared 18 at the Community Advisory Council. 19 CO-CHAIRPERSON FARÍAS: Okay, awesome. 20 Thank you for that. Then just one last question on 21 this. What's the current status of the Airport Board Director? 2.2 23 EXECUTIVE VICE PRESIDENT SUN: I'm sorry, repeat the question, the current status? 24 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 29 1 CO-CHAIRPERSON FARÍAS: What is the 2 3 current status of the Airport Board Director? Have we filled the position full-time? 4 SENIOR VICE PRESIDENT ADGATE: I think 5 you're referring to the Aviation Director role at 6 7 EDC? CO-CHAIRPERSON FARÍAS: Yes. 8 9 SENIOR VICE PRESIDENT ADGATE: Yeah, so when we testified in January 2023, that position had 10 11 been vacant for some time. Last year, we did fill that role, and so we do have an Aviation Director who 12 was at the last Community Advisory Council meeting, I 13 14 believe met Chair Brooks-Powers at that time as well. 15 CO-CHAIRPERSON FARÍAS: Okay, great. In terms of sustainability, how is the JFK redevelopment 16 17 program incorporating it and resiliency measures? 18 EXECUTIVE VICE PRESIDENT SUN: The Port 19 Authority is trying to decarbonize its operations 20 through a number of things so it's requiring the 21 terminal developers and operators through best efforts to transition to using electric vehicles 2.2 23 during the construction period as well as transitioning the ground service equipment at the 24 airport to electric equipment as well. We also toured 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 30 1 with the Deputy Mayor of Operations staff the barge 2 3 service that's currently in place by the Port 4 Authority to bring construction aggregate materials to the site and to bring out construction demolition 5 materials off the site as a way of significantly 6 reducing truck trips in the local neighborhoods. The 7 Port Authority has also required a minimum of LEED 8 9 Silver certification for the new terminal buildings. CO-CHAIRPERSON FARÍAS: Are there specific 10 11 targets for reducing greenhouse gas emissions, improving energy efficiency, increasing the use of 12 13 renewable energy throughout the project? EXECUTIVE VICE PRESIDENT SUN: The Port 14 15 Authority has set specific goals, I think, to try to 16 transition, again, the airport operations to be as 17 low emissions as possible by 2050, but the Port 18 Authority would be in a better position to talk about 19 those specific goals and commitments. CO-CHAIRPERSON FARÍAS: How will the 20 21 redeveloped JFK be better to withstand the impacts of 2.2 climate change compared to the current airport? 23 EXECUTIVE VICE PRESIDENT SUN: Again, the Port Authority, I think, would be in a better 24

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 31 1 2 position to assess its progress and the difference 3 that it's making through the transition. CO-CHAIRPERSON FARÍAS: Okay, and then I 4 just have two last questions and then I'll turn it 5 6 over. 7 According to the Airport Advisory Panel projections, JFK's demand for passenger traffic could 8 9 exceed its capacity by up to three million passengers annually within the next few years. For every million 10 11 passengers not accommodated, The New York, New Jersey 12 region loses approximately 140 million in annual wages, 400 million in annual sales, and 2,500 jobs. 13 Are these numbers still accurate? 14 15 EXECUTIVE VICE PRESIDENT SUN: We would 16 have to have a conversation with the Port Authority 17 to understand how they developed those initial 18 projections back in 2017 and how they might evaluate 19 that today against the current redevelopment project. CO-CHAIRPERSON FARÍAS: Just one second. 20 Just my last question. What recourse does the City 21 2.2 have if the Port Authority is not adequately meeting 23 the commitments outlined in the Vision Plan? EXECUTIVE VICE PRESIDENT SUN: Our 24 approach is really to strengthen our engagement with 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 32 1 the Port Authority in these Airport Board meetings, 2 3 but also outside of the Airport Board meetings and to make clear that we have, I think, a shared priority 4 around really maximizing economic access and 5 opportunity related to the JFK Redevelopment Project 6 7 as well as community benefits and environmental sustainability so we see our role as maintaining 8 9 active and sustained engagement. CO-CHAIRPERSON FARÍAS: I appreciate that 10 11 response. I do just want to urge you folks to 12 encourage the Port Authority to have a better 13 relationship with the City Council. At the end of the day, you folks are managing the property that they 14 15 are leasing. We have a lease agreement, and the 16 responsibility will continue to fall on the Economic Development Corporation's hands if their refusal to 17 18 show up to the Council and answer real questions and, 19 if they're not incorporating you folks in their 20 vision planning or their updates or in any other 21 capacity, this will be a continuation over our tenure as Council Members, and I don't think that's fair to 2.2 23 the Economic Development Corporation and so in this process, whether it's through reports and maybe 24 making sure there's consistent communication with us 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 33 1 and providing us those reports and through obviously 2 3 the community meetings, through the Advisory Council which are critical to the engagement process and the 4 transparency process, I really urge you folks and for 5 the Port Authority folks watching the hearing today 6 7 that they do better and show up to the New York City Council's hearings going forward, but thank you for 8 answering my questions, and I'll now turn it over to 9 my Co-Chair Majority Whip Brooks-Powers. 10

11 CO-CHAIRPERSON BROOKS-POWERS: Thank you 12 and just underscoring the same sentiment in terms of 13 the need for the Port Authority to be an active participation in this discussion. We recognize that 14 15 they are a state agency, just like the MTA who comes 16 multiple times before this Body but considering that, 17 in this instance, the airport is operating on City 18 land, there is a level of accountability that is warranted in the discussion but, again, I want to 19 thank you for being here to answer the questions that 20 you are able to, and we hope that the ones that 21 2.2 you're unable to answer that you're able to get those 23 answers from the Port Authority and report it back to the Council. 24

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 34 1 2 I'm just wanting to add on some questions 3 as it pertains to the Airport Board adding on to Majority Leader Farías, so in our last hearing on the 4 JFK Redevelopment Program in January of 2023, EDC 5 noted that in regards to the Airport Board that they 6 7 were working towards increasing community and Council Member involvement on this board. In addition, EDC 8 9 said that they would discuss the ability of minutes being published or made public as meetings are 10 11 currently closed now. Within the past year plus, what 12 has EDC done to make the Airport Board more community and Council oriented? 13 EXECUTIVE VICE PRESIDENT SUN: As I've 14 15 learned more about the Community Advisory Council and 16 having attended one of the meetings to understand 17 what is covered in those presentations and then what 18 information is reviewed at the Airport Board meetings, my view is that the Community Advisory 19 20 Council is a very robust venue for community 21 engagement and an opportunity with the Port Authority 2.2 and with the terminal developers and operators in the 23 room to have a venue for holding both parties accountable through that sort of process, but also 24 see that there is an opportunity for the Airport 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 35 1 Board to complement the Community Advisory Council 2 3 presentations as well. That said, I think we see the 4 Community Advisory Council as being the appropriate venue for community engagement around the JFK 5 redevelopment project. 6 7 CO-CHAIRPERSON BROOKS-POWERS: Do you know how the Advisory Council meetings are convened? Who 8 9 calls for the community advisory meetings to take 10 place? 11 EXECUTIVE VICE PRESIDENT SUN: I don't know who technically convenes them. 12 13 CO-CHAIRPERSON BROOKS-POWERS: The Port 14 Authority. 15 EXECUTIVE VICE PRESIDENT SUN: Okay. 16 CO-CHAIRPERSON BROOKS-POWERS: And the 17 frequency, the date of time, the location is all 18 selected by the Port Authority. How do you imagine 19 the community being able to hold the Port Authority 20 accountable in those spaces? How have you seen it in 21 the one meeting that you have attended? 2.2 EXECUTIVE VICE PRESIDENT SUN: I see that 23 there's an opportunity to ask questions. Although I recognize it's a very lengthy presentation, there's a 24 lot of information that is shared ... 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 36 1 2 CO-CHAIRPERSON BROOKS-POWERS: At what 3 point of the meeting that you attended did the community ask questions? 4 EXECUTIVE VICE PRESIDENT SUN: I don't 5 remember. 6 7 CO-CHAIRPERSON BROOKS-POWERS: Was it during the different sections of the agenda? Was it 8 9 at the end? Do you recall? EXECUTIVE VICE PRESIDENT SUN: I think 10 11 there were different opportunities during the 12 presentation whether ... CO-CHAIRPERSON BROOKS-POWERS: It was at 13 14 the end. 15 EXECUTIVE VICE PRESIDENT SUN: Okay. 16 CO-CHAIRPERSON BROOKS-POWERS: And like 17 you said, it's a very long meeting and people are 18 coming in from after work, and the agenda is set. Do 19 you know who sets the agenda for the Advisory Council 20 meeting? EXECUTIVE VICE PRESIDENT SUN: Sounds like 21 it's the Port Authority that sets ... 2.2 23 CO-CHAIRPERSON BROOKS-POWERS: It's the Port Authority. So when we say that there's an 24 opportunity for the community to hold the Port 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 37 1 2 Authority accountable in the space that they curate, 3 not so much so, but I do appreciate your sentiments 4 on that. 5 In terms of the two reports that you received last year, do you know if the report is 6 7 identical to the report that's in the minutes that are on the website for a new JFK? 8 EXECUTIVE VICE PRESIDENT SUN: I can't say 9 that I've compared the presentations to verify 10 11 whether the same information is being presented. CO-CHAIRPERSON BROOKS-POWERS: I'd be 12 13 curious to know if the information mirrors one another or not, because I do know that the 14 15 information that's presented in the Advisory Council meeting is not necessarily, as the Majority Leader 16 17 shared, a blanket of information that you could you 18 kind of understand how they get to those numbers that 19 they're presenting or to understand what is being 20 presented. It is curated in a way that it's 21 digestible to the public, but it's not giving the full authentic lens of what is at stake and so I'm 2.2 23 curious if EDC's report is the same as that report because, if so, I would argue that EDC is still not 24 25 getting the full picture and then, on the flip side,

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 38 1 2 if EDC is getting more information, that is showing 3 that the community is not seeing full transparency so 4 I would like to have an idea if you can report back to the Council in terms of the report that EDC 5 receives versus the report that is presented at the 6 7 Advisory Council meetings, if they're identical, and if not, what the differences are in those reports. 8 EXECUTIVE VICE PRESIDENT SUN: We're happy 9 to do that comparison. I will say superficially it 10 11 looks like the same PowerPoint presentation that's 12 shared at the Community Advisory Council. We look 13 forward to a partnership with you and the other Council Members to talk more specifically about what 14 15 underlying data and additional performance metrics 16 you're interested in seeing and that EDC can play a 17 role in asking for. 18 CO-CHAIRPERSON BROOKS-POWERS: And I think that would be helpful and I'm glad to hear you say 19 20 that and that's where like Intro. 134 looks to do. It looks to be able to pull out the relevant data to 21 2.2 help us know, one, that the Port Authority is holding

24 also to have the transparency and accountability

true to some of the tenets in the lease, but then

25 that's needed for it.

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 39 1 2 Just going back to the initial question I 3 was asking, just wanting to know in terms of the Airport Board minutes, has that been made published? 4 Has it been published publicly just yet or no? 5 DEPUTY COMMISSIONER BEATON: We have not 6 7 been sharing minutes from the meetings, no. We take staff notes. We don't have an official note taker at 8 9 the meeting to prepare minutes with the possibility of that being shared publicly. 10 11 CO-CHAIRPERSON BROOKS-POWERS: Is there 12 any intention to at some point? EXECUTIVE VICE PRESIDENT SUN: That is 13 something that we need to talk with the Port 14 15 Authority respectfully because we're a part of the 16 Board together. It's not a decision that we can make 17 unilaterally, so even if we have the point of view of being comfortable with sharing the information ... 18 19 CO-CHAIRPERSON BROOKS-POWERS: Does EDC 20 have that point of view that you would be willing to share? 21 2.2 EXECUTIVE VICE PRESIDENT SUN: That's the 23 point of view that I have. CO-CHAIRPERSON BROOKS-POWERS: So the EDC 24 25 has that point of view?

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 40 1 2 DEPUTY COMMISSIONER BEATON: Yes. 3 CO-CHAIRPERSON BROOKS-POWERS: Has EDC 4 asked the Port Authority if they would be okay with making it public yet? 5 EXECUTIVE VICE PRESIDENT SUN: We may have 6 7 had conversations about that in the past. Happy to 8 ask again and push on that. 9 CO-CHAIRPERSON BROOKS-POWERS: That would 10 be great. 11 Are there any new additions since our January hearing to the Airport Board from EDC and/or 12 the community? 13 14 EXECUTIVE VICE PRESIDENT SUN: When you 15 say new additions, meaning new representatives from ... 16 CO-CHAIRPERSON BROOKS-POWERS: To the 17 Board... 18 EXECUTIVE VICE PRESIDENT SUN: From staff? Yes, from the perspective of, my having participated 19 20 in the first Airport Board meetings last year so I 21 could be new to the Airport Board in addition to our newly hired Aviation Director who started in June so 2.2 23 he participated in the Airport Board meeting in December and then, additionally, so there's four 24 25 Mayoral appointees to the Board in addition to four

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 41 1 Port Authority appointees so to just complete the 2 3 picture on the EDC side, I'm the EVP of Planning, we 4 have the Aviation Director from the Transportation and Waterfront Department on that Board, we would 5 also have the SVP and Department Head of 6 7 Transportation and Waterfront representing EDC on that Board and, finally, a Senior Vice President from 8 9 the Asset Management Department at EDC who we work closely with. 10 11 CO-CHAIRPERSON BROOKS-POWERS: Has EDC 12 considered leveraging one, if not more, of those 13 Mayoral appointments to be a representative from the 14 community to serve on that Board? 15 SENIOR VICE PRESIDENT ADGATE: Thank you 16 for the question, Chair. After this came up, at our last hearing in January, we did have extensive 17 18 conversations with the Law Department about a Mayoral 19 appointment outside of the EDC staff. Our 20 understanding is that because this Board functions to 21 help support and facilitate the lease that it is not 2.2 open to the public in the same way that the Community 23 Advisory Council meetings are so, while we did have discussions about it, the ultimate decision was that 24 the Mayoral appointees will continue to be EDC staff 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 42 as that series of meetings being about lease administration rather than, as we've discussed earlier, the implementation of the redevelopment plan.

CO-CHAIRPERSON BROOKS-POWERS: I'm just 6 7 curious about that ruling by the City's Attorney, and 8 only because when I think about the Health and 9 Hospital Board, for example, they have members that are appointed from the Mayor on that board, similarly 10 11 from the Council, that are not necessarily agency staff or bureaucratic in any way, and they deal with 12 13 leases, they deal with a lot of contracts as well on behalf of the City so I'm not really following the 14 15 rationale for that finding.

16 SENIOR VICE PRESIDENT ADGATE: I'm not 17 familiar with the Health and Hospitals Board. I guess 18 my question back would be is the Health and Hospitals Board administering a triple net lease? So going back 19 20 to our testimony and the description of the function 21 of that lease, leaving all of the operations to the 2.2 Port Authority as the tenant rather than to the City, 23 and by extension, EDC as the lease manager so, just based on what you've explained, I imagine that the 24 structures are different because of this being a tool 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 43 1 2 of lease administration. I will also just add, 3 anecdotally, as Jennifer and I have been learning a 4 lot of the history, as you can imagine, a lease going back to 1947 has a lot of ups and downs between the 5 various administrations, both on the Mayoral side and 6 7 the Gubernatorial side. One of the things that we've come to understand is that when the 2004 lease was 8 negotiated and this Airport Board was established, 9 part of that was to solve a problem with the fact 10 11 that the City and the Port Authority had a very 12 negative relationship at the time. You think of some 13 of the history of the Giuliani administration threatening to privatize both JFK and LaGuardia and 14 15 so our sort of reading between the lines of that 2004 16 lease being that the Airport Board was initially 17 established to ensure that both parties were speaking 18 to one another in a way that they had not been. As we 19 had mentioned when we were back here in January 2023, 20 our understanding was that there were also years in 21 the previous Administration where The Airport Board 2.2 was not being convened, and so what I will say is 23 that under the new Administration, both from the Mayoral side and the Gubernatorial side, is that it 24 25 has been a goal to have those meetings to ramp up, as

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 44 1 2 Jennifer explained, and to ensure that there are more 3 open lines of communication than what our 4 predecessors have had. 5 CO-CHAIRPERSON BROOKS-POWERS: Thank you for that, but I still don't necessarily agree with 6 7 the outcome of that decision, and I say that because in the lease itself, it also talks about certain 8 9 community benefits as a component of the lease and who else better than to make sure that the Port 10 11 Authority is staying true to those commitments but a 12 member of the community so I just still don't agree 13 with that outcome. I'd like to follow up a little bit more. It would be great to see not just agency 14 15 representation on both sides, right, Gubernatorial 16 and the Mayoral side, but to have someone that is a 17 part of the impacted community on that board. In the 2021 amendment to the Airport 18 Board agreement signed by the City and the Port 19 20 Authority, both parties committed to engage in a 21 "process of updating and revising performance 2.2 standards, including new standards regarding 23 environmental sustainability and community initiatives." Has the Airport Board generated those 24 new standards? 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 45 1 2 EXECUTIVE VICE PRESIDENT SUN: It's not the responsibility of the Airport Board to generate 3 4 performance standards. Instead, we do look to the Port Authority to put forward their point of view of 5 the commitments and the strategies for ... 6 7 CO-CHAIRPERSON BROOKS-POWERS: But the lease says both parties. 8 9 EXECUTIVE VICE PRESIDENT SUN: Again, I think my view is that because the Port Authority is 10 11 operating the airport, they are in a better position CO-CHAIRPERSON BROOKS-POWERS: But the 12 13 lease says both parties ... 14 EXECUTIVE VICE PRESIDENT SUN: Okay, so, 15 again, EDC's role on the Airport Board can be, and 16 what we are doing is reviewing the information that 17 the Port Authority shares about what are their goals 18 and what are their strategies for achieving 19 environmental sustainability and community impact. 20 CO-CHAIRPERSON BROOKS-POWERS: So based on 21 what the lease says which prescribes the lease the 2.2 role that EDC plays, not the role that EDC chooses to 23 play, I think we need to look at how we establish and update these standards as it is laid out in the lease 24 25 because it, again, says both parties, and I would

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 46 like to see that from EDC, but a followup to that is how has EDC or how will, in this case, EDC consult with the community or topic area experts to establish these recommendations for the revision of the standards?

7 SENIOR VICE PRESIDENT ADGATE: Yeah. Thank you for the question, Chair. I think, given EDC's 8 9 mission for economic development across all five boroughs, we're definitely open to conversations from 10 11 the community in addition to whatever may be asked or 12 shared at the Community Advisory Council with the 13 Port Authority. We're happy to have those conversations with you. I know that we had reached 14 15 out in October to try to schedule time with you and your team to discuss this very topic, and so I think 16 17 there is room for us to work together to better 18 understand what the community's priorities are and 19 then, more specifically, what EDC has the role in 20 venue to help support.

CO-CHAIRPERSON BROOKS-POWERS: No, and thank you for that, and I welcome and have always welcomed meetings with EDC, with the head of EDC who has not been willing to meet with me so we've had to revert to a hearing.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 47 1 2 SENIOR VICE PRESIDENT ADGATE: I'm sorry, 3 Chair. I do have to push back on that because I know 4 that President and CEO Andrew Kimball has always been willing to meet with elected officials. I know that 5 we were not able to get it calendared at the end of 6 7 the year, but I wouldn't characterize it that he was 8 unwilling to meet with you. 9 CO-CHAIRPERSON BROOKS-POWERS: We could agree to disagree because the feedback from my Staff 10 11 when we requested it was that he was not going to 12 make himself available. We were willing to change the 13 date but, again, I don't want to take up space 14 disputing that. Like I said, I could agree to 15 disagree on that. 16 The next question I have is the Airport 17 Board is empowered to interface with certain City 18 agencies like TLC and make recommendations 19 "pertaining to improved and more efficient traffic 20 management at the New York airports." Has it made 21 such recommendations and, if so, what are they? 2.2 EXECUTIVE VICE PRESIDENT SUN: We haven't 23 talked about issues that pertain to TLC or improving ground transportation around the airport, but that's 24 an area that we would welcome further conversations 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 48 1 with you and other constituents to understand what 2 3 their concerns are and how EDC can be helpful in 4 bringing TLC to the table to pursue other solutions. 5 CO-CHAIRPERSON BROOKS-POWERS: I'm going to pause because I have more questions, and I want to 6 7 yield to my Colleagues. I know we have a few members. CO-CHAIRPERSON FARÍAS: Thank you, Co-8 9 Chair. I'd first like to acknowledge that we've been joined by Council Members Vernikov and Rivera. 10 11 We have first up for Member questions, Council Member Narcisse followed by Vernikov then 12 13 Avilés. 14 COUNCIL MEMBER NARCISSE: Thank you, 15 Majority Whip, and I want to say thank you for being 16 here. One of the things before I ask my question I 17 want to echo on is the importance, I heard Majority 18 Whip allude to it is the importance for M/WBE to get 19 their fair share of contracts. It's very, very 20 important, and the job opportunity as well, what 21 measures are being taken to ensure that job opportunities are accessible to residents of diverse 2.2 23 backgrounds and communities across the city? Can you provide details on any targeted hiring initiatives on 24 that, ensuring that we have equitable access to 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 49 1 2 employment opportunities? Those two questions before 3 I come back to the next one. Yeah. 4 EXECUTIVE VICE PRESIDENT SUN: So the Port 5 Authority in its partnership with the Council for Airport Opportunity, which is one of the non-profit 6 7 organizations that is charged with supporting 8 workforce outreach and placements, I think would be in a better position to talk more in detail about the 9 specific local hiring initiatives that they're 10 11 undertaking. I will note that our Aviation Director who started last June, he is now on the board of the 12 13 Council for Airport Opportunity and joined the first Board meeting last fall. I highlight that because I 14 15 view that as an opportunity, with the Aviation 16 Director's participation on that Board now, of having increased visibility to their activities to have a 17 18 better understanding of what they're doing and where EDC and the Port Authority with the elected officials 19 20 can support stronger outreach in the community. 21 COUNCIL MEMBER NARCISSE: (INAUDIBLE) some 2.2 schools, libraries, places of worship, and homes and 23 I experienced significant aircraft noise. How is EDC working with the Port Authority to ensure noise 24 25 mitigation measures are implemented (INAUDIBLE)

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 50 1 2 EXECUTIVE VICE PRESIDENT SUN: That is 3 actually one of the areas that we want to learn more 4 about through the Airport Board. COUNCIL MEMBER NARCISSE: Oh, sorry. I 5 have to repeat my question. I did not put my, I put 6 7 it off. How will the JFK Redevelopment Program address noise impacts on surrounding communities? Are 8 9 there plans to (INAUDIBLE) schools, libraries, places of worship, and homes that experience significant 10 11 aircraft noise? How is EDC working with the Port Authority to ensure noise mitigation measures are 12 implemented in an equitable way? 13 EXECUTIVE VICE PRESIDENT SUN: On one hand 14 15 I can't speak to what noise mitigation measures the Port Authority working with the terminal operators 16 17 are implementing. I will say, though, that is an area 18 that EDC is very interested in understanding more 19 about with respect to what the Port Authority and the 20 terminal operators are responsible for doing. I'm not 21 going to speculate because I don't know. 2.2 COUNCIL MEMBER NARCISSE: But living next 23 to the airport, I can tell you for the, whatever route the plane is taking, you can feel the vibration 24 even though I'm not that close. I cannot imagine 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 51 1 2 people that's so close, and the community has been 3 outraged at me all the time, not knowing that I'm a Council, not in the federal level, but since you're 4 sitting here, I'm saying that I don't know how the 5 decide on the route at a certain time. Yes, we have a 6 7 break lately, but people in Rosedale, different 8 places, they call me even in Brooklyn to say, what's 9 going on? They never get a break from the noise. Thank you. Thank you, Madam Chair. Thank you. 10 11 CO-CHAIRPERSON FARÍAS: Thank you. SENIOR VICE PRESIDENT ADGATE: Council 12 13 Member, may I just ... 14 CO-CHAIRPERSON FARÍAS: Yes (INAUDIBLE) 15 SENIOR VICE PRESIDENT ADGATE: response? 16 Thank you very much for the question. It's something 17 I relate to as well. My great grandmother's house is 18 on 135th Street so growing up very close by. One 19 thing to just explain about the jurisdictional 20 boundaries is that from a noise mitigation 21 standpoint, as you mentioned, there is a federal 2.2 actor as well, the FAA, and so when we think about 23 the various roles and responsibilities while, as Jennifer said, we are looking to learn and understand 24 more what the noise mitigation actions are, how those 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 52 1 are rolled out, doesn't necessarily mean that EDC has 2 3 a regulatory function when it comes to noise 4 mitigation in the same way that our colleagues at FAA, the Department of Environmental Conservation, 5 and other federal and state agencies do. 6 7 CO-CHAIRPERSON FARÍAS: Okay. Thank you so much. Council Member Vernikov followed by Avilés and 8 9 then Gutiérrez. I'd like to also acknowledge we have been 10 11 joined by Council Member Zhuang. 12 COUNCIL MEMBER VERNIKOV: Thank you, 13 Chair. I just have a couple of questions. Has EDC had any conversations with the MTA or the Port Authority 14 15 with regards to expanded service for the AirTrain? 16 EXECUTIVE VICE PRESIDENT SUN: We have not 17 had those conversations in the context of the Airport Boards. 18 19 COUNCIL MEMBER VERNIKOV: Okay, and is 20 there any allotted funding in the JFK Redevelopment 21 Program to implement increased service and improvements to the AirTrain? 2.2 23 EXECUTIVE VICE PRESIDENT SUN: Again, I'm happy to take this question back to the Port 24 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 53 1 2 Authority, but we haven't discussed that at the 3 Airport Board meetings. 4 COUNCIL MEMBER VERNIKOV: Please, we'd appreciate that. What other alternative transit 5 options are being considered to improve access to 6 7 JFK? 8 EXECUTIVE VICE PRESIDENT SUN: Sorry, the 9 same response. It's something that I'm happy to take back to the Port Authority. 10 11 COUNCIL MEMBER VERNIKOV: Okay, we'll look forward to hearing from you. Thank you. 12 CO-CHAIRPERSON FARÍAS: Thank you, Council 13 Member Vernikov. The Port Authority has a lot of 14 15 questions from us after this. 16 Council Member Avilés followed by 17 Gutiérrez. COUNCIL MEMBER AVILÉS: Thank you, Chairs. 18 19 Hold on, let me take this out. I can't hear myself 20 through two speakers. 21 Yeah, I guess following along the line, 2.2 so I suspect you're not going to be able to answer 23 these questions but, again, thank you for being here. It is incredibly unfortunate that the Port Authority 24 25 is not present. They should be as is NYCHA as does

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 54 1 2 MTA as does multiple other agencies. On the line of 3 the AirTrain, you talked about decarbonizing ways 4 that can further decarbonize operations at JFK, and one thing that occurs to us is workers are 5 incentivized to drive to JFK. They receive free 6 7 parking. They're not incentivized to by receiving 8 reduced fare on the AirTrain or the subway. In fact, they have to pay for the subway and the AirTrain, 9 which is quite significant, especially since we know 10 11 a good majority of the workers are low-wage workers 12 so that is a huge burden so I guess one of the things 13 we would like to know is really press the importance of receiving some sort of incentivizing the workers 14 15 at JFK to take mass transit, to take a reduced fare AirTrain, to flip that incentivizing from driving to 16 using mass transit so that's the first request. We'd 17 18 like to hear what those plans are in particular, and then I think this would also address the serious 19 traffic congestion that we see particularly in JFK so 20 21 this is a serious issue in terms of traffic, 2.2 pollution, workers support, among other things. 23 Additionally, has the EDC and/or the Port Authority envisioned expanded bus service into JFK 24

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 55 1 2 and has it explored select bus service lanes that 3 could be routed into to JFK as well? 4 SENIOR VICE PRESIDENT ADGATE: Yeah. Thank you for the question, Council Member. I think given 5 the various assets in your District, you also 6 7 understand the complexity of the relationship between the City, the Port Authority, and EDC as a lease 8 9 administrator. As part of that role and Jennifer has talked about this in regards to the Airport Board, we 10 11 do not have any sort of direct role when it comes to 12 traffic planning in and around JFK. That said, we 13 have a lot of interest in supporting public transportation, improving traffic networks, and so 14 15 always happy to connect with the MTA and the Port 16 Authority on ways to improve that without necessarily 17 having a specific role in that as it relates to the lease administration. 18 EXECUTIVE VICE PRESIDENT SUN: Yeah, I 19 20 will just add I wanted to thank you for raising this 21 issue and this concern. I think it is a serious one. 2.2 I will share that I had proximity to this issue when 23 I had previously worked for a non-profit where we had a workforce program in Flushing, Queens, and a lot of 24 the immigrant workers were actually trying to retain 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 56 1 jobs at JFK Airport but struggled to do so because of 2 the poor transit access, and so I understand that's a 3 4 real issue, and I'm happy to pursue that conversation with the MTA and the Port Authority. 5 COUNCIL MEMBER AVILÉS: No, thank you. 6 7 We'd love to hear the response and really dive in and address the issue. It's been longstanding ever since 8 I was a kid. We must do better and we have to do that 9 with urgency, particularly if we are serious about 10 11 climate. This is one clear way. You can charge all 12 you want and try to get people to convert who can't 13 afford those cars. We can do better mass transit and certainly the AirTrain is utterly expensive and a 14 15 huge problem also. Thank you. 16 CO-CHAIRPERSON FARÍAS: Thank you. Council 17 Member Gutiérrez. COUNCIL MEMBER GUTIÉRREZ: Thank you 18 Chairs. I have just two questions. 19 One is a little bit related to Council 20 21 Member Avilés' questions about our climate response. 2.2 Can you just tell me in the kind of multi-year and 23 multi-terminal upgrade of the airport how an environmental study is done and at what point and who 24 is responsible for that, particularly with respect to 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 57 1 2 air quality, and then my second question is just in 3 relation to other really big projects in Queens. One 4 that I think will happen soon not too far from JFK, but just with relation to congestion. How is EDC and 5 the Port Authority, and I would ask them but they 6 7 never come, what is the best way to work through something as massive as a JFK construction project 8 and other really massive infrastructure projects or 9 stadium projects, for example, in the Borough of 10 11 Queens? What is the response to New Yorkers and 12 particularly Queens residents with regards to an 13 uptick in congestion within the next five to 10 years when these two big projects are happening? Thank you. 14 15 EXECUTIVE VICE PRESIDENT SUN: With 16 respect to air quality monitoring, maybe, which is 17 what you were asking during the construction period 18 of the JFK terminal redevelopment, we would need to ask the Port Authority about what sort of ongoing 19 20 monitoring and performance management is in place to 21 ensure that the terminal developers and operators are 2.2 minimizing emissions during the construction period, 23 and then, of course, during operations as well. Then, I think EDC would work closely with the Port 24 25 Authority and the terminal operators to assess

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 58 1 whether there is a need for construction coordination 2 3 in anticipation of large-scale projects in Willets 4 Point, for example, coming online and then, where possible, I think the barge service that the Port 5 Authority has put in place to bring construction 6 7 materials in and C and D materials out might be a good model for us to explore like where possible to 8 9 continue to use more alternative modes of transportation to support the construction of JFK 10 11 project but other projects too. COUNCIL MEMBER GUTIÉRREZ: What would 12 13 alternative mode look like, waterways particularly? 14 EXECUTIVE VICE PRESIDENT SUN: Waterways, 15 of course, if there's waterfront access, 16 understanding that's not always the case, or rail, 17 for example, or something that EDC is trying to 18 support the industry to do is to try to transition to 19 alternative fuels or electric trucks. 20 COUNCIL MEMBER GUTIÉRREZ: Thank you. And 21 I, just in my seven seconds, just want to uplift what Council Member Avilés said about incentivizing 2.2 23 workers to have some kind of a discount so that they can utilize public transportation. Thank you. Thank 24 25 you, Chairs.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 59 1 2 SENIOR VICE PRESIDENT ADGATE: Chair, can 3 I add some additional information? Thank you for the 4 question, Council Member. I think one thing I would add, and this is my understanding having not been a 5 part of this as the process was being established, 6 7 but there was an environmental review process, my understanding is with the FAA, again that federal 8 regulator being part of that process. I believe that 9 environmental information is available online, 10 11 publicly available the same way like environmental 12 review materials for City projects are available and 13 that it did contemplate air quality monitoring, and then I think from EDC's experience with working on 14 15 large-scale redevelopment projects where we do environmental review, we look at traffic impacts, 16 17 construction impacts, the longstanding impacts of a 18 specific project, it's our experience that we coordinate with other projects that are nearby to 19 20 understand sort of the network of what is happening and, while I can't speak directly to what took place 21 2.2 back in 2021, I would imagine something similar 23 occurred. CO-CHAIRPERSON FARÍAS: Thank you for 24

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that.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 60 1 2 Seeing no other Members with questions, 3 I'll turn it back over to Co-Chair Brooks-Powers. 4 CO-CHAIRPERSON BROOKS-POWERS: Thank you 5 and thank you to my Colleagues. I did want to follow up on a question I 6 7 had asked back at the hearing a year ago as it 8 pertains to Open Meetings Law, and I don't think we ever had followup to it. In your opinion, would the 9 Open Meetings Law apply to the Airport Board's 10 11 meetings? 12 SENIOR VICE PRESIDENT ADGATE: This was a 13 question that we took back to the Law Department and, as I explained earlier, the Law Department's 14 15 determination was that the Airport Board is not 16 subject to Open Meetings Law. Again, because it is an 17 entity between Mayoral appointees and the Port 18 Authority appointees to serve as a function of the 19 lease, it doesn't have the same sort of Open Meetings 20 Law requirements that other public meetings would. CO-CHAIRPERSON BROOKS-POWERS: But one 21 2.2 would think by considering the level of public impact 23 that it has that it would be beneficial for the public to have a line-of-sight into some of the 24 discussions that are happening behind closed doors. 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 61 1 2 SENIOR VICE PRESIDENT ADGATE: I think one thing to keep in mind is that EDC administers a lot 3 4 of leases on behalf of the City of New York with various tenants of various sizes through various 5 different assets. There are different levels of 6 7 public information, and I will say from my experience 8 coming on in the last couple of years, the JFK 9 Redevelopment Program has some of the most externalfacing documents and materials compared to other 10 11 lease leases that we administer on behalf of the City 12 because of that creation of the Community Advisory 13 Council, and one thing, as I said to Chair Farías at the top, I don't believe that the 2004 lease really 14 15 contemplated the type of external engagement that is 16 taking place, and I absolutely hear your point about 17 the community looking for more information from the 18 Port Authority at those meetings or looking for more 19 materials to be shared, and I'm curious about the 20 role of Congressman Meeks and the Queens Borough 21 President as Co-Chairs of that body in terms of 2.2 setting the agenda and partnering with the Port 23 Authority on those meetings and what those ... CO-CHAIRPERSON BROOKS-POWERS: They're 24 25 still (INAUDIBLE)

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 62 1 2 SENIOR VICE PRESIDENT ADGATE: In terms of 3 the topics that we've been discussing today, our 4 understanding is that there's a meeting coming up in a couple of weeks, and it does seem like, whether 5 it's the traffic planning or some of the other items 6 7 that have been raised, that would be the venue for those to be discussed. 8 CO-CHAIRPERSON BROOKS-POWERS: One, while 9 the Congressman and the Borough President are Co-10 11 Chairs of the Advisory Council, the structure in 12 which the agenda is set is that the Port Authority 13 sets the agenda. They review it with the Co-Chairs prior to Advisory Council Meeting but, again, the 14 15 agenda is set by the Port Authority. As someone who used to craft the agenda, I'm just speaking of that 16 like factually, and while I do think that the 17 18 Advisory Council has an important role to play, I 19 think it's important to have EDC assume its 20 responsibilities as it's laid out in the lease to 21 help ensure a degree of transparency and 2.2 accountability on the Port Authority's behalf so 23 that's what we're trying to really ensure is taking place so we understand like the posture of EDC, you 24 25 have plenty of lease agreements that you oversee, but

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 63 1 2 this is a multi-billion dollar infrastructure project 3 happening in the midst of an environmental justice 4 community, and so we have to make sure that we're not just building an airport for private sector to make 5 more profits while leaving a community behind. We 6 have a real opportunity to be transformative in what 7 happens in those surrounding communities by the 8 9 benefits that can come out of the redevelopment and also by forging a relationship, which at one point 10 11 the Port Authority, I know when I talk to some of the 12 elders in the community and hear about projects like 13 the AirTrain project and how they worked with community and what that looked like, we know what is 14 15 possible in terms of forging a relationship with 16 members of the community and creating space to not 17 only hear them but carry out some of the things 18 they'd like to see. 19 I do want to pivot to M/WBE contracting. 20 Are you aware of any initiatives that the Port 21 Authority has undertaken to meet the 30 percent M/WBE 2.2 contracting goal? 23 EXECUTIVE VICE PRESIDENT SUN: Our understanding is largely based on conversations at 24 the Community Advisory Council, meaning that the Port 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 64 1 2 Authority has emphasized, for example, supporting 3 capacity building, facilitating JV partnerships 4 between M/WBE firms and established developers or operators so I think those are some of the 5 initiatives that I've seen highlighted as a part of 6 7 their strategy for supporting terminal developers and 8 operators in addition to doing direct outreach in the 9 community. CO-CHAIRPERSON BROOKS-POWERS: Let me take 10

11 a step back. Just going back to the lease again. The 12 recent extension that took place under, I think it 13 was de Blasio's Administration, what was the reason 14 that lease was renegotiated because it was still in 15 the midst of an existing lease that wasn't to expire 16 until 2050. What triggered that negotiation?

17 SENIOR VICE PRESIDENT ADGATE: Yeah. Thank 18 you for the question, Council Member. It's obviously 19 hard for us to guess about what all of the 20 conversations that were taking place because it was a 21 previous Administration. It was prior to both Jennifer and I's time as well as EDC's President's 2.2 23 office. We did have some language in our testimony that explains what we understand was the reason why 24 that 2021 lease extension took place and, from our 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 65 1 2 understanding, it was very much tied to COVID and I 3 understand that discussions had been taking place 4 about a JFK redevelopment effort and because there 5 were so many challenges at the time, this is on page 6 three. 7 CO-CHAIRPERSON BROOKS-POWERS: I see it. Okay. I had it highlighted. Got it. 8 9 SENIOR VICE PRESIDENT ADGATE: So the way that we understand it, because there was restrictions 10 11 in international travel, because there were so many 12 issues related to the global supply chain, because it 13 was getting more challenging for the terminal operators to access some of the financial markets, 14 15 the discussions at the time, or our review of the 16 discussions at the time, seems to be that in order to 17 ensure that the redevelopment would be possible, 18 there would need to be some type of change to ensure 19 that the terminal operators would have accessibility 20 to a viable redevelopment, and so I can't speak 21 directly to why it was decided that that was the 2.2 specific route. We can only just say what I'm sure 23 you're alluding to is that there were likely different paths that may have been available, but 24 25 this was the one that was selected.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 66 1 2 CO-CHAIRPERSON BROOKS-POWERS: Do we know 3 why it extended the lease to 2060 instead of just 4 keeping it at 2050 ... 5 EXECUTIVE VICE PRESIDENT SUN: We don't know why but, if I were just to think generally about 6 7 real estate transactions and our negotiations with developers, there are situations where we might think 8 9 about a longer lease term because that developer in part through their lenders based on the capital 10 11 financing, the funding that's being put into place to 12 finance a private investment that's going into these 13 projects, a combination of the developers, the 14 lenders might then require a longer lease term in 15 order to make that financing work to reduce risk so those are potentially some of the variables that are 16 17 taken into consideration. 18 CO-CHAIRPERSON BROOKS-POWERS: And I see 19 from the extension of the timeline and just opening 20 back up the lease, the benefits to the Port 21 Authority, and I hear you because of the pandemic and everything being taken into consideration. What is 2.2 23 your viewpoint in terms of what New York City got out of those negotiations? 24

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 67 1 2 EXECUTIVE VICE PRESIDENT SUN: I can't say 3 because frankly I don't know the details of what the 4 City negotiated and what the City got in addition to rent payment, an additional rent payment and a 5 commitment from the private sector to invest in the 6 redevelopment of an airport that I think we would all 7 acknowledge is an important economic generator for 8 9 the City. CO-CHAIRPERSON BROOKS-POWERS: Okay, 10 11 sticking back with M/WBEs. Thank you for that. 12 How is EDC helping to hold the State accountable to M/WBE utilization goals? Does the Port 13 Authority report any information about its M/WBE 14 15 utilizations to EDC and, if so, what information is provided, and is that only in those quarterly meeting 16 17 minutes or what's the frequency of that information 18 if you do get it? 19 EXECUTIVE VICE PRESIDENT SUN: The Port 20 Authority has been sharing M/WBE awards and payment 21 rates on each of the JFK redevelopment projects, including the Port Authority's investment in roadways 2.2 23 and utilities and presentations that look like the same presentations as what's shared at the Community 24 Advisory Council. They've shared those twice at the 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 68
2	two Airport Board meetings that were convened last
3	year so we see, for example, a breakdown of awards
4	and payments for M/WBEs and then, within the M/WBE
5	categories, the awards to Asian, Black, and Latino
6	contractors, and then to WBEs and to LBEs based on
7	tiers for the Port Authority, Terminal 1, 8, 4, and
8	6.
9	CO-CHAIRPERSON BROOKS-POWERS: And what
10	power does EDC or the City have to enforce, and I
11	know the Majority Leader asked a variation of this
12	question, but what power does EDC or the City have to
13	enforce the Port Authority's compliance, particularly
14	with that goal?
15	EXECUTIVE VICE PRESIDENT SUN: I don't
16	think there are specific provisions in the lease that
17	speak to enforcement mechanisms or remedies that are
18	specific to M/WBE performance, either in the original
19	lease and I think in the lease extension.
20	SENIOR VICE PRESIDENT ADGATE: Chair, if I
21	could just follow up about the M/WBE participation
22	and where and how those numbers are reported. I will
23	say that in my prep materials, we do have the
24	presentation that was shared at the Community
25	Advisory Council meeting back in November, and there
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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 69 1 are multiple slides that speak directly to what 2 3 Jennifer just described so there are things about 4 M/WBE and LBE participation all the way through September 2023 so that was made available to the 5 public at that meeting and is now available on the 6 7 JFK Redevelopment website as well. 8 CO-CHAIRPERSON BROOKS-POWERS: SO EDC 9 doesn't get it in advance of those meetings? You just get it when they put it out publicly? 10 11 SENIOR VICE PRESIDENT ADGATE: Yeah, that's right. As Jennifer has been describing the 12 13 Airport Board at this meeting, this function, we get very similar, the exact same information. Of course, 14 15 we're happy to go back and confirm that those slides 16 are the same but, from a cursory view, all of the material is consistent and publicly available online. 17 18 CO-CHAIRPERSON BROOKS-POWERS: Would we be able to get a copy of one of the reports that you've 19 20 received from the Port Authority? 21 SENIOR VICE PRESIDENT ADGATE: Yes, we 2.2 said to Chair Farías that we're happy to share that 23 while we confirm ourselves as well. CO-CHAIRPERSON BROOKS-POWERS: It's also 24 25 my understanding that the Board of Commissioners

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 70 1 2 within the Port Authority had softened the penalties 3 for not meeting M/WBE goals during the COVID-19 4 pandemic. Has EDC been following that, and do you know if that decision has been reversed now that 5 we're on the other side of the pandemic? 6 7 SENIOR VICE PRESIDENT ADGATE: I am not aware of sort of the intricacies of the Port 8 9 Authority's relationship between the Board of Commissioners and the redevelopment. From what I'm 10 11 seeing about the materials that are made available, 12 it seems that they are tracking based on the commitments made in the 2021 lease extension. 13 14 CO-CHAIRPERSON BROOKS-POWERS: I do think 15 it's worthwhile for EDC to definitely follow movement 16 by the Board of Commissioners as it pertains to JFK 17 in particular because, again, like as a landlord and 18 one that has certain items that are prescribed in the lease, I think this is one of those that kind of 19 20 speak to that as well. What role does EDC play in ... 21 you're saying you don't have a role in overseeing the 2.2 M/WBE participation because in the lease it talks to 23 the more recent extension, it spoke to like certain community benefits that the Port Authority was to do 24 and to be working in closer collaboration and 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 71 1 2 partnership with the City so has any of that 3 happened? I know you're ramping up, but has any of 4 that happened at all yet? 5 EXECUTIVE VICE PRESIDENT SUN: Chair, respectfully, is there a specific community 6 7 initiative maybe that you can provide as an example 8 of... 9 CO-CHAIRPERSON BROOKS-POWERS: (INAUDIBLE) community initiatives. I'm just focusing on the M/WBE 10 11 participation, like how we're holding accountable the 12 Port Authority because, again, the lease leaves room 13 for the Port to work more closely with the City, and it could very well be like the City saying we're 14 15 going to create access to capital through SBS or it could even be the City that's doing something, right, 16 17 not saying solely it's the Port Authority, but just 18 wanting to know has any of that happened? What role is EDC taken in that space? 19 20 EXECUTIVE VICE PRESIDENT SUN: We've 21 started to have those conversations because in 2.2 reviewing, I think, the latest M/WBE rates, we 23 noticed that in Terminal 6, for example, they are not achieving the 30 percent minimum M/WBE participation, 24 25 and so that has prompted a conversation at EDC. We

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 72 1 haven't had this conversation with the Port Authority 2 3 yet about better understanding why that's happening, 4 and then naturally we would want to understand what is the Port Authority doing, what is that terminal 5 developer doing in order to shore up supporting more 6 7 M/WBE participation in that project, and then where 8 there's an opportunity for SBS and the Mayor Office 9 even given their keen focus on increasing M/WBE participation in construction and other contracts, 10 11 how we might be able to work together to supplement 12 what's happening today. 13 CO-CHAIRPERSON WON: Thank you for that. I'm going to jump to community engagement concerns 14 15 and then I'll end off with the Intro. 134 questions. 16 In terms of community engagement and 17 concerns, in our previous hearing former Executive 18 Director of the Port Authority, Chris Ward, responded that the Port Authority of New York and New Jersey 19 20 does not build host agreements into their projects. 21 However, community impact should be taken into account and there should be a community benefits 2.2 23 agreement. In addition, an advocate emphasized that projects with CBAs benefit the project and the 24 surrounding communities. Do you know whether or not 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 73 1 the terminal developers have made any commitment for 2 community benefits agreements on the redevelopment 3 and, if so, what are they? 4 EXECUTIVE VICE PRESIDENT SUN: I'm not 5 aware of community benefits agreements that have been 6 7 negotiated with the developers. CO-CHAIRPERSON BROOKS-POWERS: What 8 9 efforts has EDC made to ensure the community's needs are being met as it relates to the airport? 10 11 SENIOR VICE PRESIDENT ADGATE: I'm sorry, Council Member, can you ask the question one more 12 13 time, please? 14 CO-CHAIRPERSON BROOKS-POWERS: Sure. What 15 efforts has EDC made to ensure the community's needs 16 are being met as they relate to the airport? 17 SENIOR VICE PRESIDENT ADGATE: So I think 18 as part of our ramp up on the Airport Board and the 19 conversations about the Community Advisory Council, I think there's been a couple of things. One is 20 21 reestablishing that those meetings happen, right, 2.2 because, as we mentioned, they had not been 23 happening, and so creating the space where we are able to not only talk about lease administration more 24 generally but also raise specific concerns that we've 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 74 1 heard from the community. So in our testimony, we 2 3 talked about the example on the overnight trucking. I 4 know that's a and I think that was something that you have been leading on for the Council and for the 5 City. We participated in a few of your public 6 7 meetings on that, and then we're also able to take 8 that into our Airport Board meetings and to encourage 9 the Port Authority to make additional acreage available, and that was something that did occur. I 10 11 think as we continue to strengthen our connection to 12 the JFK Redevelopment Program, we will continue to 13 look for additional opportunities like that where we are amplifying the voice of the community at the same 14 15 time as reinforcing EDC's mission in terms of 16 economic development across the all five boroughs, 17 including Queens. 18 CO-CHAIRPERSON BROOKS-POWERS: And is the 19 Community Advisory Council meeting the only place EDC 20 is able to learn about the community level concerns 21 with the redevelopment? 2.2 SENIOR VICE PRESIDENT ADGATE: I would say that's the primary way. Jennifer mentioned about us 23 participating in the CAO and other venues. Obviously, 24 my team, the Government and Community Relations team 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 75 at EDC has extensive relationships across Queens with organizations, neighborhood associations, and so on, and so we definitely hear the concerns in a variety of ways but, in terms of JFK Redevelopment-focused entity, the Advisory Council is that.

7 CO-CHAIRPERSON BROOKS-POWERS: EDC noted in their testimony last year that they worked with 8 9 elected leaders to include a commitment from the Port Authority to create scholarship programs for middle 10 11 and high school students, an aviation focused STEM 12 program at York College, an expansion of a summer 13 mini-camp collaboration with the Eastern Queens Alliance that educates middle school students on 14 15 environmental stewardship and sustainability. I do 16 know the status of a few of them. I'm curious on the 17 status of the scholarship piece in terms of that 18 commitment, where things are with it now.

19EXECUTIVE VICE PRESIDENT SUN: I was going20to say I think we need an update from the Port21Authority about the status of those initiatives, too.22It's going to be a focus for an upcoming Airport23Board meeting about the status of those programs.24CO-CHAIRPERSON BROOKS-POWERS: Okay, and25do you know of any new projects have been developed

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 76 1 2 since the last hearing and, if so, what is the status 3 of those new projects? 4 EXECUTIVE VICE PRESIDENT SUN: I'm not 5 aware of new projects. CO-CHAIRPERSON BROOKS-POWERS: Okay, and 6 7 would you be able to ask them for an update on that 8 as well? 9 EXECUTIVE VICE PRESIDENT SUN: Absolutely. CO-CHAIRPERSON BROOKS-POWERS: And then in 10 the lease extension, it talks also about the 11 12 environmental component, and I know the Port 13 Authority has been heavily focused on sustainability, electrification of the buses on the airport and what 14 15 have you, but there has been, and this is within the 16 redevelopment or even looking beyond the 17 redevelopment and just as JFK as a neighbor in terms 18 of the noise mitigation investments, there hasn't really been anything that I've heard of as it 19 20 pertains to noise mitigation or monitoring. Is that 21 any part of the conversations that EDC has had with 2.2 the Port Authority because this has come up in past 23 Community Advisory Council meetings. I think this was before EDC actually started going to them, but I'm 24 25 not sure if you look back to any of the notes or

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 77 1 2 anything, but has that been a part of any 3 conversations that you all have had? SENIOR VICE PRESIDENT ADGATE: As we were 4 5 saying to Council Member Narcisse, it has not been yet. As we've explained, I think part of our role now 6 7 is to really think critically about so how to amplify 8 community concerns and those Airport Board meetings, 9 but I can't say that we've gone back to previous Community Advisory Council meetings prior to 2023 to 10 11 check in on status updates and, again, I would just 12 encourage that with this upcoming Advisory Council 13 meeting that would be a really appropriate venue to ask the Port Authority those kinds of questions 14 15 directly. CO-CHAIRPERSON BROOKS-POWERS: I hear you, 16 17 but I think that the Port Authority as a government 18 agency also has the ability to come to a government 19 body and testify just like EDC is doing as well. 20 Pivoting to Intro. 134, what are the current terms of the contract between the City and 21 2.2 EDC regarding reporting on JFK redevelopment 23 projects? EXECUTIVE VICE PRESIDENT SUN: EDC's 24 ability to be responsive to providing the information 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 78 1 2 that you've requested through Intro. 134, I think 3 obviously really relies on the Port Authority's 4 cooperation. When we asked for their initial feedback about what, if any, of this information could be 5 provided to the Council, we received mixed feedback. 6 7 In some instances, I think they emphasized that a lot 8 of this information is already publicly available so 9 for example, in addition to the M/WBE participation through awards and payments, they do provide a list 10 11 of companies that actually have been awarded those contracts so that's an example of how, from their 12 13 view, they're already providing some of this 14 information in a publicly available way. There are 15 other instances where there's some information that 16 they're not willing to share and that we frankly will 17 have to have a conversation with them to better 18 understand why. 19 CO-CHAIRPERSON BROOKS-POWERS: How does 20 EDC currently perform reporting to the City just 21 broadly speaking? 2.2 SENIOR VICE PRESIDENT ADGATE: There's a 23 variety of different reports that we submit to the City Council. I'm thinking of, we submit an annual 24 25 NYC Ferry report that has information like ridership

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 79 1 2 data. I'm honestly trying to think of other reports 3 that we submit, but there are, oh, there's our annual 4 investment report that is also submitted every 5 January, where we provide additional information about annual investments, our real estate 6 7 transactions, and so on. That's submitted to the Mayor and the City Council. We also participate in 8 9 the Mayor's Management Report, and so those are the three sort of most substantive reports that come to 10 11 mind that we submit on an annual basis. I would just 12 point out though with Intro. 134, the difference 13 between those reports are those reports we are reporting on work that EDC actually completes, that 14 15 we fund, programs that we manage, whereas based on 16 our at least current review of Intro. 134, almost all 17 of the information that the Council is asking for is 18 not produced or developed by EDC, and so it's asking EDC to compel the Port Authority to report so that's 19 20 the thing that the Law Department is currently 21 reviewing and, of course, we'll happily have 2.2 additional conversations with the Council on that. 23 But I think it is an important nuance to recognize, but I think it is an important nuance to recognize. 24

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 80 1 2 CO-CHAIRPERSON BROOKS-POWERS: No, thank 3 you for that that feedback. I just wanted to take, and I know we're 4 joined online by State Senator Leroy Comrie, State 5 Senator James Sanders, Assembly Member Khaleel 6 7 Anderson, also that have very much been invested in the work that's happening at JFK as well. 8 Again, just wanting to thank you for 9 sitting for today's hearing on an important project 10 11 that's happening in the City of New York and, as we said before, it's something that we will continue to 12 13 monitor in terms of what that engagement is. We would love to hear from EDC also, and I guess maybe you can 14 15 answer this now too, like what are some of the ways that we, from the Council perspective or the State 16 17 Legislators, are able to help support EDC in 18 fulfilling your responsibilities in the lease? For 19 example, in Intro. 134, talking about how to compel 20 the Port Authority, when we're trying to compel them to come here in the Council, what are some of the 21 avenues that we should be exploring to take in order 2.2 23 to make the Port Authority more transparent as it pertains to redevelopment because I think it's beyond 24 crazy that they're leasing City land that they don't 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 81 1 own but they're dictating the rules of engagement 2 with us and, if you imagine being a renter and living 3 in someone's home, there's still certain guidelines 4 5 you're still required to adhere even as a renter, right, and the Port Authority is operating on both 6 7 sides right now, and I think that's wholly 8 unacceptable on their behalf. They are the only state 9 agency that I know of that does this and, quite honestly, it's only under this current leadership, 10 11 because as I said in the past and as former Executive 12 Director Chris Ward has said, there's no reason why 13 the Port can't come here and answer the questions of 14 the Council. I'm not sure what they're scared of or 15 what there is to hide in terms of the redevelopment, 16 why they don't see fit to come before the Council to 17 be transparent in a space where they're not curating 18 what information is going out and how we're able to 19 receive that information, and I'm curious to hear do 20 you like foresee any ways that the Council or the 21 State Legislators are able to support EDC to fulfill 2.2 its responsibilities in the lease? 23 SENIOR VICE PRESIDENT ADGATE: Yeah, I greatly appreciate the question, Council Member. I 24 25 think that we would have to come back to you on

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 82 1 2 thoughts about specifics. I would say your question 3 is a bit grander than we would be able to answer 4 right now. We can only speak to you know the relationship that the current Administration has 5 inherited, and we've talked at length about the 6 7 things that we've been doing under President Kimball's leadership to continue to improve in our 8 9 role as a lease administrator. I know I've said this a couple of times, but to reiterate, would just ask 10 11 you to keep in mind that the 2004 lease did not fully 12 contemplate a massive redevelopment, and I think you 13 yourself have mentioned some of the challenges with 14 the 2021 lease extension and we're not able to speak 15 to how all of those decisions were made for that as well. What we can say is that we're open to continued 16 17 conversation where we can talk more about ways that 18 we can continue to be supportive in our role as a 19 non-profit corporation that's dedicated to economic 20 development in the City. 21 CO-CHAIRPERSON BROOKS-POWERS: No, thank 2.2 you for that, and I look forward to hearing from EDC on feedback on what that could look like. 23

I did receive a question from AssemblyMember Anderson that I would like to ask of you. In

1	COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 83
2	2017, the New York State Comptroller conducted an
3	audit of the Port Authority of New York and New
4	Jersey to review their compliance with their lease
5	with NYC EDC. The Comptroller's report found that
6	they were not fully in compliance. Can you share, if
7	at all, any possible actions that took place to
8	ensure that the Port Authority has since been held
9	accountable?
10	SENIOR VICE PRESIDENT ADGATE: Chair, we
11	honestly cannot speak to a 2017 Comptroller's report
12	from a previous Administration or what actions were
13	taken after that.
14	CO-CHAIRPERSON BROOKS-POWERS: I'm curious
15	of the note taken that EDC takes because I know
16	before you were mentioning that during even the
17	Airport Boards of staff notes, but we have to be able
18	for the sake of continuity and being able to pass
19	this information down, because I think about
20	(INAUDIBLE), like being able to look back to not have
21	to go through the same mistakes, and right now we're
22	in an awful position where we have no type of
23	historical perspective in terms of what led to the
24	lease extension or any of these components, and so
25	I'm just curious as to how EDC as an agency maintains

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 84 1 2 records on behalf of the City of New York because 3 these are multi-million dollar lease agreements that 4 are established that generates billions of dollars for the City of New York, but how do we know that 5 one, it's being done in decency and in order the way 6 7 it's laid out in the lease or not when we can't even look back to 2021, like we're not saying look back to 8 9 1947, we can't look back to 2021. SENIOR VICE PRESIDENT ADGATE: Chair, keep 10 11 in mind that EDC was not a signatory to the lease in 12 2021. It was the City of New York that signed the 13 2021 lease and the SBS Commissioner who signs on behalf of the City so the City designates EDC to 14 15 administer the lease on behalf of the City but, while 16 EDC likely participated in meetings and our 17 predecessors were probably a part of that, it's sort of different ball game when you are not the one 18 actually signing it, it's the City of New York that 19 20 is doing so. 21 CO-CHAIRPERSON BROOKS-POWERS: Right, but 2.2 even still, when EDC starts to assume its role, it's 23 not like SBS is not a City sister agency where that information could be shared across agencies, like 24 it's not like we're talking about the feds or the 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 85 1 2 states. We're talking about a sister agency that you 3 could easily say what are the notes on this, like how 4 are we recordkeeping on a lease agreement that took place in the middle of an existing lease that didn't 5 really need to even be touched. There's something 6 7 there as to why we even extended the lease, and I hear you about COVID, but then when the negotiations 8 happen, what was the posture of the City on behalf of 9 New Yorkers. We don't have any idea of that. 10 11 SENIOR VICE PRESIDENT ADGATE: I agree 12 with you, and I think something to keep in mind with 13 that is it's not quite as simple as only three years ago. It's three years ago with an Administration 14 15 change, right, and from both a leadership perspective 16 and a posture perspective, we would imagine that 17 goals and tasks changed just by virtue of all of us 18 here coming in shortly after that time, but I do hear 19 your point about what can we do as the sort of 20 contemporary EDC to ensure that we are tracking so 21 that our, I don't know, forebears is the right word, 2.2 future EDCers are able to answer future Council 23 Members' questions. It's something to think about, and I'm very thankful for Jennifer's leadership in 24 25 terms of the things that she's been doing to

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 86 1 2 establish her Transportation team for very important 3 matters such as this one. CO-CHAIRPERSON BROOKS-POWERS: Thank you, 4 5 again. EXECUTIVE VICE PRESIDENT SUN: I'll 6 7 actually like to add just, I think, to address your 8 question about what we can do moving forward. I think 9 what's come across very clearly to me through this testimony and through this hearing is that you have a 10 11 long history, you and other electeds, a long history 12 in the community. You will continue to have a long-13 standing relationship with the Port Authority and the airport because of your proximity to this facility, 14 15 and your level of care and responsibility is distinct 16 and important so our commitment, I think, today is to 17 work with you and to have followup conversations to 18 really draw upon your knowledge of what has happened in the past, what gaps you continue to be frustrated 19 20 by in terms of information, and for us to have 21 followup conversations about how we can make these 2.2 Airport Board conversations more effective and make 23 the most of that venue while recognizing that there are also opportunities, hopefully outside of those 24 Airport Board meetings, as well to strengthen our 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 87 1 partnership and ensuring that the JFK Redevelopment 2 3 Project really delivers on its promise. 4 CO-CHAIRPERSON BROOKS-POWERS: I truly, truly appreciate your statement. JFK is a longtime 5 neighbor to myself and the people that I represent in 6 7 Southeast Queens as well as the Speaker and Council Member Williams, and it's extremely important to make 8 sure that we are reflecting what we're hearing on the 9 ground. Not all the time, people from our communities 10 11 can make it to a hearing to testify or stay for hours 12 to listen to a presentation and be able to ask the 13 questions that they have so they call us during the day or when they see us at events and they express 14 15 their frustrations. Whether it's that small M/WBE that continues to go to these events, that continues 16 17 to apply for opportunity that's not getting an 18 opportunity, when you have Far Rockaway not really 19 seeing anyone in the workforce on the program, and I 20 know that the Port Authority is trying to work to 21 improve those numbers. When you think about how does 2.2 the community benefit from it? How are we leveraging 23 this project to be transformative in the community? These are the spaces that we have concerns. I 24 25 definitely welcome the opportunity to work more

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 88 1 2 closely with Chair Farías as well as EDC to make sure 3 that we are leveraging EDC to fulfill its role that's 4 set out in the lease to make the Port Authority more 5 accountable and more transparent because right now the Port Authority is flying in the dark with no type 6 7 of ramifications whatsoever, and our community is sitting on the sidelines while the airport is being 8 9 rebuilt, and that's not okay, but thank you. CO-CHAIRPERSON FARÍAS: Thank you, Co-10 11 Chair Brooks-Powers, and thank you, folks, for your 12 public testimony today. This panel is now dismissed. 13 While we wait for folks to make their way out, I'm now going to open the hearing for public 14 15 testimony. 16 I remind members of the public that this 17 is a formal government proceeding and that decorum 18 shall be observed at all times. As such, members of the public shall remain silent at all times. 19 20 The witness table is reserved for people who wish to testify. No recording or photography is 21 allowed from the witness table. 2.2 23 Further, members of the public may not present audio or visual video recordings as testimony 24 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 89 1 but may submit transcripts of such recordings to the 2 3 Sergeant-at-Arms for inclusion in the hearing record. 4 If you wish to speak at today's hearing, please fill out an appearance card if you have not 5 done so already with the Sergeant-at-Arms and wait to 6 7 be recognized. When recognized, you will have three 8 minutes to speak on today's hearing topic, JFK 9 Airport Redevelopment Plans and Introduction 134, a local law in relation to requiring regular reports on 10 11 the redevelopment plans at John F. Kennedy 12 International Airport. 13 If you have a written statement or additional written testimony you wish to submit for 14 15 the record, please provide a copy of that testimony to the Sergeant-at-Arms at the front of the room. 16 17 You may also email written testimony to 18 testimony@council.nyc.gov within 72 hours of this 19 hearing. Audio and video recordings will not be 20 accepted. 21 I'm now going to call the first panel. 2.2 Please repeat your name before your testimony as I'm 23 reading from what I can read on these cards. Rabbi Garth Marchant, Bernard Garrett, and Raul Rivera. 24 25 Rabbi Garth Marchant, you can begin.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 90 1 2 RABBI GARTH MARCHANT: I'm Rabbi Garth 3 Marchant. I belong to the Queens Jewish Community 4 Council and serve several synagogues in Southeast 5 Queens and, as my task, I took it upon myself to get included community in the contracts. Now, we used to 6 7 live in Rosedale, and I moved further in your District in Far Rockaway, but I lived right there on 8 9 the edge of Rosedale, and I want to tell you, at night, the airplanes come 10 feet over our house. 10 11 Boom! You think there's going to be a crash, right, 12 and you can see everybody in the airplane. That's how 13 low it comes down. Noise after noise, and then the airplanes dump the fluid right into the place right 14 15 around us, and you see the birds with the fluid in there. Sometimes they come in front of our house and 16 17 they die right there. That's not safe, and nobody's 18 talking about that, right, and throughout the 19 community. Now number two is that I got together a 20 lot of the businesses, not just black, Latino 21 businesses, Asian businesses, to get contracts. Not 2.2 one response to any one of them, not one. It's a 23 front. They don't respond, and I'm telling you the reason why the Port Authority is not addressing you 24 it's because it's controlled by the Governor of the 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 91 1 2 State of New Jersey. Now let me tell you what the 3 City Council and the Mayor of Newark did. They just 4 built a new terminal at Newark Airport. The Mayor, Baraka, forced the Governor to give minority 5 contracts. You know how many minority contracts they 6 7 got at that one airport? 90 from the community because they had an agreement, and the Mayor, because 8 it's the same agreement like what you had here, the 9 lease agreement, the Mayor said we're not gonna have 10 11 this lease unless you give our people contracts, and 12 that one small development was like for 2 billion, 13 2.5 billion, 19 minority contracts. Here, we got none. All they're doing is that they're giving 14 15 contracts to consultants but, as far as contracts to 16 do sheetrocking, contracts to do roofing, not one, 17 and I have brought 20 qualified contractors to the 18 table, and every time you send the information to 19 them, they give you no answer, no answer, and they can't get nothing back to get a contract, and they 20 tell you, oh, we got minority contractors. You know 21 2.2 what the minority contractors are, consultants. Not 23 people from the community, consultants, and I need for you to check with the D.A. report from Manhattan 24 25 D.A. Braggs, where he arrested several people with

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 92 1 2 the M/WBE programs as a front. Check the report out, 3 and I need for you to check with the City Council of 4 and Mayor Baraka in Newark, New Jersey, and how they did it to get 90 contracts and we're not getting any. 5 CO-CHAIRPERSON FARÍAS: Thank you so much 6 7 for your testimony. 8 Bernard Garrett. 9 CO-CHAIRPERSON FARÍAS: You need to turn the mic on and it needs to be in front of you. Thank 10 11 you. BERNARD GARRETT: I'm a little bit nervous 12 13 right now, but thank God that I'm here and thank Him for allowing me to be here to be a part of what's 14 15 going on today. My company is Queensbridge Cleaning 16 and, thanks to Selvena right there, I am doing work 17 on the JFK terminal as a cleaning contractor and, if 18 it had not been for Selvena when she was working 19 there, it's not easy to run a business and, if you 20 stumble, you might not clean behind the toilet, you 21 might not clean something so I was on the verge of getting terminated so Selvena stood up for me and 2.2 23 seen to it that I got another chance and, as a result of Selvena, I'm making millions of dollars at the 24 airport Terminal 4 right now, and I got one small 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 93 1 2 problem. They're giving M/WBEs a limit as to how much 3 they could make and, because they're scarce, why 4 should they short the amount of money that they can make if they qualify to do the work so I just want 5 them to raise the ceiling a little bit if that's 6 7 possible because I got several different specs that I 8 can do in the construction industry. Not only 9 cleaning, we provide labor, we provide sheetrock, we provide a number of different services. That's all on 10 11 my spec so I go to these meetings to meet new people 12 and to share and give other people hope because I've 13 been certified for years and this is the first time that I got the opportunity to work on the airport and 14 15 I feel good about it. It started with one contract, 16 one contract turned into seven, and I'm still getting 17 more so thank God for allowing me to be here and, 18 most of all, I gotta thank that lady right there because she made it all possible. Thank you. 19 20 CO-CHAIRPERSON FARÍAS: Thank you for coming today. We always love giving some shared 21 2.2 praise for our members so thank you for your 23 testimony. Now, I'd like to call on Raul Rivera. 24 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 94 1 2 RAUL RIVERA: Good afternoon. My name is Raul Rivera. I'm a TLC driver and a TLC driver 3 4 advocate. We know that the topic is regarding JFK and transparency and equity, but it's hard to get hold of 5 our Council Members so sometimes we have to come 6 7 right here and speak. We'll take our two minutes, our 8 three minutes. About 34 years ago, I was in the presence of a true leader. About 34 years ago, I was 9 in a room in the presence of a true leader. Her name 10 11 was Rosa Parks, and Rosa Parks was in the room, and I 12 was only 20 years old back then, and I knew who she 13 was and I know what she meant. This Committee, it's not protecting the drivers. You know we're a driver 14 15 advocate. There's a lot of issues happening. We have 16 bills for the drivers. 17 CO-CHAIRPERSON FARÍAS: Mr. Rivera, you 18 have to stay on topic. We are here talking about JFK 19 Redevelopment Plan and Intro. 134. Do you have a 20 comment on the hearing topic? 21 RAUL RIVERA: My comment is regarding the 2.2 drivers, the airport. We've been to the airport. I 23 got 23,000 trips. I made plenty of trips to the

airport. When we can't have access to our Council

Members, we have to come here. That's what we're

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 95 1 2 doing. That's what we're doing. We're coming here. 3 You're talking about transparency. We have bills. We've been advocating for our bills for the longest. 4 We've gone from advocating for our bills to filing 5 complaints with the COIB. There is no transparency in 6 7 this Committee. There's no transparency with many, 8 many Council Members, and that's why we're upset. 9 There's things that are happening. I'm a native New Yorker. I'm not blind. I see things that are 10 11 happening and, when we file complaints, they are 12 valid complaints. Now we can't hold cell phones. Now 13 you try to censor us, stay on topic. 14 CO-CHAIRPERSON FARÍAS: Can you give us a 15 comment on the driver experience (INAUDIBLE) 16 RAUL RIVERA: I'm here, I'm here to, I'm 17 here to let you know that we filed a complaint on the 18 Public Advocate Jumaane Williams, we filed a 19 complaint on Council Member Avilés, and we filed a 20 complaint on Speaker Adams. That's why we file a 21 complaint. We want to give a copy to the Chair 2.2 because she's good friends with Adams, and we want 23 you to give her that copy. We want to submit this copy. We're filing complaints. It might not go 24 nowhere, but we're filing our complaints. You guys 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 96 1 2 ain't working for the New Yorker, and that's why we 3 come here and we do what we do. CO-CHAIRPERSON FARÍAS: You can give that 4 document to the Sergeant-at-Arms in the front, and 5 they will make sure that we receive a copy. Thank you 6 7 for coming today for your testimony. 8 We will now move to virtual participants. 9 I'd like to now call on our virtual participants. First up in this panel is our Assembly 10 11 Member Khaleel Anderson. 12 ASSEMBLY MEMBER KHALEEL: Okay. Can you 13 hear me? 14 COMMITTEE COUNSEL PAULENOFF: We hear you. 15 ASSEMBLY MEMBER KHALEEL: Madam Chair? 16 COMMITTEE COUNSEL PAULENOFF: We hear you. 17 ASSEMBLY MEMBER KHALEEL: Okay, let me know when the clock starts. 18 19 COMMITTEE COUNSEL PAULENOFF: You can 20 start when the Sergeants call the timer. 21 ASSEMBLY MEMBER KHALEEL: Thank you. 2.2 SERGEANT-AT-ARMS: You may begin. 23 ASSEMBLY MEMBER KHALEEL: Thank you so much. Thank you to Chair Farías as well as Chair 24 Brooks Powers for hosting this hearing today. I'm 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 97 1 really grateful that as the State Assembly Member 2 3 representing the entirety of JFK Airport and the 4 ancillary portions of the airport that lie in our communities, to testify today my experience in 5 working within the JFK redevelopment process. My 6 7 concern, just as the Chair had conveyed as well as 8 some of the other Members have conveyed, is transparency, and the reality is that the Port 9 Authority of New York and New Jersey has not been 10 11 transparent throughout the entirety of the JFK 12 Redevelopment Project, whether it is transparency 13 around M/WBE numbers, whether it is transparency on LBE numbers, whether it is transparency about access 14 15 to employment opportunities and contracting opportunities. There are some concerns about that 16 17 level of transparency. That's number one. 18 The second thing is there are concerns 19 about the lease extension. There was a lease 20 extension authorized by the past Administration and 21 so that lease extension, which EDC was not able to 2.2 answer questions about the extension or the current 23 status of compliance with the lease today, they were not able to testify and answer that question. These 24

are concerns because when we're talking about

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COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 98 1 2 transparency, there is a community benefits agreement 3 that is tied to that lease extension, that 10-year 4 lease extension, and we don't have an accurate 5 reporting or reporting on where the status of those programs named in the community benefits agreement 6 7 are, and so these are some of the concerns. I know 8 that the Port Authorities are actively working 9 through the redevelopment program, that they offered to make some amends, but they are not reaching or 10 11 meeting the goals of making those amends, and these are some of the concerns that we have. 12 13 Again, I'm grateful to the two Chairs for having this joint hearing to discuss, and it is my 14 15 hope that EDC can come back with some answers. 16 Otherwise, it can be within our discretion to work 17 with other City and/or State agencies to get us the answers that we need. 18 19 CO-CHAIRPERSON FARÍAS: Thank you so much 20 for your testimony, Assembly Member. We always 21 appreciate when you come to our hearings here in the Council. 2.2 23 I'd now like to call on the next panelist, Evidelia Boyd. 24 25 SERGEANT-AT-ARMS: Starting time.

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 99 1 2 EVIDELIA BOYD: Hello, Co-Chair Farías, 3 and good afternoon to Chair and Co-Chair Brooks-4 Powers. Thank you very much for hosting this meeting. 5 My comment is first of all, I, too, am disappointed that Port Authority did not show up. I 6 7 was coming here to hear specifics on the job opportunities. It's great to say that there are 8 9 opportunities, but I wanted to hear specifics and mitigation process that's happening. These are the 10 11 some of the things that I was coming here to hear 12 more about. The representatives from EDC were not 13 able to give us any specifics on those concerns. They did speak on the space that was recently allotted for 14 15 the trucks to park overnight, and I was looking to 16 find out exactly how many spaces are now available. 17 She mentioned 100. I wanted to know the total amount 18 of spaces that are available, are they all open, is it filled, is it near full capacity? I wanted more 19 20 specifics. Also, I wanted to know exactly how are the 21 spaces being used? Is it being used by buses, trucks, 2.2 trailers exactly, more specifics, and I also wanted 23 to know can NYPD use the space for their towing and enforcement projects that they do when they are 24 25 towing those illegally parked trucks in our

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 100 1 2 neighborhoods and our streets. They also spoke on community engagement. I was hoping to hear more 3 4 specifics. I sit on the board of the Rosedale Civic Association, and my community of Rosedale is impacted 5 by JFK with the construction. I have friends and 6 7 family that lives in Springfield, in Laurelton. Those communities are also directly impacted by JFK so I 8 9 was trying to learn more and hear more about exactly what is this outreach that they say they're doing 10 11 because in the Rosedale community, we're not getting 12 the outreach that they're talking about, so I wanted 13 to hear more about that and hopefully, maybe, this can be relayed back to EDC because we certainly need 14 15 to know in our community about the job opportunities, 16 the noise mitigation, and I heard something about 17 scholarships for students so I'm definitely hoping 18 that we can hear more about this from EDC. Thank you. 19 CO-CHAIRPERSON FARÍAS: Thank you so much 20 for your testimony and for staying within the time. 21 We always love a timely testimony. I'd now like to call on a virtual 2.2 23 panelist that's listed as Gabriel Associates Incorporated. Please unmute yourself and state your 24 name for the record. 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 101 1 2 SERGEANT-AT-ARMS: Starting time. 3 FELIPE VENTEGEAT: Good afternoon. CO-CHAIRPERSON FARÍAS: We can hear you. 4 5 Please state your name for the public record and you can begin. 6 7 FELIPE VENTEGEAT: My name is Felipe, F E L I P E, Ventegeat, V E N T E G E A T. 8 9 CO-CHAIRPERSON FARÍAS: Thank you. You can begin your testimony. 10 11 FELIPE VENTEGEAT: So as a minority-owned 12 firm, We have had the opportunity to participate in 13 projects like Arverne by the Sea in that particular case where the developer is the (INAUDIBLE) we're 14 15 hoping that some of the systems were set up so that 16 it'd be easier for minority- and women-owned 17 businesses to actually participate in the 18 redevelopment of the airport, like they've done, for 19 example, in the Averne by the Sea. CO-CHAIRPERSON FARÍAS: In terms of how 20 21 you're trying to get opportunities, have you attended 22 any of the Advisory Council meetings of the 23 redevelopment program? 24 25

COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 102 1 2 FELIPE VENTEGEAT: Yes, we attended last 3 year, and we're not there presently today, but we are 4 participating by phone. CO-CHAIRPERSON FARÍAS: Okay, and have you 5 been able to meet with any of the developers? Have 6 7 you had opportunities to participate on the 8 redevelopment to date? 9 FELIPE VENTEGEAT: Have not been able to 10 participate through contractual opportunities yet, 11 but we hope that there will be some in the near 12 future. We also have relationships with 13 subcontractors who are Queens-based, and so, for example, there's the Challenger Corporation, which is 14 15 based in Queens and have participated as a 16 subcontractor to some of our general contracting 17 opportunities. CO-CHAIRPERSON FARÍAS: Okay, and I 18 believe we have your information so I'm going to have 19 a member of my team connect you with the outreach 20 team from the JFK Redevelopment. Thank you. 21 2.2 FELIPE VENTEGEAT: Thank you so much. 23 CO-CHAIRPERSON FARÍAS: Thank you again for your testimony. 24 25

1	COMMITTEE ON ECONOMIC DEVELOPMENT JOINTLY WITH COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE 103
2	Seeing no one left in the room to testify
3	and having no one virtually left to testify, we will
4	now adjourn the hearing. Thank you all for coming.
5	[GAVEL]
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CERTIFICATE

World Wide Dictation certifies that the foregoing transcript is a true and accurate record of the proceedings. We further certify that there is no relation to any of the parties to this action by blood or marriage, and that there is interest in the outcome of this matter.



Date Ma<u>y</u> 3, 2024